



Final 06/15/09

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**FY10 FISCAL PLAN**  
**(July 1, 2009 - June 30, 2010)**

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**VILLAGE COUNCIL**

**Bill Filber**  
**Village President**

**Ryan Kelly, President Pro Tem**  
**Jeff Ferguson**  
**Scott VanStrate**

**Steve Nauta**  
**Mark Miller**  
**Jim MacLachlan**

**Ryan Cotton**  
**Village Manager**

VILLAGE OF SPRING LAKE  
SPRING LAKE, MICHIGAN

FY10 FISCAL PLAN

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**June 1, 2009 (Budget Approved)  
June 15, 2009 (Cash balances FY09  
amended as per Budget Adjustment  
year-end)**

**Dear President Filber and  
Members of the Village Council:**

I am pleased to submit the next Comprehensive Fiscal Plan for FY 2010. The focus of the Council's priorities this year was to increase cost consciousness while maintaining core services.

This letter and the summary tables attached are intended to meet each of the Village Council's priorities; explain further budget cuts made by the Budget Team; and address other budget highlights.

### **VILLAGE COUNCIL PRIORITIES**

The Village Council reviewed the list of priorities from former years and made additional suggestions on February 9, 2009. This Budget addresses each one below:

1. Reduce taxes by 0.2 mills.
2. Freeze water rates and make reductions in the next two years when the debt service starts to come off.
3. Continue the Five Year Street Plan for Local Streets.
4. The budget categories of Parks and Recreation, Administrative and Management Services and the Police Department were ranked through a *monopoly exercise* for fewer resources in 2007 and were reaffirmed in 2009. The areas of promotions, village buildings, sidewalks, streets, leaf collection, general infrastructure and code inspections and maintenance were ranked for higher expenditures. Add the property maintenance code effort to the above.

5. Reduce overhead costs like health insurance, other insurances, and workers compensation. Doubled employee cost sharing to 10%; Looked at health savings accounts. Looked at other options as part of negotiations. Quoted out insurance for now; Conducted energy audits of buildings; Created and be ready to implement a plan for more revenue sharing cuts; Created a target list of streetlights for elimination if necessary; and Continuing to experiment with timers and conversion to LED lights.
6. Focus on the Downtown, the Heart of the Village, for more redevelopment activity. (Continued the CBDDA and TIF branding and façade renovation program and expanded to include inter governmental resources.)
7. Focus on sidewalk construction funding, like the Safe Routes to Schools Program. The sidewalk repair program was increased to \$8,000 following the May 18, 2009 work session discussion regarding tripping hazards. (Budget others via the Safe Routes to Schools potential grant.)
8. Eliminate the gap in Lakeside Trail. (Scheduled for Spring construction)
9. Business Development
  - i. Re-draft the Zoning ordinance by Chapter.
  - ii. Develop a grant for School Street Extension construction.
10. Create a West End Traffic Plan. (Will await a completed School Street Extension. See above).
11. Park Maintenance and Refinements (with an emphasis on revenue enhancement)
  - i. Develop Plans for Central Park for more Picnic Shelters and other additional facilities as per the Recreation Plan if grant funded as per the comprehensive park re-design being kicked off).
  - ii. Suggest that the basketball and tennis facility repairs come first. (Depends upon the Central Park Plan noted above; SLT will need to consider for cost sharing).
  - iii. Place in the capital plan the permanent docks at Mill Point Park so the wooden Boat Show can continue (included in the Grand River Greenway grant application currently under review.)
12. Infrastructure Repairs
  - i. Major Street repairs (Seek additions via the Transportation Improvement Program at the WMSRDC Metropolitan Planning Organization process.)
  - ii. Continue the Five Year Plan for Local Streets. (after Mason and Williams are completed this summer).

- iii. Construct Exchange Street Pursuant to concerns and Downtown Plan and including parking on the both sides of Exchange. (Awarded a stimulus grant for Post Office block and one block of Jackson from the MPO.)
- iv. Conducted the planting as per the \$2,400 grant received last fall.
- 13. Looked at location for the Heritage Festival Fireworks Finale. Thank you to Huntington Bank for continued sponsorship.
- 14. Created a Harbor Transit Fund.
- 15. Analyzed capital equipment fund contributions.
- 16. Will analyze human resource expenditures over time and provide as part of the budget package.
- 17. Look at an internal loan to address 209 S. Park land contract. (Following the April 20<sup>th</sup> work session, it was concluded that a Land Acquisition fund should be created for the Creasy property at 210 South Cutler and a TIF loan created to pay off the Mill Point Extension land acquisition and close out the Emerson seller-financing payment plan.)
- 18. Bid out liability insurance

**Budget Team Cuts**

Given the poor economy and a taxable value increase of only 1.9%, additional cuts were made in order to remove a \$61,600 deficit. See below for an itemization of what was funded in former years and is no longer contained in this Budget:

**Cutbacks/Efficiencies** (Approximate Savings to General Fund)

- 1. Reduced Detective/Police Administrative costs and put Investigator's position back on the road (\$14,000)
- 2. Reduced training: (\$1,100)
- 3. Increased employee health insurance cost share: (\$7,000)
- 4. Reduced health insurance cost via partial self-funding: (\$10,000)
- 5. Christmas Dinner: (\$1,700)
- 6. One Crosswinds issue: (\$2,300)
- 7. Cut two Seasonal DPW Crew: (\$5,000)
- 8. Reduced Administrative Assistance: (\$7,500)
- 9. Reduced administrative overtime: (\$2,000)
- 10. Forego a professional code update: (\$2,000)
- 11. Reduced dredging costs: (\$1,000)
- 12. Reduced inventory on light poles: (\$3,000)
- 13. Extra Geographic Information System (GIS) planning duties: (\$5,000)

**Total Cuts:**

**(\$61,600)**

A second round of cuts were necessary to address \$13,000 in state shared revenue sharing reductions ordered by the Governor on May 5, 2009. The budget that follows includes further cuts to address this shortfall, including a one-time reduction in pay to July 1, 2007 for the Department head team in return for more vacation time, granted. See the Personnel Rule Policy manual.

*All of the above will only be possible through a team effort. I appreciate the dedication and assistance from the Budget Team (Maribeth Lawrence, Roger De Young, Kathy Staton, Doug Whitley).*

**BOTTOM LINES FOR FY 2010**

The FY10 General Fund is balanced. The overall millage rate will decrease by 0.2 mills. The total municipal tax rate will thereby drop to 11.6619 mills for next year. (The next highest Tri-Cities community’s general millage is Grand Haven at 13.11 mills.)

Revenues are down by 6.8%. Operating costs are budgeted to decrease even further to compensate by 7.65%, to \$1,358,604 not including one time property changes. (\$95,145 under last year, partly due to a separate Harbor Transit fund and to the miscellaneous budget cuts outlined above.)

The end-of-year cash balance for the General Fund is expected to be \$139,364. This difference is due to funding the Land Acquisition fund and the Emerson property purchase to the east of Village Cove for Mill Point Park.

***GENERAL FUND REVENUES & EXPENDITURES***

	Actual FY06	Actual FY07	Actual FY08	6/09 Amended FY09	Revised 6/1/09 <b>Proposed FY10</b>	<b>%</b>
Revenue of all types	\$ 1,290,993	\$1,334,327	\$1,458,564	\$1,405,697	\$1,321,482	<b>(6.0%)</b>
Total Expenditures	\$ <u>1,248,642</u>	\$ <u>1,294,769</u>	\$ <u>1,410,409</u>	\$ <u>1,457,244</u>	\$ <u>1,538,393</u>	<b>5.6%</b>
<b>Difference</b>	\$ 42,351	\$ 39,558	\$ 48,154	\$ 51,547	\$ (216,911)	

The reason for the negative difference is due to the two land acquisitions associated with the Grand River Greenway (210 South Cutler and the area west of Village Cove for Mill Point Park expansion.) Without these property purchases, the General Fund balance would end the year with a small increase in cash balance of \$3,968. Given that the property changes are included this year, the actual decrease in fund balance will be \$216,911. As a result, the overall cash balance position changes to \$139,364. It is suggested that the Village Council revise its Fiscal Guidelines for minimum fund balance from 15% to 5% accordingly.

In summary, the General Fund fiscal plan is on track with an array of balanced cuts recommended. It is hoped some of these changes can be restored once the economic downturn abates and the Building Fund is solvent again.

- **VILLAGE OF SPRING LAKE/CITY OF FERRYSBURG POLICE FUND**

The Police Department is budgeted according to a combination of the 2009 Strategic Plan and the former Strategic Plan. The 2009 Plan concluded that the Department should budget nine uniform officers, including the Chief. The second Sergeant position continues to be funded; the Detective position is not, however, as per the 2009 Plan. The Chief will cover the detective's shifts and switch the detective to street patrol so as to contain overtime costs. The extra patrol time will reduce the hours when only one officer is on (32 hours/week) to only 8 hours/week. In return, there is a possibility the hours for part-time officers will be depleted as a result. If so, shifts will be filled with one officer, instead of two, when an officer is on vacation, in training or otherwise unavailable. This is Alternative One. A savings from this option of \$14,000 is expected for the Village. Bike patrol will continue from interns lined up by the Chief.

The Joint Police Commission met on two occasions and recommended the above option if the preferred outcome of award of a stimulus grant does not come in. In the event such grant does not come in, the Joint Police Commission wants to re-convene to understand all of the details on how the budget would be met. Their primary focus is to not reduce services.

The end of year cash balance is estimated to be \$93,016.

- **MAJOR STREET FUND (#202)**

The budget includes reimbursement from MDOT for the "advance construct" project on Lake Avenue in FY 09.

Also, the Major Street Fund used to make an annual transfer of \$45,000 to Local Streets. This transfer is important to reinstitute and is included in this budget. (The cash balance for Local Streets remains above the minimum amount thereby.)

Given the recent reconstruction of Meridian and Lake Streets and the fact that the Tax Increment Financing Fund addressed the local match on the stimulus project on Exchange and Jackson, no other Major Street reconstruction is grant funded in FY 10. Cutler Street from Exchange to Liberty is scheduled for FY 13. Design will begin in FY 11.

The expected Major Street cash fund balance as of June 30, 2010 is estimated to be \$28,087.

- **LOCAL STREET FUND (#203)**

The Local Streets program was ramped up the last few years to accomplish rehabilitation of Maple Terrace, Barber, North Cutler, Mason and Williams. Two additional street

rehabilitations are planned for next year: Elimination of the North Buchanan Hump, north of Mason, for \$40,000; and North Division from Liberty to Barber for \$50,000 is planned.

Given the \$45,000 transfer from Major Streets, the Local Streets Fund is estimated to end FY 10 with a \$39,483 cash balance.

### **Policy Options for the Future Local Street Construction**

Since the TIF fund will no longer be in hibernation after FY 11 and completing Parkhurst with roll curbs, the Village will need to consider how to best continue the local street repair program. The streets that might get left out are: Sidney Court, Monarch, Dixie, Rex, Barber Court, Summit, Elm and Visser. (See the list of streets in the Five Year Capital Plan section for more detail.)

The long-term funding options are to:

1. Continue the TIF hibernation for four more years,
2. Add to the tax rate to fund Local Streets; or
3. Long-term borrow for the improvements like was done for Buena Vista and Mark/James; or
4. Ask the voters to consider a Local Streets millage on the ballot; or

These policy options do not need a conclusion until the FY 11 budget discussion.

### ● **PUBLIC IMPROVEMENT FUND (#208)**

We will see a continuation of our aggressive tree safety program.

The Public Improvement Fund also includes continued emphasis on major maintenance and becoming a more walkable community:

1. Whistle Stop Playground will be removed and reconstructed;
2. River Street sidewalk will be completed west of Lake Street Amended to only 5,000 for repair on 6/1/09;
3. The Post Office parking lot will be reconstructed;
4. The Rotary-sponsored Central Park planning will be completed;
5. Lakeside Trail re-forestation will continue for the area behind the 200 block of East Savidge; and
6. The Village will continue to carry the 209 South Park Street house costs. (The net cost will decrease due to refinancing options being pursued.)
7. Increases in the sidewalk replacement program to \$8,000.

In addition to next year's projects, a six-year plan for future projects is provided. This six-year plan is intended to enhance long-term planning. Upon Village Council review, this draft Six Year Plan will be forwarded to the Planning Commission for their review and recommendation. The Six Year Plan includes funding for all of the Grand River Greenway, recreation and sidewalk priorities, as well as the continued repairs and

maintenance needed elsewhere. (The recreation priorities are contingent on extensive outside grant and foundation sources and intergovernmental financing from our neighbors.)

The Grand River Greenway is the single largest upcoming project. The communities of Spring Lake Township and the City of Ferrysburg are included in the planning for this project. (This is important for future grant considerations.) The Village's share from the Public Improvement Fund is anticipated to cost between \$115,000 (FY 11 thru to FY13). This cost approximates the Village's cost for the Tri-Cities Connector path in 2001 to which the Greenway will connect. The remainder will be addressed by intergovernmental grants and the Tax Increment Financing Fund.

The Planning Commission reviewed the attached plans on April 28, 2009 and concurred.

Lastly, revenues for the fund now come from the hibernated Tax Increment Financing Fund given the Spring Lake Township assessing changes in FY 09 (\$105,000) instead of a millage. Discussion on options to continue this revenue once TIF is no longer hibernated will be presented in the FY 11 budget.

- **STORM SEWER FUND (#226)**

This is the third year for this fund. It is necessary to account for our Storm Water Management compliance activities. It is funded by what amounts to approximately 0.1 mills, which normally would have gone to the General Fund (\$10,000). Street sweeping earlier in the season to remove winter sand and salt residue is included again. This fund also addresses the Village's annual storm water compliance fees in the future.

- **CENTRAL BUSINESS DISTRICT DEVELOPMENT AUTHORITY FUND (# 236)**

This fund is seeing new activity given the CBDDA's recent initiatives to provide façade grants, branding and marketing support for the downtown. The same program as last year with the addition of a project administration intern and related expenses for billboards and direct marketing, for the CBDDA (\$10,000); and expansion of the concerts funded to two at Mill Point Park.

- **BUILDING FUND (#249)**

This Fund is required by state law to ensure that Building Department revenue is used for building related activity. Building activity is projected to remain flat again next year. The Fund is projected to end the year with a negative \$22,746 cash fund balance but for a General Fund loan from the cash balance. This fund balance will need to be covered by the General Fund balance if financial conditions do not improve during the fiscal year. This support is on top of \$16,629 expected to be used to balance the fund in FY09. In FY 06, the Building Fund experienced a surplus of \$15,000. It remained flat in FY 07 and also declined by \$23,715 again in FY 08. Given continued reductions in building permits, an inter-fund loan is now necessary. Building permits are down by two thirds.

The total amount of interfund loans outstanding to the Building Fund is now \$23,715 and will rise to \$40,364 under this budget.

- **TAX INCREMENT FINANCING DISTRICT FUND (#296)**

This fund remains “hibernated” for another two years (until FY12). The collected funds will be distributed back to the respective taxing units until such time as Local Street reconstruction/repair needs are caught up (another four to seven years). A total of \$125,000 contribution to Local Streets is included again this year. The TIF loan of \$75,000 to the Tanglefoot Dock project (to be paid back by the General Fund over the next ten years starting in FY 11) is included in FY09 budget adjustments.

The existing accrued fund balance is budgeted to be used to complete works in progress: like Lakeside Trail Gap Completion (\$180,000 in FY 10) and the Grand River Greenway in (\$109,000 in FY 11) are the remaining holdover projects. New projects are the School Street Extension is budgeted for \$180,000 in FY 10 if right-of-way issues are resolved.

The cash fund balance is projected to be \$177,952 at the end of FY 10. These accrued funds are why the hibernation might be able to be extended. The funds for the Grand River Greenway (\$109,000); the park land acquisition beside the old Phoenix Restaurant (\$35,000); the non-participating share of the Exchange/Jackson project (\$40,000) are in reserve.

The Village Council decided borrows \$115,000 from the TIF fund to pay off the funds owed on the Emerson property acquisition for Mill Point Park expansion on June 1, 2009.

- **RENOVATED VILLAGE HALL AND EXPANDED POLICE DEPARTMENT DEBT (#390)**

This is the seventh year of the twenty-five years of debt service. Total Village Hall debt service will remain flat at \$95,769 for next year. A reduction in the dedicated tax rate to this fund by (0.2 mills) has been made since the revenues otherwise exceeds the need.

- **WATER AND SEWER FUNDS (#590 and 591) respectively**

The **Village’s Sewer Fund** rates are recommended to remain flat with a 0% increase. The commodity rate will remain at \$2.22 per 1000 gallon. The fund balance will remain just under the minimum.

The five year program of routinely jet rodding one fifth of the Village’s system per year is paying off in reduced sewer back up calls and claims. The third year of this program continues to be funded.

The **Water Fund** continues to improve. It is recommended that the water commodity, readiness-to-serve and debt service rates remain flat therefore. This fund was able to address the Meridian Street water line for better fire flow and is budgeted to continue to grow so it can address Rex/Dixie loop and the Sidney Court water line upgrades needed in future years. See the Five Year Water Capital Plan attached. When the Water Fund debt is paid in FY 11 and FY 12, a readiness-to-serve-rate decrease will be possible in the Water Fund.

A public hearing for all rates will be held at the May 4th Council meeting, even though no change is recommended.

The year-end cash fund balance is estimated to be \$210,957 as funding for the above water line improvements is accrued.

- **LAND ACQUISITION FUND (New recommendation -- #233)**

This fund is recommended to address the need to purchase the Creasy property at 210 South Cutler in the near future (given that the prior option agreement with a nearby developer is a casualty of the economy). As a result, it is recommended that \$110,000 of funds be transferred from the General Fund for this purpose. The General Fund balance would then become \$139,364. The Fiscal Guidelines should subsequently be amended to reflect this change to a 5% fund balance policy thereafter.

- **PERSONNEL AND OPERATIONS FOR FY 10**

Cuts in Public Works seasonal staff, in the general administrative support area, and in the Police Department's investigator/administrative areas are recommended. The full-time investigator will be assigned to full-time patrol instead. This will impact the Chief's office work. (In the case of receipt of a Community Police Officer grant due to the option of a layoff, this change recommended by the Strategic Plan would be postponed.)

Employee contributions to health insurance premium cost are doubled to 10% of the total. The savings realized is in addition to an approximately \$10,000 cost reduction from a self-funding concept.

The Michigan Employee Retirement System (MERS) requires a 2% increase for the general staff. This extra cost is split with the employee, as per policy.

A 2% annual adjustment and a periodic adjustment in the eye care reimbursement program of \$100 for general group employees are included in the budget.

A one-time Exchange of time for voluntary relinquishment of pay increases for the Budget Team is recommended for the remainder of FY 09 and FY10.

- **FIVE YEAR FINANCIAL FORECAST**

If the economy does not gradually improve, the budget will be out of balance in FY 12. If so, service changes and additional cost efficiencies will be necessary next year.

***DETAILED LIST OF KEY CHANGES FOR FY 09 (Not otherwise covered above)***

1. **Revenue Sharing:** This state-shared revenue source is budgeted to remain flat so as to be conservative.

2. **General Operating Changes:**

*Village Council's Budget:* The major expenditure changes in the General Fund are a reduction of the Cityhood consulting assistance (from \$5,000 to \$2,000); continued sponsorship of a Thursday At The Point Concert (\$500); continued payment of dues to the West Michigan Strategic Alliance of \$100. The Mayor's Exchange and Rotary Dues were deleted this year.

- *Village Manager's Office:* This budget is reduced through reduced health insurance costs and less training (\$1,100) and less administrative assistance. The overall total is 96% of last year. Village shirts and weekly lunches are budgeted for Village interns.
- *GIS Access and Ottawa County:* The Village continues to pay for mapping services. The Code Compliance and Planning Administrator's time will be used to conduct basic GIS services this year and to cross-train DPW personnel.
- *Village Hall:* Repairs and maintenance is up by \$3,500 to accomplish electrical energy saving improvements. The stimulus plan may provide a potential grant to assist. This potential grant will be researched.
- *Public Works:* Seasonal staffing levels are recommended to drop from 5 to 3 positions. Hydrant flushing will be done again this fall, but may fall to once every other year depending on how the staff reductions work out. The Sentence Work Abatement Program (SWAP) continues to be funded at \$8,000 per year and is considered vital to the overall program.
- *Harbor Transit Fund:* Harbor Transit is no longer affecting the General Fund tax rate. It will be listed on the tax bill separately 0.9898 mills. This millage will provide \$83,059 for the Village's share of transit services. A separate fund is in place to receive this revenue and make the disbursements to Harbor Transit expected to be \$73,975 in FY 10. This amount includes the second year of a ten-year commitment of an additional \$5,890 per year payment for another eight years given the new auditing standards and settlement last year. Given these expected costs, the end-of-year expected cash balance will thereby be \$9,084. It is recommended that the voters be asked about continuing to fund Harbor Transit in the fall of 2010 and every four years thereafter.
- *Zoning Code Re-write.* The Code Compliance and Planning Administrator is planning to address most of this code re-write herself and save \$10,000 or more. This is the preference of the Planning Commission as well.
- *Barber School:* The sound system remains borrowed from the Heritage Festival. Rehabilitation of the gazebo is budgeted with the grant from the Heritage Festival. Replacement carpeting was postponed.

- *Community Promotions:* A great deal of promotional assistance will come from the TIF fund as the CBDDA works to brand the image of Spring Lake Downtown, and by extension, Spring Lake Village as well. One less Crosswinds issue is budgeted (\$2,300 savings). Lastly, the fireworks donations and the Village's net cost of (\$3,500) is addressed.
  - *Equipment Fund:* This fund is maintained. All equipment being purchased is for replacement purposes except for the program to install generators at all lift stations and new software. See attached list.
  - *Parks:* Revenue of \$10,000 in cost sharing is included for the fifth year, with Spring Lake Township. No major improvements are planned this year. This fund includes the cost for the Emerson Property purchase (labeled as the "Mill Point Park Land Addition") for \$117,968.
  - *General Fund Cuts Maintained from Prior Years:* Previous cuts are continued: attorney assistance only once a month at Council meetings; change in Barber School cleaning procedures; and reductions in vehicle idling and increased fees.
3. **Fee Inventory:** A list of recommended changes is included. The only changes are for building permits over \$25,000 in value, reimbursement for the historic building booklet and a \$75 peddler's license fee.

### **FISCAL GUIDELINES**

Village Council approved the following Fiscal Guidelines on March 3, 2003.

**Actively Maintain the Annual Budget and Five-Year Capital Plans.** *Both are attached.*

**Keep minimum reserve fund balances**

- A. Maintain a 15% of expenditure amount in the fund balance of the General Fund. *(A change to 5% who approved on June 1, 2009.)*
- B. Make no new expenditure authorization over \$25,000 without seeing the impact on the Five Year Plan and/or reducing a like capital expenditure elsewhere in the Plan.
- C. Pay-as-you-go if at all possible. *All projects contained herein are pay-as-you-go.*

## APPRECIATION

A great deal of information is contained in the following pages.

Special thanks goes to Maribeth Lawrence, Village Clerk/Treasurer and to the entire Budget Team consisting of Roger DeYoung, Police Chief, Kathy Staton, Code Compliance and Planning Administrator, and Doug Whitley, DPW Supervisor.

I also want to thank the following staff for administrative assistance Lori Spelde and Mary Paparella, for researching various points and helping to produce the documents.

I very much appreciate the feedback from President Filber and members of the Village Council along the way.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Ryan Cotton". The signature is written in a cursive style with a large initial "R".

Ryan Cotton  
Village Manager

# **VILLAGE OF SPRING LAKE**

**FY10**

## **MISSION AND VISION**

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## ***Our Mission Statement***

*The Village of Spring Lake provides desired public services to meet the needs of its residents, visitors and businesses to enhance the community's quality of life through the cost effective use of available resources. We value citizen participation in an open environment that fosters fair, honest and respectful treatment of the community we serve.*

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## *Village Vision*

*The Village's Vision is to focus on service niches like our community policing, leaf pick-up program and overall friendliness. A sense of history and quaintness is important to the Village. At the same time, the challenge to maintain what we already have, rather than building new projects, needs to be met while keeping the tax rate in check.*

**VILLAGE OF SPRING LAKE**  
**FISCAL GUIDELINES**

**3/3/03**

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# Village of Spring Lake

## Fiscal Guidelines

### Five-Year Financial Plan

1. Maintain Minimum Fund Balances (Cash)
  - a. General fund: 5% of annual operating expenditures ( Approved as per FY10 Budget Due to a Land Acquisition Encumbrance)  
  
(About \$177,000)
  - b. Permanent Public Improvement Fund: \$25,000
  - c. Water Fund: \$60,000
  - d. Sewer Fund \$100,000
  - e. Major Streets: \$40,000
  - f. Local Streets: \$30,000
  - g. Central Equipment: \$40,000
  - h. Police Equipment Fund: \$25,000
  - i. SL/FB Police Department Fund: \$50,000
  - j. Debt Service Funds:
    - i. 2000 Street \$5,000
    - ii. Water \$5,000
    - iii. DDA \$5,000
  - k. Tax Increment Financing Fund Cover all encumbered projects per CBDDA/TIF Plan/Council
  - l. CBDDA: \$1,000
  - m. Historical Conservation Commission: \$1,000
  - n. Building Fund: \$0

2. Recommend transfer to the Village Council of any operating cash in excess of the above minimum balance **after** the annual audit **to** the Permanent Public Improvement Fund for capital projects.
3. Pay Cash As Much As Possible (depending on amount of debt, interest rates, paperwork and term)
4. Whenever a new capital improvement is to be made, ensure that the Village Council receives estimates of the future operating costs projected for the project.
5. Make no new expenditure authorization over \$25,000 without seeing the impact on the Five Year Financial Plan. A corollary is for the Village Manager to recommend to the Village Council to otherwise reduce a like capital expenditure elsewhere in the Plan.
6. If a budgeted capital project is postponed, the funds should be shown as encumbered for that use until action by Village Council upon recommendation of the Village Manager.
7. The Fund Balances approved by the Village Council should not be diminished during the Fiscal Year without the confirmation and understanding of the Village Council as to the extent.
8. Follow an Annual Budget Calendar to be prepared by Village Clerk
9. Update the Five Year Financial Plan annually.

# **VILLAGE OF SPRING LAKE**

**FY 10**

## **BUDGET SUMMARIES**

## **Summary Budgetary Information**

*The proposed total millage rate of 11.6619% mills is the same as last year. Taxable value grew for FY 10 by 1.9%.*

**Cash Fund Balance FY10**

<b>Fund #</b>	<b>Fund Name</b>	<b>Audited FY08 Cash Fd Bal 6/30/08</b>	<b>Adjusted FY 09 Revenues</b>	<b>06/15/09 Adjusted FY 09 Exped</b>	<b>FY 09 Difference</b>	<b>Est FY09 Cash Fd Bal</b>	<b>FY 10 Revenues</b>	<b>FY 10 Expend</b>	<b>FY 10 Difference</b>	<b>Est FY 10 Cash Balances</b>	<b>Min-Cash Fund Bal</b>	<b>Dif from Min-Cash Fund Balance</b>
101	General	318,439	1,405,697	1,457,244	(51,547)	256,892	1,435,482	1,538,393	(102,911)	139,364	72,862	66,502
202	Major Streets *	153,821	340,465	613,476	(273,011)	(119,190)	336,100	188,823	147,277	28,087	40,000	(11,913)
203	Local Streets **	46,804	208,410	224,121	(15,711)	31,093	220,400	212,010	8,390	39,483	30,000	9,483
207	SL/FB Police	95,955	959,183	962,122	(2,939)	93,016	983,698	983,698	-	93,016	50,000	43,016
208	Public Improvements	63,598	188,289	243,643	(55,354)	8,244	125,894	123,613	2,281	10,525	25,000	(14,475)
216	Historic Com.	2,564	2,181	2,700	(519)	2,045	3,030	3,550	(520)	1,525	1,000	525
226	Storm Water System	-	11,255	11,255	-	-	10,000	10,000	-	-	-	-
230	Harbor Transit	-	-	-	-	-	83,059	73,975	9,084	9,084	-	9,084
233	Land Aquis. Fund	-	-	-	-	-	110,000	-	110,000	110,000	-	110,000
236	CBDDA	4,368	24,114	24,114	-	4,368	23,100	23,350	(250)	4,118	1,000	3,118
249	Building Department (MODIFIED ACCRUAL BASIS)	10,471	31,862	48,830	(16,968)	(6,497)	32,171	46,788	(14,617)	(21,114)	-	(21,114)
296	Tax Inc. Fin. (TIF)***	765,270	637,994	781,796	(218,802)	546,468	636,134	1,004,650	(368,516)	177,952	-	177,952
301	Water Debt	6,122	141,063	141,063	-	6,122	133,902	133,902	-	6,122	5,000	1,122
390	2003 G.O. Capital Debt	47,559	107,195	97,131	10,064	57,623	82,025	95,769	(13,744)	43,879	-	43,879
395	2000 Street Debt	45,806	40,330	44,710	(4,380)	41,426	35,121	48,360	(13,239)	28,187	5,000	23,187
590	Sewer****	163,468	282,348	355,722	(73,374)	90,094	286,450	290,850	(4,400)	85,694	100,000	(14,306)
591	Water****&*****	194,828	559,183	566,872	(7,689)	187,139	569,675	555,857	13,818	200,957	60,000	140,957
661	Central Equip. (same as water notes)	269,702	202,633	281,469	91,209	223,992	198,906	277,182	(78,276)	145,716	40,000	105,716
662	Police Equip.*****	42,098	71,185	82,965	(11,780)	30,318	106,200	99,900	6,300	36,618	25,000	11,618
	<b>Total</b>	<b>2,230,873</b>	<b>5,213,387</b>	<b>5,939,233</b>	<b>(630,801)</b>	<b>1,600,072</b>	<b>5,411,347</b>	<b>5,710,670</b>	<b>(299,323)</b>	<b>1,300,749</b>	<b>454,862</b>	<b>1,145,210</b>

**\* Major Street deficit in FY 09 is b/c of advanced construct of Lake Street and is restored in FY 10**

**\*\*Local Street deficit was erased due to good bids on Williams and Mason**

**\*\*\*TIF for FY 09 was adjusted for not doing School Street in FY 09. See next sheet for encumbrances (Jackson/Exh, Near Phoenix, GR Greenway**

**\*\*\*\*These revenues and expenditures may vary from report due to several onetime changes to balance sheets. The true impact on cash is shown.**

**\*\*\*\*\*Expenses include debt, not depreciation**

**General Fund  
Village of Spring Lake  
FY-10**

<b>Revenues</b>	<b>Actual FY06</b>	<b>Actual FY 07</b>	<b>Actual FY 08</b>	<b>EstimatedFY 09</b>	<b>Proposed FY 10</b>	<b>Change from FY 08 Estimated</b>
Current Real Property Tax ( 10.0039 mills, TV of 81.064748 M)	\$716,203	\$784,202	\$870,444	\$756,596	\$810,964	7.19%
Real/Personal Refunds	(\$13,326)	(\$15)	(\$1,122)	(\$2,044)	\$0	-100.00%
Current Personal Property Tax	\$37,642	\$39,179	\$39,494	\$33,078	\$40,534	22.54%
Personal Property Tax Prior Year	\$571	\$2,343	\$1,749	\$302	\$0	-100.00%
Harbor Transit Personal Prop Tax	\$0	\$1,900	\$2,539	\$2,454	\$0	-100.00%
Harbor Transit (0.6092 mills)	\$46,262	\$38,112	\$55,606	\$56,127	\$0	-100.00%
Business Licenses and Permits	\$750	\$750	\$750	\$800	\$750	-6.25%
Cable TV Franchise Fees	\$30,559	\$33,133	\$35,040	\$37,000	\$37,000	0.00%
Cellular Tower Customers (3)	\$12,000	\$12,000	\$14,400	\$15,172	\$14,400	-5.09%
Zoning Fees	\$2,530	(\$375)	\$3,340	\$1,550	\$2,000	29.03%
State Shared Revenue --Constitutional	\$172,552	\$169,094	\$174,673	\$170,830	\$170,830	0.00%
SSR - Statutory	\$35,938	\$33,298	\$27,655	\$22,637	\$22,637	0.00%
Liquor Licenses	\$3,007	\$3,505	\$3,570	\$3,574	\$3,556	-0.50%
Charges for Services	\$1,858	\$2,217	\$1,598	\$1,500	\$1,200	-20.00%
Leaf Bag Sales	\$92	\$63	\$69	\$12	\$0	-100.00%
1% Administration Fee	\$11,873	\$12,030	\$13,208	\$13,577	\$13,712	0.99%
Penalty Revenue on Taxes	\$6,297	\$8,838	\$9,415	\$10,103	\$7,000	-30.71%
Charges for Services	\$39,500	\$29,500	\$34,500	\$39,500	\$39,500	0.00%
Fines, Forfeitures & Costs	\$22,923	\$27,653	\$25,080	\$22,000	\$25,000	13.64%
Civil Infraction Fines	\$300	\$100	\$0	\$100	\$0	-100.00%
Personal Breathilizer Test Fees	\$3,075	\$0	\$0	\$0	\$0	0.00%
Impound Release Fees	\$1,043	\$0	\$5,025	\$3,850	\$5,000	29.87%
Fingerprinting Fees	\$8,740	\$0	\$50	\$30	\$0	-100.00%
Housing Inspection Fees	\$351	\$2,945	\$3,075	\$2,850	\$3,500	22.81%
O.U.I.L. Cost Recovery	\$0	\$1,281	\$1,527	\$2,166	\$2,000	-7.66%
Interest & Dividend Income	\$4,130	\$12,483	\$13,859	\$10,000	\$5,000	-50.00%
Accrued Interest	\$0	\$85	(\$351)	\$0	\$0	0.00%
Community Hall Rentals	\$0	\$0	\$0	\$0	\$0	0.00%
Barber School Rent	\$75,240	\$7,310	\$6,570	\$5,330	\$4,500	-15.57%
EOC Rental	\$10,676	\$0	\$0	\$0	\$0	0.00%
Tanglefoot Park Rentals	\$5,257	\$74,727	\$62,857	\$68,142	\$60,000	-11.95%
Tanglefoot Park Docks	\$0	\$11,369	\$9,131	\$4,455	\$8,000	79.57%
Launch Ramp Fees	\$0	\$5,140	\$6,459	\$7,000	\$7,000	0.00%
Grand Lady - Boat Docking Fee	\$0	\$500	\$500	\$500	\$500	0.00%
Sale of Fixed Assets	\$0	\$0	\$0	\$0	\$0	0.00%

Crosswinds Advertising	(\$826)	\$280	\$370	\$165	\$200	21.21%
Contribution from TIFA Fund	\$13,451	\$15,000	\$15,000	\$94,137	\$20,000	-78.75%
Reimbursements	\$0	\$0	\$464	\$0	\$0	0.00%
Park Expenses Reimbursed	\$40	\$5,745	\$10,639	\$10,000	\$10,000	0.00%
Savidge Corridor Reimbursements	\$0	\$0	\$0	\$0	\$0	0.00%
NSF Returned Check Fee	\$42,286	\$280	\$80	\$120	\$100	-16.67%
Village Apparel Sales	\$0	\$0	(\$96)	\$34	\$0	-100.00%
Insurance Reimbursement	\$0	\$0	\$0	\$5,054	\$0	-100.00%
Fireworks Donations	\$0	\$1,505	\$7,040	\$6,600	\$6,600	0.00%
FEMA Reimbursement	\$0	\$0	\$2,955	\$0	\$0	0.00%
Grants & Misc. Income	\$42,286	\$5,567	\$970	\$216	\$0	-100.00%
House Moving Assist	\$0	\$0	\$0	\$179	\$0	-100.00%
Garage Sale Proceeds	\$0	\$0	\$2	\$0	\$0	0.00%
Area Wide Garage Sale Fee	\$0	\$0	\$67	\$0	\$0	0.00%
Seized Monies	\$0	\$0	\$246	\$0	\$0	0.00%
Proceeds from Financing Arrang	\$0	\$182,178	\$0	\$0	\$0	0.00%
Mowing Fees	\$0	\$0	\$117	\$0	\$0	0.00%
App. From Fund Balance	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Total General Revenue</b>	<b>\$1,290,994</b>	<b>\$1,523,920</b>	<b>\$1,458,564</b>	<b>\$1,405,697</b>	<b>\$1,321,483</b>	<b>-5.99%</b>
App. To Fund Balance*	\$0	\$0	\$0	\$0	\$0	0.00%
Village Council	\$12,274	\$10,290	\$16,663	\$21,882	\$15,580	-28.80%
Village Manager	\$85,484	\$89,257	\$98,481	\$96,736	\$94,853	-1.95%
Elections	\$13	\$1,774	\$2,062	\$0	\$2,165	0.00%
Legal Services	\$23,415	\$23,137	\$16,099	\$21,800	\$16,800	-22.94%
Clerk/Treasurer	\$80,787	\$92,217	\$98,493	\$112,533	\$93,517	-16.90%
Village Hall and 209 S. Park	\$45,340	\$54,901	\$50,167	\$54,230	\$49,038	-9.57%
Barber Street School Building	\$16,727	\$21,621	\$24,020	\$27,001	\$20,649	-23.53%
Police Department (9 Full time)	\$467,908	\$452,008	\$461,045	\$476,182	\$481,830	1.19%
Fire Department	\$9,753	\$13,146	\$12,785	\$13,120	\$13,020	-0.76%
Zoning/planning	\$40,848	\$36,553	\$90,560	\$75,201	\$72,416	-3.70%
Public Works	\$137,993	\$158,155	\$170,562	\$147,338	\$150,843	2.38%
Savidge Corridor Maintenance	\$7,963	\$8,922	\$13,427	\$15,000	\$12,650	-15.67%
Street Lighting	\$43,665	\$49,040	\$50,865	\$57,750	\$50,500	-12.55%
Tanglefoot Park	\$29,363	\$31,470	\$31,519	\$35,563	\$36,399	2.35%
Recreation Department	\$13,311	\$13,219	\$11,517	\$11,442	\$11,442	0.00%
Parks Maintenance	\$131,034	\$139,009	\$147,210	\$169,363	\$274,055	61.82%
Community Promotion	\$28,951	\$41,336	\$106,595	\$107,897	\$19,467	-81.96%
Contingencies	\$2,749	\$2,588	\$2,690	\$3,000	\$3,170	5.67%
Grant Expenditures (Parks)	\$0	\$0	\$0	\$0	\$0	0.00%
Transfer to Public Improvement Fund/Building Fund	\$1,000	\$10,000	\$0	\$11,206	\$0	-100.00%
Contribution To Storm Water Fund	\$0	\$0	\$5,649	\$0	\$10,000	100.00%
Land Acquisition	\$0	\$0	\$0	\$0	\$110,000	0.00%
<b>Total</b>	<b>\$1,178,578</b>	<b>\$1,248,642</b>	<b>\$1,410,409</b>	<b>\$1,457,244</b>	<b>\$1,538,394</b>	<b>5.60%</b>

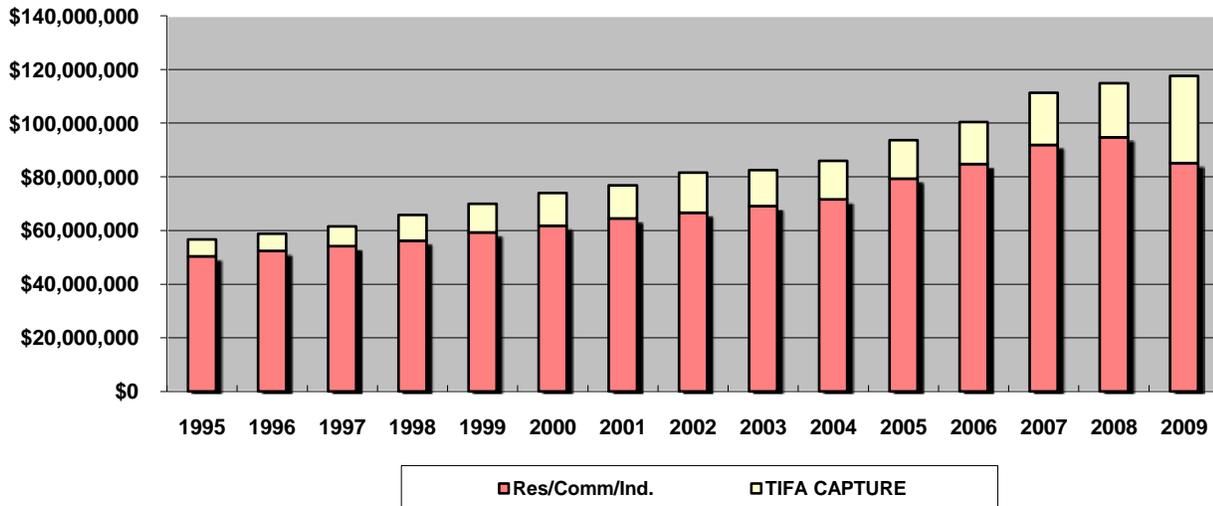
Surplus (Deficit)*	\$112,416	\$275,278	\$48,155	(\$51,547)	(\$216,911)	
New Year Cash Balance	<b>\$178,946</b>	<b>\$291,362</b>	<b>\$566,640</b>	<b>\$614,795</b>	<b>\$563,247</b>	-8.38%
End of Year Cash Balance	\$291,362	\$566,640	\$614,795	\$563,247	\$346,336	-38.51%
<b>Minimum Fund Balance</b>	\$176,787	\$187,296	\$211,561	\$218,587	\$230,759	5.57%

\*The new accounting system started showing information as "Appropriations to, or from, Fund Balance." It no longer appears as surplus or deficit.

**RECORDED GROWTH FOR SPRING LAKE'S STATE EQUALIZED VALUATION (through 1994) AND TAXABLE VALUE (beginning 1995)**

<u>Year</u>	<u>Res/Comm/Ind/Personal</u>	<u>%Increase</u>	<u>TIFA Capture</u>	<u>Total Taxable Value</u>	<u>% Increase</u>
1983	29,032,700	3.54%	0	29,032,700	3.54%
1984	29,163,900	0.45%	81,000	29,244,900	.73%
1985	29,790,700	2.15%	530,800	30,321,500	3.68%
1986	30,659,100	2.92%	1,526,700	32,185,800	6.15%
1987	32,454,100	5.85%	1,979,800	34,433,900	6.98%
1988	33,501,000	3.23%	2,933,800	36,434,800	5.81%
1989	35,574,700	6.19%	3,204,100	38,778,800	6.43%
1990	38,524,500	8.29%	4,077,700	42,602,200	8.97%
1991	40,930,700	6.25%	5,107,800	46,038,500	8.07%
1992	42,942,500	4.91%	5,310,650	48,253,150	4.81%
1993	47,040,300	9.54%	6,264,100	53,304,400	10.47%
1994	49,517,400	5.27%	6,760,000	56,277,400	5.58%
1995	50,381,121	1.74%	6,250,934	56,632,055	.63%
1996	52,340,563	3.89%	6,450,366	58,790,929	3.81%
1997	54,153,916	3.46%	7,362,006	61,515,922	4.64%
1998	56,212,294	3.80%	9,603,856	65,816,150	6.99%
1999	59,301,632	5.50%	10,673,096	69,974,728	6.32%
2000	61,735,026	4.10%	12,257,283	73,992,309	5.70%
2001	63,245,498	2.44%	13,044,526	76,290,024	3.80%
2002	66,576,446	5.27%	14,950,729	81,527,175	6.86%
2003	69,050,368	3.72%	13,436,154	82,486,522	1.18%
2004	71,575,297	3.66%	14,382,156	85,957,453	4.21%
2005	79,253,537	10.7%	14,412,540	93,666,077	8.97%
2006	84,747,681	6.9%	15,672,472	100,420,153	7.21%
2007*	91,923,914	8.5%	19,391,815	111,315,729	10.85%
2008*	94,766,923	3.1%	20,070,550	114,837,473	3.2%
2009	85,116,570	-11.3%	32,462,591	117,579,161	2.4%

\*Encumbered by \$5,174,164 new taxable value dedicated to repayment of Brownfield development loans.

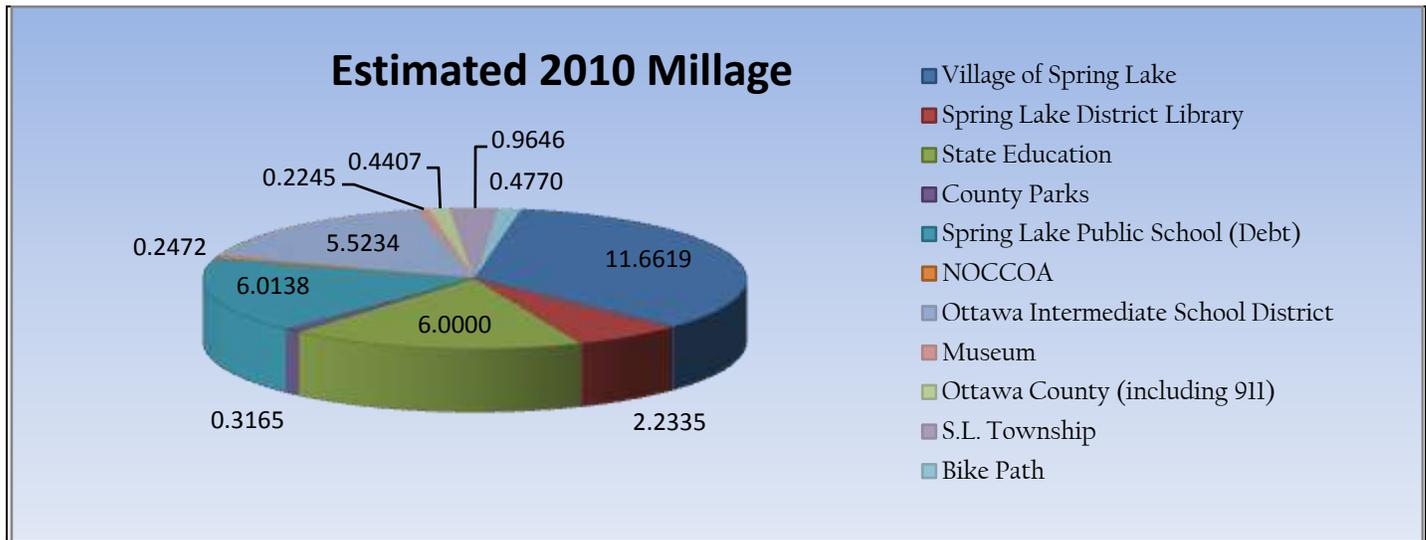


**VILLAGE TAXES – FISCAL YEAR 2010**

**VILLAGE TAXES – FISCAL YEAR 2010**

<u>ALL TAXES</u>	<u>Millage</u>
Village of Spring Lake	11.6619
Spring Lake District Library	2.2335
State Education	6.0000
County Parks	0.3165*
Spring Lake Public School (Debt)	6.0138
NOCCOA	0.2472*
Ottawa Intermediate School District	5.9320
Museum	0.2245*
Ottawa County (including 911)	0.4407*
S.L. Township	0.9646
Bike Path	0.4770
County Operating	<u>3.6000</u>
<b>TOTAL MILLAGE RATES</b>	<b>37.6213</b>

\* Village millages represent the approved 2010 millage; all millages with \* are based on 2009 rates.



**PROPOSAL A: ANALYSIS**

	<u>1993 Millage</u>	<u>2008 Millage</u>	<u>FY 09</u>	<u>Savings From 1993</u>
Residential Total	59.1772	37.9416	37.6213	21.5559
Business Total	59.1772	55.9416	55.6213	3.5559

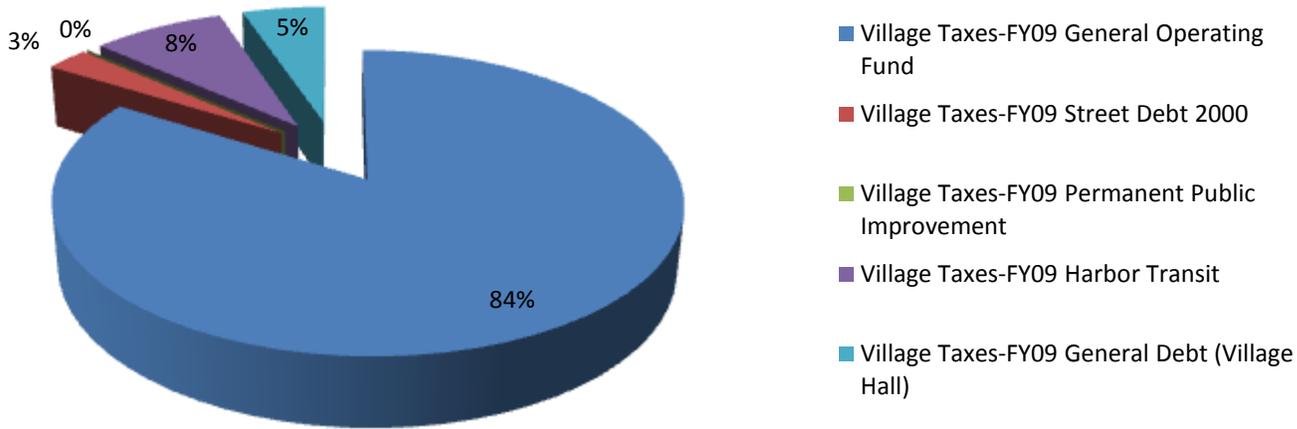
**Notes:** Business millage rate includes 18-mill statewide tax.

*WHERE YOUR ACTUAL 2009 (FY2010) TAX DOLLAR GOES*

VILLAGE TAXES-FY2010 APPROVED

	<u>FY09</u>	<u>FY10 Approved Millage</u>	<u>Difference</u>	<u>Tax Dollars</u>
General Operating Fund	9.3875	10.0039	0.6164	\$810,964
Street Debt 2000	0.2780	0.2280	(0.0500)	\$25,884
Permanent Public Improvement	0.8332	0.0000	(0.8332)	\$0
Harbor Transit	0.6964	0.9898	0.2934	\$80,238
General Debt (Village Hall)	0.6668	0.4402	(0.2266)	\$49,975
<b>Total</b>	<b>11.8619</b>	<b>11.6619</b>	<b>(0.2)</b>	<b>\$967,061</b>

**Village Taxes-FY10**



VILLAGE MILLAGE HISTORY (1997 TO PRESENT)

	<u>1997</u>		<u>1998</u>	
General Operating	9.6494	\$525,538	9.6109	\$540,251
1986 Water Debt Fund	.8030	49,519	.8968	59,024
NOWS Water Debt Ret.	.6267	38,645	1.0782	70,963
Harbor Transit	.4039	21,997	.3363	18,904
Street Debt Ret. Fund	.2449	15,103	.2397	15,776
Permanent Public Imp.	.0000	0	.0000	0
Museum (voted)	<u>.0000</u>	<u>0</u>	<u>          </u>	<u>          </u>
<b>TOTAL</b>	<b>11.7279</b>	<b>\$650,802</b>	<b>12.1619</b>	<b>\$704,918</b>

	<u>1999</u>		<u>2000</u>	
General Operating	9.0712	\$539,540	9.4552	\$585,613
1986 Bond Issue			.7011	51,871
1986 Water Debt Fund	.7919	55,437		
NOWS Water Debt Ret.	1.1081	77,573	1.0489	77,603
Harbor Transit	.3501	20,823	.3232	20,018
Street Debt Ret. Fund	.5519	38,636	.2780	20,568
Permanent Public Imp.	<u>.2887</u>	<u>17,171</u>	<u>.3555</u>	<u>22,018</u>
<b>TOTAL</b>	<b>12.1619</b>	<b>\$749,180</b>	<b>12.1619</b>	<b>\$777,691</b>

	<u>2001</u>		<u>2002(FY03)</u>	
General Operating	9.5932	\$618,453	9.0860	\$604,914
1986 Bond Issue	0.0000	0	0.0000	0
NOWS Water Debt Ret.	1.2250	94,064	1.0975	89,476
Harbor Transit	0.3102	19,998	.3004	20,000
Street Debt - 2000	0.2780	21,347	.2780	22,665
Permanent Public Imp.	<u>0.7555</u>	<u>48,705</u>	<u>1.4000</u>	<u>93,207</u>
<b>TOTAL</b>	<b>12.1619</b>	<b>\$802,567</b>	<b>12.1619</b>	<b>\$830,262</b>

	<u>FY04</u>		<u>FY 05</u>	
General Operating	10.1835	\$703,174	10.1835	\$728,854
1986 Bond Issue	0.0000	0	0.0000	0
NOWS Water Debt Ret.	0.0000	0	0.0000	0
Harbor Transit	0.3004	20,742	0.3004	21,637
Street Debt - 2000	0.2780	20,236	0.2780	21,632
Major Street Fund	1.0000	69,040	1.0000	71,866
Public Improvement	0.7332	43,758	0.7332	51,674
General Debt (Village Hall)	<u>0.6668</u>	<u>55,000</u>	<u>0.6668</u>	<u>50,552</u>
<b>TOTAL</b>	<b>13.1619</b>	<b>\$911,950</b>	<b>13.1619</b>	<b>\$946,215</b>

		<b><u>FY 06</u></b>		<b><u>FY 07</u></b>	
General Operating	9.7835	\$775,376		9.7119	788,330
Harbor Transit	0.6004	47,583		0.4720	38,313
Street Debt - 2000	0.2780	26,038		0.2780	26,923
Major Street Fund	1.0000	79,252		0	0
Public Improvement	0.7332	58,108		0.8332	67,632
General Debt (Village Hall)	<u>0.6668</u>	<u>62,456</u>		<u>0.6668</u>	<u>64,576</u>
<b>TOTAL</b>	<b>13.0619</b>	<b>\$1,048,858</b>		<b>11.9619</b>	<b>\$985,774</b>

		<b><u>FY 08</u></b>		<b><u>FY 09</u></b>	
General Operating	9.4747	\$830,380		9.3875	849,967
Harbor Transit	0.6092	53,391		0.6964	63,054
Street Debt - 2000	0.2780	29,755		0.2780	30,750
Public Improvement	0.8332	73,023		0.8332	75,440
General Debt (Village Hall)	<u>0.6668</u>	<u>71,370</u>		<u>0.6668</u>	<u>73,757</u>
<b>TOTAL</b>	<b>11.8619</b>	<b>\$1,057,919</b>		<b>11.8619</b>	<b>\$1,092,968</b>

		<b><u>FY 10</u></b>	
General Operating	10.0039	\$810,964	
Harbor Transit	0.9898	80,238	
Street Debt - 2000	0.2280	25,884	
Public Improvement	0.0000	0	
General Debt (Village Hall)	<u>0.4402</u>	<u>49,975</u>	
<b>TOTAL</b>	<b>11.6619</b>	<b>\$967,061</b>	

**TAX SPREAD  
2010**

<b><u>REAL</u></b>				\$113,527,339
<b><u>LESS TIF (CAPTURED)</u></b>				<u>32,462,591</u>
<b><u>TOTAL</u></b>				\$ 81,064,748
<b>101-General Operating</b>				Total
\$	81,064,748	1000	10.0039	\$ 810,963.63
<b>390-Village Hall Debt-2003</b>				
\$	113,527,339	1000	0.4402	\$ 49,974.73
<b>395-Street Debt-2000</b>				
\$	113,527,339	1000	0.2280	\$ 25,884.23
<b>208-Public Improvement</b>				
\$	81,064,748	1000	0	\$ -
<b>101-Harbor Transit</b>				
\$	81,064,748	1000	0.9898	\$ 80,237.89
<b>296-TIF</b>				
\$	32,462,591	1000	10.9937	\$ 356,883.99
<b>Total Real Personal</b>				\$ 1,323,944.47
				<u>\$ 46,063.14</u>
				<u>\$ 1,370,007.61</u>

**TAX SPREAD  
2010**

<b>101 General Operating</b>	10.0039
<b>390 Village Hall Debt-2003</b>	0.4402
<b>395 Street Debt-2000</b>	0.2280
<b>208 Public Improvement</b>	0.0000
<b>101 Harbor Transit</b>	<u>0.9898</u>
<b>Total</b>	<u>11.6619</u>
<b>Real Taxable Value</b>	\$ 113,527,339
<b>Personal Taxable Value</b>	<u>\$ 4,051,822</u>
<b>Total</b>	<u>\$ 117,579,161</u>
	<u>11.6619</u>
	<u>\$ 1,371,196.42</u>
<b>Subject to TIF:</b>	
<b>General Operating</b>	10.0039
<b>Harbor Transit</b>	0.9898
<b>Public Improvement</b>	0.0000
<b>Major Streets</b>	<u>0.0000</u>
<b>Total</b>	<u>10.9937</u>
<b>TIF Captured Value</b>	\$32,698,647
<b>Lake Pointe</b>	\$ 0
<b>Mill Point</b>	\$ 236,056
	<u>\$ 32,462,591</u>
Total TIF	\$38,190,492
Base	\$ 5,599,000
L/P Captured	\$ 0
M/P Caputred	\$ 236,056
TIF	\$32,655,436

**TAX SPREAD  
2010**

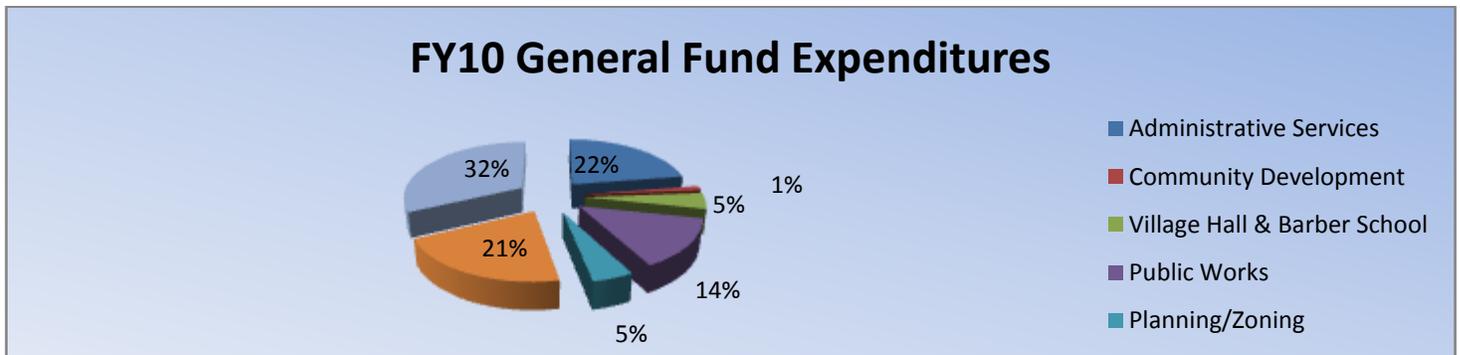
<b>Personal Property</b>			\$ 4,051,822
<b>101-General Operating</b>			
\$4,051,822	1000	10.0039	\$ 40,534.02
<b>208-Public Improvements</b>			
\$4,051,822	1000	0.000	\$ 0
<b>390-Village Hall Debt-2003</b>			
\$4,051,822	1000	0.4402	\$ 1,783.61
<b>395-Street Debt-2000</b>			
\$4,051,822	1000	0.2280	\$ 923.82
<b>101-Harbor Transit</b>			
\$4,051,822	1000	0.9898	\$ 2,821.69
<b>Total</b>			\$ 46,063.14

## FUNCTIONAL BREAKDOWN OF RECOMMENDED FY09 GENERAL FUND EXPENDITURES

<u>Function</u>	<u>FY09</u>		<u>FY10</u>	
	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>
<u>Administrative &amp; Management Services</u> Village Council, Village Manager, Legal Services, Village Clerk/Treasurer, Elections, General Services, Contingencies	\$267,155	18.3%	\$346,085*	22.4%
<u>Citizen Services / Community Development</u> Harbor Transit Coast Guard Festival Fireworks – Heritage Festival	\$107,897	7.4%	\$ 19,467	1.3%
<u>Village Hall &amp; Grounds / Barber School</u> Building Maintenance	\$ 81,232	5.6%	\$ 69,687	4.5%
<u>Public Works</u> Savidge Corridor Maintenance Street Lighting	\$220,088	15.1%	\$213,993	13.9%
<u>Planning / Zoning / Code Inspections</u>	\$ 75,202	5.2%	\$ 72,416	4.7%
<u>Parks &amp; Recreation</u> Tanglefoot Park, Recreation Department Park Maintenance, Park Development	\$216,368	14.8%	\$321,895**	21.0%
<u>Public Safety</u> Police/Fire Departments	\$489,302	33.6%	\$494,850	32.2%
<b>Total</b>	<b>\$1,457,244</b>	<b>100%</b>	<b>\$1,538,393</b>	<b>100%</b>

\* Includes one-time contribution to Land Acquisition Fund of \$110,000.

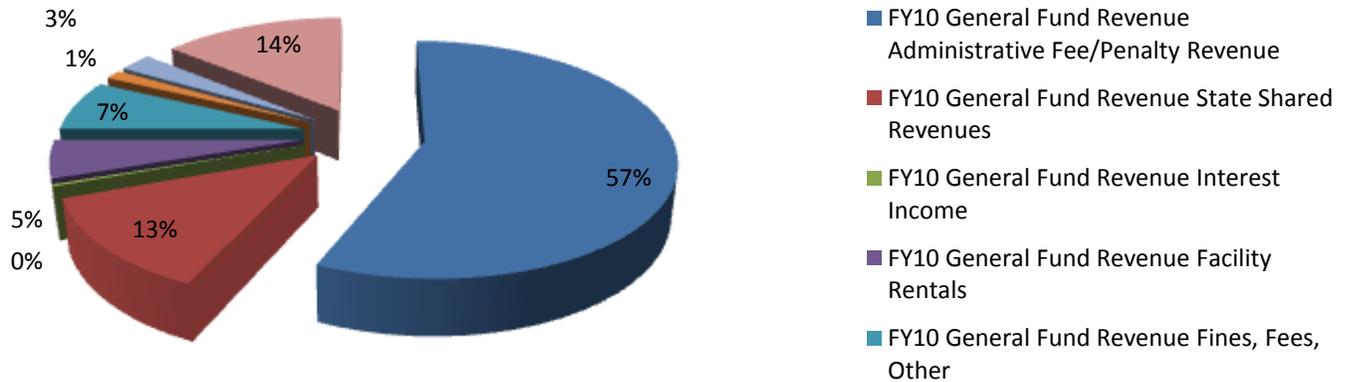
\*\* Includes a one-time acquisition of land adjacent to Mill Point Park wetlands map & to Village Cove for \$117,968.



**BREAKDOWN OF EXPECTED FY10 GENERAL FUND REVENUES BY SOURCES**

<u>Source</u>	<u>Estimated</u> <u>FY09</u>		<u>FY10</u>	
	<u>Amount</u>	<u>% of Total</u>	<u>Amount</u>	<u>% of Total</u>
Administration Fee Penalty Revenue	\$870,193	59.9%	\$872,210	56.7 %
State Shared Revenues Sales Tax Liquor Licenses Fees	\$197,041	13.6%	\$197,023	12.8%
Interest Income	\$ 10,000	0.7%	\$ 5,000	0.3%
Facility Rentals	\$ 85,427	5.9%	\$ 80,000	5.2%
Fines, fees and other Locally generated income	\$109,399	7.5%	\$107,750	7.0%
TIFA	\$ 94,137	6.5%	\$ 20,000	1.3%
Charges to other Funds	\$ 39,500	2.3%	\$ 39,500	2.6%
Fund Balance	<u>\$ 51,547</u>	<u>3.6%</u>	<u>\$216,911</u>	<u>14.1%</u>
<b>TOTAL REVENUES</b>	<b>\$1,457,244</b>	<b>100%</b>	<b>\$1,538,394</b>	<b>100%</b>

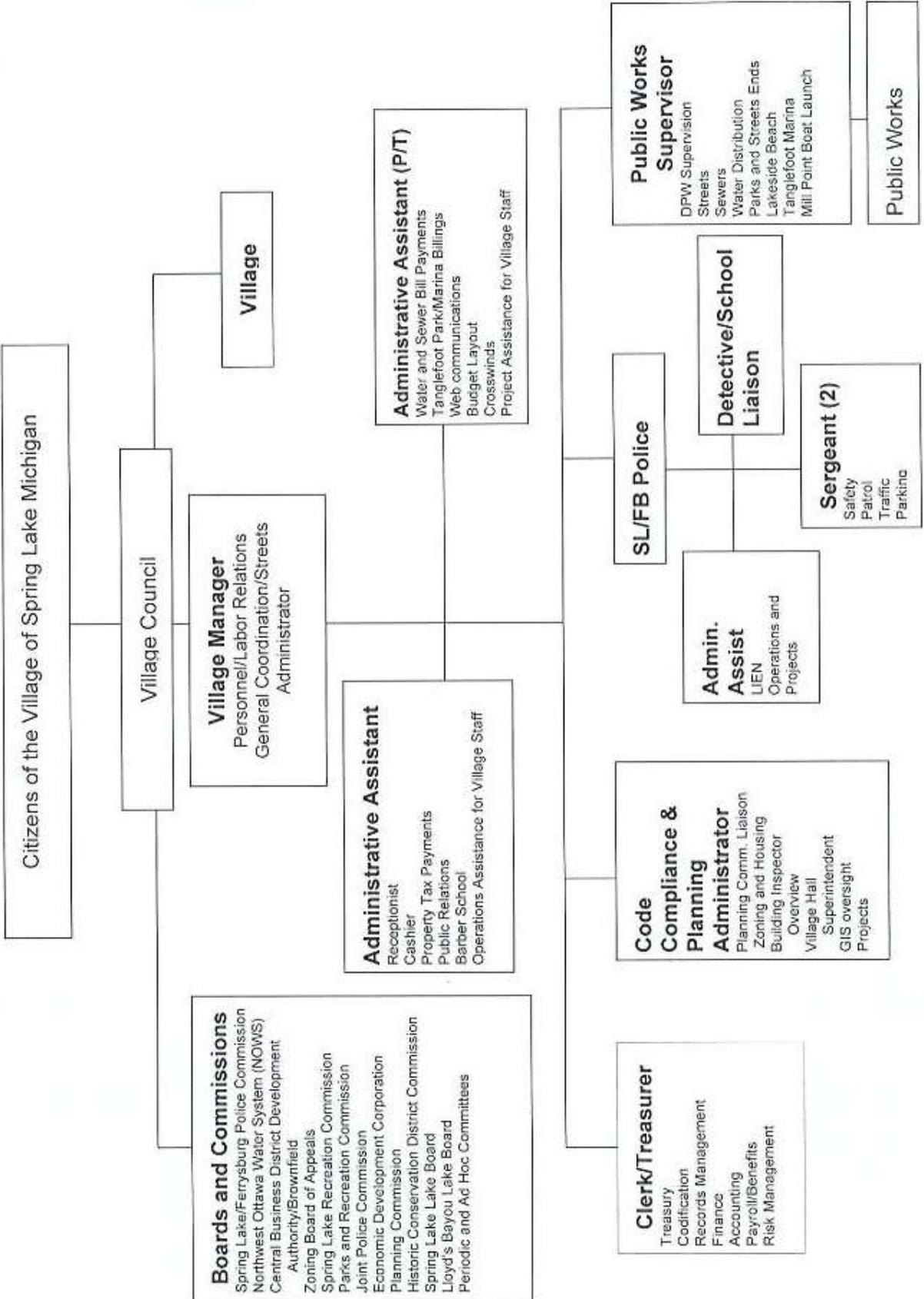
**FY10 General Fund Revenue**



## **Personnel**

*The wage and salary plan was increased by 2%.*

# Village Of Spring Lake Organizational Chart



**Wage Scale July 1, 2009 to June 30, 2010**

GRADE	STEP 1	STARTING HOURLY	STEP 2	1 YEAR HOURLY	STEP 3	2 YEAR HOURLY	STEP 4	3 YEAR HOURLY	STEP 5	4 YEAR HOURLY
A		\$ 10.69		\$ 11.33		\$ 11.85		\$ 12.42		\$ 12.84
1	\$ 26,852.80	\$ 12.91	\$ 27,996.80	\$ 13.46	\$ 29,952.00	\$ 14.40	\$ 31,345.60	\$ 15.07	\$ 32,406.40	\$ 15.58
2	\$ 29,702.40	\$ 14.28	\$ 31,262.40	\$ 15.03	\$ 32,739.20	\$ 15.74	\$ 34,216.00	\$ 16.45	\$ 35,360.00	\$ 17.00
3	\$ 32,635.20	\$ 15.69	\$ 34,236.80	\$ 16.46	\$ 35,921.60	\$ 17.27	\$ 37,440.00	\$ 18.00	\$ 38,688.00	\$ 18.60
4	\$ 34,840.00	\$ 16.75	\$ 37,440.00	\$ 18.00	\$ 39,249.60	\$ 18.87	\$ 41,017.60	\$ 19.72	\$ 42,328.00	\$ 20.35
5	\$ 45,552.00	\$ 21.90	\$ 47,320.00	\$ 22.75	\$ 49,025.60	\$ 23.57	\$ 50,648.00	\$ 24.35	\$ 52,332.80	\$ 25.16
6	\$ 46,342.40	\$ 22.28	\$ 48,131.20	\$ 23.14	\$ 49,857.60	\$ 23.97	\$ 51,500.80	\$ 24.76	\$ 53,248.00	\$ 25.60
7	\$ 49,129.60	\$ 23.62	\$ 50,356.80	\$ 24.21	\$ 52,187.20	\$ 25.09	\$ 54,017.60	\$ 25.97	\$ 55,827.20	\$ 26.84
8	\$ 51,708.80	\$ 24.86	\$ 53,664.00	\$ 25.80	\$ 55,619.20	\$ 26.74	\$ 57,595.20	\$ 27.69	\$ 59,488.00	\$ 28.60
9	\$ 55,016.00	\$ 26.45	\$ 57,096.00	\$ 27.45	\$ 59,113.60	\$ 28.42	\$ 61,214.40	\$ 29.43	\$ 63,336.00	\$ 30.45
10	\$ 58,697.60	\$ 28.22	\$ 60,819.20	\$ 29.24	\$ 63,024.00	\$ 30.30	\$ 65,187.20	\$ 31.34	\$ 67,433.60	\$ 32.42
11	\$ 62,420.80	\$ 30.01	\$ 64,812.80	\$ 31.16	\$ 67,995.20	\$ 32.69	\$ 69,451.20	\$ 33.39	\$ 71,884.80	\$ 34.56
12	\$ 66,601.60	\$ 32.02	\$ 68,993.60	\$ 33.17	\$ 71,448.00	\$ 34.35	\$ 74,068.80	\$ 35.61	\$ 76,440.00	\$ 36.75
13	\$ 72,280.00	\$ 34.75	\$ 75,920.00	\$ 36.50	\$ 78,936.00	\$ 37.95	\$ 82,097.60	\$ 39.47	\$ 84,552.00	\$ 40.65
Note: Includes a 2.0% wage increase for the 2009/2010 Fiscal Year										

**JULY 1, 2009- JUNE 30, 2010 WAGE DETAIL**

GRADE	CLASSIFICATION	STAFF MEMBER	STEP	ESTIMATED ANNUAL COMPENSATION	BASE HOURLY RATE	HIRE DATE	NOTES
	Reserve Police Officers	five positions		\$ 25,000.00	\$ 11.99		
	Public Service- Seasonal	four positions		\$ 30,979.50	\$8.00 - \$9.75		
	Crossing Guard	Wilson		\$ 2,800.00	\$ 8.23	12/20/2004	
	Crossing Guard	DeCan		\$ 2,800.00	\$ 8.23	12/20/2004	
1	Administrative Aide	Fonkert	1,3	\$ 23,961.60	\$ 14.40	12/27/2005	A
2	Administrative Assistant	Paparella	5	\$ 35,360.00	\$ 17.00	9/7/2004	B
2	Administrative Assistant	Schmidt	5	\$ 13,260.00	\$ 17.00	8/29/2005	C
3	Administrative Assistant	Spelde	5	\$ 38,688.00	\$ 18.60	7/21/1998	
4	Public Works Operator	Inso	5	\$ 42,328.00	\$ 20.35	7/5/1995	
4	Public Works Operator	Cuddington	2	\$ 36,712.00	\$ 17.65	1/6/2000	D
4	Public Works-Foreman	Van Hoeven	5	\$ 41,496.00	\$ 19.95	5/2/2005	D
6	Code Compliance and Planning Administr	Staton	5	\$ 50,972.06	\$ 24.50	7/9/2007	* E/ F
7	Public Works Supervisor	Whitley	5	\$ 52,873.60	\$ 25.42	7/15/1986	F
9	Clerk/Treasurer	Lawrence	5	\$ 60,487.23	\$ 29.08	9/6/2000	* F
10	Police Chief	DeYoung	5	\$ 64,376.83	\$ 30.95	2/26/1988	* F
13	Village Manager	Cotton	5	\$ 77,376.00	\$ 37.20	8/1/2002	F/G
	<u>Per Union Contract</u>						
	Police Officer	Allard		\$ 50,024.00	\$ 24.05	9/27/1999	
	Police Officer	Turbett		\$ 50,024.00	\$ 24.05	11/18/2003	
	Police Officer	VanDis		\$ 50,024.00	\$ 24.05	5/2/2005	
	Police Officer	Hill		\$ 43,409.60	\$ 20.87	2/21/2007	H
	Police Officer	Walski		\$ 39,124.80	\$ 18.81	12/24/2009	I
	Detective	Williams		\$ 53,331.20	\$ 25.64	12/2/2002	
	Sergeant	Steinhauer		\$ 56,654.21	\$ 27.24	4/6/1995	
	Sergeant	Theune		\$ 51,094.78	\$ 24.56	11/3/1994	
	Trailer Park Manager	Johnson	unassigned	\$ 6,745.98	\$ 1,124.33	3/1/1997	

NOTES

- A Step increase on 7/01/09
- B Step increase on 10/14/09
- C Step increase on 1/20/10
- D Step increase on 1/06/10 with water certification
- E Step increase on 7/09/09
- F Salary decreased by 5.5% for Exchange Time
- G Managers Salary set by the Village Council per manager's employment agreement and budget approval process.
- H Step increase on 2/21/10
- I Step increase on 12/24/09

\* Salary includes compensation for Acting Manager duties.  
Note: all personnel in grades 6 & up are being paid at FY 2008 amounts (July 1, 2007) to make ends meet given the state revenue sharing cut in May, 2009. A one-time grant of a year's worth of vacation was provided by the Village in return. See note F above.

**VILLAGE OF SPRING LAKE  
FY10  
LINE ITEM DETAIL  
ALL FUNDS**

BUDGET REPORT FOR VILLAGE OF SPRING LAKE

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

GL NUMBER	DESCRIPTION	2008-09 ADOPTED BUDGET	2008-09 AMENDE D BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
Fund 101: GENERAL FUND						
ESTIMATED REVENUES						
101-000.000-403.000	CURRENT REAL PROPERTY TAX	849,967	756,596	756,288	810,964	7.19
101-000.000-403.100	REAL/PERSONAL REFUNDED TAXES	0	(2,044)	(3,180)	0	(100.00)
101-000.000-403.857	HARBOR TRANS REAL PROPERTY TAX	63,054	56,127	56,104	0	(100.00)
101-000.000-417.000	CURRENT PERSONAL PROPERTY TAX	39,657	33,078	33,825	40,534	22.54
101-000.000-417.200	PERSONAL PROPERTY PRIOR YEAR	0	302	302	0	(100.00)
101-000.000-417.857	HARBOR TRANS PERSONAL PROP TAX	2,942	2,454	2,509	0	(100.00)
101-000.000-451.000	BUSINESS LICENSES & PERMITS	1,000	800	800	750	(6.25)
101-000.000-451.100	CABLE TV FRANCHISE FEES	34,000	37,000	38,623	37,000	0.00
101-000.000-451.200	CELLULAR TOWER	14,400	15,172	15,172	14,400	(5.09)
101-000.000-479.000	ZONING FEES	4,500	1,550	1,550	2,000	29.03
101-000.000-576.000	MI SALES TAX - CONSTITUTIONAL	170,830	170,830	164,737	170,830	0.00
101-000.000-576.100	MI SALES TAX - STATUTORY	35,637	22,637	27,655	22,637	0.00
101-000.000-578.000	LIQUOR LICENSES	3,556	3,574	3,574	3,556	(0.50)
101-000.000-601.000	CHARGES FOR SERVICES	1,500	1,500	1,528	1,200	(20.00)
101-000.000-601.250	LEAF BAG SALES	100	12	12	0	(100.00)
101-000.000-601.403	1% ADMINISTRATION FEE	13,620	13,577	13,572	13,712	0.99
101-000.000-601.404	PENALTY REVENUE ON TAXES	7,000	10,103	10,183	7,000	(30.71)
101-000.000-602.000	CHG FOR SERVICE OTHER FUNDS	39,500	39,500	39,500	39,500	0.00
101-000.000-655.000	FINES, FORFEITURES & COSTS	27,500	22,000	21,545	25,000	13.64
101-000.000-655.100	CIVIL INFRACTION FINES	0	100	100	0	(100.00)

101-000.000-655.109	PERSONAL BREATHILIZER TEST FEE	200	0	0	0	0.00
101-000.000-655.110	IMPOUND RELEASE FEES	4,000	3,850	4,500	5,000	29.87
101-000.000-655.150	FINGERPRINTING FEES	0	30	30	0	(100.00)
101-000.000-655.200	HOUSING INSPECTION FEES	3,000	2,850	3,020	3,500	22.81
101-000.000-655.207	OUIL COST RECOVERY	1,225	2,166	2,398	2,000	(7.66)
101-000.000-664.000	INTEREST & DIVIDEND INCOME	5,000	10,000	7,923	5,000	(50.00)
101-000.000-664.001	ACCRUED INTEREST	0	0	(424)	0	0.00
101-000.000-670.100	BARBER SCHOOL RENT	5,500	5,330	5,560	4,500	(15.57)
101-000.000-671.000	TANGLEFOOT PARK RENTALS	75,000	68,142	68,874	60,000	(11.95)
101-000.000-671.500	TANGLEFOOT PK - DOCK RENTALS	13,000	4,455	6,951	8,000	79.57
101-000.000-672.000	LAUNCH RAMP FEES	7,000	7,000	5,687	7,000	0.00
101-000.000-672.500	GRAND LADY - BOAT DOCKING FEE	500	500	500	500	0.00
101-000.000-672.857	CROSSWINDS ADVERTISING	400	165	165	200	21.21
101-000.000-676.296	CONTRIBUTION FROM TIFA FUND	0	94,137	94,137	20,000	(78.75)
101-000.000-677.000	REIMBURSEMENTS	0	0	(25)	0	0.00
101-000.000-677.100	PARK EXPENSES REIMBURSED	10,000	10,000	7,341	10,000	0.00
101-000.000-677.110	NSF RETURNED CHECK FEE	0	120	120	100	(16.67)
101-000.000-677.115	VILLAGE APPAREL SALES	0	34	74	0	(100.00)
101-000.000-677.150	INSURANCE REIMBURSEMENT	0	5,054	5,054	0	(100.00)
101-000.000-677.203	FIREWORKS DONATIONS	8,000	6,600	6,741	6,600	0.00
101-000.000-694.000	OTHER MISCELLANEOUS INCOME	0	216	1,311	0	(100.00)
101-000.000-694.009	HOUSE MOVING ASSIST	0	180	180	0	(100.00)
101-000.000-694.102	GARAGE SALE PROCEEDS	0	0	10	0	0.00
101-000.000-694.110	AREA WIDE GARAGE SALE FEE	0	0	69	0	0.00
101-000.000-694.250	MOWING FEES	0	0	797	0	0.00
101-000.000-695.000	APPROPIATION FROM FUND BALANCE	12,166	51,547	0	216,911	320.80
101-000.000-698.000	PROCEEDS FROM FINANCING ARRANG	0	0	114,000	0	0.00
Totals for Dept 000.000-GENERAL SERVICES		1,453,754	1,457,244	1,519,392	1,538,394	5.57
TOTAL ESTIMATED REVENUES		1,453,754	1,457,244	1,519,392	1,538,394	5.57

2009-2010 FISCAL YEAR  
 Dept 000.000: GENERAL SERVICES

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL FUND APPROPRIATIONS		ADOPTED BUDGET	AMENDE D BUDGET	ACTIVITY	ADOPTED BUDGET	PCT CHANGE
101-000.000-818.208	TRANSFER TO PUBLIC IMPROVEMENT	0	0	80,000	0	0.00
101-000.000-818.226	CONTRIBUTION TO STORM WATER FUND	6,000	11,206	11,206	10,000	(10.76)
101-000.000-818.233	COHNTRIBUTION TO LAND ACQUISTION FUND	0	0	0	110,000	0.00
101-000.000-999.249	TRANSFER TO BUILDING DEPT	23,715	0	0	0	0.00
Totals for Dept 000.000-GENERAL SERVICES		29,715	11,206	91,206	120,000	970.85

2009-2010 FISCAL YEAR  
Dept 101.000: VILLAGE COUNCIL

Fund 101: GENERAL  
FUND  
APPROPRIATIONS

101-101.000-703.101	STIPEND VILLAGE COUNCIL	6,600	6,563	6,563	6,600	0.56
101-101.000-704.000	SOCIAL SECURITY	505	502	502	505	0.60
101-101.000-711.000	WORKER'S COMP. INSURANCE	83	59	59	70	18.64
101-101.000-801.101	PROFESSIONAL SERVICE - CITYHOOD	5,000	3,028	3,028	2,000	(33.95)
101-101.000-860.000	TRANSPORTATION/TRAINING	4,500	6,878	8,168	4,000	(41.84)
101-101.000-886.600	SL ROTARY CLUB MEMBERSHIP	700	687	687	0	(100.00)
101-101.000-889.300	CONCERT SPONSORSHIP	500	500	500	500	0.00
101-101.000-956.000	MISCELLANEOUS	2,500	3,666	3,666	1,905	(48.04)
Totals for Dept 101.000-VILLAGE COUNCIL		20,388	21,883	23,173	15,580	(28.80)

2009-2010 FISCAL YEAR  
Dept 172.000: VILLAGE MANAGERS OFFICE

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
FUND		BUDGET	BUDGET		BUDGET	CHANGE
APPROPRIATIONS						
101-172.000-702.000	SALARIES-WAGES FULL TIME	51,944	51,944	50,831	43,790	(15.70)
101-172.000-702.001	SALARIES-OVERTIME PAY	500	1,878	1,878	0	(100.00)
101-172.000-704.000	SOCIAL SECURITY	3,974	3,974	4,056	3,350	(15.70)
101-172.000-705.000	RETIREMENT FUND CONTRIBUTION	5,773	5,773	5,906	5,057	(12.40)
101-172.000-709.000	HOSPITALIZATION INSURANCE	7,966	8,600	8,470	7,173	(16.59)
101-172.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	0	0	12,000	0.00
101-172.000-710.000	LIFE INSURANCE	321	179	179	268	49.72
101-172.000-711.000	WORKER'S COMP. INSURANCE	158	103	103	215	108.74
101-172.000-727.000	OFFICE SUPPLIES	5,000	5,000	4,648	5,000	0.00
101-172.000-741.115	VILLAGE APPAREL	35	172	172	100	(41.86)
101-172.000-801.000	PROFESSIONAL SERVICE	500	85	85	300	252.94
101-172.000-801.172	PROF SERVICE - SECRETARIAL	0	0	0	6,300	0.00
101-172.000-860.000	TRANSPORTATION/TRAINING	7,900	6,400	6,311	300	(95.31)
101-172.000-900.000	PRINTING & PUBLISHING	300	551	551	522	(5.26)
101-172.000-910.000	INSURANCE	531	523	523	0	(100.00)
101-172.000-940.000	INTERNAL RENTAL	6,276	6,276	6,276	10,108	61.06
101-172.000-940.002	OFFICE EQUIPMENT RENT	3,920	3,920	3,920	370	(90.56)
101-172.000-956.000	MISCELLANEOUS	1,200	700	646	0	(100.00)
101-172.000-956.100	FLEX PLAN ADMINISTRATIVE FEES	800	660	660	0	(100.00)
Totals for Dept 172.000-VILLAGE MANAGERS OFFICE		97,098	96,738	95,215	94,853	(1.95)

2009-2010 FISCAL YEAR  
 Dept 191.000: ELECTIONS

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
FUND		BUDGET	BUDGET		BUDGET	CHANGE
APPROPRIATIONS		-----				
101-191.000-703.191	ELECTION WORKERS	0	0	0	660	0.00
101-191.000-740.000	OPERATING SUPPLIES	0	0	0	1,505	0.00
Totals for Dept 191.000-ELECTIONS		0	0	0	2,165	0.00
		-----				

2009-2010 FISCAL YEAR  
 Dept 210.000: LEGAL SERVICES

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
FUND		BUDGET	BUDGET		BUDGET	CHANGE
APPROPRIATIONS		-----				
101-210.000-703.700	RETAINER	1,800	1,800	1,650	1,800	0.00
101-210.000-804.000	LEGAL FEES	20,000	20,000	16,454	15,000	(25.00)
Totals for Dept 210.000-LEGAL SERVICES		21,800	21,800	18,104	16,800	(22.94)
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2009-2010 FISCAL YEAR  
Dept 215.000: CLERK/TREASURER

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
FUND		BUDGET	BUDGET		BUDGET	CHANGE
APPROPRIATIONS						
101-215.000-702.000	SALARIES-WAGES FULL TIME	53,711	54,859	54,408	50,329	(8.26)
101-215.000-703.000	SALARIES-WAGES PART TIME	0	1,852	1,852	0	(100.00)
101-215.000-704.000	SOCIAL SECURITY	4,071	4,437	4,285	3,850	(13.23)
101-215.000-705.000	RETIREMENT FUND CONTRIBUTION	4,500	5,009	4,687	4,427	(11.62)
101-215.000-709.000	HOSPITALIZATION INSURANCE	10,087	10,618	10,482	8,667	(18.37)
101-215.000-710.000	LIFE INSURANCE	356	385	385	339	(11.95)
101-215.000-711.000	WORKER'S COMP. INSURANCE	160	143	104	248	73.43
101-215.000-727.000	OFFICE SUPPLIES	1,700	1,700	1,441	1,700	0.00
101-215.000-801.000	PROFESSIONAL SERVICE	6,240	4,449	4,449	6,240	40.26
101-215.000-804.100	AUDIT SERVICES	6,633	6,706	6,706	6,523	(2.73)
101-215.000-831.000	TAX STATEMENT PREPARATION	1,030	1,500	1,272	1,082	(27.87)
101-215.000-860.000	TRANSPORTATION/TRAINING	300	230	210	500	117.39
101-215.000-900.000	PRINTING & PUBLISHING	3,000	3,750	3,266	2,400	(36.00)
101-215.000-900.210	PRINTING CHARTER/ORDINANCES	400	2,448	2,448	200	(91.83)
101-215.000-910.000	INSURANCE	592	592	592	622	5.07
101-215.000-940.002	OFFICE EQUIPMENT RENT	13,728	13,728	13,728	6,275	(54.29)
101-215.000-956.000	MISCELLANEOUS	200	125	125	115	(8.00)
Totals for Dept 215.000-CLERK/TREASURER		106,708	112,531	110,440	93,517	(16.90)

2009-2010 FISCAL YEAR  
Dept 265.000: VILLAGE HALL AND GROUNDS

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
FUND		BUDGET	BUDGET		BUDGET	CHANGE
APPROPRIATIONS						
101-265.000-702.000	SALARIES-WAGES FULL TIME	7,977	7,977	8,075	8,149	2.16
101-265.000-703.600	CLEANING SERVICE	7,020	7,020	7,028	5,820	(17.09)
101-265.000-704.000	SOCIAL SECURITY	610	610	617	623	2.13
101-265.000-705.000	RETIREMENT FUND CONTRIBUTION	808	808	776	904	11.88
101-265.000-709.000	HOSPITALIZATION INSURANCE	1,681	1,800	1,678	1,361	(24.39)
101-265.000-710.000	LIFE INSURANCE	79	74	74	84	13.51
101-265.000-711.000	WORKER'S COMP. INSURANCE	89	58	58	147	153.45
101-265.000-775.100	CUSTODIAL SUPPLIES	600	500	353	600	20.00
101-265.000-853.000	TELEPHONE	800	700	658	800	14.29
101-265.000-891.000	TRASH COLLECTION	150	125	111	150	20.00
101-265.000-910.000	INSURANCE	3,500	3,258	3,258	3,500	7.43
101-265.000-921.000	ELECTRIC SERVICE	11,500	10,000	8,808	10,000	0.00
101-265.000-922.000	WATER & SEWER SERVICE	946	1,200	970	1,200	0.00
101-265.000-923.000	HEATING	7,500	9,000	8,761	5,000	(44.44)
101-265.000-931.000	BUILDING REPAIRS & MAINT	4,000	11,000	10,802	10,500	(4.55)
101-265.000-956.000	MISCELLANEOUS	500	100	22	200	100.00
Totals for Dept 265.000-VILLAGE HALL AND GROUNDS		47,760	54,230	52,049	49,038	(9.57)

2009-2010 FISCAL YEAR  
 Dept 270.000: BARBER STREET SCHOOL BUILDING

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
FUND		BUDGET	BUDGET		BUDGET	CHANGE
APPROPRIATIONS						
101-270.000-702.000	SALARIES-WAGES FULL TIME	7,728	7,728	7,844	7,855	1.64
101-270.000-704.000	SOCIAL SECURITY	591	591	603	601	1.69
101-270.000-705.000	RETIREMENT FUND CONTRIBUTION	783	783	810	872	11.37
101-270.000-709.000	HOSPITALIZATION INSURANCE	1,608	1,800	1,722	1,402	(22.11)
101-270.000-710.000	LIFE INSURANCE	77	78	78	82	5.13
101-270.000-711.000	WORKER'S COMP. INSURANCE	94	61	61	166	172.13
101-270.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	1,200	1,200	1,483	1,000	(16.67)
101-270.000-801.000	PROFESSIONAL SERVICE	1,000	1,000	1,251	1,000	0.00
101-270.000-853.000	TELEPHONE	300	300	224	250	(16.67)
101-270.000-853.200	INTERNET SERVICE	0	363	363	720	98.35
101-270.000-891.000	TRASH COLLECTION	500	550	538	600	9.09
101-270.000-900.000	PRINTING & PUBLISHING	750	150	150	400	166.67
101-270.000-910.000	INSURANCE	826	797	797	800	0.38
101-270.000-921.000	ELECTRIC SERVICE	1,800	2,200	2,241	2,000	(9.09)
101-270.000-922.000	WATER & SEWER SERVICE	880	880	595	800	(9.09)
101-270.000-923.000	HEATING	900	1,200	1,029	900	(25.00)
101-270.000-931.000	BUILDING REPAIRS & MAINT	4,000	7,121	7,121	1,000	(85.96)
101-270.000-956.000	MISCELLANEOUS	200	200	0	200	0.00
Totals for Dept 270.000-BARBER STREET SCHOOL BUILDING		23,237	27,002	26,910	20,648	(23.53)

2009-2010 FISCAL YEAR  
 Dept 301.000: POLICE DEPARTMENT

Fund 101: GENERAL FUND APPROPRIATIONS		2008-09	2008-09	2008-09	2009-10	
		ADOPTED BUDGET	AMENDED BUDGET	ACTIVITY	ADOPTED BUDGET	PCT CHANGE
101-301.000-819.207	CONTRIBUTION TO POLICE FUND	487,182	476,182	476,182	481,830	1.19
Totals for Dept 301.000-POLICE DEPARTMENT		487,182	476,182	476,182	481,830	1.19

2009-2010 FISCAL YEAR  
 Dept 336.000: FIRE DEPARTMENT

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
FUND		BUDGET	BUDGET		BUDGET	CHANGE
APPROPRIATIONS		-----				
101-336.000-801.000	PROFESSIONAL SERVICE	12,000	12,000	12,000	12,000	0.00
101-336.000-921.000	ELECTRIC SERVICE	200	300	280	200	(33.33)
101-336.000-956.000	MISCELLANEOUS	820	820	772	820	0.00
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Totals for Dept 336.000-FIRE DEPARTMENT		13,020	13,120	13,052	13,020	(0.76)
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2009-2010 FISCAL YEAR  
Dept 381.000: ZONING/PLANNING

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
FUND		BUDGET	BUDGET		BUDGET	CHANGE
APPROPRIATIONS						
101-381.000-702.000	SALARIES-WAGES FULL TIME	43,666	39,000	39,586	39,340	0.87
101-381.000-702.001	SALARIES-OVERTIME PAY	0	126	126	0	(100.00)
101-381.000-704.000	SOCIAL SECURITY	3,340	2,955	2,979	3,010	1.86
101-381.000-705.000	RETIREMENT FUND CONTRIBUTION	4,085	3,085	3,298	3,894	26.22
101-381.000-709.000	HOSPITALIZATION INSURANCE	7,081	5,600	5,404	4,159	(25.73)
101-381.000-710.000	LIFE INSURANCE	345	261	261	306	17.24
101-381.000-711.000	WORKER'S COMP. INSURANCE	333	216	216	406	87.96
101-381.000-727.000	OFFICE SUPPLIES	1,250	1,250	1,201	1,250	0.00
101-381.000-801.000	PROFESSIONAL SERVICE	5,500	2,900	3,696	6,000	106.90
101-381.000-804.000	LEGAL FEES	3,000	5,700	5,572	3,500	(38.60)
101-381.000-860.000	TRANSPORTATION/TRAINING	1,800	1,178	1,178	1,300	10.36
101-381.000-900.000	PRINTING & PUBLISHING	3,000	3,795	3,590	1,000	(73.65)
101-381.000-910.000	INSURANCE	400	357	357	400	12.04
101-381.000-940.000	INTERNAL RENTAL	6,276	6,276	6,276	5,120	(18.42)
101-381.000-940.002	OFFICE EQUIPMENT RENT	2,353	2,353	2,353	2,666	13.30
101-381.000-956.000	MISCELLANEOUS	150	150	147	65	(56.67)
Totals for Dept 381.000-ZONING/PLANNING		82,579	75,202	76,240	72,416	(3.70)

2009-2010 FISCAL YEAR  
Dept 441.000: DEPARTMENT OF PUBLIC WORKS

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
FUND		BUDGET	BUDGET		BUDGET	CHANGE
APPROPRIATIONS						
101-441.000-702.000	SALARIES-WAGES FULL TIME	44,296	48,200	47,245	45,214	(6.20)
101-441.000-702.001	SALARIES-OVERTIME PAY	0	4,100	4,065	0	(100.00)
101-441.000-703.000	SALARIES-WAGES PART TIME	17,330	12,000	12,257	12,794	6.62
101-441.000-704.000	SOCIAL SECURITY	4,714	4,919	4,987	4,438	(9.78)
101-441.000-705.000	RETIREMENT FUND CONTRIBUTION	4,643	5,349	5,150	5,123	(4.23)
101-441.000-709.000	HOSPITALIZATION INSURANCE	9,616	8,745	8,468	6,590	(24.64)
101-441.000-710.000	LIFE INSURANCE	428	446	446	451	1.12
101-441.000-711.000	WORKER'S COMP. INSURANCE	1,206	841	841	1,885	124.14
101-441.000-727.000	OFFICE SUPPLIES	600	900	782	900	0.00
101-441.000-740.000	OPERATING SUPPLIES	7,000	7,400	7,307	7,000	(5.41)
101-441.000-741.000	CLOTHING	800	800	727	800	0.00
101-441.000-801.001	SIDEWALK PLOWING	6,000	7,200	7,200	6,000	(16.67)
101-441.000-860.000	TRANSPORTATION/TRAINING	500	150	115	200	33.33
101-441.000-890.000	LEAF COLLECTION	4,000	5,800	5,729	4,500	(22.41)
101-441.000-891.000	TRASH COLLECTION	700	854	854	800	(6.32)
101-441.000-891.100	SPRING/FALL CLEANUP	250	250	0	250	0.00
101-441.000-891.400	BRUSH CHIPPING	2,000	300	281	7,000	2,233.33
101-441.000-891.450	LEASE - BRUSH SITE	0	0	0	2,000	0.00
101-441.000-891.500	CHRISTMAS PROGRAM	1,000	601	601	600	(0.17)
101-441.000-891.501	BANNER PROGRAM	500	400	389	500	25.00
101-441.000-900.000	PRINTING & PUBLISHING	1,500	1,772	1,772	1,200	(32.28)
101-441.000-910.000	INSURANCE	2,448	2,877	2,877	2,685	(6.67)
101-441.000-921.000	ELECTRIC SERVICE	3,500	3,500	3,188	3,500	0.00
101-441.000-922.000	WATER & SEWER SERVICE	770	770	640	770	0.00
101-441.000-923.000	HEATING	6,000	9,559	9,409	5,000	(47.69)
101-441.000-931.000	BUILDING REPAIRS & MAINT	3,000	3,000	2,998	4,200	40.00
101-441.000-933.400	LIGHT POLE FIXTURES	500	0	0	500	0.00

101-441.000-933.500	BRIDGE LIGHTING MAINTENACE	2,000	500	217	2,000	300.00
101-441.000-933.600	PARKING LOT MAINTENANCE	4,000	4,013	4,013	4,000	(0.32)
101-441.000-940.000	INTERNAL RENTAL	8,630	8,630	8,630	15,200	76.13
101-441.000-940.002	OFFICE EQUIPMENT RENT	1,961	1,961	1,961	3,753	91.38
101-441.000-956.000	MISCELLANEOUS	1,500	1,500	1,243	990	(34.00)
Totals for Dept 441.000-DEPARTMENT OF PUBLIC WORKS		141,392	147,337	144,392	150,843	2.38

2009-2010 FISCAL YEAR  
 Dept 441.100: SAVIDGE CORRIDOR MAINTENANCE

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
FUND		BUDGET	BUDGET		BUDGET	CHANGE
APPROPRIATIONS						
101-441.100-887.208	SIDEWALK MAINTENANCE	500	250	0	400	60.00
101-441.100-922.001	SPRINKLING SYSTEM WATER	8,250	8,250	6,285	8,250	0.00
101-441.100-933.100	SPRINKLER MAINTENANCE	1,000	1,000	1,377	1,000	0.00
101-441.100-933.300	SAVIDGE CORRIDOR REPAIRS	4,000	5,500	5,888	3,000	(45.45)
101-441.100-933.400	LIGHT POLE FIXTURES	3,000	0	0	0	0.00
<b>Totals for Dept 441.100-SAVIDGE CORRIDOR MAINTENANCE</b>		<b>16,750</b>	<b>15,000</b>	<b>13,550</b>	<b>12,650</b>	<b>(15.67)</b>

2009-2010 FISCAL YEAR  
 Dept 450.000: STREET LIGHTING

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
FUND		BUDGET	BUDGET		BUDGET	CHANGE
APPROPRIATIONS						
101-450.000-921.000	ELECTRIC SERVICE	34,000	40,250	42,890	33,500	(16.77)
101-450.000-921.100	M-104 STREET LIGHTS	17,000	17,500	17,646	17,000	(2.86)
Totals for Dept 450.000-STREET LIGHTING		51,000	57,750	60,536	50,500	(12.55)

2009-2010 FISCAL YEAR  
Dept 551.000: TANGLEFOOT PARK

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL						
FUND		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
APPROPRIATIONS		BUDGET	BUDGET		BUDGET	CHANGE
101-551.000-702.000	SALARIES-WAGES FULL TIME	3,709	3,709	3,265	3,116	(15.99)
101-551.000-703.400	PARK MANAGER	6,613	6,613	6,614	6,746	2.01
101-551.000-704.000	SOCIAL SECURITY	789	789	759	755	(4.31)
101-551.000-705.000	RETIREMENT FUND CONTRIBUTION	242	287	275	270	(5.92)
101-551.000-709.000	HOSPITALIZATION INSURANCE	597	537	505	409	(23.84)
101-551.000-710.000	LIFE INSURANCE	22	23	23	23	0.00
101-551.000-711.000	WORKER'S COMP. INSURANCE	137	176	176	240	36.36
101-551.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	1,200	1,200	1,777	1,000	(16.67)
101-551.000-853.000	TELEPHONE	275	275	263	275	0.00
101-551.000-853.100	CABLE SERVICE	2,800	2,650	2,611	2,800	5.66
101-551.000-853.200	INTERNET SERVICE	600	0	0	600	0.00
101-551.000-891.000	TRASH COLLECTION	600	500	510	650	30.00
101-551.000-900.000	PRINTING & PUBLISHING	0	677	706	600	(11.37)
101-551.000-910.000	INSURANCE	1,952	1,827	1,827	1,900	4.00
101-551.000-921.000	ELECTRIC SERVICE	10,000	10,000	8,295	9,500	(5.00)
101-551.000-922.000	WATER & SEWER SERVICE	4,400	4,400	3,113	4,400	0.00
101-551.000-923.000	HEATING	400	400	490	400	0.00
101-551.000-931.000	BUILDING REPAIRS & MAINT	2,000	1,000	0	1,000	0.00
101-551.000-956.000	MISCELLANEOUS	500	500	290	215	(57.00)
101-551.000-976.551	TANGLEFOOT PK - DOCK REPAIRS	3,000	0	0	1,500	0.00
Totals for Dept 551.000-TANGLEFOOT PARK		39,836	35,563	31,499	36,399	2.35

2009-2010 FISCAL YEAR  
 Dept 691.000: RECREATION DEPARTMENT

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
FUND		BUDGET	BUDGET		BUDGET	CHANGE
APPROPRIATIONS		-----				
101-691.000-801.800	CONTRACTED REC SERVICES	9,135	9,135	9,135	9,135	0.00
101-691.000-910.000	INSURANCE	2,382	2,307	2,307	2,307	0.00
Totals for Dept 691.000-RECREATION DEPARTMENT		11,517	11,442	11,442	11,442	0.00

2009-2010 FISCAL YEAR  
Dept 692.000: PARKS MAINTENANCE

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL		ADOPTED	AMENDED	ACTIVITY	ADOPTED	PCT
FUND		BUDGET	BUDGET		BUDGET	CHANGE
APPROPRIATIONS						
101-692.000-702.000	SALARIES-WAGES FULL TIME	40,552	41,600	40,664	41,411	(0.45)
101-692.000-702.001	SALARIES-OVERTIME PAY	641	541	50	805	48.80
101-692.000-703.000	SALARIES-WAGES PART TIME	12,330	12,330	10,691	7,794	(36.79)
101-692.000-704.000	SOCIAL SECURITY	4,094	4,169	4,018	3,826	(8.23)
101-692.000-705.000	RETIREMENT FUND CONTRIBUTION	4,332	4,607	4,717	4,499	(2.34)
101-692.000-709.000	HOSPITALIZATION INSURANCE	8,824	7,440	7,300	5,781	(22.30)
101-692.000-710.000	LIFE INSURANCE	393	409	409	413	0.98
101-692.000-711.000	WORKER'S COMP. INSURANCE	1,020	1,309	1,309	1,576	20.40
101-692.000-740.000	OPERATING SUPPLIES	1,500	500	374	1,000	100.00
101-692.000-741.000	CLOTHING	600	600	585	600	0.00
101-692.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	2,000	1,000	148	1,500	50.00
101-692.000-775.200	LAKESIDE BEACH MAINTENANCE	2,000	800	637	1,000	25.00
101-692.000-775.300	CENTRAL PARK MAINTENANCE	2,400	2,400	2,683	3,000	25.00
101-692.000-775.400	MILL POINT PARK MAINTENANCE	3,000	4,750	5,952	3,000	(36.84)
101-692.000-801.902	CONTRACT WORK CREWS	9,000	8,000	9,476	8,000	0.00
101-692.000-853.000	TELEPHONE	500	275	263	400	45.45
101-692.000-891.000	TRASH COLLECTION	600	600	575	700	16.67
101-692.000-900.000	PRINTING & PUBLISHING	0	320	318	100	(68.75)
101-692.000-910.000	INSURANCE	9,000	8,197	8,197	8,443	3.00
101-692.000-921.000	ELECTRIC SERVICE	3,500	6,000	5,427	5,000	(16.67)
101-692.000-921.001	PARKING LOT ELECTRIC	3,000	3,000	3,436	3,000	0.00
101-692.000-921.002	LAKESIDE TRAIL ELECTRIC	5,000	3,500	2,975	3,500	0.00
101-692.000-922.000	WATER & SEWER SERVICE	9,350	10,750	10,474	11,000	2.33
101-692.000-922.001	SPRINKLING SYSTEM WATER	4,950	4,950	3,435	4,500	(9.09)
101-692.000-933.100	SPRINKLER MAINTENANCE	4,000	2,000	544	3,000	50.00
101-692.000-933.200	LAKESIDE TRAIL REPAIRS	2,500	2,500	1,987	2,500	0.00
101-692.000-933.250	WEST END BOARDWALK MAINTENANCE	500	900	655	900	0.00

101-692.000-933.296	CONNECTOR PATH REPAIRS	1,500	1,000	524	1,200	20.00
101-692.000-940.000	INTERNAL RENTAL	15,680	15,680	15,680	20,640	31.63
101-692.000-940.002	OFFICE EQUIPMENT RENT	1,569	1,569	1,569	0	(100.00)
101-692.000-956.000	MISCELLANEOUS	500	200	56	500	150.00
101-692.000-970.000	CAPITAL OUTLAY	0	0	114,000	0	0.00
101-692.000-974.000	CENTRAL PARK-INLINE SKATE RINK	500	0	0	500	0.00
101-692.000-974.050	MILL POINT PARK LAND ADDITION	0	6,616	6,616	117,968	1,683.07
101-692.000-974.400	MILL PT PARK SPRINKLING EXTENSION	0	0	0	2,000	0.00
101-692.000-978.500	MILL POINT PARK DREDGING	5,000	10,850	10,850	4,000	(63.13)
Totals for Dept 692.000-PARKS MAINTENANCE		160,335	169,362	276,594	274,056	61.82

2009-2010 FISCAL YEAR  
 Dept 857.000: COMMUNITY PROMOTION

Fund 101: GENERAL FUND APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
101-857.000-881.000	COAST GUARD FESTIVAL CONT	3,000	2,897	2,897	2,500	(13.70)
101-857.000-884.000	MISCELLANEOUS	500	0	0	0	0.00
101-857.000-885.200	FLAG SERVICES	350	350	350	350	0.00
101-857.000-885.300	CHRISTMAS TREE SERVICES	500	450	450	450	0.00
101-857.000-886.000	THE CHAMBER ECON. DEV.	3,287	3,287	3,287	3,500	6.48
101-857.000-886.500	THE CHAMBER DUES	500	377	377	500	32.63
101-857.000-889.000	PROMOTIONS	2,000	606	1,405	1,000	65.02
101-857.000-889.100	NEWSLETTER	7,300	5,500	5,240	1,667	(69.69)
101-857.000-889.200	WEB SITE DEVELOPMENT	6,000	1,500	1,159	2,000	33.33
101-857.000-889.617	FIREWORKS - HERITAGE FESTIVAL	11,000	9,700	7,500	7,500	(22.68)
101-857.000-950.100	HARBOR TRANSIT LOCAL SHARE	66,000	83,229	66,131	0	(100.00)
Totals for Dept 857.000-COMMUNITY PROMOTION		100,437	107,896	88,796	19,467	(81.96)

2009-2010 FISCAL YEAR  
 Dept 941.000: CONTINGENCIES

		2008-09	2008-09	2008-09	2009-10	
Fund 101: GENERAL FUND APPROPRIATIONS		ADOPTED BUDGET	AMENDED BUDGET	ACTIVITY	ADOPTED BUDGET	PCT CHANGE
101-941.000-956.000	MISCELLANEOUS	3,000	3,000	2,726	3,170	5.67
Totals for Dept 941.000-CONTINGENCIES		3,000	3,000	2,726	3,170	5.67
TOTAL APPROPRIATIONS		1,453,754	1,457,244	1,612,106	1,538,394	5.57
NET OF REVENUES/APPROPRIATIONS - FUND 101		0	0	(92,714)	0	
BEGINNING FUND BALANCE		401,517	401,517	401,517	401,517	
ENDING FUND BALANCE		401,517	401,517	308,803	401,517	

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 202: MAJOR STREET FUND ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
202-000.000-502.108	FEDERAL TRANSPORTATION GRANT	173,120	173,120	173,120	178,000	2.82
202-000.000-575.100	ST SHARED REV-GAS & WT. TAXL	125,000	125,000	119,843	119,000	(4.80)
202-000.000-595.000	TELECOMMUNICATIONS FEE (2002)	7,500	7,500	7,738	7,500	0.00
202-000.000-664.000	INTEREST & DIVIDEND INCOME	1,000	4,000	3,273	2,000	(50.00)
202-000.000-664.001	ACCRUED INTEREST	0	0	(209)	0	0.00
202-000.000-677.101	STREET MAINTENANCE REIMBURSE	26,500	30,845	30,845	29,600	(4.04)
202-000.000-677.224	DRIVEWAY PAVING REIMBURSEMENT	0	0	2,400	0	0.00
202-000.000-695.000	APPROPIATION FROM FUND BALANCE	46,612	273,011	0	0	(100.00)
Totals for Dept 000.000-GENERAL SERVICES		379,732	613,476	337,010	336,100	(45.21)
TOTAL ESTIMATED REVENUES		379,732	613,476	337,010	336,100	(45.21)

2009-2010 FISCAL YEAR  
Dept 451.000: CONSTRUCTION

Fund 202: MAJOR STREET FUND APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
202-451.000-820.000	ENGINEERING FEES	12,750	32,000	32,688	0	(100.00)
202-451.000-820.202	MPO DUES - WESTPLAN	1,100	1,100	1,010	1,010	(8.18)
202-451.000-820.480	MERIDIAN STREET	216,400	245,000	233,984	0	(100.00)
202-451.000-820.490	LAKE STREET	0	178,000	0	0	(100.00)
Totals for Dept 451.000-CONSTRUCTION		230,250	456,100	267,682	1,010	(99.78)

2009-2010 FISCAL YEAR  
Dept 463.000: ROUTINE STREET MAINTENANCE

Fund 202: MAJOR STREET FUND APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
202-463.000-702.000	SALARIES-WAGES FULL TIME	11,379	11,379	11,377	11,741	3.18
202-463.000-703.000	SALARIES-WAGES PART TIME	4,110	4,110	3,229	2,598	(36.79)
202-463.000-704.000	SOCIAL SECURITY	1,184	1,184	1,144	1,097	(7.35)
202-463.000-705.000	RETIREMENT FUND CONTRIBUTION	1,137	1,137	1,329	1,292	13.63
202-463.000-709.000	HOSPITALIZATION INSURANCE	2,491	2,491	1,971	1,581	(36.53)
202-463.000-710.000	LIFE INSURANCE	115	115	121	121	5.22
202-463.000-711.000	WORKER'S COMP. INSURANCE	305	546	458	465	(14.84)
202-463.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	2,000	2,000	1,504	2,000	0.00
202-463.000-818.200	CONTRACTURAL SERVICE	1,000	1,000	0	1,000	0.00
202-463.000-818.395	TRANSFER TO STREET DEBT	6,000	6,000	6,000	6,000	0.00
202-463.000-819.100	CONTRIBUTION TO LOCAL ST FUND	14,000	14,000	14,000	45,000	221.43
202-463.000-820.100	STREET SWEEPING	6,200	6,200	2,192	2,654	(57.19)
202-463.000-820.200	STREET CRACK SEALING	0	0	0	10,000	0.00
202-463.000-821.600	SURFACE REPAIR	1,000	1,000	0	1,000	0.00
202-463.000-893.000	CATCH BASIN CLEANING	2,200	2,054	2,054	2,500	21.71
202-463.000-931.007	PAVEMENT MARKING	3,000	3,000	1,460	3,000	0.00
202-463.000-940.000	INTERNAL RENTAL	17,259	17,259	17,259	17,440	1.05
202-463.000-975.000	APPROPRIATION TO FUND BALANCE	0	0	0	147,277	0.00
<b>Totals for Dept 463.000-ROUTINE STREET MAINTENANCE</b>		<b>73,380</b>	<b>73,475</b>	<b>64,098</b>	<b>256,766</b>	<b>249.46</b>

2009-2010 FISCAL YEAR  
 Dept 474.000: TRAFFIC SERVICES MAINTENANCE

Fund 202: MAJOR STREET FUND APPROPRIATIONS	2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
202-474.000-970.100      CAP. IMP/STREET SIGN REPLACE	1,000	1,000	1,397	1,000	0.00
Totals for Dept 474.000-TRAFFIC SERVICES MAINTENANCE	1,000	1,000	1,397	1,000	0.00

2009-2010 FISCAL YEAR  
Dept 478.000: WINTER MAINTENANCE

Fund 202: MAJOR STREET FUND APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
202-478.000-702.000	SALARIES-WAGES FULL TIME	11,379	13,000	12,600	11,741	(9.68)
202-478.000-702.001	SALARIES-OVERTIME PAY	1,603	3,572	3,714	2,012	(43.67)
202-478.000-704.000	SOCIAL SECURITY	992	1,268	1,259	1,052	(17.03)
202-478.000-705.000	RETIREMENT FUND CONTRIBUTION	1,380	1,380	1,329	1,513	9.64
202-478.000-709.000	HOSPITALIZATION INSURANCE	2,523	2,108	1,990	1,606	(23.81)
202-478.000-710.000	LIFE INSURANCE	115	121	121	121	0.00
202-478.000-711.000	WORKER'S COMP. INSURANCE	268	458	458	490	6.99
202-478.000-740.000	OPERATING SUPPLIES	5,000	6,000	5,999	7,000	16.67
202-478.000-940.000	INTERNAL RENTAL	20,397	20,397	20,397	17,440	(14.50)
Totals for Dept 478.000-WINTER MAINTENANCE		43,657	48,304	47,867	42,975	(11.03)

2009-2010 FISCAL YEAR  
 Dept 480.000: STATE TRUNKLINE MAINTENANCE

Fund 202: MAJOR STREET FUND APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
202-480.000-702.000	SALARIES-WAGES FULL TIME	0	0	8,256	0	0.00
202-480.000-704.000	SOCIAL SECURITY	0	0	688	0	0.00
202-480.000-706.000	STREET BENEFITS	1,500	1,500	2,901	1,500	0.00
202-480.000-818.005	STREET MAINTENANCE OVERHEAD	2,500	2,500	0	2,500	0.00
202-480.000-931.001	M-104 TRAFFIC SERVICES-SIGN	1,500	1,500	1,464	1,500	0.00
202-480.000-931.002	M-104 TREES AND SHRUBS	2,500	5,624	6,474	5,624	0.00
202-480.000-931.003	M-104 STREET SWEEPING	6,000	6,000	4,182	6,000	0.00
202-480.000-931.004	M-104 GRASS & WEED CONTROL	2,500	2,500	0	2,500	0.00
202-480.000-931.005	M-104 DRAINAGE & BACKSLOPES	5,000	5,000	0	5,000	0.00
202-480.000-931.006	M-104 WINTER MAINTENANCE	3,000	3,000	818	3,000	0.00
202-480.000-931.007	M-104 PAVEMENT MARKING	500	500	800	500	0.00
202-480.000-931.008	SURFACE MAINTENANCE	1,500	1,500	0	1,500	0.00
Totals for Dept 480.000-STATE TRUNKLINE MAINTENANCE		26,500	29,624	25,583	29,624	0.00

2009-2010 FISCAL YEAR  
Dept 482.000: ADMINISTRATION

Fund 202: MAJOR STREET FUND APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
202-482.000-702.000	SALARIES-WAGES FULL TIME	2,848	2,848	2,848	2,759	(3.12)
202-482.000-704.000	SOCIAL SECURITY	218	218	219	211	(3.21)
202-482.000-705.000	RETIREMENT FUND CONTRIBUTION	403	403	399	393	(2.48)
202-482.000-709.000	HOSPITALIZATION INSURANCE	530	530	531	397	(25.09)
202-482.000-710.000	LIFE INSURANCE	18	18	19	19	5.56
202-482.000-711.000	WORKER'S COMP. INSURANCE	8	0	0	14	0.00
202-482.000-804.100	AUDIT SERVICES	920	958	958	932	(2.71)
----- Totals for Dept 482.000-ADMINISTRATION		4,945	4,975	4,974	4,725	(5.03)
TOTAL APPROPRIATIONS		379,732	613,478	411,601	336,100	(45.21)
NET OF REVENUES/APPROPRIATIONS - FUND 202		0	(2)	(74,591)	0	
BEGINNING FUND BALANCE		171,787	171,787	171,787	171,787	
ENDING FUND BALANCE		171,787	171,785	97,196	171,787	

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 203: LOCAL STREET FUND ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
203-000.000-575.100	ST SHARED REV-GAS & WT. TAXL	52,000	52,000	46,085	49,000	(5.77)
203-000.000-664.000	INTEREST & DIVIDEND INCOME	2,000	2,000	1,622	1,000	(50.00)
203-000.000-664.001	ACCRUED INTEREST	0	0	(59)	0	0.00
203-000.000-676.200	CONTRIBUTION FROM MAJOR ST	14,000	14,000	14,000	45,000	221.43
203-000.000-676.296	CONTRIBUTION FROM TIFA FUND	123,000	123,000	123,000	125,000	1.63
203-000.000-676.401	CONT FROM PUBLIC IMPROVEMENT	17,000	17,000	17,000	0	(100.00)
203-000.000-694.203	WMSRDC TRAINING REIMBURSEMENT	0	410	410	400	(2.44)
203-000.000-695.000	APPROIATION FROM FUND BALANCE	0	15,712	0	0	(100.00)
Totals for Dept 000.000-GENERAL SERVICES		208,000	224,122	202,058	220,400	(1.66)
TOTAL ESTIMATED REVENUES		208,000	224,122	202,058	220,400	(1.66)

2009-2010 FISCAL YEAR  
 Dept 000.000: GENERAL SERVICES

Fund 203: LOCAL STREET FUND APPROPRIATIONS	2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
203-000.000-975.000      APPROPRIATION TO FUND BALANCE	5,785	15,238	0	8,390	(44.94)
Totals for Dept 000.000-GENERAL SERVICES	5,785	15,238	0	8,390	(44.94)

2009-2010 FISCAL YEAR  
Dept 451.000: CONSTRUCTION

Fund 203: LOCAL STREET FUND APPROPRIATIONS		2008-09	2008-09	2008-09	2009-10	PCT CHANGE
		ADOPTED BUDGET	AMENDED BUDGET	ACTIVITY	ADOPTED BUDGET	
203-451.000-820.000	ENGINEERING FEES	5,000	0	0	10,000	0.00
203-451.000-820.581	MASON STREET	45,900	41,000	1,150	0	(100.00)
203-451.000-820.585	ELM STREET	0	5,142	5,142	0	(100.00)
203-451.000-820.601	N BUCHANAN (HUMP)	5,000	1,736	1,736	40,000	2,204.15
203-451.000-820.604	NORTH DIVISION	0	0	0	50,000	0.00
203-451.000-820.625	REX (BAND AID)	5,400	8,500	8,428	0	(100.00)
203-451.000-820.650	WILLIAMS STREET	30,900	35,000	35,714	0	(100.00)
Totals for Dept 451.000-CONSTRUCTION		92,200	91,378	52,170	100,000	9.44

2009-2010 FISCAL YEAR  
Dept 463.000: ROUTINE STREET MAINTENANCE

Fund 203: LOCAL STREET FUND APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
203-463.000-702.000	SALARIES-WAGES FULL TIME	10,879	10,879	10,952	11,210	3.04
203-463.000-702.001	SALARIES-OVERTIME PAY	0	0	90	0	0.00
203-463.000-703.000	SALARIES-WAGES PART TIME	4,110	4,110	3,044	2,598	(36.79)
203-463.000-704.000	SOCIAL SECURITY	1,146	1,146	1,103	1,056	(7.85)
203-463.000-705.000	RETIREMENT FUND CONTRIBUTION	1,087	1,087	1,259	1,454	33.76
203-463.000-709.000	HOSPITALIZATION INSURANCE	2,391	2,391	1,894	1,523	(36.30)
203-463.000-710.000	LIFE INSURANCE	110	110	116	116	5.45
203-463.000-711.000	WORKER'S COMP. INSURANCE	238	546	458	468	(14.29)
203-463.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	2,000	2,000	2,052	1,000	(50.00)
203-463.000-820.100	STREET SWEEPING	6,200	6,200	2,192	4,000	(35.48)
203-463.000-820.200	STREET CRACK SEALING	0	0	0	10,000	0.00
203-463.000-821.600	SURFACE REPAIR	9,000	9,000	0	3,000	(66.67)
203-463.000-893.000	CATCH BASIN CLEANING	2,200	2,054	2,054	2,500	21.71
203-463.000-931.007	PAVEMENT MARKING	3,000	3,000	1,460	3,000	0.00
203-463.000-940.000	INTERNAL RENTAL	20,379	20,379	20,379	20,640	1.28
Totals for Dept 463.000-ROUTINE STREET MAINTENANCE		62,740	62,902	47,053	62,565	(0.54)

2009-2010 FISCAL YEAR  
 Dept 474.000: TRAFFIC SERVICES MAINTENANCE

Fund 203: LOCAL STREET FUND APPROPRIATIONS	2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
203-474.000-970.100      CAP. IMP/STREET SIGN REPLACE	700	869	869	500	(42.46)
Totals for Dept 474.000-TRAFFIC SERVICES MAINTENANCE	700	869	869	500	(42.46)

2009-2010 FISCAL YEAR  
Dept 478.000: WINTER MAINTENANCE

Fund 203: LOCAL STREET FUND APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
203-478.000-702.000	SALARIES-WAGES FULL TIME	12,209	13,260	13,289	12,587	(5.08)
203-478.000-702.001	SALARIES-OVERTIME PAY	1,603	3,371	3,513	2,012	(40.31)
203-478.000-704.000	SOCIAL SECURITY	0	1,272	1,298	1,117	(12.19)
203-478.000-705.000	RETIREMENT FUND CONTRIBUTION	0	1,912	1,418	1,385	(27.56)
203-478.000-709.000	HOSPITALIZATION INSURANCE	2,789	2,343	2,225	1,774	(24.29)
203-478.000-710.000	LIFE INSURANCE	0	130	130	130	0.00
203-478.000-711.000	WORKER'S COMP. INSURANCE	0	458	458	547	19.43
203-478.000-740.000	OPERATING SUPPLIES	5,000	6,000	5,999	6,000	0.00
203-478.000-940.000	INTERNAL RENTAL	20,397	20,397	20,397	19,040	(6.65)
Totals for Dept 478.000-WINTER MAINTENANCE		41,998	49,143	48,727	44,592	(9.26)

2009-2010 FISCAL YEAR  
Dept 482.000: ADMINISTRATION

Fund 203: LOCAL STREET FUND APPROPRIATIONS	2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
203-482.000-702.000 SALARIES-WAGES FULL TIME	2,848	2,848	2,847	2,759	(3.12)
203-482.000-704.000 SOCIAL SECURITY	218	218	219	211	(3.21)
203-482.000-705.000 RETIREMENT FUND CONTRIBUTION	403	403	400	393	(2.48)
203-482.000-709.000 HOSPITALIZATION INSURANCE	530	530	531	398	(24.91)
203-482.000-710.000 LIFE INSURANCE	18	18	19	19	5.56
203-482.000-711.000 WORKER'S COMP. INSURANCE	8	0	0	14	0.00
203-482.000-804.100 AUDIT SERVICES	552	575	575	559	(2.78)
<b>Totals for Dept 482.000-ADMINISTRATION</b>	<b>4,577</b>	<b>4,592</b>	<b>4,591</b>	<b>4,353</b>	<b>(5.20)</b>
TOTAL APPROPRIATIONS	208,000	224,122	153,410	220,400	(1.66)
NET OF REVENUES/APPROPRIATIONS - FUND 203	0	0	48,648	0	
BEGINNING FUND BALANCE	52,831	52,831	52,831	52,831	
ENDING FUND BALANCE	52,831	52,831	101,479	52,831	

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 207: POLICE DEPARTMENT ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
207-000.000-543.000	MICHIGAN JUSTICE TRAINING FUND	3,000	3,000	2,232	3,000	0.00
207-000.000-582.001	CONTRIBUTION FROM SPRING LAKE	487,182	476,182	476,182	481,830	1.19
207-000.000-582.002	CONTRIBUTION FROM FERRYSBURG	487,182	476,182	476,182	481,830	1.19
207-000.000-655.125	SCRAP VEHICLE INSPECTION FEES	0	600	600	0	(100.00)
207-000.000-664.000	INTEREST & DIVIDEND INCOME	0	800	750	800	0.00
207-000.000-664.001	ACCRUED INTEREST	0	0	(128)	0	0.00
207-000.000-677.702	MDOT M104 WORK ZONE PATROL	0	0	2,221	0	0.00
207-000.000-694.000	OTHER MISCELLANEOUS INCOME	0	10	10	0	(100.00)
207-000.000-694.006	SCHOOL FUNCTION REVENUE	0	1,384	1,384	778	(43.79)
207-000.000-694.007	PRIVATE SECURITY DETAIL	0	298	298	300	0.67
207-000.000-694.008	STING WAGE REIMBURSEMENT	0	556	556	160	(71.22)
207-000.000-694.009	HOUSE MOVING ASSIST	0	160	160	0	(100.00)
207-000.000-695.000	APPROPRIATION FROM FUND BALANCE	7,501	2,940	0	0	(100.00)
Totals for Dept 000.000-GENERAL SERVICES		984,865	962,112	960,447	968,698	0.68
TOTAL ESTIMATED REVENUES		984,865	962,112	960,447	968,698	0.68

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 207: POLICE DEPARTMENT APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
207-000.000-702.000	SALARIES-WAGES FULL TIME	463,743	473,043	474,755	478,820	1.22
207-000.000-702.001	SALARIES-OVERTIME PAY	37,000	31,200	31,660	34,069	9.20
207-000.000-703.200	PART TIME POLICE OFFICERS	43,634	48,200	46,559	27,942	(42.03)
207-000.000-703.300	CROSSING GUARDS	5,604	5,604	5,536	5,597	(0.12)
207-000.000-703.500	ADMINISTRATIVE ASSISTANT	38,446	38,446	38,721	39,412	2.51
207-000.000-703.600	CLEANING SERVICE	4,800	4,686	4,686	4,000	(14.64)
207-000.000-704.000	SOCIAL SECURITY	13,538	14,540	15,743	14,366	(1.20)
207-000.000-704.500	UNEMPLOYMENT INSURANCE	0	193	138	0	(100.00)
207-000.000-705.000	RETIREMENT FUND CONTRIBUTION	21,394	23,394	23,072	20,643	(11.76)
207-000.000-705.207	MERS PENSION FUND CONTRIBUTION	41,596	37,596	36,715	40,780	8.47
207-000.000-709.000	HOSPITALIZATION INSURANCE	136,041	104,115	102,147	79,555	(23.59)
207-000.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	0	0	13,600	0.00
207-000.000-710.000	LIFE INSURANCE	5,806	4,775	4,775	5,914	23.85
207-000.000-711.000	WORKER'S COMP. INSURANCE	11,937	9,967	9,967	15,764	58.16
207-000.000-712.000	MERIT PAY AWARDS	3,650	3,650	3,650	3,200	(12.33)
207-000.000-727.000	OFFICE SUPPLIES	2,500	2,500	2,324	2,500	0.00
207-000.000-740.000	OPERATING SUPPLIES	5,000	5,000	4,810	5,000	0.00
207-000.000-741.000	CLOTHING	8,500	9,500	9,413	8,500	(10.53)
207-000.000-775.100	CUSTODIAL SUPPLIES	600	600	311	500	(16.67)
207-000.000-804.000	LEGAL FEES	8,000	11,830	11,225	8,500	(28.15)
207-000.000-804.100	AUDIT SERVICES	1,800	1,724	1,724	1,800	4.41
207-000.000-804.500	LABOR CONTRACT	0	0	0	5,000	0.00
207-000.000-807.000	MISCELLANEOUS CONTRACTUAL SER	4,000	1,000	640	2,000	100.00
207-000.000-853.000	TELEPHONE	3,400	3,400	3,160	3,400	0.00
207-000.000-853.200	INTERNET SERVICE	1,000	225	225	1,000	344.44
207-000.000-853.400	TELEPHONE-CELLULAR SERVICE	2,500	2,650	2,155	2,500	(5.66)
207-000.000-860.000	TRANSPORTATION/TRAINING	5,000	2,400	443	2,400	0.00
207-000.000-889.200	WEB SITE DEVELOPMENT	500	300	186	500	66.67
207-000.000-891.000	TRASH COLLECTION	200	110	107	200	81.82

207-000.000-900.000	PRINTING & PUBLISHING	700	275	270	700	154.55
207-000.000-910.000	INSURANCE	3,500	3,839	4,980	4,000	4.19
207-000.000-921.000	ELECTRIC SERVICE	6,000	6,000	5,872	6,000	0.00
207-000.000-922.000	WATER & SEWER SERVICE	440	560	413	560	0.00
207-000.000-923.000	HEATING	6,000	6,000	5,840	5,500	(8.33)
207-000.000-931.000	BUILDING REPAIRS & MAINT	500	2,045	2,088	500	(75.55)
207-000.000-939.000	OFFICE RENTAL	29,476	29,476	29,476	29,476	0.00
207-000.000-940.000	INTERNAL RENTAL	57,400	57,400	57,400	85,200	48.43
207-000.000-940.002	OFFICE EQUIPMENT RENT	5,000	9,500	9,500	5,000	(47.37)
207-000.000-956.000	MISCELLANEOUS	2,000	2,710	2,950	1,300	(52.03)
207-000.000-956.100	FLEX PLAN ADMINISTRATIVE FEES	660	660	660	0	(100.00)
207-000.000-959.000	MICHIGAN JUSTICE TRAINING FUND	3,000	3,000	2,788	3,000	0.00
Totals for Dept 000.000-GENERAL SERVICES		984,865	962,113	957,084	968,698	0.68
TOTAL APPROPRIATIONS		984,865	962,113	957,084	968,698	0.68
NET OF REVENUES/APPROPRIATIONS - FUND 207		0	(1)	3,363	0	
BEGINNING FUND BALANCE		81,631	81,631	81,631	81,631	
ENDING FUND BALANCE		81,631	81,630	84,994	81,631	

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 208: PUBLIC IMPROVEMENT ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
208-000.000-403.000	CURRENT REAL PROPERTY TAX	75,439	67,153	67,125	0	(100.00)
208-000.000-403.100	REAL/PERSONAL REFUNDED TAXES	0	(67)	(205)	0	(100.00)
208-000.000-417.000	CURRENT PERSONAL PROPERTY TAX	3,519	2,936	3,002	0	(100.00)
208-000.000-664.000	INTEREST & DIVIDEND INCOME	503	200	195	100	(50.00)
208-000.000-664.001	ACCRUED INTEREST	0	0	(87)	0	0.00
208-000.000-674.000	RIGHT-OF-WAY LEASE	3,199	820	826	800	(2.44)
208-000.000-674.209	LEASE REVENUE - 209 S. PARK ST	10,200	15,000	15,052	9,000	(40.00)
208-000.000-674.296	LEASE REVENUE - FIRESIDE DESIGN PARKING	4,000	1,000	0	4,194	319.40
208-000.000-675.209	PURCHASE OPTION AGREEMENT REVENUE	13,038	703	703	0	(100.00)
208-000.000-676.101	CONTRIBUTION FROM GENERAL FUND	0	0	80,000	0	0.00
208-000.000-676.296	CONTRIBUTION FROM TIFA FUND	21,000	21,000	21,000	105,000	400.00
208-000.000-677.119	SLT CONT - BASKETBALL COURTS	9,000	0	0	1,000	0.00
208-000.000-677.150	INSURANCE REIMBURSEMENT	0	500	500	0	(100.00)
208-000.000-677.222	TREE MATCHING PROGRAM	0	672	672	800	19.05
208-000.000-677.227	SL ROTARY - PARKS GRANT	0	0	0	5,000	0.00
208-000.000-677.250	HERITAGE FESTIVAL - GAZEBO CONTRIBUTION	0	1,000	1,000	0	(100.00)
208-000.000-694.000	OTHER MISCELLANEOUS INCOME	0	122	122	0	(100.00)
208-000.000-694.200	TREE CONTRIBUTIONS/GRANT	0	2,250	2,250	0	(100.00)
208-000.000-694.500	SAFE ROUTES - MDOT GRANT	35,000	0	0	0	0.00
208-000.000-695.000	APPROPRIATION FROM FUND BALANCE	6,040	130,355	0	0	(100.00)
Totals for Dept 000.000-GENERAL SERVICES		180,938	243,644	192,155	125,894	(48.33)
TOTAL ESTIMATED REVENUES		180,938	243,644	192,155	125,894	(48.33)

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 208: PUBLIC IMPROVEMENT APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
208-000.000-775.500	INVASIVE SPECIES TREATMENT	0	1,000	1,000	500	(50.00)
208-000.000-801.100	CONTRACT SER-TREE MAINTENANCE	15,000	30,500	30,135	15,000	(50.82)
208-000.000-801.125	CENTRAL PARK TREE TRIMMING	2,000	0	0	0	0.00
208-000.000-801.443	PROF SERV - SAFE ROUTES TO SCHOOL	0	780	1,509	0	(100.00)
208-000.000-818.203	CONTRIBUTION TO LOCAL STREETS	17,000	17,000	17,000	0	(100.00)
208-000.000-885.400	FERRYSBURG RECIPROCAL PLEDGE	1,000	0	0	0	0.00
208-000.000-887.000	SIDEWALK MAINTENANCE	0	532	432	8,000	1,403.76
208-000.000-890.500	PERMANENT LEAF COMPOST SITE	500	0	0	0	0.00
208-000.000-900.000	PRINTING & PUBLISHING	0	240	362	0	(100.00)
208-000.000-920.801	ENERGY AUDIT - VSL BUILDINGS	4,000	2,539	2,539	0	(100.00)
208-000.000-921.000	ELECTRIC SERVICE	0	122	122	0	(100.00)
208-000.000-923.000	HEATING - 209 S. PARK STREET	0	259	259	0	(100.00)
208-000.000-931.209	MAINTENANCE - 209 S. PARK STREET	0	2,335	2,335	1,000	(57.17)
208-000.000-931.265	VILLAGE HALL - BLINDS	1,500	0	0	0	0.00
208-000.000-933.270	BARBER SCHOOL LANDSCAPING	0	3,643	3,643	1,000	(72.55)
208-000.000-933.296	CONNECTOR PATH REPAIRS	0	(3,260)	(2,010)	0	(100.00)
208-000.000-936.400	MILL POINT PARK BUOYS	2,500	0	0	0	0.00
208-000.000-960.000	WAYFINDING SIGN PROGRAM	0	1,320	1,320	2,000	51.52
208-000.000-960.100	THUM POINT SIGN	1,500	0	0	1,900	0.00
208-000.000-971.209	TAXES/MAINTENANCE - 209 PARK	8,356	7,214	7,384	7,503	4.01
208-000.000-974.022	PROP ACQUIST - 209 S. PARK	15,482	16,276	16,106	8,000	(50.85)
208-000.000-974.200	TREE PLANTING-LAND IMPROVEMENT	12,000	19,288	19,288	0	(100.00)
208-000.000-974.210	OPTION - 210 S. CUTLER	600	413	413	600	45.28
208-000.000-974.224	RIVER ST SIDEWALK CONSTRUCTION	0	14,645	15,730	0	(100.00)
208-000.000-974.226	PARKING LOT REPAIRS	10,000	18,476	18,476	20,000	8.25
208-000.000-974.229	RIVER SOUTH ST SIDEWALKS	0	9,430	9,710	14,610	54.93
208-000.000-974.325	SAFE ROUTES TO SCHOOL - SIDEWALKS	10,000	3,270	3,270	0	(100.00)
208-000.000-974.332	LAKESIDE TRAIL MARKERS	5,000	239	239	8,000	3,247.28

208-000.000-974.340	SAFE ROUTES TO SCHOOL - XING LIGHTS	25,000	0	0	0	0.00
208-000.000-974.449	WCTU FOUNTAIN MAKEOVER	0	5,596	5,596	0	(100.00)
208-000.000-974.692	RECREATION PLAN REVISION	1,500	0	0	0	0.00
208-000.000-975.000	APPROPRIATION TO FUND BALANCE	0	8,231	0	2,281	(72.29)
208-000.000-975.551	TANGLEFOOT FLOATING DOCKS	22,000	80,000	80,366	1,000	(98.75)
208-000.000-976.270	GAZEBO EXT. MAKEOVER	0	0	317	0	0.00
208-000.000-976.551	TANGLEFOOT PK - DOCK REPAIRS	3,000	0	0	0	0.00
208-000.000-978.700	CENTRAL PK - B/BALL COURTS & STRIPING	18,000	0	0	0	0.00
208-000.000-978.720	RESTRIPING IN LINE SKATE	0	0	0	2,000	0.00
208-000.000-978.730	CENTRAL PARK NURSERY	0	0	0	1,000	0.00
208-000.000-978.740	RUBBER MATS LLOYD'S BAYOU BRIDGE	0	0	0	1,000	0.00
208-000.000-978.775	CENTRAL PARK PLAN	0	0	2,431	5,000	0.00
208-000.000-978.780	CENTRAL PARK SKATE RAMPS	0	0	0	500	0.00
208-000.000-978.790	WHISTLESTOP PLAYGROUND	0	0	0	25,000	0.00
208-000.000-978.800	CENTRAL PK - INTERNAL PATHS	5,000	3,554	3,554	0	(100.00)
Totals for Dept 000.000-GENERAL SERVICES		180,938	243,642	241,526	125,894	(48.33)
TOTAL APPROPRIATIONS		180,938	243,642	241,526	125,894	(48.33)
NET OF REVENUES/APPROPRIATIONS - FUND 208		0	2	(49,371)	0	
BEGINNING FUND BALANCE		51,869	51,869	51,869	51,869	
ENDING FUND BALANCE		51,869	51,871	2,498	51,869	

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Dept 000.000: GENERAL SERVICES

Fund 216: HISTORIC COMMISSION FUND ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
216-000.000-664.000	INTEREST & DIVIDEND INCOME	0	30	26	0	(100.00)
216-000.000-664.001	ACCRUED INTEREST	0	0	(3)	0	0.00
216-000.000-677.112	BOAT SHOW - REGISTRATION	1,500	395	395	1,200	203.80
216-000.000-677.114	BOAT SHOW T-SHIRT SALES	0	280	280	0	(100.00)
216-000.000-677.120	ADVERTISING FOR BOAT SHOW BROCHURE	0	1,445	1,545	1,800	24.57
216-000.000-694.100	HISTORIC COMMISSION REVENUE	0	31	31	30	(3.23)
216-000.000-695.000	APPROPIATION FROM FUND BALANCE	0	519	0	520	0.19
<b>Totals for Dept 000.000-GENERAL SERVICES</b>		<b>1,500</b>	<b>2,700</b>	<b>2,274</b>	<b>3,550</b>	<b>31.48</b>
TOTAL ESTIMATED REVENUES		1,500	2,700	2,274	3,550	31.48

2009-2010 FISCAL YEAR  
 Dept 000.000: GENERAL SERVICES

Fund 216: HISTORIC COMMISSION FUND APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
216-000.000-727.000	OFFICE SUPPLIES	525	200	118	550	175.00
216-000.000-804.100	AUDIT SERVICES	75	0	0	0	0.00
216-000.000-889.000	PROMOTIONS	400	2,500	2,263	2,500	0.00
216-000.000-956.000	MISCELLANEOUS	500	0	0	500	0.00
Totals for Dept 000.000-GENERAL SERVICES		1,500	2,700	2,381	3,550	31.48
TOTAL APPROPRIATIONS		1,500	2,700	2,381	3,550	31.48
NET OF REVENUES/APPROPRIATIONS - FUND 216		0	0	(107)	0	
BEGINNING FUND BALANCE		2,197	2,197	2,197	2,197	
ENDING FUND BALANCE		2,197	2,197	2,090	2,197	

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 226: STORM WATER SYSTEM ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
226-000.000-664.000	INTEREST & DIVIDEND INCOME	0	50	36	0	(100.00)
226-000.000-676.101	CONTRIBUTION FROM GENERAL FUND	6,000	11,206	11,206	10,000	(10.76)
Totals for Dept 000.000-GENERAL SERVICES		6,000	11,256	11,242	10,000	(11.16)
TOTAL ESTIMATED REVENUES		6,000	11,256	11,242	10,000	(11.16)

2009-2010 FISCAL YEAR  
 Dept 000.000: GENERAL SERVICES

Fund 226: STORM WATER SYSTEM APPROPRIATIONS	2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
226-000.000-775.000	0	612	612	1,000	63.40
226-000.000-801.000	0	6,162	6,162	0	(100.00)
226-000.000-801.150	3,000	1,000	1,000	3,000	200.00
226-000.000-802.001	0	2,020	2,020	3,000	48.51
226-000.000-820.100	3,000	1,462	1,462	3,000	105.20
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Totals for Dept 000.000-GENERAL SERVICES	6,000	11,256	11,256	10,000	(11.16)
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TOTAL APPROPRIATIONS	6,000	11,256	11,256	10,000	(11.16)
NET OF REVENUES/APPROPRIATIONS - FUND 226	0	0	(14)	0	
BEGINNING FUND BALANCE	79	79	79	79	
ENDING FUND BALANCE	79	79	65	79	

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 Dept 000.000: GENERAL SERVICES

Fund 230: HARBOR TRANSIT SYSTEM ESTIMATED REVENUES	2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
230-000.000-403.000      CURRENT REAL PROPERTY TAX	0	0	0	80,238	0.00
230-000.000-417.000      CURRENT PERSONAL PROPERTY TAX	0	0	0	2,822	0.00
Totals for Dept 000.000-GENERAL SERVICES	0	0	0	83,060	0.00
 TOTAL ESTIMATED REVENUES	 0	 0	 0	 83,060	 0.00

2009-2010 FISCAL YEAR  
 Dept 000.000: GENERAL SERVICES

Fund 230: HARBOR TRANSIT SYSTEM APPROPRIATIONS	2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
230-000.000-950.100 HARBOR TRANSIT LOCAL SHARE	0	0	0	73,975	0.00
230-000.000-975.000 APPROPRIATION TO FUND BALANCE	0	0	0	9,085	0.00
<b>Totals for Dept 000.000-GENERAL SERVICES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>83,060</b>	<b>0.00</b>
TOTAL APPROPRIATIONS	0	0	0	83,060	0.00
NET OF REVENUES/APPROPRIATIONS - FUND 230	0	0	0	0	
BEGINNING FUND BALANCE	0	0	0	0	
ENDING FUND BALANCE	0	0	0	0	

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 Dept 000.000: GENERAL SERVICES

Fund 233: LAND ACQUISITION FUND ESTIMATED REVENUES	2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
233-000.000-676.101 CONTRIBUTION FROM GENERAL FUND	0	0	0	110,000	0.00
Totals for Dept 000.000-GENERAL SERVICES	0	0	0	110,000	0.00
TOTAL ESTIMATED REVENUES	0	0	0	110,000	0.00

2009-2010 FISCAL YEAR  
 Dept 000.000: GENERAL SERVICES

Fund 233: LAND ACQUISTION FUND APPROPRIATIONS	2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
233-000.000-975.000      APPROPRIATION TO FUND BALANCE	0	0	0	110,000	0.00
Totals for Dept 000.000-GENERAL SERVICES	0	0	0	110,000	0.00
TOTAL APPROPRIATIONS	0	0	0	110,000	0.00
NET OF REVENUES/APPROPRIATIONS - FUND 233	0	0	0	0	
BEGINNING FUND BALANCE	0	0	0	0	
ENDING FUND BALANCE	0	0	0	0	

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 Dept 000.000: GENERAL SERVICES

Fund 236: CBDDA FUND ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
236-000.000-664.000	INTEREST & DIVIDEND INCOME	0	300	242	100	(66.67)
236-000.000-664.001	ACCRUED INTEREST	0	0	(5)	0	0.00
236-000.000-676.296	CONTRIBUTION FROM TIFA FUND	22,300	23,815	23,815	23,000	(3.42)
236-000.000-695.000	APPROIATION FROM FUND BALANCE	0	0	0	250	0.00
Totals for Dept 000.000-GENERAL SERVICES		22,300	24,115	24,052	23,350	(3.17)
TOTAL ESTIMATED REVENUES		22,300	24,115	24,052	23,350	(3.17)

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 Dept 000.000: GENERAL SERVICES

Fund 236: CBDDA FUND APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
236-000.000-727.000	OFFICE SUPPLIES	50	0	0	0	0.00
236-000.000-743.000	SANDWICH BD SIGNS	1,200	3,475	3,475	900	(74.10)
236-000.000-801.250	BRANDING PROCESS	10,000	10,000	10,555	6,000	(40.00)
236-000.000-804.100	AUDIT SERVICES	0	0	0	1,000	0.00
236-000.000-889.000	PROMOTIONS	600	1,128	1,162	5,000	343.26
236-000.000-912.000	PROJECT ADMINISTRATION	0	1,000	500	0	(100.00)
236-000.000-956.000	MISCELLANEOUS	450	700	618	450	(35.71)
236-000.000-960.236	FACADE GRANTS	10,000	7,812	2,812	10,000	28.01
Totals for Dept 000.000-GENERAL SERVICES		22,300	24,115	19,122	23,350	(3.17)
TOTAL APPROPRIATIONS		22,300	24,115	19,122	23,350	(3.17)
NET OF REVENUES/APPROPRIATIONS - FUND 236		0	0	4,930	0	
BEGINNING FUND BALANCE		4,351	4,351	4,351	4,351	
ENDING FUND BALANCE		4,351	4,351	9,281	4,351	

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 Dept 000.000: GENERAL SERVICES

Fund 249: BUILDING DEPARTMENT FUND ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
249-000.000-477.000	BUILDING PERMITS	23,000	22,000	22,476	22,000	0.00
249-000.000-478.100	ELECTRICAL PERMITS	4,500	4,318	4,478	3,500	(18.94)
249-000.000-478.200	MECHANICAL/PLUMBING PERMITS	7,500	5,144	5,519	4,500	(12.52)
249-000.000-664.000	INTEREST & DIVIDEND INCOME	0	400	325	200	(50.00)
249-000.000-664.001	ACCRUED INTEREST	0	0	(13)	0	0.00
249-000.000-694.101	TRANSFER FROM THE GENERAL FUND	23,715	0	0	0	0.00
249-000.000-695.000	APPROPRIATION FROM FUND BALANCE	0	16,969	0	14,618	(13.85)
Totals for Dept 000.000-GENERAL SERVICES		58,715	48,831	32,785	44,818	(8.22)
TOTAL ESTIMATED REVENUES		58,715	48,831	32,785	44,818	(8.22)

2009-2010 FISCAL YEAR  
Dept 381.000: ZONING/PLANNING

Fund 249: BUILDING DEPARTMENT FUND APPROPRIATIONS	2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
249-381.000-702.000	29,512	20,012	19,756	20,999	4.93
249-381.000-704.000	2,258	1,533	1,485	1,607	4.83
249-381.000-705.000	2,695	2,000	1,833	2,164	8.20
249-381.000-709.000	4,573	4,573	4,378	4,440	(2.91)
249-381.000-710.000	276	188	188	205	9.04
249-381.000-711.000	202	131	131	249	90.08
249-381.000-727.000	500	400	371	400	0.00
249-381.000-740.249	400	400	400	400	0.00
249-381.000-801.000	0	85	85	85	0.00
249-381.000-801.400	4,500	6,500	6,060	3,000	(53.85)
249-381.000-801.600	3,000	2,890	3,200	2,000	(30.80)
249-381.000-801.700	3,500	3,620	3,480	2,500	(30.94)
249-381.000-804.000	500	0	0	500	0.00
249-381.000-860.000	1,600	1,600	1,050	1,600	0.00
249-381.000-900.000	300	100	88	150	50.00
249-381.000-910.000	92	92	92	93	1.09
249-381.000-940.000	3,138	3,138	3,138	2,560	(18.42)
249-381.000-940.002	1,569	1,569	1,569	1,766	12.56
249-381.000-956.000	100	0	0	100	0.00
<b>Totals for Dept 381.000-ZONING/PLANNING</b>	<b>58,715</b>	<b>48,831</b>	<b>47,304</b>	<b>44,818</b>	<b>(8.22)</b>
TOTAL APPROPRIATIONS	58,715	48,831	47,304	44,818	(8.22)
NET OF REVENUES/APPROPRIATIONS - FUND 249	0	0	(14,519)	0	
BEGINNING FUND BALANCE	9,900	9,900	9,900	9,900	
ENDING FUND BALANCE	9,900	9,900	(4,619)	9,900	

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 296: TAX INC. FINANCE AUTHORITY ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
296-000.000-403.000	CURRENT REAL PROPERTY TAX	310,000	330,526	330,389	356,884	7.97
296-000.000-403.100	REAL/PERSONAL REFUNDED TAXES	0	(330)	(668)	0	(100.00)
296-000.000-403.101	LOCAL UNITS TAXES	300,000	189,849	189,849	262,250	38.14
296-000.000-550.296	CMAQ GRANT - LAKESIDE TRAIL	130,000	89,400	33,588	111,000	24.16
296-000.000-664.000	INTEREST & DIVIDEND INCOME	20,000	24,800	20,892	20,000	(19.35)
296-000.000-664.001	ACCRUED INTEREST	0	0	(3,599)	0	0.00
296-000.000-674.296	LEASE REVENUE - FIRESIDE DESIGN PARKING	0	3,750	3,812	0	(100.00)
296-000.000-695.000	APPROPRIATION FROM FUND BALANCE	425,357	143,802	0	254,516	76.99
Totals for Dept 000.000-GENERAL SERVICES		1,185,357	781,797	574,263	1,004,650	28.51
TOTAL ESTIMATED REVENUES		1,185,357	781,797	574,263	1,004,650	28.51

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 296: TAX INC. FINANCE AUTHORITY APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
296-000.000-801.000	PROFESSIONAL SERVICE	5,000	840	2,540	5,000	495.24
296-000.000-804.000	LEGAL FEES	4,000	4,000	3,890	4,000	0.00
296-000.000-804.100	AUDIT SERVICES	3,000	2,731	2,731	3,000	9.85
296-000.000-818.004	CONTRACT SERVICE-GENERAL FUND	27,000	27,000	27,000	27,000	0.00
296-000.000-818.203	CONTRIBUTION TO LOCAL STREETS	123,000	123,000	123,000	125,000	1.63
296-000.000-818.208	TRANSFER TO PUBLIC IMPROVEMENT	21,000	21,000	21,000	105,000	400.00
296-000.000-818.236	CONTRIBUTION TO CBDDA FUND	22,300	23,815	23,815	23,000	(3.42)
296-000.000-818.301	TRANSFER TO WATER DEBT FUND	35,000	35,000	35,000	35,000	0.00
296-000.000-818.999	REIMBURSEMENTS - LOCAL ENTITIES	91,257	113,282	113,282	202,250	78.54
296-000.000-819.101	TRANSFER TO GENERAL FUND	0	94,137	94,137	20,000	(78.75)
296-000.000-889.300	CONCERT SPONSORSHIP	500	500	500	500	0.00
296-000.000-933.450	LED LIGHTS - ENERGY SAVING EXP	0	4,648	4,648	0	(100.00)
296-000.000-956.500	MILL POINT STATION - LETTER OF CREDIT	300	300	250	300	0.00
296-000.000-973.600	MILLER SMITH B/F ENVIRONMENTAL	0	7,354	7,354	0	(100.00)
296-000.000-973.750	SCHOOL ST EXT COMPLETION	160,000	0	0	180,000	0.00
296-000.000-974.025	GRD RIVER GREENWAY	0	9,000	9,000	0	(100.00)
296-000.000-974.100	LAKESIDE TRAIL COMPLETION	365,000	155,000	131,267	180,000	16.13
296-000.000-974.290	LAKE POINTE CDBG STREETScape	3,000	3,000	1,456	0	(100.00)
296-000.000-974.448	WCTU FOUNTAIN LANDSCAPING	10,000	14,200	14,147	0	(100.00)
296-000.000-974.600	EXCHANGE/JACKSON STREETScape	0	15,000	13,914	0	(100.00)
296-000.000-976.000	DOWNTOWN SIGNAGE	5,000	5,000	0	5,000	0.00
296-000.000-980.000	SCHOOL CAPTURE REIMBURSEMENT	300,000	0	0	0	0.00
296-000.000-981.000	DUMPSTER ENCLOSURE CONSTRUCTION	10,000	19,939	19,939	0	(100.00)
296-000.000-981.500	PARKING LOT LANDSCAPING	0	0	0	2,000	0.00
296-000.000-995.500	MILL POINT B/F LOAN	0	17,234	17,234	20,000	16.05
296-000.000-995.550	EXCHG & JACKSON - STREETScape DESIGN	0	0	0	18,400	0.00
296-000.000-995.580	EXCHG & JACKSON - CONSTRUCT ENG	0	0	0	49,200	0.00

296-000.000-995.599	LAKE POINT B/F LOAN	0	85,818	85,818	0	(100.00)
Totals for Dept 000.000-GENERAL SERVICES		1,185,357	781,798	751,922	1,004,650	28.51
TOTAL APPROPRIATIONS		1,185,357	781,798	751,922	1,004,650	28.51
NET OF REVENUES/APPROPRIATIONS - FUND 296		0	(1)	(177,659)	0	
BEGINNING FUND BALANCE		892,770	892,770	892,770	892,770	
ENDING FUND BALANCE		892,770	892,769	715,111	892,770	

2009-2010 FISCAL YEAR  
 Dept 000.000: GENERAL SERVICES

Fund 301: WATER DEBT RETIREMENT ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
301-000.000-664.000	INTEREST & DIVIDEND INCOME	500	500	126	100	(80.00)
301-000.000-664.001	ACCRUED INTEREST	0	0	(8)	0	0.00
301-000.000-676.296	CONTRIBUTION FROM TIFA FUND	35,000	35,000	35,000	35,000	0.00
301-000.000-676.591	CONTRIBUTION FROM WATER FUND	105,385	105,463	105,463	98,802	(6.32)
301-000.000-695.100	APPROPRIATION FUND BALANCE	78	100	0	0	(100.00)
Totals for Dept 000.000-GENERAL SERVICES		140,963	141,063	140,581	133,902	(5.08)
TOTAL ESTIMATED REVENUES		140,963	141,063	140,581	133,902	(5.08)

2009-2010 FISCAL YEAR  
Dept 990.000: DEBT SERVICE

Fund 301: WATER DEBT RETIREMENT APPROPRIATIONS	2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
301-990.000-991.006      BOND PRINCIPAL -1990 DUE 8/1	126,488	126,488	126,488	125,184	(1.03)
301-990.000-995.002      BOND INTEREST - 1986	0	0	0	8,640	0.00
301-990.000-995.006      BOND INTEREST - 1990	14,397	14,397	14,397	78	(99.46)
301-990.000-999.000      PAYING AGENT FEES	78	178	178	0	(100.00)
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Totals for Dept 990.000-DEBT SERVICE	140,963	141,063	141,063	133,902	(5.08)
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TOTAL APPROPRIATIONS	140,963	141,063	141,063	133,902	(5.08)
NET OF REVENUES/APPROPRIATIONS - FUND 301	0	0	(482)	0	
BEGINNING FUND BALANCE	6,131	6,131	6,131	6,131	
ENDING FUND BALANCE	6,131	6,131	5,649	6,131	

2009-2010 FISCAL YEAR  
 Dept 000.000: GENERAL SERVICES

		2008-09	2008-09	2008-09	2009-10	PCT
Fund 390: 2003 G. O. CAPITAL BOND DEBT		ADOPTED	AMENDED	ACTIVITY	ADOPTED	CHANGE
ESTIMATED REVENUES		BUDGET	BUDGET		BUDGET	
390-000.000-403.000	CURRENT REAL PROPERTY TAX	73,757	73,790	73,759	49,975	(32.27)
390-000.000-403.100	REAL/PERSONAL REFUNDED TAXES	0	0	(206)	0	0.00
390-000.000-417.000	CURRENT PERSONAL PROPERTY TAX	2,817	2,350	2,403	1,783	(24.13)
390-000.000-664.000	INTEREST & DIVIDEND INCOME	0	1,580	1,274	790	(50.00)
390-000.000-664.001	ACCRUED INTEREST	0	0	(63)	0	0.00
390-000.000-676.207	OFFICE RENT - POLICE DEPT	29,476	29,476	29,476	29,476	0.00
390-000.000-695.000	APPROPIATION FROM FUND BALANCE	0	0	0	13,745	0.00
Totals for Dept 000.000-GENERAL SERVICES		106,050	107,196	106,643	95,769	(10.66)
TOTAL ESTIMATED REVENUES		106,050	107,196	106,643	95,769	(10.66)

2009-2010 FISCAL YEAR  
 Dept 000.000: GENERAL SERVICES

Fund 390: 2003 G. O. CAPITAL BOND DEBT APPROPRIATIONS	2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
390-000.000-956.000 MISCELLANEOUS	0	0	6	0	0.00
Totals for Dept 000.000-GENERAL SERVICES	0	0	6	0	0.00

2009-2010 FISCAL YEAR  
Dept 990.000: DEBT SERVICE

Fund 390: 2003 G. O. CAPITAL BOND DEBT APPROPRIATIONS	2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
390-990.000-975.000	9,419	10,065	0	0	(100.00)
390-990.000-991.008	35,000	35,000	35,000	35,000	0.00
390-990.000-995.008	61,631	61,631	61,631	60,494	(1.84)
390-990.000-999.000	0	500	500	275	(45.00)
<b>Totals for Dept 990.000-DEBT SERVICE</b>	<b>106,050</b>	<b>107,196</b>	<b>97,131</b>	<b>95,769</b>	<b>(10.66)</b>
TOTAL APPROPRIATIONS	106,050	107,196	97,137	95,769	(10.66)
NET OF REVENUES/APPROPRIATIONS - FUND 390	0	0	9,506	0	
BEGINNING FUND BALANCE	60,874	60,874	60,874	60,874	
ENDING FUND BALANCE	60,874	60,874	70,380	60,874	

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 395: STREET DEBT 2000 ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
395-000.000-403.000	CURRENT REAL PROPERTY TAX	30,751	30,764	30,752	25,884	(15.86)
395-000.000-403.100	REAL/PERSONAL REFUNDED TAXES	0	(31)	(86)	0	(100.00)
395-000.000-417.000	CURRENT PERSONAL PROPERTY TAX	1,174	980	1,002	924	(5.71)
395-000.000-664.000	INTEREST & DIVIDEND INCOME	500	616	520	313	(49.19)
395-000.000-664.001	ACCRUED INTEREST	0	0	(61)	0	0.00
395-000.000-676.200	CONTRIBUTION FROM MAJOR ST	6,000	6,000	6,000	6,000	0.00
395-000.000-676.590	CONTRIBUTION FROM SEWER FUND	1,000	1,000	1,000	1,000	0.00
395-000.000-676.591	CONTRIBUTION FROM WATER FUND	1,000	1,000	1,000	1,000	0.00
395-000.000-695.000	APPROPIATION FROM FUND BALANCE	4,560	4,381	0	13,239	202.19
<b>Totals for Dept 000.000-GENERAL SERVICES</b>		<b>44,985</b>	<b>44,710</b>	<b>40,127</b>	<b>48,360</b>	<b>8.16</b>
TOTAL ESTIMATED REVENUES		44,985	44,710	40,127	48,360	8.16

2009-2010 FISCAL YEAR  
 Dept 990.000: DEBT SERVICE

Fund 395: STREET DEBT 2000 APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
395-990.000-991.007	BOND PRINCIPAL-2000	30,000	30,000	30,000	35,000	16.67
395-990.000-995.007	BOND INTEREST-2000	14,710	14,710	14,710	13,085	(11.05)
395-990.000-999.000	PAYING AGENT FEES	275	0	0	275	0.00
Totals for Dept 990.000-DEBT SERVICE		44,985	44,710	44,710	48,360	8.16
TOTAL APPROPRIATIONS		44,985	44,710	44,710	48,360	8.16
NET OF REVENUES/APPROPRIATIONS - FUND 395		0	0	(4,583)	0	
BEGINNING FUND BALANCE		45,871	45,871	45,871	45,871	
ENDING FUND BALANCE		45,871	45,871	41,288	45,871	

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Dept 000.000: GENERAL SERVICES

Fund 590: SEWER DEPARTMENT ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
590-000.000-642.000	UNMETERED & METERED SALES	156,583	152,910	144,979	157,000	2.67
590-000.000-642.001	METERED SALES	0	481	481	1,000	107.90
590-000.000-642.002	READINESS TO SERVE CHARGES	121,980	122,525	120,630	122,000	(0.43)
590-000.000-642.100	PENALTY REVENUE	3,700	3,800	3,669	3,700	(2.63)
590-000.000-642.590	SEWER EQUITY CHARGE	0	1,131	1,131	2,000	76.83
590-000.000-664.000	INTEREST & DIVIDEND INCOME	2,000	1,500	1,260	750	(50.00)
590-000.000-664.001	ACCRUED INTEREST	0	0	(224)	0	0.00
590-000.000-695.000	APPROPRIATION FROM FUND BALANCE	3,510	73,875	0	4,901	(93.37)
Totals for Dept 000.000-GENERAL SERVICES		287,773	356,222	271,926	291,351	(18.21)
TOTAL ESTIMATED REVENUES		287,773	356,222	271,926	291,351	(18.21)

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 590: SEWER DEPARTMENT APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
590-000.000-702.000	SALARIES-WAGES FULL TIME	47,297	48,951	49,497	54,484	11.30
590-000.000-702.001	SALARIES-OVERTIME PAY	6,412	4,400	3,514	8,047	82.89
590-000.000-703.000	SALARIES-WAGES PART TIME	4,110	3,600	3,185	2,598	(27.83)
590-000.000-704.000	SOCIAL SECURITY	4,421	4,357	4,362	4,982	14.34
590-000.000-705.000	RETIREMENT FUND CONTRIBUTION	5,068	4,968	4,682	6,816	37.20
590-000.000-709.000	HOSPITALIZATION INSURANCE	7,503	8,503	8,265	5,807	(31.71)
590-000.000-710.000	LIFE INSURANCE	235	358	358	486	35.75
590-000.000-711.000	WORKER'S COMP. INSURANCE	697	941	941	1,236	31.35
590-000.000-727.000	OFFICE SUPPLIES	2,000	1,500	988	2,000	33.33
590-000.000-740.000	OPERATING SUPPLIES	3,000	5,000	3,742	5,000	0.00
590-000.000-741.000	CLOTHING	590	590	585	500	(15.25)
590-000.000-801.000	PROFESSIONAL SERVICE	10,000	12,000	15,279	5,000	(58.33)
590-000.000-802.001	SEWER CLEANING & INSPECTION	12,000	16,000	14,364	15,000	(6.25)
590-000.000-804.100	AUDIT SERVICES	2,760	3,984	3,984	4,000	0.40
590-000.000-818.002	GH/SL SEWER AUTHORITY	103,000	103,000	95,328	103,000	0.00
590-000.000-818.003	S.L. TWP. LIFT STATION	19,000	20,700	19,790	19,000	(8.21)
590-000.000-818.004	CONTRACT SERVICE-GENERAL FUND	6,000	6,000	6,000	6,000	0.00
590-000.000-820.000	ENGINEERING FEES	500	0	0	500	0.00
590-000.000-853.000	TELEPHONE	1,000	800	712	1,000	25.00
590-000.000-910.000	INSURANCE	6,885	6,446	6,446	7,000	8.59
590-000.000-921.000	ELECTRIC SERVICE	3,000	3,000	2,988	3,000	0.00
590-000.000-923.000	HEATING	200	250	297	200	(20.00)
590-000.000-935.000	REPAIRS & MAINTENANCE	10,000	7,000	4,569	6,000	(14.29)
590-000.000-940.000	INTERNAL RENTAL	23,535	23,535	23,535	24,320	3.34
590-000.000-940.002	OFFICE EQUIPMENT RENT	7,060	7,060	7,060	1,875	(73.44)
590-000.000-956.000	MISCELLANEOUS	0	21	21	0	(100.00)
590-000.000-970.591	WATER/SEWER METER PURCHASE	0	1,759	1,759	2,000	13.70
590-000.000-974.007	MERIDIAN STREET SEWER REPLACEMENT	0	60,000	0	0	(100.00)

590-000.000-974.395	TRANSFER TO STREET DEBT	1,000	1,000	1,000	1,000	0.00
590-000.000-987.000	DEPRECIATION	500	500	37,445	500	0.00
-----Totals for Dept 000.000-GENERAL SERVICES-----		287,773	356,223	320,696	291,351	(18.21)

TOTAL APPROPRIATIONS	287,773	356,223	320,696	291,351	(18.21)
NET OF REVENUES/APPROPRIATIONS - FUND 590	0	(1)	(48,770)	0	
BEGINNING FUND BALANCE	985,197	985,197	985,197	985,197	
ENDING FUND BALANCE	985,197	985,196	936,427	985,197	

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 591: WATER DEPARTMENT ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
591-000.000-451.300	WATER TOWER CELLULAR USE	1,935	2,432	2,432	1,935	(20.44)
591-000.000-626.000	SERVICE RENDERED	400	2,280	2,720	0	(100.00)
591-000.000-642.000	UNMETERED & METERED SALES	1,500	0	0	0	0.00
591-000.000-642.001	METERED SALES	302,813	262,000	253,143	284,728	8.67
591-000.000-642.002	READINESS TO SERVE CHARGES	182,228	183,636	183,786	182,228	(0.77)
591-000.000-642.100	PENALTY REVENUE	4,000	6,764	6,764	4,000	(40.86)
591-000.000-642.200	DEBT SERVICE REVENUE	89,784	90,773	90,694	89,784	(1.09)
591-000.000-642.591	WATER EQUITY CHARGE	10,000	5,570	5,570	5,000	(10.23)
591-000.000-664.000	INTEREST & DIVIDEND INCOME	2,000	2,750	2,629	2,000	(27.27)
591-000.000-664.001	ACCRUED INTEREST	0	0	(260)	0	0.00
591-000.000-677.000	REIMBURSEMENTS	1,000	0	0	0	0.00
591-000.000-677.110	NSF RETURNED CHECK FEE	200	200	200	0	(100.00)
591-000.000-677.591	WATER MAIN BREAK REIMBURSEMENT	0	2,259	2,259	0	(100.00)
591-000.000-677.NOW	REFUNDS FROM NOWS	0	520	520	0	(100.00)
591-000.000-695.000	APPROPRIATION FROM FUND BALANCE	0	22,689	0	1,183	(94.79)
Totals for Dept 000.000-GENERAL SERVICES		595,860	581,873	550,457	570,858	(1.89)
TOTAL ESTIMATED REVENUES		595,860	581,873	550,457	570,858	(1.89)

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 591: WATER DEPARTMENT APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
591-000.000-702.000	SALARIES-WAGES FULL TIME	56,248	57,353	57,916	63,783	11.21
591-000.000-702.001	SALARIES-OVERTIME PAY	2,565	3,000	2,835	3,219	7.30
591-000.000-703.000	SALARIES-WAGES PART TIME	4,110	3,350	3,333	2,598	(22.45)
591-000.000-704.000	SOCIAL SECURITY	4,814	4,873	4,956	5,324	9.26
591-000.000-705.000	RETIREMENT FUND CONTRIBUTION	5,579	6,031	5,821	7,308	21.17
591-000.000-709.000	HOSPITALIZATION INSURANCE	9,002	9,376	9,220	6,596	(29.65)
591-000.000-710.000	LIFE INSURANCE	426	456	456	580	27.19
591-000.000-711.000	WORKER'S COMP. INSURANCE	840	1,230	1,230	1,351	9.84
591-000.000-727.000	OFFICE SUPPLIES	2,100	2,100	999	2,000	(4.76)
591-000.000-740.000	OPERATING SUPPLIES	2,700	7,000	5,670	8,000	14.29
591-000.000-741.000	CLOTHING	590	590	585	610	3.39
591-000.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	3,000	2,000	755	2,000	0.00
591-000.000-801.000	PROFESSIONAL SERVICE	15,000	24,000	24,501	15,000	(37.50)
591-000.000-801.500	WATER TOWER REPAIRS-NOWS	0	0	255	0	0.00
591-000.000-804.100	AUDIT SERVICES	2,760	1,764	1,764	1,678	(4.88)
591-000.000-804.591	LITIGATION FEES - NOWS SOUTH INTAKE	30,000	24,000	20,842	20,000	(16.67)
591-000.000-818.004	CONTRACT SERVICE-GENERAL FUND	6,500	6,500	6,500	6,500	0.00
591-000.000-818.006	WATER COMMODITY PURCHASE	134,000	108,000	145	134,000	24.07
591-000.000-819.592	FERRYSBURG - NOWS I 21.08%	13,342	18,223	2,372	12,830	(29.59)
591-000.000-819.593	SL TOWNSHIP - NOWS I 21.08%	23,719	32,397	4,220	22,808	(29.60)
591-000.000-860.000	TRANSPORTATION/TRAINING	1,200	1,251	1,251	2,400	91.85
591-000.000-900.000	PRINTING & PUBLISHING	250	232	232	250	7.76
591-000.000-910.000	INSURANCE	899	835	835	900	7.78
591-000.000-940.000	INTERNAL RENTAL	15,690	15,690	15,690	17,600	12.17
591-000.000-940.002	OFFICE EQUIPMENT RENT	7,060	7,060	7,060	1,875	(73.44)
591-000.000-956.000	MISCELLANEOUS	0	21	21	0	(100.00)
591-000.000-970.000	CAPITAL OUTLAY	0	2,100	2,091	2,100	0.00
591-000.000-970.591	WATER/SEWER METER PURCHASE	5,000	2,400	2,363	5,000	108.33

591-000.000-974.301	TRANSFER TO WATER DEBT FUND	105,463	105,463	105,463	98,802	(6.32)
591-000.000-974.303	TRANSFER TO STREET DEBT	1,000	1,000	1,000	1,000	0.00
591-000.000-975.000	APPROPRIATION TO FUND BALANCE	18,588	0	0	0	0.00
591-000.000-975.591	APPROPRIATION TO CAPITAL IMP - REST CASH	77,000	87,000	0	78,000	(10.34)
591-000.000-987.000	DEPRECIATION	15,000	15,000	119,346	15,000	0.00
591-000.000-991.004	BOND PRINCIPAL - 2001 INTAKE	10,922	10,922	0	11,915	9.09
591-000.000-995.004	BOND INT - 2001 INTAKE	12,115	12,115	12,043	11,610	(4.17)
591-000.000-996.002	2005 INTAKE REPAIRS - PRINCIPAL	5,014	5,014	0	5,014	0.00
591-000.000-996.004	2005 INTAKE REPAIR - INTEREST	3,314	3,314	3,287	3,157	(4.74)
591-000.000-999.000	PAYING AGENT FEES	50	212	212	50	(76.42)
-----Totals for Dept 000.000-GENERAL SERVICES-----		595,860	581,872	425,269	570,858	(1.89)

TOTAL APPROPRIATIONS	595,860	581,872	425,269	570,858	(1.89)
NET OF REVENUES/APPROPRIATIONS - FUND 591	0	1	125,188	0	
BEGINNING FUND BALANCE	2,996,995	2,996,995	2,996,995	2,996,995	
ENDING FUND BALANCE	2,996,995	2,996,996	3,122,183	2,996,995	

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

		2008-09	2008-09	2008-09	2009-10	PCT
Fund 661: CENTRAL EQUIPMENT FUND		ADOPTED	AMENDED	ACTIVITY	ADOPTED	CHANGE
ESTIMATED REVENUES		BUDGET	BUDGET		BUDGET	
661-000.000-664.000	INTEREST & DIVIDEND INCOME	0	1,175	967	588	(49.96)
661-000.000-664.001	ACCRUED INTEREST	0	0	(376)	0	0.00
661-000.000-669.000	EQUIPMENT RENTALS	157,607	157,657	157,657	160,000	1.49
661-000.000-669.001	OFFICE EQUIPMENT RENTALS	39,220	39,220	39,220	28,318	(27.80)
661-000.000-673.000	SALE OF FIXED ASSETS	4,000	4,581	4,581	6,000	30.98
661-000.000-677.230	USDA GRANT - VEHICLES	0	0	0	4,000	0.00
661-000.000-695.000	APPROPRIATION FROM FUND BALANCE	30,599	123,837	0	123,276	(0.45)
Totals for Dept 000.000-GENERAL SERVICES		231,426	326,470	202,049	322,182	(1.31)
TOTAL ESTIMATED REVENUES		231,426	326,470	202,049	322,182	(1.31)

2009-2010 FISCAL YEAR  
Dept 000.000: GENERAL SERVICES

Fund 661: CENTRAL EQUIPMENT FUND APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
661-000.000-702.000	SALARIES-WAGES FULL TIME	8,157	8,345	8,201	8,232	(1.35)
661-000.000-704.000	SOCIAL SECURITY	624	638	633	630	(1.25)
661-000.000-705.000	RETIREMENT FUND CONTRIBUTION	875	1,040	1,018	950	(8.65)
661-000.000-709.000	HOSPITALIZATION INSURANCE	1,844	1,699	1,602	1,264	(25.60)
661-000.000-710.000	LIFE INSURANCE	75	83	83	79	(4.82)
661-000.000-711.000	WORKER'S COMP. INSURANCE	123	0	0	216	0.00
661-000.000-740.000	OPERATING SUPPLIES	18,000	20,000	17,900	21,000	5.00
661-000.000-741.000	CLOTHING	250	150	130	250	66.67
661-000.000-804.100	AUDIT SERVICES	552	575	575	575	0.00
661-000.000-851.000	RADIO MAINTENANCE	1,000	0	0	1,000	0.00
661-000.000-853.000	TELEPHONE	2,500	2,400	2,327	2,000	(16.67)
661-000.000-853.200	INTERNET SERVICE	1,000	1,745	1,689	1,120	(35.82)
661-000.000-853.400	TELEPHONE-CELLULAR SERVICE	3,000	2,900	3,162	3,200	10.34
661-000.000-900.000	PRINTING & PUBLISHING	100	620	620	600	(3.23)
661-000.000-910.000	INSURANCE	8,890	9,777	9,777	10,266	5.00
661-000.000-930.000	OFFICE EQUIPMENT MAINTENANCE	15,000	15,000	12,938	15,000	0.00
661-000.000-932.000	EQUIPMENT MAINTENANCE	16,000	31,500	31,803	35,000	11.11
661-000.000-970.000	CAPITAL OUTLAY	79,500	182,450	27,461	175,800	(3.64)
661-000.000-970.441	DPW BUILDING - ENERGY AUDIT	24,000	2,548	2,548	0	(100.00)
661-000.000-975.000	APPROPRIATION TO FUND BALANCE	4,936	0	0	0	0.00
661-000.000-987.000	DEPRECIATION	45,000	45,000	69,590	45,000	0.00
Totals for Dept 000.000-GENERAL SERVICES		231,426	326,470	192,057	322,182	(1.31)

TOTAL APPROPRIATIONS	231,426	326,470	192,057	322,182	(1.31)
NET OF REVENUES/APPROPRIATIONS - FUND 661	0	0	9,992	0	
BEGINNING FUND BALANCE	520,251	520,251	520,251	520,251	
ENDING FUND BALANCE	520,251	520,251	530,243	520,251	

2009-2010 FISCAL YEAR  
 Dept 000.000: GENERAL SERVICES

Fund 662: CENTRAL EQUIPMENT - POLICE ESTIMATED REVENUES		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
662-000.000-664.000	INTEREST & DIVIDEND INCOME	0	700	573	700	0.00
662-000.000-664.001	ACCRUED INTEREST	0	0	(57)	0	0.00
Totals for Dept 000.000-GENERAL SERVICES		0	700	516	700	0.00

2009-2010 FISCAL YEAR  
 Dept 207.000: POLICE SERVICES

Fund 662: CENTRAL EQUIPMENT - POLICE  
 ESTIMATED REVENUES

662-207.000-669.001	OFFICE EQUIPMENT RENTALS	5,000	9,500	9,500	5,000	(47.37)
662-207.000-669.100	EQUIPMENT RENTALS POLICE DEPT	57,400	57,400	57,400	85,200	48.43
662-207.000-673.000	SALE OF FIXED ASSETS	6,000	3,525	3,525	9,000	155.32
662-207.000-676.301	CONTRIBUTION FROM POLICE DEPT	0	0	0	7,000	0.00
662-207.000-694.000	OTHER MISCELLANEOUS INCOME	0	60	1,672	0	(100.00)
662-207.000-695.207	APPROPRIATION FROM PD FUND BAL	48,000	41,781	0	23,000	(44.95)
-----Totals for Dept 207.000-POLICE SERVICES-----		116,400	112,266	72,097	129,200	15.08
TOTAL ESTIMATED REVENUES		116,400	112,966	72,613	129,900	14.99

2009-2010 FISCAL YEAR  
Dept 207.000: POLICE SERVICES

Fund 662: CENTRAL EQUIPMENT - POLICE APPROPRIATIONS		2008-09 ADOPTED BUDGET	2008-09 AMENDED BUDGET	2008-09 ACTIVITY	2009-10 ADOPTED BUDGET	PCT CHANGE
662-207.000-740.000	OPERATING SUPPLIES	24,000	22,000	23,389	24,000	9.09
662-207.000-804.100	AUDIT SERVICES	400	383	383	400	4.44
662-207.000-851.000	RADIO MAINTENANCE	5,500	3,000	2,155	5,000	66.67
662-207.000-910.000	INSURANCE	6,000	3,688	3,688	4,000	8.46
662-207.000-930.000	OFFICE EQUIPMENT MAINTENANCE	7,500	7,500	7,827	7,500	0.00
662-207.000-932.000	EQUIPMENT MAINTENANCE	8,000	6,000	6,168	8,000	33.33
662-207.000-970.000	CAPITAL OUTLAY	35,000	40,395	17,325	51,000	26.25
662-207.000-987.000	DEPRECIATION	30,000	30,000	23,350	30,000	0.00
Totals for Dept 207.000-POLICE SERVICES		116,400	112,966	84,285	129,900	14.99
TOTAL APPROPRIATIONS		116,400	112,966	84,285	129,900	14.99
NET OF REVENUES/APPROPRIATIONS - FUND 662		0	0	(11,672)	0	
BEGINNING FUND BALANCE		65,998	65,998	65,998	65,998	
ENDING FUND BALANCE		65,998	65,998	54,326	65,998	
ESTIMATED REVENUES - ALL FUNDS		6,004,618	6,039,797	5,240,074	6,061,236	0.35
APPROPRIATIONS - ALL FUNDS		6,004,618	6,039,799	5,512,929	6,061,236	0.35
NET OF REVENUES/APPROPRIATIONS - ALL FUNDS		0	(2)	(272,855)	0	

**VILLAGE OF SPRING LAKE  
FY10 BUDGET**

**COMPARATIVE FEE  
INFORMATION**

**WATER & SEWER COMPARATIVE TABLE  
JULY 2009**

System	Commodity Charge	Debt Service Charge (per quarter) (1)	Ready to Serve Charge (per quarter) (1)	Waste-Water Charge	Per 1000 Gallons	Combined Comm Charg	Ready to Serve Charge (per quarter) (2)
	Per 1000 Gallons			System			
<b>Spring Lake</b>	<b>\$ 2.76</b>	<b>\$ 15.96</b>	<b>\$ 32.39</b>	<b>Spring Lake</b>	<b>\$ 2.22</b>	<b>\$ 4.98</b>	<b>\$ 24.09</b>
Spring Lake Twp	\$ 2.18		\$ 21.36	Spring Lake Twp	\$ 2.06	\$ 4.24	\$ 10.45
Grand Haven Twp	\$ 1.93		\$ 29.73	Grand Haven Twp	\$ 2.16	\$ 4.09	\$ 33.33
Grand Haven	\$ 1.70	\$ 1.50	\$ 5.00	Grand Haven	\$ 3.13	\$ 4.83	\$ 5.00
Ferrysburg	\$ 2.77		\$ 26.88	Ferrysburg	\$ 2.43	\$ 5.20	\$ 13.41

**COMBINED WATER & SEWER/1,000 GALLONS  
JULY 2009**

Combined Water and Sewer	
System	Per 1,000 Gallon
Ferrysburg	\$5.20
<b>Spring Lake</b>	<b>\$4.98</b>
Grand Haven	\$4.83
Spring Lake TWP	\$4.24
Grand Haven TWP	\$4.09

**VILLAGE OF SPRING LAKE  
FY10 BUDGET**

**LAND ACQUISITION FUND**

- **LAND ACQUISITION FUND (New recommendation -- #233)**

This fund was recommended to address the possible need to purchase the Creasy property at 210 South Cutler in the near future (given that the prior option agreement with a nearby developer is a casualty of the economy).

As a result, it was recommended that \$110,000 of funds be transferred from the General Fund for this purpose. The General Fund balance would then become \$122,322. The Fiscal Guidelines were subsequently amended on June 1, 2009 to reflect this change to a 5% General Fund balance policy.

**VILLAGE OF SPRING LAKE  
FY2010 FEE INVENTORY**

**Barber School**

Village Resident	\$60/ 2 hours	
Village Resident	\$120/ Half day (Between 2 & 5 hrs)	(\$350 Security Deposit)
Village Resident	\$180 Entire day	(\$350 Security Deposit)
(N) Village Resident	\$90/ 2 hours	
(N) Village Resident	\$200/ Half day (Between 2 & 5 hrs)	(\$350 Security Deposit)
(N) Village Resident	\$275-290 Entire day	(\$350 Security Deposit)
For the Meeting Room:	\$20 for 2 hours and \$5 for each additional hour	(\$350 Security Deposit)

**Non-profit groups may use for \$20 and the security deposit; the Village reserves the right to reschedule or move the event if a customer conflict occurs.**

**Tanglefoot Park**

Daily	\$ 44	
Weekly	\$ 250	
	Interior	Waterfront
Monthly	\$ 718	\$ 844
Seasonal	\$ 2,074	\$ 2,525
Dock - Daily	Daily - \$35, Monthly - \$299, Seasonal - \$748	

**Launch Ramp Fees** (Water levels permitting)

Daily	\$ 8.00
<b>SLV and SLT Seasonal</b>	\$ 30.00
Non Resident Seasonal	\$ 50.00
<b>Senior SLV &amp; SLT Seasonal</b>	\$ 15.00
Senior Non - Resident Seasonal	\$ 30.00
Launch Ramp Parking Ticket	\$ 30.00

**SL/FB Police Department Fees**

Cost Recovery for OWI	\$ 100
Police Impound Fees	\$ 50
Peddler Permit	\$ 75 + fees

**Rental Property Fees**

Annual Registration (per unit)	\$ 15
Biennial Inspection (per unit)	\$ 25
Re-inspections (each)	\$ 25

<b>Water/Sewer</b>	<b>5/8"</b>	<b>3/4"</b>	<b>1"</b>	<b>1 1/4"</b>	<b>1 1/2"</b>	<b>2"</b>	<b>3"</b>	<b>4"</b>
Water Readiness to Serve (RT)	\$ 22.49	\$ 32.39	\$ 57.57	\$ 89.96	\$ 129.54	\$ 230.30	\$ 518.17	\$ 921.19
Sewer Readiness to Serve (ST)	\$ 16.73	\$ 24.09	\$ 42.83	\$ 66.92	\$ 96.36	\$ 171.32	\$ 385.46	\$ 685.26
Debt Service Charge (DE)	\$ 11.08	\$ 15.96	\$ 28.36	\$ 44.32	\$ 63.82	\$ 113.46	\$ 255.28	\$ 453.84
RT & ST outside Village limits	1 1/2 times normal rates							
Water Equity Charge	\$ 1,330.00	\$ 1,915.00	\$ 3,405.00	\$ 5,320.00	\$ 7,661.00	\$ 13,619.00	\$ 30,643.00	\$ 54,477.00
Sewer Equity Charge	\$ 510.00	\$ 734.00	\$ 1,306.00	\$ 2,040.00	\$ 2,938.00	\$ 5,222.00	\$ 11,750.00	\$ 20,890.00
Water Tap Fees - New	N/A	\$ 975.00	\$ 1,075.00	Greater than 1" = Time & Materials Basis				
Sewer Tap w/ stub @ property	\$ 20.00							
Sewer Tap - No stub	Property owners cost to tap							
Water per 1,000 gallons	\$ 2.76							
Sewer per 1,000 gallons	\$ 2.22							
Restore Svc Fee	\$ 20.00							
Meter Bench Test	\$ 50.00							
After DPW Hours Restore Svc Fee	\$ 75.00							
Road Opening / Pavement Cut	\$ 150.00							

### **Building Permits \***

Value	
\$1.00 to \$100.00	None
\$101.00 to \$1,000.00	\$40.00
\$1,001.00 to \$10,000.00	\$40.00 for the first \$1,000.00 plus \$2.00 for each additional \$100.00 or fraction thereof, to and including \$10,000.00
\$10,001.00 to \$50,000.00	\$220.00 for the first \$10,000.00 plus \$10.00 for each additional \$1,000.00 or fraction thereof, to and including \$50,000.00
\$50,001.00 to \$1,000,000.00	\$620.00 for the first \$50,000.00 plus \$7.00 for each additional \$1,000.00 or fraction thereof, to and including \$1,000,000.00
\$1,000,001.00 and up	\$7,720.00 for the first \$1,000,000.00 plus \$8.00 for each additional \$1,000.00 or fraction thereof.

\* The Village reserves the right to change building permit fees based on the total multiple family building cost broken down per unit.

\*\* Fees may be doubled if work is started without obtaining a permit

Demolition - per structure

Residential	\$40.00	
Accessory Structures	\$25.00	
Commercial / Industrial	\$60.00	
House Moving	\$30.00	Plus all cost incurred by Village personnel assisting in the move.

**Other inspection fees:**

Inspection outside of normal business hours	\$100.00
Re-inspection	\$50.00
Special Inspection	\$50.00

A plan review fee of 65% of the Building Permit fee will be charged for all Commercial/Industrial permits and for single-family residences over 3,500 sq. ft.

For use of outside consultants for plan checking and inspections, or both.

Actual Costs.

**Electrical Permits**

Application Fee (Non-refundable)	\$50.00
Service -	
Through 200 amp.	\$15.00
201 amp, through 600 amp.	\$20.00
601 amp. through 800 amp.	\$20.00
801 amp. Through 1,200 amp.	\$25.00
Over 1,200 amp. (GFI only)	\$50.00
Circuits	\$5.00
Lighting fixtures - per 25 & fraction thereof	\$8.00
Dishwasher or garbage disposal	\$5.00
Furnace or unit heater	\$6.00
Electrical heating units (baseboard)	\$4.00
Power outlets	\$7.00
Signs -	
per unit	\$10.00
per letter	\$15.00
Neon - each 25 feet	\$20.00
Feeders - bus ducts, etc. per 50 ft. & fraction thereof	\$6.00
Mobile home sites	\$6.00

Recreational vehicle sites	\$5.00
K. V. A. & H. P. -	
Up to 20 units	\$7.00
21 to 50 units	\$10.00
51 units and over	\$12.00
Fire Alarm Systems (not smoke detectors) -	
Up to 10 devices	\$50.00
11 to 20 devices	\$100.00
Over 20 devices (each)	\$5.00
Data / Telecommunications Outlets -	
1 - 19 devices (each)	\$5.00
20 - 300 devices	\$100.00
Over 300 devices	\$300.00
Energy Retrofit - Temp. Control	\$45.00
Conduit only or grounding only	\$45.00
Inspections -	
Special / Safety Insp. (inc. cert. fee)	\$50.00
Additional Inspection	\$50.00
Final Inspection	\$50.00
Re-inspection	\$50.00
Certification fee	\$20.00
Hourly rate	\$50.00
Plan Review Fee per hour (minimum 1 hour)	\$50.00

### **Mechanical Permit**

Application Fee (non-refundable)	<b>\$50.00</b>
Residential Heating System (includes duct & pipe ) New Building Only	\$50.00
Gas/Oil burning Equipment (furnace) new and/or conversion units	\$30.00
Residential Boiler	\$30.00
Water Heater	\$5.00
Flue/Vent Damper	\$5.00
Solid fuel Equipment (includes chimney)	\$30.00

Chimney, factory built (installed separately)	\$25.00
Solar; set of 3 panels (includes piping)	\$0.00
Gas piping, each opening - new installation (residential)	\$5.00
Air conditioning (includes split systems)	\$30.00
Heat Pumps (complete residential)	\$30.00
Bath and Kitchen Exhaust	\$5.00
Tanks -	
Aboveground	\$20.00
Aboveground Connection	\$20.00
Underground	\$25.00
Underground Connection	\$25.00
Humidifiers	\$10.00
Piping - minimum fee \$25.00	
Piping	\$.05 / ft.
Process Piping	\$.05 / ft.
Duct - minimum fee \$25.00	\$.10 / ft.
Heat Pumps; Commercial (pipe not included)	\$20.00
Air handlers / Heat Wheels -	
Under 10,000 CFM	\$20.00
Over 10,000 CFM	\$60.00
Commercial Hoods	\$15.00
Heat Recovery Units	\$10.00
V.A.V. Boxes	\$10.00
Unit Ventilators	\$10.00
Unit Heaters (terminal units)	\$15.00
Fire suppression / Protection - minimum fee \$20.00	\$.75 / head
Evaporator coils	\$30.00
Refrigeration systems -	\$30.00
Chiller	\$30.00
Cooling towers	\$30.00
Compressor	\$30.00
Inspections -	
Special / Safety Insp. (includes cert. fee)	\$50.00
Additional Inspection	\$50.00

Final Inspection	\$50.00
Re-inspection	\$50.00
Certification Fee	\$20.00
Plan Review Fee per hour (minimum 1 hour)	\$50.00
Hourly rate	\$50.00

### Plumbing Permit

Application fee - Non-refundable	\$50.00
Mobile Home Park Site - each	\$5.00
Fixtures, floor drains, special drains, water connected appliances - each	\$5.00
Stacks (soil, waste, vent, and conductor) - each	\$3.00
Sewage ejectors, sumps - each	\$5.00
Sub-soil drains - each	\$5.00
Water Service -	
Less than 2 inch	\$5.00
2 inch to 6 inch	\$25.00
Over 6 inch	\$50.00
Connection (bldg. drain-bldg. sewers)	\$5.00
Sewers (sanitary, storm, or combined) -	
Less than 6 inch	\$5.00
6 inch and over	\$25.00
Manholes, Catch Basins - each	\$5.00
Water Distributing Pips (system) -	
3/4" Water Distribution Pipe	\$5.00
1" Water Distribution Pipe	\$10.00
1-1/4" Water Distribution Pipe	\$15.00
1-1/2" Water Distribution Pipe	\$20.00
2" Water Distribution Pipe	\$25.00
Over 2" Water Distribution Pipe	\$30.00
Reduced pressure zone back-flow preventer - each	\$5.00
Domestic water treatment and filtering equipment only	\$5.00
Medical Gas System	\$45.00
Inspections -	

Special/Safety Insp. (includes cert. fee)	\$50.00
Additional Inspection	\$50.00
Final inspection	\$50.00
Re-inspection	\$50.00
Certification Fee	\$20.00
Hourly rate	\$50.00
Plan Review Fee - per hour (minimum 1 hour)	\$50.00

**Zoning**

Zoning Board of Appeals	\$350.00 plus costs*
Application fee - Waterfront Overlay District	\$350.00 plus escrow deposit**
Application fee - Site Plan Review	\$150.00 plus escrow deposit**
Application fee - Site Plan Review with Public Hearing	\$350.00 plus escrow deposit**
Application fee - Special Land Use	\$350.00 plus escrow deposit**
Preliminary Planned Unit Development review fee	\$350.00
Final Planned Unit Development review fee	\$350.00 plus escrow deposit**
PUD Amendment review fee	\$350.00 plus escrow deposit**
PUD architectural review fee	\$150.00 plus costs*
Rezoning	\$350.00 plus escrow deposit**
Zoning Permit	\$25.00

\* The applicant is responsible for additional costs incurred by the Village for professional review, legal review, or other costs associated with the application. The Village may require a deposit to cover the anticipated costs.

\*\* The applicant is responsible for additional costs incurred by the Village for professional review, legal review, or other costs associated with the application. The Village may require a deposit to cover the anticipated costs. An initial deposit of minimum of \$1,500 (depending on the size and scope of the development) is required to cover costs expected to be incurred by the Village as part of reviewing and processing the application. Additional deposits will be required if costs are expected to exceed the balance of the escrow account. The Village may use the funds in escrow for expenses related to the following items: mailing and publishing all legal notices required, professional services of the Village Attorney and Village Engineer, services of other professionals working for the Village related to the application, or other costs incurred as a result of processing the application.

Lease of Village Land

50% of FMV (Fair Market Value)

Example: \$5/sq ft. acquisition cost would equal .50/sf lease cost;  
 Village would subsidize 50% for a net of \$.25/sf to lease

**Copies**

Each page	\$ 0.15	\$0.30 Color
Master Land Use	\$ 75.00	
Zoning Ordinance	\$ 50.00	
Design Manual	\$ 30.00	
Community Sidewalk Plan	\$ 20.00	
Village Charter	\$ 15.00	
Historic Commission Booklet (black)	\$ 15.00	
Police Reports	\$ 5.00	
F.O.I.A. Requests - per page	\$ 1.00	<b>Plus the lowest full-time clerical hourly rate</b>

**Clothing**

Polo Shirts (depending on size)	\$ 17.00	\$20.00 XXL
Hats	\$ 12.00	
(Subject to change based on supplier price changes)		

**Wastehauler Licenses** \$ 250

**Cable Franchise** 5%

**Returned Check Fee** \$ 40.00

**VILLAGE OF SPRING LAKE  
FY10 – FY15**

**SIX-YEAR PUBLIC  
IMPROVEMENT  
PLAN**

				Amended	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
<b>Fund 208</b>	Actual	Actual	Actual	Budget	Budgeted	Projected	Projected	Projected	Projected	Projected
<b>Permanent Public Improvement Fund</b>	<b>FY06</b>	<b>FY07</b>	<b>FY08</b>	<b>FY 09</b>	<b>FY10</b>	<b>FY11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY15</b>
<b>Revenues (TIF during hibernation)</b>										
Real Property Taxes/TIF starting FY 10 until FY15?	\$53,033	\$67,278	\$76,516	\$70,124	\$105,000	\$106,050	\$108,171	\$111,416	\$115,873	\$121,666
Personal Property Taxes	\$2,821	\$3,364	\$3,473	\$3,519	\$0	\$0	\$0	\$0	\$0	\$0
TIF Hibernation leads to Surplus to PIF after 80,000 for Local Streets and 15 for PI Fund)***	\$0	\$69,054	\$20,319	\$21,000	\$0	\$0	\$0	\$0	\$0	\$0
General Fund Transfers to P I FUND (In FY 08 equals Statutory Revenue Sharing as per Legislature)	\$0	\$3,750	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Right of Way Leases/Lake Pointe Lot	\$1,022	\$776	\$25	\$4,820	\$4,994	\$5,174	\$5,360	\$5,553	\$5,753	\$5,960
Interest	\$7,024	\$6,307	\$2,443	\$200	\$100	\$500	\$500	\$500	\$518	\$537
Lease/Sale of 209 S. Park	\$10,200	\$9,500	\$8,400	\$7,000	\$9,000	\$8,400	273000	\$0	\$0	\$0
209 Purc Option Agreement Reimbursements	\$0	\$0	\$4,570	\$703	\$0	\$0	\$0	\$0	\$0	\$0
Contribution from Major Streets for Signs	\$1,971	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sale of 210 South Cutler (Less 15'): GF	\$0	\$0	\$0	\$0	\$0	\$0	\$0	NA	\$0	\$0
Contribution from Village Hall Contingency	\$13,839	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Wayfinding Signage Grants	\$8,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grand River Bike Path Grants (MDNR, TEA 21, County Infrs.,CMAQ,Czone,Fishing, SLT,Foundations, Bond)**	\$0	\$8,794	\$0	\$0	\$0	\$900,845	\$506,200	\$0	\$0	Yes
Central Park Shelter Grants (ROTARY,SLT, DNR)	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0	\$275,000	\$0	\$0
Spray Park (MDNR, Foundations, SLT)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0	\$0	Yes/TIF
TEA 21 Gr for Savidge Streetlights E.End	\$0	\$0	\$0	\$0	0	\$0	\$0	\$0	\$0	Yes/TIF
Reimbursements/ donations	\$10,000	\$2,000	\$7,009	\$2,293	\$1,000	\$0	\$0	\$0	\$0	\$0
Ferrysburg Lakeside Trail DNR Match	\$0	\$0	\$0	\$0	\$0	\$2,500	\$0	\$0	\$0	\$0
SLT Lakeside Trail DNR Match	\$0	\$0	\$0	\$0	\$0	\$2,500	\$0	\$0	\$0	\$0
Tree Match plus Consumer's Energy Plus Scouts	\$0	\$3,867	\$0		\$800	\$0	\$0	\$0	2500	\$0

Equip Fund Contribution to MS Garage Expansion (1/5)	\$0	\$56,653	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0
Safe Routes MDOT Grant	\$0	\$0	\$0	\$0	\$0	\$341,850	\$0	\$0	\$0	\$0
TIF Fund Contribution to GR Greenway	\$0	\$0	\$0	\$1	\$0	\$110,000	\$0	\$0	\$0	\$0
TIF Fund Loan for Tanglefoot	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Wind Turbine Grant	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$108,410</b>	<b>\$231,343</b>	<b>\$122,755</b>	<b>\$109,660</b>	<b>\$125,894</b>	<b>\$1,485,319</b>	<b>\$893,231</b>	<b>\$392,469</b>	<b>\$124,644</b>	<b>\$128,163</b>
				Amended	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
	Actual	Actual	Actual	Budget	Projected	Projected	Projected	Projected	Projected	Projected
<b>Expenditures</b>	<b>FY06</b>	<b>FY07</b>	<b>FY08</b>	<b>FY 09</b>	<b>FY10</b>	<b>FY11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY15</b>
Taxes on 209 S. Park	\$6,590	\$6,798	\$7,076	\$7,214	\$7,503	\$7,803	\$8,115	\$0	\$0	\$0
Misc for 209 S. Park	\$0	\$1,000	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$0	\$0	\$0
209 South Park	\$0	\$758	\$494	\$0	\$0	\$0	\$0	\$0	\$0	\$0
209 South Park Acquisition/Interest Payment	\$10,288	\$12,393	\$20,153	\$16,155	\$8,000	\$8,000	\$209,500	\$0	\$0	\$0
209 South Park Payment to Bank	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	NA	\$0
Recreation Plan Revision/printing	\$0	\$0	\$514	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0
Sidewalk replacement	\$5,729	\$198	\$6,358	\$484	\$8,000	\$0	\$7,500	\$0	\$8,000	\$0
Parking lot repairs N. of Post Office	\$0	\$0	\$15,000	\$18,476	\$0	\$0	\$0	\$0	\$0	\$0
Parking lot at Post Office				\$0	\$20,000		\$0	\$0	\$0	\$0
Parking Lot at Barber School				\$0	\$0	\$15,000			\$0	\$0
Lakeside Trail Cracks/Resurfacing	\$0	\$1,800	\$27,494	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000
Exchange Street Sidewalk from Div to Cutler (North)	\$0	\$600	\$20,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0
South Street sidewalk construction (50% cost share)	\$0	\$0	\$0	\$9,430	\$0	Yes	\$0	\$0	\$0	\$0
River Street Sidewalk (Lake to Fruitport Rd on N.side)	\$0	\$0	\$0	\$0	\$14,610	Yes	\$0	\$0	\$0	\$0
Sidewalk on Cutler north of Liberty	\$0	\$0	\$0	\$0	\$0	Yes	\$0	\$0	\$0	\$0
Sidewalk on East or West Fruitport N. of Savidge	\$0	\$0	\$0	\$0	\$0	Yes	\$0	\$0	\$0	\$0
Barber S, Garage, V Hall Energy Improvements	\$0	\$0	\$0	\$4,000	\$0	\$0			\$0	\$0
Barber Street School Gazebo + Makeovers	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$4,000	\$0
Tanglefoot Dock Repair	\$0	\$122	\$2,950	\$6,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
210 South Cutler	\$657	\$477	\$466	\$450	\$600	\$600	\$600	GF purchase	\$0	\$0

Storm Sewer Permitting & Education & Repairs	\$1,608	\$1,987	\$4,828	NA	NA	NA	NA	NA	NA	\$0
Wayfinding Sign Program (Mill Pt Park Exp & SLYC)	\$3,768	\$8,832	\$100	\$1,320	\$3,900	\$0	\$0	\$0	\$0	\$0
Tree Safety Contract	\$16,600	\$12,061	\$21,069	\$30,500	\$15,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Tree Planting Match Program	\$5,350	\$14,156	\$12,490	\$13,566	\$0	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Central Park Plan	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0
Municipal Ser Garage & Prof. Fees	\$36,926	\$194,007	\$8,290	\$0	\$0	\$0	\$0			
Permanent Leaf Compost Site		\$0	\$0	\$500	\$0	\$3,000	\$4,000	\$5,000	\$5,000	\$5,000
Transfer to Local Streets for Reconstructions) -- Annually for FY 2007-FY2017 -- Includes no Storm Sewers	\$17,000	\$17,000	\$17,000	\$17,000	\$0	\$0	\$0	\$0	\$0	\$0
Mill Point Park Boat Launch Opening	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Grand River Greenway/Non-motorized Path- Local Phase I - III	\$2,732	\$272	\$0	\$0	\$0	\$25,000	\$50,000	\$25,000	\$0	\$0
Slover Property for Phase II						\$15,000				
Grand River Greenway and Mill Pt Park: Phase I Dev. and Phase II Acq of Slover in FY11						\$1,000,000	\$511,200		\$0	Yes
Central Park Plan	\$0	\$8,885	\$873	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0
Central Pk Skate Ramps (Portable)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
			Amended	Amended	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
	Actual	Actual	Budget	Budget	Projected	Projected	Projected	Projected	Projected	Projected
	<b>FY06</b>	<b>FY07</b>	<b>FY08</b>	<b>FY 09</b>	<b>FY10</b>	<b>FY11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY15</b>
Spray Park (MDNR, Foundations, SLT)**	\$0	\$0	\$0	\$0	\$0	\$0	0	\$0	\$0	Maybe
Parkhurst Street End (Neighbors/landscaping/reclaim land)	\$0	\$0	\$0	\$0	0	\$1,500	\$0	\$0	\$0	\$0
West End Community Boardwalk lighting/railing	\$0	\$11,013	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tri-Cities Connector Path Painting (shared)	\$0	\$0	\$11,674	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Savidge Street Ornamental Lights	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	Yes/TIF
Ferrysburg Pledge for MDNR Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500	\$0	\$0	\$0
SL Township Pledge for MDNR Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500	\$0	\$0	\$0
Liberty/Rex Storm Sewer (Transfer to Local Sts)	\$0	\$0	\$0	\$0	\$0	\$0	Yes	\$0	\$0	\$0

Cosmetic Jackson Street Dock Under Repair	\$0	\$1,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Refurbish Women's Temperance Fountain	\$0	\$0	\$3,500	\$5,596	\$0	\$0	\$0	\$0	\$0	\$0
Mill Point Boat Launch Budget Adjustment (Buoys)	\$0		\$2,250	\$2,500	\$0	\$0	\$0	\$0	\$0	\$0
Safe Routes to School Professional Services	\$0	\$0	\$4,850	\$4,050		\$48,965	\$0	\$0	\$0	\$0
Safe Routes Sidewalks (12/11/08 email)	\$0	\$0	\$0	\$0	\$0	\$341,850	\$0	\$0	\$0	\$0
Play Equipment Replacement: Whistlestop & Central	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
Lakeside Trail Property Markers/reforestation	\$0	\$0	\$9,404	\$238	\$8,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Completion of Central Park internal paths	\$0	\$0	\$0	\$3,554	\$0	\$0	\$0	\$0	\$0	\$0
Jackson Street Dock Replacement (Design and then Construct)	\$0	\$0	\$409	\$0	\$0	0	\$0	\$36,000	\$75,000	\$75,000
Lakeside Beach dredge	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0	\$ 10,000
Dredge storm drain off of E. Fall Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0	\$ 5,000
Thum Point Sign	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Restriping of In Line Rink	\$0	\$0	\$0	\$0	\$2,000	\$0	\$0	\$0	\$0	2000
Central Park Tree Nursery	\$0	\$0	\$0	\$0	\$1,000		\$1,000		\$1,000	\$0
Invasive species in conservation area& misc	\$0	\$0	\$0	\$3,364	\$500	\$0	\$0	\$0	\$0	\$0
Rubber Matt on Lloyd's Bayou wooden bridge	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0
Wind Turbine on a Village Building	\$0	\$0	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0
<b>Total Expenditures</b>	<b>\$113,248</b>	<b>\$294,159</b>	<b>\$197,492</b>	<b>\$146,897</b>	<b>\$123,613</b>	<b>\$1,505,717</b>	<b>\$825,915</b>	<b>\$344,000</b>	<b>\$121,000</b>	<b>\$140,000</b>
<b>Increase (Decrease) Fund Bal</b>	<b>-\$4,838</b>	<b>-\$62,816</b>	<b>-\$74,737</b>	<b>-\$37,237</b>	<b>\$2,281</b>	<b>-\$20,398</b>	<b>\$67,316</b>	<b>\$48,469</b>	<b>\$3,644</b>	<b>-\$11,837</b>
Computed Fund Balance Begin	NA	\$193,790	\$125,968	<b>\$63,598</b>	\$26,361	\$28,642	\$8,244	\$75,560	\$124,029	\$127,673
<b>Computed Fund Balance End</b>	<b>NA</b>	<b>\$125,968</b>	<b>\$63,598</b>	<b>\$26,361</b>	<b>\$28,642</b>	<b>\$8,244</b>	<b>\$75,560</b>	<b>\$124,029</b>	<b>\$127,673</b>	<b>\$115,836</b>
Minimum Fund Balance	\$ 25,000	\$ 25,000	\$ 25,000	\$25,000	\$25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
<b>Difference above or below Minimum</b>	<b>NA</b>	<b>\$100,968</b>	<b>\$38,598</b>	<b>\$1,361</b>	<b>\$3,642</b>	<b>-\$16,756</b>	<b>\$50,560</b>	<b>\$99,029</b>	<b>\$102,673</b>	<b>\$90,836</b>
Vote on public improvements? Vote on Grand River Greenway? TIF fund bring back in FY 15 for big picture stuff?					<b>KEY</b>	Phase II GR Greenway	<b>Next Budget</b>	<b>Year After Next</b>	<b>Safe Routes to School</b>	<b>Potential New TIF</b>

**VILLAGE OF SPRING LAKE**

**FIVE-YEAR**

**STREET PROJECT PLAN**

## FY 10 Local Street Recommendation

	Street Project	Length Linear Feet	Engineering?	Repair Class Recommended	Storm Sewer Needed	Leach Basins Needed \$4,500 each	Water Improvements Needed	Street Estimated Cost	Sewer Repairs	Contingency 20%	Total Estimated Cost
FY 10	North Buchanan Hump Issue	100	\$5,000	Standard	NO	NO	No water line; Sewer is further south	\$30,000	TBD	\$5,000	\$40,000
	dig up, restore base, 1.5 inch overlay						\$0 Water Fund				\$0
	North Division Street	775	No	Standard	No	\$9,000	Pres: 68	\$34,000	\$1,000	\$5,800	\$49,800
	Wedge and 1.5 inch overlay						Flow: 1,819 OK				
	<b>Sub Total</b>	<b>\$875</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,000</b>	<b>\$0</b>	<b>\$64,000</b>	<b>\$1,000</b>	<b>\$10,800</b>	<b>\$89,800</b>
FY 11	Parkhurst from Savidge to Longview	575	\$15,000	70% Rule	NO	\$13,500	Pres: 62	\$51,750	\$1,000	\$13,250	\$94,500
	roll curbs to replace exist. curbs, wedge, 1.5 inch overlay						Flow: 1543: OK		Sewer:		\$0
	<b>Sub Total</b>	<b>\$575</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,500</b>	<b>\$0</b>	<b>\$51,750</b>	<b>\$1,000</b>	<b>\$13,250</b>	<b>\$94,500</b>
	<b>End of First Five Years of TIF Hibernation</b>										
FY12	Summit From Meridian to Elm	600	No	Standard	NO	\$9,000	Pres: 68	\$18,000	\$1,000	\$5,600	\$33,600
	wedge and 1" overlay						Flow: 1740: OK		Sewer:		\$0
	Sidney Ct, Entire Length	350	No	70% Rule	NO	\$13,500	Pres: 64	\$31,500	\$1,000	\$9,200	\$55,200
	wedge and 1" overlay						Flow: 520: Needs 8 inch (\$50,000 in Wat Cap Fd)		Sewer:		\$0
	<b>Sub Total</b>	<b>950</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$22,500</b>	<b>\$0</b>	<b>\$49,500</b>	<b>\$2,000</b>	<b>\$14,800</b>	<b>\$88,800</b>
	Monarch Entire Length	350	\$2,000	Standard	NO	NO	Pres: 69	\$10,500	\$1,000	\$2,700	\$16,200

FY13	wedge and 1"overlay						Flow: 3980 at Liberty		Sewer:		\$0
	<b>Dixie Entire Length</b>	400	\$2,000	Standard	NO	\$9,000	Pres: 69	\$12,000	\$1,000	\$4,800	<b>\$28,800</b>
	wedge and 1" overlay						Flow: 810: (Borderline... needed if redevelops?)		Sewer:		\$0
	<b>Rex Entire Length</b>	450	\$15,000	Standard	\$35,000	NO	Pres: 68; Flow: 420	\$13,500	\$1,000	\$12,900	<b>\$77,400</b>
	Upgrade storm, wedge and 1"overlay						\$36,000for loop connection and \$40,000 for 8 inch-- Water Cap fund		Sewer:		\$0
	<b>Sub Total</b>	1,200	\$19,000	\$0	\$35,000	\$9,000	\$0	\$36,000	\$3,000	\$20,400	<b>\$122,400</b>
FY14	<b>Barber CT Jackson to Buchanan</b>	440	\$10,000	Standard	NO	\$9,000	Pres: 68	\$13,200	\$2,000	\$6,840	<b>\$41,040</b>
	Eng for correct drainage, mill with 1" overlay						Flow: 1950: OK		Sewer:		\$0
	<b>Crack Seal</b>	10,000	No	NA	NA	NA	NA	\$10,000	NA	\$2,000	<b>\$12,000</b>
	All Major and Local Streets w/ any cracks										\$0
	<b>Visser from River to South St</b>	450	No	Standard	NO	NO	Pres: 65	\$13,500	NO	\$2,700	\$16,200
	wedge and 1" overlay						Flow: 1020: OK		Sewer:		\$0
	<b>Sub Total</b>	10,890	\$10,000	\$0	\$0	\$9,000	\$0	\$36,700	\$2,000	\$11,540	<b>\$69,240</b>
	<b>Needs Beyond Hibernation</b>	<b>\$13,040</b>	<b>\$29,000</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$40,500</b>	<b>\$126,000</b>	<b>\$122,200</b>	<b>\$7,000</b>	<b>\$46,740</b>	<b>\$280,440</b>
<b>TOTAL</b>	<b>Remaining LOCAL STREET NEEDS</b>	<b>\$14,490</b>	<b>\$49,000</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$63,000</b>	<b>\$126,000</b>	<b>\$237,950</b>	<b>\$9,000</b>	<b>\$70,790</b>	<b>\$464,740</b>

**VILLAGE OF SPRING LAKE**

**FIVE-YEAR**

**WATER FUND CAPITAL PLAN**

<b>Water Capital Plan and Revenue Needs (Worst Case Scenario Re: NOWS)</b>							Needs Prioritization
			<b>FY</b>	<b>FY</b>	<b>FY</b>	<b>FY</b>	<b>FY</b>
<b>Revenue</b>			<b>10</b>	<b>11</b>	<b>12</b>	<b>13</b>	<b>\$14</b>
<b>Water Equity Rev</b>			\$5,000	\$10,000	\$10,000	\$10,000	\$10,000
Fund Bal over Min			\$52,000				
From Rates			\$78,000	\$78,000	\$78,000	\$78,000	\$78,000
Fr Bonds Pd (assumes rate payer/capital split)				\$55,000	\$115,000	\$115,000	\$115,000
<b>Sub-total</b>			<b>\$135,000</b>	<b>\$143,000</b>	<b>\$203,000</b>	<b>\$203,000</b>	<b>\$203,000</b>
<b>Capital</b>	<b>Constr.</b>	<b>Eng.</b>	<b>FY</b>	<b>FY</b>	<b>FY</b>	<b>FY</b>	<b>FY</b>
<b>Investment</b>	<b>Cost</b>	<b>Cost</b>	<b>10</b>	<b>11</b>	<b>12</b>	<b>13</b>	<b>\$14</b>
Regular Valve Repl			\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Meridian 8 Inch	\$89,843	\$17,969					
Other 4 In line repla			\$0	TBD	TBD	TBD	TBD
Sidney					\$50,000		
Rex 4 Inch and Loop						\$76,000	
Water Intake Exp	\$479,054	Included	\$0	\$38,324	\$38,324	\$38,324	\$38,324
Water Plant Refurb.	\$484,921	Included	\$0	\$38,794	\$38,794	\$38,794	\$38,794
Spring Lake Crossing	NOWS	NOWS	\$0	\$20,143	\$20,143		
150th W Tk Painting	NOWS	NOWS	\$23,000				
<b>Improvements</b>							
260' of 8" on Windrift	\$40,000	\$8,000					\$48,000
1000' of 8" on Prosp	\$170,000	\$34,000					\$204,000
620' of 12" on Leonard to Lake (SLT too)	\$36,000	\$72,000					\$108,000
200' of 8" Rex/Dixie (plus 400' on Rex)	\$30,000	\$6,000					\$36,000
<b>Loops</b>							
8" on Williams to Sav.							TBD
8" at School/Sav							TBD
8" on Jackson to Lib							TBD
8" at Church/Sav							TBD
8 "Mark St to Hammnd	\$33,200	\$7,700			\$40,900		\$40,900
<b>Sub-Total</b>	<b>\$1,363,018</b>	<b>\$145,669</b>	<b>\$28,000</b>	<b>\$102,261</b>	<b>\$193,161</b>	<b>\$158,118</b>	<b>\$519,018</b>
<b>Addl Rev (Short)</b>			<b>\$107,000</b>	<b>\$40,740</b>	<b>\$9,840</b>	<b>\$44,882</b>	<b>-\$316,018</b>
<b>Cumulative</b>			<b>\$107,000</b>	<b>\$147,740</b>	<b>\$157,579</b>	<b>\$202,461</b>	<b>-\$113,557</b>

**VILLAGE OF SPRING LAKE**

**FIVE-YEAR CAPITAL**

**EQUIPMENT PLAN**

### Five-Year Capital Equipment Plan

	FY 07	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14
Leaf Truck		\$ 96,000						
Riding/ Trimmer Mower	\$ 1,000	\$ 11,000				\$ 15,000		
Lift Station Generators (Panel Upg)	\$ 15,000		\$ 20,000	\$ 20,000				
Lift Station Pump				\$ 4,000	\$ 4,000	\$ 4,000		
Generators					\$20,000	\$ 20,000		
Small Generator	\$ 1,000							
Bucket Truck								
Backhoe	\$ 70,000						\$50,000	
Air Compressor		\$ 1,000						
Hot Patch Trailer								\$15,000
Heavy Duty Truck		\$ 64,000	\$ 64,000	\$110,000				
Garage Door/Openers	\$ 5,100							
Power Washer								
3/4 Ton Pick Up	\$ 25,000					\$ 40,000		\$40,000
John Deer Attachment								\$30,000
Sewer Jet							\$35,000	
Power Tools			\$ 2,000					
1 Ton Truck					\$40,000			
Salt Spreader					\$12,000			
Snow Blower		\$ 4,000				\$ 4,000		
Sullair Air Compressor								
Sprinkling System DPW Garage					\$10,000			
Billy Goat Leaf Blower		\$ 1,600						
Computers	\$ 8,500	\$ 2,400	\$ 2,400	\$ 4,800	\$ 3,600		\$ 4,800	\$ 3,600
Portable Gate			\$ 600			\$ 4,000		
Concrete Saw			\$ 1,400					
Chain Saw			\$ 600				\$ 1,200	
Software		\$ 4,000						
Copy Machine						\$ 15,000		
Printer's		\$ 1,000		\$ 1,000	\$ 1,000			
Camera	\$ 750							
Fax Machine								
Postage Machine	\$ 5,000							
Files		\$ 2,000						
Car			\$ 5,000	\$ 26,000				
Furniture			\$ 2,000					
Phones			\$ 6,000					
Server			\$ 4,000			\$ 6,000		
<b>TOTAL</b>	<b>\$131,350</b>	<b>\$187,000</b>	<b>\$108,000</b>	<b>\$165,800</b>	<b>\$90,600</b>	<b>\$108,000</b>	<b>\$91,000</b>	<b>\$88,600</b>

# **Village of Spring Lake**

**FY 10-FY 15**

**FIVE -YEAR GENERAL FUND PLAN**

**General Fund Balance 5 Year Projection**

<b>Revenues</b>	<b>Actual FY08</b>	<b>Amended FY09</b>	<b>Budgeted FY10</b>	<b>Projected FY11</b>	<b>Projected FY12</b>	<b>Projected FY13</b>	<b>Projected FY14</b>	<b>FY 15</b>	
Current Real Property Tax ( 10.0039 mills, TV of 81 M)*	\$857,332	\$756,595	\$810,963	\$810,882	\$818,829	\$834,959	\$859,674	\$893,631	2%
Real/Personal Refunds	(\$184)	(\$2,044)	\$0	\$0	\$0	\$0	\$0	0	NA
Current Personal Property Tax	\$35,971	\$33,078	\$40,534	\$40,847	\$40,847	\$40,847	\$40,847	\$40,847	0%
Harbor Transit Personal Prop Tax	\$2,313	\$2,942	\$0	\$0	\$0	\$0	\$0	0	NA
Harbor Transit (0.7292 mills)	\$55,124	\$58,580	\$0	\$0	\$0	\$0	\$0	0	NA
Business Licenses and Permits	\$750	\$800	\$750	\$750	\$750	\$750	\$750	\$750	0%
Cable TV Franchise Fees	\$34,000	\$37,000	\$37,000	\$37,000	\$37,000	\$37,000	\$37,000	\$37,000	0%
Cellular Tower Customers (3)	\$14,400	\$15,172	\$14,400	\$15,034	\$15,695	\$16,386	\$17,107	\$17,859	5%
Zoning Fees	\$3,090	\$1,550	\$2,000	\$2,088	\$2,180	\$2,276	\$2,376	\$2,480	5%
State Shared Revenue -- Constitutional	\$170,830	\$170,830	\$170,830	\$170,830	\$170,830	\$170,830	\$170,830	\$170,830	0%
SSR - Statutory	\$34,938	\$22,637	\$22,637	\$22,737	\$22,737	\$22,737	\$22,737	\$22,737	0%
Liquor Licenses	\$3,570	\$3,573	\$3,556	\$3,691	\$3,831	\$3,977	\$4,128	\$4,285	4%
Charges for Services	\$1,410	\$1,500	\$1,200	\$1,253	\$1,308	\$1,365	\$1,426	\$1,488	5%
Leaf Bag Sales	\$69	\$12	\$0	\$0	\$0	\$0	\$0	0	NA
1% Administration Fee	\$13,069	\$13,577	\$13,712	\$13,712	\$13,712	\$13,712	\$13,712	\$13,712	0%
Penalty Revenue on Taxes	\$8,245	\$10,103	\$7,000	\$7,308	\$7,630	\$7,965	\$8,316	\$8,682	5%
Charges for Services	\$34,500	\$39,500	\$39,500	\$39,500	\$39,500	\$39,500	\$39,500	\$39,500	0%
Fines, Forfeitures & Costs	\$25,250	\$22,000	\$25,000	\$26,100	\$27,248	\$28,447	\$29,699	\$31,006	5%
Civil Infraction Fines	\$0	\$200	\$0	\$0	\$0	\$0	\$0		NA
Impound Release Fees	\$4,625	\$3,850	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	0%
FingerPrinting Fees	\$40	\$30	\$0	\$40	\$40	\$40	\$40	40	NA
Housing Inspection Fees	\$3,000	\$2,850	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	0%

O.U.I.L. Cost Recovery	\$1,427	\$2,166	\$2,000	\$2,088	\$2,180	\$2,276	\$2,376	\$2,480	5%
Interest & Dividend Income	\$5,000	\$10,000	\$5,000	\$5,220	\$5,450	\$5,689	\$5,940	\$6,201	5%
Accrued Interest	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0	NA
Barber School Rent	\$6,355	\$5,330	\$4,500	\$4,698	\$4,905	\$5,121	\$5,346	\$5,581	5%
Tanglefoot Park Rentals	\$63,000	\$68,142	\$60,000	\$65,000	\$70,000	\$70,000	\$70,000	\$70,000	0%
Tanglefoot Park Docks	\$11,000	\$4,455	\$8,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	5%
Launch Ramp Fees	\$5,500	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	0%
Grand Lady - Boat Docking Fee	\$500	\$500	\$500	\$500	\$500	\$500	\$500	500	0%
Crosswinds Advertising	\$370	\$165	\$200	\$209	\$218	\$228	\$238	\$248	5%
Contribution from other funds funds (TIF in 10)	\$15,000	\$0	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	0%
Park Expenses Reimbursed	\$10,175	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	10000	0%
Fireworks Donations	\$6,850	\$8,000	\$6,600	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	4%
TIF loans, Grants & Misc. Income	\$1,346	\$95,604	\$99,811	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	NA
Mowing Fees	\$118	\$0	\$0	\$0	\$0	\$0	\$0	0	NA
App. From Fund Balance/TIF	\$0	\$51,547	\$0	\$0	\$0	\$0	\$0	0	NA
<b>Total General Revenue</b>	<b>\$1,428,981</b>	<b>\$1,457,244</b>	<b>\$1,435,482</b>	<b>\$1,333,986</b>	<b>\$1,349,889</b>	<b>\$1,369,105</b>	<b>\$1,397,040</b>	<b>\$1,434,358</b>	<b>0%</b>
<b>Storm water and Land Acq Fund</b>			\$120,000						
Payback of TIF from Tanglefoot	\$0	\$0	\$0	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	
Village Council	\$17,074	\$20,388	\$15,580	\$16,047	\$16,529	\$17,025	\$17,535	\$18,061	3%
Village Manager	\$94,562	\$97,098	\$94,853	\$96,750	\$98,685	\$100,659	\$102,672	\$104,725	2%
Elections	\$2,062	\$0	\$2,165	\$1,250	\$1,250	\$1,250	\$1,251	\$1,251	0%
Legal Services	\$16,050	\$21,800	\$16,800	\$17,136	\$17,479	\$17,828	\$18,185	\$18,549	2%
Clerk/Treasurer	\$94,475	\$106,208	\$93,516	\$95,386	\$97,294	\$99,240	\$101,225	\$103,249	2%
Village Hall	\$53,106	\$47,760	\$49,037	\$50,018	\$51,018	\$52,038	\$53,079	\$54,141	2%
Barber Street School Building	\$27,479	\$23,237	\$20,648	\$21,267	\$21,905	\$22,563	\$23,240	\$23,937	2%
Police Department (9 Full time)	\$461,045	\$487,182	\$481,830	\$491,467	\$501,296	\$511,322	\$521,548	\$531,979	2%

Fire Department	\$12,688	\$13,020	\$13,020	\$13,020	\$13,020	\$13,020	\$13,020	\$13,020	0%
Zoning/planning	\$90,843	\$82,579	\$72,415	\$73,863	\$75,341	\$76,847	\$78,384	\$79,952	2%
Public Works	\$172,760	\$141,392	\$150,843	\$153,860	\$156,937	\$160,076	\$163,277	\$166,543	2%
Savidge Corridor Maintenance	\$14,445	\$16,750	\$12,650	\$13,030	\$13,420	\$13,823	\$14,238	\$14,665	3%
Street Lighting	\$52,500	\$51,000	\$50,500	\$51,005	\$51,515	\$52,030	\$52,551	\$53,076	1%
Tanglefoot Park	\$34,738	\$39,836	\$36,398	\$36,398	\$36,398	\$36,398	\$36,398	\$36,398	1%
Recreation Department	\$11,517	\$11,517	\$11,442	\$11,671	\$11,904	\$12,142	\$12,385	\$12,633	2%
Parks Maintenance	\$150,675	\$160,335	\$274,054	\$171,398	\$176,540	\$181,836	\$187,291	\$192,910	3%
Community Promotion **	\$105,920	\$100,437	\$19,467	\$19,662	\$19,858	\$20,057	\$20,257	\$20,460	1%
Contingencies	\$3,000	\$3,000	\$3,170	\$3,202	\$3,234	\$3,266	\$3,299	\$3,332	1%
Transfer to Public Imp Fund/Building Fund	\$0	\$23,715	\$0	\$0	\$0	\$0	\$0	0	
Contribution To Storm Water Fund	\$5,648	\$6,000	\$5,000	\$5,150	\$5,305	\$5,464	\$5,628	5000	
<b>Total</b>	<b>\$1,420,588</b>	<b>\$1,471,145</b>	<b>\$1,543,388</b>	<b>\$1,349,079</b>	<b>\$1,376,428</b>	<b>\$1,404,384</b>	<b>\$1,432,963</b>	<b>\$1,461,381</b>	<b>1%</b>
Surplus (Deficit)*	\$8,393	(\$13,901)	(\$107,906)	(\$15,093)	(\$26,539)	(\$35,279)	(\$35,923)	(\$27,022)	
			<b>Budgeted FY10</b>	<b>Projected FY11</b>	<b>Projected FY12</b>	<b>Projected FY13</b>	<b>Projected FY14</b>	<b>FY 15</b>	
<b>New Year Cash Balance</b>	\$310,046	<b>\$248,948</b>	<b>\$256,892</b>	<b>\$139,364</b>	<b>\$124,271</b>	<b>\$97,731</b>	<b>\$62,452</b>	<b>\$26,529</b>	
End of Year Cash Balance	\$318,439	\$256,892	\$139,364	\$124,271	\$97,731	\$62,452	\$26,529	-\$493	
<b>Minimum Fund Balance</b>	\$213,088	\$220,672	\$72,862	\$67,454	\$68,821	\$70,219	\$71,648	\$73,069	
Difference	\$105,351	\$36,220	\$66,502	\$56,817	\$28,910	(\$7,767)	(\$45,119)	(\$73,562)	

# **Village of Spring Lake**

**FY10**

## **Long-Range Fiscal Solutions & Strategies**

## **STRATEGIES**

*The following long-term strategies are intended to save dollars; do more with the existing dollars; build on the Village Vision or otherwise intended to make Spring Lake Village the choice community for Tri-Cities families.*

### **Short Term Strategies**

1. Conduct the zoning code re-write in house.
2. Conduct the storm water management federal/state requirements in house.
3. Install the new wayfinding signage.
4. Increase the use of SWAP and Community Service help for improved summer maintenance.
5. Increase the use of interns and volunteers where they add value.
6. Increase overall Village maintenance to preserve the taxpayer investment.
7. Maintain & showcase the street ends to be mini-parks.

### **Long-Term Strategies**

1. Increase the new Debt Service Charge equal to the actual debt.
2. When TIF hibernates, enable some of the new income stream to replace the state shared revenue as a source to support operations; correspondingly, move the state shared revenue to fund the Public Improvement program.
3. Further, ensure that the new TIF revenues catch the Village up for local street restoration and other public improvements and help support administrative functions if possible.
4. Support the Downtown Plan that grows in height, grows in residential and office uses, spreads the traffic burden around and supports destination businesses.
5. “Maintenance, maintenance, maintenance” is needed for a desirable family and low-crime rate community. People like getting what they pay for.
6. Continue to collect land rights for the eventual Grand River Greenway.
7. Complete the Lakeshore Trail connection to the West End Community Boardwalk.
8. “Shop Local” Campaign
9. Accentuate the nautical heritage with canoe/kayak/birding launch sites.
10. Be the catalyst to redevelop the West End.
11. Work on the “Spray Park” concept in collaboration with the CBDDA and the Parks Board.
12. Tackle Deferred Capital Improvements such as 4” water mains or prove that it is not necessary.

# History FY10

# History

What follows is a short history of major activity in the various funds since the early 1980's. This history has been carried forward annually.

## General Operations

### *Village Council*

The Village Council is the legislative branch of our local unit of government and as such, the policy-making body for our community. The members set the goals and objectives for the advancement of Spring Lake and provide direction to the Village Manager. Council members are elected for four-year terms and the Village President is elected for a two-year term as provided in the 1997 Village Charter. The Charter is reviewed every ten years and was done in FY 07. No changes were found to be necessary.

The President is paid \$1,200 and each member of the Council receives \$900 per year, effective FY 05.

The budget also includes funds for attendance by Village Council members at professional meetings and conferences, publishing, dinner meetings and other miscellaneous items. Mayor Exchanges were added in 2006.

### *Village Manager's Office*

This budget accounts for the time the Village Manager, administrative assistants, Village Clerk/Treasurer and Code Compliance & Planning Administrator spend on general Village matters not directly charged to another department or fund. A portion of these employee wages is also allocated to the water and sewer departments, the major and local street funds and the equipment fund. This office managed the storm water best management practices required by the NPDES Phase II federal requirements at no extra consulting expense. This office conducted the last Master Plan re-write process via facilitation and structure and works with the Parks Board to conduct their five year plans in-house.

### *Elections*

The Village Clerk/Treasurer is responsible for maintaining election records. Council member and Council President elections are scheduled every other year.

### *Legal Fees*

The Village Council retains the firm of Scholten Fant. One individual serves as the primary Village Attorney and attends one Village Council meeting per month. This individual is responsible for coordinating legal work as it relates to specific areas of expertise such as personnel, liability, environmental matters, contracts, zoning, real estate and insurance. Attendance at meetings was limited to one a month in FY 04 due to state shared revenue reductions. Legal activities related to the Tax Increment, Zoning and planning and other specialized funds are charged there.

### *Village Clerk/Treasurer*

The Village Clerk/Treasurer position was created with the ratification of the 1997 Village Charter. The Village Clerk/Treasurer assumed responsibility for functions previously assigned to the part-time Clerk and Treasurer, such as the collection of Village personal property tax and other revenues, as well as those of the full-time Finance Director. Personnel expenses, supplies and service fees for the Clerk/Treasurer functions are recorded in this department. This department handles the Village's list server and oversees contracted-out information technology services.

### *Board of Review*

The Board of Review functions as an appeals board that resolves differences between the Spring Lake Township Assessor and property owners. Members of the Board of Review include three citizens appointed at-large by Spring Lake Township. At least one member is from the Village. Each property owner has the right to an audience before the Board of Review. This appeals board has not met in recent years.

### *Village Hall and Grounds*

This budget is used for the maintenance and operation of the Village Hall. The Village of Spring Lake/City of Ferrysburg Police Department fund covers the operating and rental costs of the Police Department's use of space. The Exercise Room is not included in the total rent in return for use of the Ferrysburg City Hall for a Sergeant's office. The Code Compliance and Planning Administrator is the overseer of these areas.

### *Barber School Community Building*

In 1986, the Spring Lake Heritage League rescued the Barber School. A successful fund-raising campaign was initiated and Barrett Boat Works graciously donated the historic Barber School building. Construction began in late-1987 and was completed in about three years.

The Heritage League received a \$33,000 Neighborhood Builders Alliance Grant in 1989. These funds were utilized to complete the kitchen, purchase furnishings and landscape the grounds. Heritage League members and community volunteers and businesses worked diligently to reconstruct the Barber School. The Barber School is operated and maintained by the Village. The HVAC was upgraded in FY 2006. A generator was added in FY08 so the facility can serve as a press center for the public information officer in an emergency or as a cool center during heat emergencies. The interior and exterior was painted and the grounds re-landscaped in 2008. The Code Compliance and Planning Administrator is the overseer of these areas.

### *Cable Communications Commission*

This budget provides for the continuation of the Cable Communications Commission pursuant to Village Ordinance #166. This ordinance maintained the five member-at-large commission that was created in 1979 to assist and advise in the establishment of a cable television system, resolve customer complaints and set equitable rates. In 1993, the Village began participating in the C-TEC/Mercom Consortium to monitor compliance with FCC regulations. An allocation of \$1,000 was budgeted for that purpose. In 1998,

the Village worked with this consortium to regulate the purchase of Cable Michigan (formerly C-TEC) by Avalon Cable. In 1999, the Village participated with the consortium to regulate the transfer Cable Michigan to Charter Communications. In 2004, the Village participated in a joint cable franchise renegotiation spearheaded by a consortium affiliated with Varnum Riddering law firm.

### ***Fire Department***

The Spring Lake Township Fire Department provides fire protection and first-responder medical services for the Village residents. The Department is made up entirely of persons who serve the community as paid volunteer firefighters. The Village contracts with Spring Lake Township for fire protection services and some Village residents, business owners and employees serve on the department. A portion of this annual contractual obligation is set aside by the Township to be used for equipment and vehicle replacement. The contributed amount was increased to \$12,000 in FY 06 as per the long-standing agreement. This matter is being bid out in FY 09 given the potential of becoming a City.

### ***Inspections and Zoning***

The Village Manager provides overall supervision and assists the Code Compliance and Planning Administrator in her responsibilities as liaison to the Zoning Board of Appeals and Planning Commission.

### ***Department of Public Works (DPW)***

The DPW is responsible for maintaining buildings, parks, vehicles, equipment, streets, sidewalks, sanitary sewers, lift stations and the storm drainage and water distribution systems. The Department is also responsible for various other activities, including sidewalk snowplowing, sidewalk repair, new sidewalk construction, tree planting, parks maintenance, in-line skate rink, Thursdays at the Point and shoreline erosion control for Village property. Additionally, the Department provides direct citizen services such as brush pickup, leaf pickup and the spring/fall trash collection programs.

The cost of providing the aforementioned services is charged back to the activity or fund for which the department is working.

The Department collects brush for contract chipping later in the year. This arrangement allows the Village to avoid the capital cost of a new self-feeding chipper.

The Department was reorganized in 2007 to provide for an in-house promotion of a DPW Foreman and DPW Supervisor. No new full-time positions were created but an additional eight month seasonal position was added. Annual hydrant flushing and five year sewer line cleaning was instituted. These seasonal positions are still authorized but were not all are funded in the FY10 budget.

### ***Savidge Street Corridor Maintenance***

Construction of the Savidge Street Corridor Project was completed in June 1996. The Project is the most visible element of the Village's Tax Increment Financing Plan and includes irrigation systems, sidewalk repairs and light fixture replacements. Street sweeping is routinely contracted out.

### ***Street Lighting***

This budget activity includes the cost for all street lighting in the Village. Consumers Energy owns, operates and maintains all streetlights in the Village except for the historic lighting installed as part of the Savidge Street Corridor Project, East Village and Mill Point Station.

### ***Tanglefoot Park***

In the early 1980's, new landscaping, playground equipment and trailer pads were installed. In 1998-99, the Village completely resided the trailer park community building. The second phase of a power upgrade at the park occurred in FY 2003. The water and sewer systems were completely replaced and the docks repaired in FY 2003 as well. The Village Staff started calling this area Tanglefoot Park as an experiment in FY 03. This park was donated by the Hugo Thum family who made his fortune by inventing the first flypaper by the name of "Tanglefoot". It was enormously popular in the African Boor wars at the turn of the last century. This name change became formal and permanent in April, 2005. Fees were adjusted approximately 10% per year to address the recent capital costs until being held flat in 2008 and 2009. Floating docks were used to replace the old fixed docks after the ice jam ruined the original ones. A crane will remove from the river each year after the season.

### ***Recreation Department***

The Village contributes to the Spring Lake Area Recreation Department along with Spring Lake Township, Crockery Township and Spring Lake Public Schools. The Recreation Department coordinates various programs including the Spring Lake Beach Program, the swimming program and Central Park activities.

The Recreation Department provides summer programming for Spring Lake youth, but falls short on adult and winter activities. It is hoped that continued improvements can be made in programming, special events, and public information regarding events and programs.

### ***Parks Maintenance***

Mill Point Park is becoming a more popular facility. Recent low water levels prevented any large boat launching until dredged in FY 04.

The Village discontinued the practice of contracting for mowing and trimming services for Village parks in the 1990's. In 2000, the Village's contractor was unable to provide the quality and timely service that was expected. Village staff terminated the mowing contract and hired an additional part-time Department of Public Works employee. Staff found the alternative to be cost effective and purchased the mower and hired another part-time employee. A third part-time employee was hired to assist with extra streetscape maintenance needs and each was offered seasonal positions from April to Thanksgiving to cover brush collection to leaf collection.

The Village and Spring Lake Township share expenses associated with the maintenance of Central Park and Lakeside Beach on an equal basis up to \$10,000 per year from Spring

Lake Township. It is anticipated that this mutually beneficial arrangement will continue up to the amounts budgeted by Spring Lake Township.

### ***Park Development***

In 1993, the Village of Spring Lake Parks and Recreation Committee completed work on the Community Recreation Plan. The Plan ensures the Village's eligibility for future recreation grant opportunities from the Michigan Department of Natural Resources. The plan was also approved by the DNR on February 27, 1998.

The Village worked with Spring Lake Township and the Loutit Foundation to acquire property for the expansion of Lakeside Beach in FY 2003. The Loutit Foundation purchased the property adjacent to Lakeside Beach, located in Spring Lake Township, in 1999 for \$275,000 from the owner of the existing duplex. The Village received a Michigan Natural Resource Trust Fund Grant in the amount of \$122,500 for the acquisition of the property. The grant was matched by a \$100,000 contribution from the Loutit Foundation, a \$28,000 contribution from the Boer Family Donor Advisory Fund and \$14,124 from both Spring Lake Township and the Village. The Beach expansion was completed in FY 2003.

Mill Point Park was upgraded in 2004 with a new play facility and in 2005 with a multi-purpose Band Shell. This band shell was made possible by funds from the Spring Lake Rotary Club and it was designated as their Centennial Band Shell in 2007. The Grand Haven Area Arts Council initiated Thursday concerts there in 2004. West Shore Symphony began concerts there in 2007. The DPW discontinued bringing the popcorn machine out in 2009 due to seasonal budget cuts; the Boy Scouts picked it up instead.

The Grand River Greenway grant requests include a replacement restroom building/combination refreshments stand for Mill Point Park.

### ***Community Promotion***

This budget includes miscellaneous expenditures that are of general interest and importance to the community. Two editions of the Village newsletter ("Crosswinds") and a contribution to the CBDDA for promotional activities are included. A third *Crosswinds* edition for fall was started in FY08. This third issue was cut in the FY 10 budget and electronic means of communication instituted as well.

The community promotion activity includes payment to the City of Grand Haven for the Harbor Transit System. Grand Haven administers the Harbor Transit Program for the Village of Spring Lake and the City of Ferrysburg. These communities, in turn, reimburse the City of Grand Haven for their local share of Harbor Transit expenses. Due to Harbor Transit cost increases, the Village was forced to cancel summer trolley payments and services in FY07. A two-year ballot item was approved by 73% of the voters in November 2008 and will be on the ballot again in 2010 to address whatever cost increases continue to be assessed.

Funding is also provided for the celebration of the U.S. Coast Guard Festival. Huntington Bank has sponsored fireworks for the Heritage Festival which funds the majority of these expenditures.

### **Major and Local Street Funds**

The Major Street Fund accounts for the use of state gas and weight tax funds that are earmarked for the repair, maintenance and construction of Village streets that are part of the state-designated major street system.

The majority of funds from the Michigan Transportation Fund are allocated by a formula that provides 39.1% to the Michigan Department of Transportation (MDOT) for state highways, 39.1% to county road commissions for county roads and 21.8% to cities and villages for local roads. Additionally, the MDOT receives 75% of federal aid provided to the state for roadways, with the remaining 25% being distributed to local units of government for federal aid eligible roadways.

The Village, like many other local governments, continues to struggle with inadequate funding to maintain its local roadway system. The Village historically augmented its Act 51 allocations through the use of additional millages for local road projects. Presently, the Village levies .2780 mills for debt service for the reconstruction of Buena Vista, Mark and James Streets and micro surfacing treatments on streets in the Evergreen Park subdivision.

Act 51 allocations, coupled with property tax revenues, do not allow the Village to reconstruct and seal coat or crack seal an equal amount of roadway surfaces to those which are experiencing pavement surface failures. More miles of roadways are failing than that which is being reconstructed or repaired on a year-to-year basis. Additionally, the use of property taxes to finance roadway projects increasingly moves the community away from a user fee concept to a greater reliance upon the property tax.

Since transportation funding has not been increased dramatically, the Village has needed to hibernate the TIF district to dedicate the freed up local TIF contributions towards local street construction. Since hibernation in FY 07, Longview, Franklin, Barber, North Cutler, Maple Terrace, two blocks of Mason, one block of Williams and two blocks of North Division have been done for an approximate cost of \$275,000.

Anticipated grant funding from West Plan (Muskegon MPO) continues to allow the Village to repair “federal-aid roads”. (Major Streets). Meridian and South Streets were added as Major Streets in 2008 by MDOT upon request. Construction of both occurred in 2009. Two blocks of downtown Exchange and Jackson will be done in spring 2010 as a federal stimulus project and will include parking in front of the post office and traffic calming on Exchange.

### **Spring Lake/Ferrysburg Police Department** **Police Department**

On July 1, 1989, the former Spring Lake and Ferrysburg Police Departments merged to form the Spring Lake/Ferrysburg Police Department. This innovative arrangement is providing full service to both communities at less cost than if the same service was provided separately.

The amount reflected in general fund represents the Village's share of the cost under the Intergovernmental Police Services Agreement. In December of 1988, the Spring Lake Village Council invited both Spring Lake Township and the City of Ferrysburg to meet in joint sessions to discuss items of common interest. The Ferrysburg City Council responded favorably to this request. The first joint session of both councils took place on January 9, 1989. The two councils engaged in a goal setting exercise that proved to be very beneficial. The two councils found they had much in common and could agree on thirteen common community goals.

The product of the goal-setting exercise was the formation of two study groups, a municipal consolidation task force and a police consolidation task force. Members were appointed to both task forces and both were charged with the responsibility of evaluating the potential for consolidation of services in their respective task areas.

Membership of the police consolidation task force included the city managers of both communities, a council representative from each community, the police chiefs of each community and a citizen appointed at-large. The citizen-at-large was selected from the City of Ferrysburg and served the task force very well as its chairman.

The task force began by developing joint policing goals. Armed with these goals, they evaluated service delivery mechanisms. An operating authority structure was considered as well as a less formal sharing of police services and a joint contract. After considerable discussion, the task force settled upon the joint contract method.

The agreement could not have succeeded if not for the open and positive attitude of elective and administrative officials of both communities. Both realized the need to adapt service delivery mechanisms in a rapidly changing environment. The result is an excellent 24-hour program of coverage at less cost to both communities.

Under the agreement prepared by the task force, the City of Ferrysburg contracts with the Village to provide police service in the joint service district, which includes the corporate boundaries of the City of Ferrysburg and the Village of Spring Lake. The former Ferrysburg officers became employees of the Village of Spring Lake. The Village Manager of the Village of Spring Lake is responsible for directing the activities of the Police Chief. The Village Manager and the Police Chief report periodically to a joint police commission, which is an advisory body, established to help set policy for the department and assist in budget formulation.

The joint police commission consists of one member from each municipal council, the City Manager from the City of Ferrysburg and the Village Manager from the Village of Spring Lake. An even number of participants was selected in order to guarantee that consensus would be reached in decision-making. The joint police department initiated operations on July 1, 1989, less than six months after the joint police task force began their work.

The budget for the joint police department is financed by an allocation of shares of the budgetary expense on a percentage basis. The initial allocation of expense was determined based upon existing service levels and existing budgetary levels. This

percentage was locked in for the first two years of the contract and again for the first two years following the 1998 amendment to the agreement.

In spite of major responsibilities and commitments, there has been much concern and effort to keep the costs at a minimum, while providing every citizen with excellent police service. The Department continues to achieve the purpose of their motto, "Serving Together," and continues to do so efficiently and cost effectively.

The FY 2003 budget created a new position within the Department. Detective Roger DeYoung was assigned to the new position of "Detective/Sergeant".

In FY 04, Roger DeYoung was selected after a statewide search as the next Police Chief when Bill Kaufman retired. A strategic plan process with Ferrysburg was conducted with the following main conclusions: a ten year agreement with Ferrysburg was achieved, nine officers was agreed as the authorized strength with triggers to increase strength if population, call volume, etc warranted, the 32 hours of one officer coverage was reduced to 30; the School Liaison activities were added to the Detective's duties and made into a three-year rotating position; and the Chief works the road as necessary to stay fresh and reduce overtime costs.

With the new renovated station in FY04, came a revised rental understanding. A revised Strategic Plan was completed in FY 10. The goal is to not exceed inflationary increases in the growth the department and to look for cost savings in not replacing the detective's position if it becomes vacant.

#### **Permanent Public Improvement Fund**

This fund was recreated for the FY 1999 Budget to begin to allocate specific funds for capital improvement projects. Fund operations will be financed by a dedicated millage.

In addition to Village property tax revenue, the Village once received a reimbursement from the Township for the portion of the Spring Lake Township Bike path Millage levied in the Village itself. This reimbursement was earmarked for sidewalk construction projects as a matter of Council policy. Funding from the Spring Lake Township Bike path Millage ended in December 2000. As a result, the Council postponed the construction of additional sidewalk segments within the Village until Spring Lake Township officials determine if the bike path millage will be renewed. This postponement was ended in FY08 when Exchange Street sidewalk was funded and Spring Lake Township agreed to share the cost of a portion of Lakeside Trail resurfacing.

Funding of reconstruction of the basketball courts is available in FY 09 but is subject to a 50% cost share from Spring Lake Township. SLT did not wish to fund, partly due to Cityhood politics. The Rotary Club had two fund raisers to replace the picnic shelters and paid for a comprehensive renovation plan for Central Park. The cost is \$750,000 and is under review. The Grand River Greenway was made the highest priority of the Recreation Plan in 2009.

### **Historic Commission Fund**

On October 2, 1995, the Village Council established the Village of Spring Lake Historic Conservation District Commission by Ordinance in an attempt to safeguard the Village's heritage by preserving landmarks and sites, improving property values, foster civic beauty, strengthen the local economy, identify historic resources, provide advice and/or management of public historical properties and unify historic preservation efforts. The Wooden Boat Show contributes to this fund balance annually. The former home at Fruitport and Savidge was sold to a private individual and relocated to South Street and renovated in 2008.

### **Building Department**

Licensed inspectors provide all building, electrical, plumbing and mechanical inspections on a contractual basis for the Village of Spring Lake.

The Building Department generates permit fees necessary to cover the cost of contractual inspections as well as any administrative costs that the Village will incur as a result of the inspection program. Fees are increased in FY 04 to better cover these costs. The Code compliance and Planning Administrator did a comprehensive fee review and recommended major increases to the smaller fees for FY 09. The Building Fund went into the red earlier in FY 08. It continues to run into the red given the economy. The General Fund is carrying for now.

### **Spring Lake Central Business District Development Authority**

Since its inception in 1978, the Spring Lake CBDDA has accounted independently for revenues and expenditures required for its operations. In 1988, the CBDDA requested that the Village account for their funds on the same basis as is practiced for the Spring Lake Tax Increment Finance Authority (TIFA).

The function of the CBDDA is to plan for the future of the Village's commercial areas. In the Village of Spring Lake Central Business District Master Development Plan, the Authority envisioned the future of the downtown-shopping district. This work has formed the basis of improvements now being undertaken through the Tax Increment Finance Authority. The plan has also guided private investment in the Village and served as the foundation for the Waterfront Redevelopment Plan.

A millage is permitted under state law, but the CBDDA chooses not to levy a millage and has not done so in its 24-year existence. A principal shopping district and a dues structure was not considered.

The revised Downtown Master Plan was completed in 2004. A Design Manual, including criteria, parking, building height and other key land use details that affect how the district grows and involves Exchange Street was implemented in 2005. The Village won an economic development award from the MML for this work in 2006.

In 2008, the Village ramped up these services by adding a Façade Grant program to the budget, securing the capability of new downtown liquor licenses, experimenting with a “branding effort” via the Grand Rapids Press, conducting the first ever Merchant Mixer

and contracted with GVSU for a comprehensive branding project. In 2009, these branding efforts to extended to a billboard on I-96 and a brochure at the tourist rest areas.

**Spring Lake Tax Increment Finance Authority**

The Village Council created the Spring Lake Tax Increment Finance Authority (TIFA) in December 1983. The TIFA was charged with the mission of constructing public improvements required to attract private investment and promote retail commercial and industrial business activity in the Village of Spring Lake Central Business District development area. This mission accomplishes the goal of creating new jobs and additions to the tax base of the community that would not otherwise be possible.

These goals are to be attained by implementing an approved tax increment financing and development plan. The development plan is based on the Village of Spring Lake Central Business District Master Development Plan, which was developed in 1981.

The Spring Lake Central Business District Development Authority, as appointed by the Village Council, administers TIFA. The CBDDA has requested that the Village of Spring Lake manage development projects for them through the Spring Lake Tax Increment Financing Authority Fund established in this budget. This process guarantees proper management of the TIFA's resources and good project administration.

The TIFA fund budget is approved by the CBDDA annually and is presented to the Village Council for their consideration and adoption. All major transactions involving the TIFA follow the same process.

The TIFA was initially given a 12-year time period to accomplish its mission. The Downtown Development Authority District was expanded in 1992 and the plan was restated in 1993 and amended in 1997. It was further amended in 2005.

As a result the Tax Increment Financing Authority District went into a five-year hibernation on December 31, 2005. Although the Village does not have a designated source of revenue for infrastructure improvements associated with economic redevelopment efforts during this time, the Village now has the flexibility to utilize Village dollars captured by the TIFA for local street projects in Fiscal Year 2007. The impact of this influx of revenue will be great. For example, when the TIFA District hibernates on December 31, 2005, the Village will receive an additional \$164,054 payable in FY07. These funds handle Local Street needs now and the monies returned are eagerly anticipated by the other jurisdictions.

***TIFA Progress to Date:***

Design was completed for the reconstruction and refurbishment of the Casemier, Spencer and North Jackson Street parking lots in 1986. Design work was also completed in 1987 for Project 86-1, which provided a portion of the required west end water and sewer improvements and Project 87-1, which constructed the required central Village water main.

The reconstruction of the Casemier, Spencer and North Jackson parking lots was completed in July of 1987. Work on project 86-1 began in the spring of 1987 and

resulted in construction of a new sewer lift station, sewer main and water main in the West Savidge area. Project 87-1, central Village water, was placed under contract and was constructed in 1988.

In 1988, the TIFA completed Project 87-1, installed a new bus shelter in the Spencer parking lot and completed preliminary plans for additional West Savidge water and sewer work. The financial package for the CBD access roadway was also developed.

The year 1989 saw completion of the west end water, sewer and roadway improvements on M-104, School Street and Exchange Street. Construction plans were developed for the railroad right-of-way linear park.

1990 saw the initiation of construction of the railroad right-of-way linear park. The park was named Lakeside Trail and was dedicated in June of 1991. Additional improvements were made in 1992.

In the 1993-94 fiscal year funds were allocated for parking lot improvements, installation of an 8" main in South Jackson Street, from M-104 to Exchange Street, and initiation of planning for the Savidge Street Corridor Project. Planning for this project continued in 1995. Implementation of the Corridor Project began in the fall of 1995 and was completed in June 1996.

During the 1999 fiscal year, the West End Community Boardwalk was constructed on the Old Boys Brew house/Spring Lake Condominium site. The concept began taking shape in 1995 when the Village and developers began negotiating the conditions of a Planned Unit Development Agreement involving the brewpub and condominiums. A grant in the amount of \$5,000 was received to offset the boardwalk design costs from the Coastal Zone Management Grant Program. Additional funding came from the Michigan Natural Resource Trust Fund Program in the amount of \$64,360 to offset construction and engineering costs. Total Project costs were \$309,000. Construction began in November 1999 and was completed in May 2000.

In FY 2003, the TIF plan funded a connection from the West End Community Boardwalk through the Holiday Inn parking lot and to the Tri-Cities Connector Path. It also funded resurfacing and sub-surface work on School Street and due diligence on the West End Redevelopment project. In FY08, the Village received a \$150,000 CMAQ grant so the Lakeside Trail Gap will be completed in FY09. This fund addressed design of the Grand River Greenway and completed the new dumpsters south of the 200 block of Savidge.

The TIFA derives its revenue from property taxes levied on the incremental growth of property valuations within the development area. The base years for valuations were established as 1983 and 1992 for the expanded district. Increases in SEV over the values present in these years are called increments. The largest increments are generated by new private investment such as Huntington Bank, Mill Point Condominiums, Chase Bank, Arby's, Village Cove Project, Shell Super Station, Barrett's Marina expansion, Wesco, Harbor Village Professional Center, the Old Boys Brewhouse/Spring Lake Condominium PUD Project, Pier 33 and the Harborfront Hospital for Animals. The revenue generated in this way is applied to projects within the development district according to the

approved development plan. The Tax Increment Finance Authority does not levy an additional property tax. Rather, tax revenues generated by incremental increases in value are received by the TIFA based on the millage rate of all taxing jurisdictions. All taxing jurisdictions continue to tax the base valuation established in 1983 and 1992, and will benefit from the increased valuation generated by the TIFA after the TIFA is no longer hibernated.

### **Water Debt Retirement**

#### **1986 Water Supply Bond**

On February 17, 1986, Village residents approved entering into a bond contract with the Ottawa County Road Commission for \$850,000 in water system improvements. The road commission sold bonds for the project in August 1986. The Village was responsible for repaying the debt over a 15-year period, which began in May 1987. In all, ten water main projects were included in the program and a new emergency generator was purchased. This debt was repaid on a 50% cost-share basis with the Water Fund. The issue was retired during FY2000. In 1992, the Village paid a \$450,000 buy in fee to NOWS and assumed its share of debt to receive filtered Lake Michigan water.

#### **Transmission Main #2**

Repayment of the Village's share of the \$5.1 million North Ottawa Transmission Main Project continues this fiscal year. This project included construction of a 24" water main from the water plant in Grand Haven to Fruitport Road in Spring Lake, a one million gallon storage tank, a metering station and system loops. The Village's share of this project is 26.08% of the total cost. The Village must also make supplemental payments on that portion of the NOWS #1 water main project not included in the NOWS #2 debt schedule. The millage was used to make up the difference until FY 2003. A Debt Service Charge was initiated in FY 2004. A major water and sewer fee study was completed in 2006 and rates were raised for the first time since 1998.

Meridian Street water line was upgraded in 2009. Annual hydrant flushing was started in 2007.

#### **Street Debt 2000**

Bond payments for the reconstruction of Mark and James Streets and Buena Vista and micro surfacing in the Evergreen Park Subdivision, were completed during the 2000 fiscal year. A millage rate of .2780 is used to generate \$22,665 to assist with the payments of \$36,855.

#### **DDA Debt Fund**

The Village issued \$1.28 million in DDA bonds in October 1994. The bonds were sold to finance the Savidge Corridor Project. These funds provide the local grant match for the \$1.8 million project. The DDA Debt Fund was created in 1994 to account for the repayment of this debt.

The debt was repaid through the Village of Spring Lake Tax Increment Finance and Development Plan (TIF). The TIF plan was adopted in 1984 and was amended in 1986, 1993 and 1997. The Savidge Corridor Project and 1994 DDA bond issue achieved a

"pipeline project" classification under legislation adopted to clarify the status of DDAs and TIF plans in the wake of the Proposal A property tax reform.

The bond issue was structured to fit the TIF revenue stream between the present time of the bond issue and the year 2004. This debt was paid off in 2005.

### **Sewage Treatment**

In 1973, the Grand Haven/Spring Lake Sewer Authority began operating a new wastewater treatment facility under contract with the City of Grand Haven to provide wastewater treatment services for the Village of Spring Lake and the City of Grand Haven. Since then, the Village has paid a proportional share of the expense for operating this plant.

The Village has also paid a share of the original general obligation bond that was issued to raise funds for the construction of the wastewater treatment plant facility. This bond issue has been retired.

The largest single cost component of the sewer department's operating budget consists of contractual payments to the Grand Haven/Spring Lake Sewer Authority and Spring Lake Township (lift station capacity) to offset operating expenses for the wastewater treatment plant. The remaining elements of the total operating budget are used to operate and maintain local sewers.

The Sewer Department had been operated in a deficit condition for several years prior to the 1982-83 fiscal year. The basic reason was that the Village's rate structure could not generate enough revenue to pay operating expenses. The fund had borrowed a total of \$30,000 from the water department and water debt retirement funds. The 1981-82 retained earnings deficit was \$60,072 and the fund balance deficit was \$32,572.

The 1982-83 budget increased sewer rates charged Village customers by approximately twenty-one percent. This rate increase was absolutely necessary if an even worse deficit condition was to be avoided. The sewer department deficit position was improved tremendously during the 1982-83 fiscal year by the settlement of the access rights agreement that admitted Ferrysburg and Spring Lake Township to the Grand Haven/Spring Lake Sewer Authority for the first time. In order to join the authority, each unit was required to purchase a portion of the capacity of the wastewater treatment plant from the City of Grand Haven and the Village of Spring Lake. The Village's share of this settlement was a onetime payment of \$122,959. The revenue from this settlement was used to erase the sewer department's debt owed to the water debt retirement and water department funds (\$30,000) and to establish a sewer capital improvement fund (\$92,959). However, a fund balance deficit of \$26,584 remained at the end of the 1982-83 fiscal year.

The 1982-83 rate increase would not have reduced this deficit condition without the infusion of substantial monies received in the access rights agreement. The rates adopted in the 1982-83 fiscal year would also have been unable to meet expected 1983-84 expenditures unless another loan or contribution was secured from the sewer capital improvement fund.

A 1983 rate increase was needed to enable the Village to supplement the sewer capital improvement fund and begin needed system improvements. It was also required to stabilize rates for the foreseeable future, barring any substantial increase in operating or capital expenditures.

Equally important is the fact that the rate increase enabled the Village to begin developing and implementing a much-needed program of routine preventative maintenance. It also made possible the purchase of modern equipment required to perform effective emergency and routine maintenance procedures.

The first rate increase in seven years was recommended and implemented in 1990 to maintain the fiscal health of the sewer fund. Readiness-to-serve charges were increased by \$1 per month for all meter sizes, and the commodity rate was increased from \$1.25 per one thousand gallons to \$1.30 per one thousand gallons.

The 1994-95 budget was based upon a commodity rate increase of 25% and a readiness to serve increase of 50%. It was recommended that commodity rates be increased from \$1.43 per 1,000 gallons to \$1.80 per 1,000 gallons. Both recommendations were accepted and the increases were effective in the May, 1994 quarter. The financial reasons for this were clear. Prior to the rate increase, Sewer Operating Revenues had fallen short of estimates by a range of \$19,200 to \$70,000 over the last three fiscal years. Those losses were incurred even though capital improvement expenditures were minimal and depreciation expenses were not adequately funded.

The Sewer Fund began to respond during the 1994-95 fiscal year. The fund's cash position began to improve and it ended the operation year with a positive change in fund balance for the first time in several years.

In order to expedite the fund's recovery, the 1995-96 budget increased sewer commodity rates by 8.8%. Commodity charges were increased from \$1.90 per 1,000 gallons to \$1.95 per 1,000 gallons. A major rate study and increase was completed and implemented in 2006. Rates were increased 7% in 2008 and held steady thereafter.

### **Water Treatment and Distribution**

The Village Water Department is a separate enterprise of the Village. Spring Lake purchases water from the Northwest Ottawa Water System (NOWS) for distribution to its 1,100 customers.

The use of NOWS water replaced a system that had been very efficient and cost-effective since its inception in the early 1900s. This change took place in April 1992 at the end of a long process that began as the result of the discovery of TCE and PCE in the Village's groundwater water aquifer in 1987. The Village has discarded a groundwater-based supply system in favor of connecting to the Lake Michigan-based Northwest Ottawa Water System (NOWS). This conversion was costly and had significant water rate and millage levy implications. The Village, however, has been able to provide high-quality water to its residents through this conversion.

***System Improvements:***

Over the past several years, a growing capital improvement program has been conducted that has worked to upgrade the water distribution system. In 1983-84, funds were budgeted for the renovation of the well and pump at Well #1. Engineering was completed for the following system improvements: railroad right-of-way transmission main; Lake Avenue, River to Leonard; and South Street, Prospect to Hammond. Engineering was also completed for a replacement water main in North Jackson Street, Liberty to Barber.

In 1984-85, the North Jackson Street water main was completed in conjunction with reconstruction of the roadway. Each of the three well house buildings was thoroughly reconditioned.

The 1985-86 capital improvement program took another major step forward with completion of a replacement water main in Savidge Street, Lake Avenue to Fruitport Road and in Rotary Drive, from Savidge Street north. This work was completed in conjunction with the reconstruction of M-104 by the Michigan Department of Transportation.

By completing the M-104 project in 1985 using the rate-generated water fund cash reserves; the Village was able to reduce the remaining amount of the water system improvement program that required funding. The 1985-86 budget also included the water fund's share of microcomputer equipment and software.

The 1986-87 capital improvement program included the following projects: evaluation of Well #2; Flush and inspect water tower; purchase of additional microcomputer system equipment; the Water System Improvement Program; and reserve for M-104, Lake Avenue to Fruitport Road. The ambitious water system improvement program was made possible through voter support for the bond proposition at the February 17, 1986 election. The bond issue was approved by a 65 percent majority, which indicated Village residents understanding of the problems facing the water system.

The 1987-88 Capital Program included allocations for flushing and inspecting the water tower, the rehabilitation of Well #2, the purchase of additional computer peripherals and software, the performance of a reliability study, and reserve for M-104, Lake Avenue to Fruitport Road.

Work proceeded on the Water System Improvement Program during the 1987 construction season and continued in 1988. Proceeds from the bonds sold by the Ottawa County Road Commission on behalf of the Village financed the \$850,000 project. Spring Lake will be responsible for repaying the debt through a combination of water fund revenues and a voter-approved millage that should continue to average less than 1.5 mills over the 15-year life of the program.

The 1988-89 budget included a much-reduced capital program. This was due to considerable uncertainty about the future Village water supply and the cost of assuring that an adequate source is available. No construction of further water improvements proceeded, except those already included in the Water System Improvement Program and

Tax Increment Finance Plan. The capital budget included \$4,500 for participation in the purchase of a new financial computer and VCR equipment and \$30,000 for installation of cutoff (purge) wells to protect the Central Park well field.

The Village's consulting engineers recommended connection to the North Ottawa Water System and the Village Council and staff concurred with this recommendation. On February 6, 1989, the Village Council directed the Village Manager and engineer to take the necessary steps to effect the connection of the NOWS and to implement the water distribution system improvements required to utilize the higher-pressure NOWS system.

The cost of the conversion to NOWS totaled over \$4.0 million. The required facilities have now been constructed and are on line. The connection was completed on April 27, 1992.

The 1991-92 year saw completion of a loop on Fleser Court, in cooperation with Spring Lake Schools, and a loop in the West Savidge area was under contract at the end of the fiscal year.

Work was completed on the West Savidge loop in 1992. The 1992-93 fiscal year also saw completion of the Hammond/Prospect water main loop on school property. Initial planning also began for the DPS yard renovation. The water tank was removed in anticipation of this project.

In 1993, the DPS yard renovation was substantially completed. A water main replacement was completed in South Jackson Street between M-104 and Exchange Street.

In 1994, the Village's three wells were decommissioned and the two Central Park well houses were rehabilitated and converted into storage buildings.

In 2000, 4" water mains were replaced with 8" mains on Mark and James Streets and Buena Vista. Additionally, a stub was installed at the south end of Mark Street in order to loop the system to the main located near the Spring Lake Middle/Intermediate School in the future. In 2008, the 4" line on Meridian Street will be upgraded to 8".

***Rates Impacted by System Conversion:***

There have been serious rate impacts. The first has been the expense of dealing with the presence of volatile organic compounds in our groundwater supply. The Village undertook extreme measures to guarantee a water supply that was free of volatile organic compounds or, at the very least, meet maximum contaminant levels set by the EPA. These measures carried significant expenses that initially decimated the water fund balance until the lawsuit with the Anderson-Bolling Company was settled and \$225,000 was returned to the fund. Those expenses are now behind us.

The Village connected to the NOWS in April of 1992. The cost of purchasing water from this water supply will exceed the cost of producing water from groundwater supply. Debt costs will be included in these rate costs. Additionally, the water fund is responsible for repayment of one-half the debt of the water system improvement

program. This burden must be absorbed in addition to providing for any future improvements required in the water distribution system.

The 1988-89 budget included an increase in water commodity rates from \$.75 per 1,000 gallons to \$1.00 per 1,000 gallons effective February 1988.

A rate increase was required again in 1989 to pay for continuing expenses related to the Village's ongoing efforts to resolve the water supply issue. The 1989-90 water rate was set at \$1.10 per 1,000 gallons, effective with the February 1989, billing quarter.

Significant rate and readiness-to-serve increases were approved in 1990 as follows: 1) The water commodity rate was increased from \$1.10 per 1,000 gallons to \$1.70 per 1,000 gallons; 2) Readiness-to-serve charges were doubled. These were very strong measures. Unfortunately, they were required in order to provide a long-term, safe and assured source of water.

***NOWS Obligations are Fully Charged:***

The 1992-93 year is when the Village's obligations were fully realized. In anticipation of this, the water fund was stripped of all costs associated with the old well-based system. Personnel time charged to this fund has been reduced from pre-NOWS levels and other costs have decreased.

Catch-up payments totaling \$638,000 were made as part of the agreement to join NOWS. \$200,000 was paid toward the access charges in 1992. The Village connected to the NOWS on April 27, 1992, without incident and began purchasing water from NOWS at that time.

The Village's water meters had been the source of concern among staff and Village Council for some time. The meters used by the Village were antiquated and required a labor-intensive process to complete meter reading. In 1996, the Village Manager recommended that the meters be replaced with new "touch-read" meters. The resulting Meter Replacement Project was completed during the 1998-99 fiscal year.

The installation of these meters has had two significant impacts. First, the amount of time dedicated to meter reading each quarter has been greatly reduced. This has reduced the amount of time required to read meters and freed-up time for other Department of Public Services functions. Secondly, the Village had not been able to accurately monitor the amount of water NOWS billed to the community. The installation of the new meters, combined with the adjustment of our billing quarters, has permitted the Village to compare the amount of water being billed by NOWS to the amount being billed by the Village to its customers. The Village was able to secure a payment from Spring Lake Township in the amount of \$39,149 as a reimbursement due to inaccurate billings in addition to reducing the North bank water allocation percentage from 20.83% to 16.03%.

This has assisted in rebuilding the Water Fund's cash balance and reduced the cost of water to the Village. However, staff has noted an 18% difference between the amounts of water the Village bills its customers compared to the amount NOWS bills the Village in each of the last three fiscal years. Staff is currently working with the Ottawa County

Road Commission Utility Services Director to determine why this difference in the billing amounts continues to exist.

***NOWS Intake and Treatment Plant Expansion Projects and the Financial Impact upon the Village***

Members of the Northwest Ottawa Water System (NOWS) began discussing in earnest the need to proceed with an expansion of the Water Intakes (located in Lake Michigan) and the Water Treatment Plant in 1997. The initial discussions touched off a debate about how the communities would pay for the proposed projects. Although the 1993 NOWS Contract was used to guide the decision-making, there was a difference of opinion as to what the language in the contract actually said. The City of Grand Haven believed that the contract provided for the expansion of the water intakes and treatment plant on a capacity basis. This funding methodology would require that the “growth” communities pay for the additional water capacity they require. Grand Haven Township, however, believed that the contract provided for a utility based financing mechanism that requires all member communities to contribute to expansion projects based upon a uniformly applied debt charge on the wholesale rate for water. The Village agreed with the methodology advanced by the City of Grand Haven as the most equitable means of sharing costs, but believed that Grand Haven Township’s interpretation of the 1993 NOWS Contract was correct.

In 1998, Grand Haven Township filed a lawsuit against the NOWS’ member communities in order to obtain a declaratory judgment on the meaning of the 1993 NOWS Contract. On February 2, 2000, Ottawa County Circuit Judge Bosman issued a final judgment and order in favor of the City of Grand Haven. Grand Haven Township unsuccessfully appealed the Circuit Court’s decision in April 2000.

The communities’ representatives on the NOWS Administrative Committee have implemented the intake and plant expansion projects. The Committee members developed a consensus as to how financing on a capacity basis should be structured and who should pay for what portions of the project. The total principal costs were feared they would top \$1 million and were actually determined to be closer to \$0.5 million. The plant and intake expansion was begun in 2009.

***Commodity Rates to Increase Annually:***

The 1998-99 fiscal year increased the water rates by \$.10 per 1,000 gallons to bring the rate charge for water to \$1.90 per 1,000 gallons; water commodity rates had not increased since 1990. The rates were increased to finance a portion of existing debt obligations.

Although there remain challenges to overcome in the water department, such as continuing to reduce the gap between the volumes of water the Village bills its customers compared to the volume of water NOWS bills the Village and replacing old water mains, there is good news. The Village’s use of taxes (1 mill) to subsidize the water fund was discontinued in FY03. The water fund went \$20,000 in the red in FY06. It was recommended that the Village implement a rate analysis and determine the rate necessary to make necessary improvements to the water distribution system. The rates were subsequently increased by an average of 35% in FY07 as a result. Fees are now increased annually to keep up with NOWS and other changing debt and costs. Litigation

continues to restore the \$90,000-\$125,000 from the Village which helped repair the failed NOWS intake project of 2003. The Village was briefly lower than Ferrysburg in overall rates in 2008. Rates were raised 7% to pay for the Meridian Street 8 inch water line to meet fire flow standards and are expected to be held flat in FY 10. In FY 12, the first batch of \$330,000 of annual debt will be paid off and readiness to serve fees can be reduced dramatically.

### **Central Equipment Fund**

Established in the 1986-87 budget to provide for the maintenance of the Village's fleet and the purchase of new equipment. The establishment of the fund was necessitated by the elimination of the Federal Revenue Sharing Program.

Until March 1986, all equipment maintenance expenditures had been accounted for in the General Fund. Certain funds would pay rentals to the General Fund and these revenues amounted to approximately \$30,000 each year. Other funds did not pay rentals. Under the current arrangement, all funds and departments pay rentals or fees to the Central Equipment Fund.

The Garage addition was funded by Village Hall savings and this fund for \$220,000 in 2005. A hot box was purchased in FY 05; a bucket truck in FY 06 and a leaf vacuum truck and battery powered golf cart were funded in FY 09.

### **Police Equipment Fund**

This fund is provided to routinely accomplish police equipment maintenance needs and is jointly funded with Ferrysburg according to the Intergovernmental Agreement formula.

### **Conclusion**

My appreciation goes to former Managers DeLong, Koryzno and Lukasik for keeping this History of fund operations up. I continue to provide it as a key source of continuity and illumination as we chart a new fiscal year future together.

Once again, special thanks goes to Maribeth Lawrence, Village Clerk/Treasurer and to the entire Budget Team consisting of Roger DeYoung, Police Chief, Kathy Staton, Code Compliance and Planning Administrator, and Doug Whitley, DPW Supervisor.

I also want to thank the following staff for administrative assistance: Amy Schmidt, Lori Spelde, Mary Paparella, for researching various points and helping to produce the documents.

I very much appreciate the feedback from President Filber and members of the Village Council along the way.

Ryan Cotton  
Village Manager