



FY09 FISCAL PLAN

(July 1, 2008 - June 30, 2009)

VILLAGE COUNCIL

**Bill Filber
Village President**

**Ryan Kelly, President Pro Tem
Jeff Ferguson
Scott VanStrate**

**Steve Nauta
Mark Miller
Kyle Verplank**

**Ryan Cotton
Village Manager**

VILLAGE OF SPRING LAKE
SPRING LAKE, MICHIGAN

FY09 FISCAL PLAN

TABLE OF CONTENTS

Village Managers Message	4
Mission and Vision.....	17
Fiscal Guidelines, Minimum Cash Balance and Fiscal Impact Statement.....	20
Budget Summary	23
Personnel	38
Line Item Detail-All Funds	43
<i>General Services</i>	44
<i>Village Council</i>	47
<i>Village Manager</i>	48
<i>Village Elections</i>	49
<i>Legal Services</i>	50
<i>Village Clerk/Treasurer</i>	51
<i>Village Hall and Grounds</i>	52
<i>Barber School</i>	53
<i>Police Department</i>	54
<i>Fire Department</i>	55
<i>Zoning and Planning</i>	56
<i>Department of Public Works</i>	57
<i>Savidge Street Corridor Maintenance</i>	59
<i>Street Lighting</i>	60
<i>Tanglefoot Park</i>	61
<i>Recreation Department</i>	62
<i>Park Maintenance</i>	63
<i>Community Promotions</i>	65
<i>Contingencies</i>	66
<i>Major Street Fund</i>	67
<i>Local Street Fund</i>	74
<i>Spring Lake/Ferrysburg Police Department</i>	81
<i>Public Improvement Fund</i>	84
<i>Historic Commission Fund</i>	87
<i>Storm Water System</i>	89
<i>Spring Lake Central Business District Development Authority Fund</i>	91
<i>Building Department Fund</i>	93
<i>Spring Lake Tax Increment Finance Authority</i>	95
<i>Water Debt Retirement Fund</i>	98
<i>G.O. Capital Bond Debt</i>	100
<i>Street Debt 2000</i>	102

<i>Sewer Department</i>	104
<i>Water Department</i>	107
<i>Central Equipment Fund</i>	110
<i>Central Equipment Fund-Police</i>	112
Comparative Tax and Fee Information	114
Fee Analysis	117
Six Year Public Improvement Plan, Deferred Maintenance and Capital Equipment Plan	126
Five Year Capital Equipment Plan.....	132
Tax Increments Financing District	134
Five-Year General Fund.....	138
Long Range Fiscal Solutions and Strategies	141
History	143



FINAL--

**June 2, 2008 (Revised based on June 16,
2008 Budget Adjustments)**

**Dear President Filber and
Members of the Village Council:**

I am pleased to submit the next Comprehensive Fiscal Plan for FY 2009. This letter and the summary tables attached are intended to provide all the budget highlights.

VILLAGE COUNCIL PRIORITIES

The Village Council reviewed the list of priorities from former years and made additional suggestions on February 4, 2008 (Adopted March 17, 2008). Changes made for FY 09 are underlined. The information within the parentheses shows this budget's intent.

A. Village Council's Highest Priorities

1. Return to a Five Year Street Plan for Local Streets. (See attached Five Year Plan)
2. The budget categories of Parks and Recreation, Administrative and Management Services and the Police Department were ranked through a *monopoly exercise* for fewer resources. (Done except for a part-time bookkeeper.) The areas of promotions, village buildings, sidewalks, streets, leaf collection, general infrastructure and code inspections and maintenance were ranked for higher expenditures. (Done).
3. Reduce overhead costs like health insurance, other insurances, and workers compensation. (Cost increase is below national average at 3%). Look at health savings accounts. (Will be part of negotiations.) Conduct energy audits of buildings. (Budgeted.) Create and be ready to implement a plan for revenue sharing cuts (NA this year).
4. Focus on the Downtown, the Heart of the Village, for more redevelopment activity. (The CBDDA and TIF working on branding and façade renovations.)
5. Focus on sidewalk construction funding, like the Safe Routes to Schools Program (Budgeted with Safe Routes to Schools potential grant.)
6. Eliminate the gap in Lakeside Trail. (Included.)
7. Create a West End Traffic Plan. (Will await a completed School Street Extension that is budgeted.)

8. Business Development
 - i. Re-draft the Zoning Ordinance (Included.)

9. Park Maintenance and Refinements (with an emphasis on revenue enhancement)
 - i. Straighten the Mill Point Boat Launch over time and “sign” it from the River (First three years done in FY 05/06/07; complete the straightening. (Done in FY 08).
 - ii. Suggest that basketball and tennis facility repairs come first. (Basketball is funded in FY 09.
 - iii. Develop Plans for Central Park for more Picnic Shelters if grant funded. (Five year plan shows them budgeted for FY 10).
 - iv. Place in the capital plan the permanent docks at Mill Point Park so the Wooden Boat Show can continue (Shown in Five Year Plan to be completed with Grand River Greenway.

10. **Infrastructure Repairs**
 - i. Major Street repairs (Meridian and Lake grant programs included.)
 - ii. Get back into the Five Year Plan for Local Streets. (Mason, Williams and portions of Buchanan included.)
 - iii. Construct Exchange Street pursuant to concerns and Downtown Plan and including parking on the both sides of Exchange. (Pending.)
 - iv. Tree planting (Continued aggressive program.)

- 11.** Return fireworks to Heritage Festival Finale Night if a major sponsor is secured. (Huntington Bank subsequently became the sponsor.)

B. Council’s Highest Performance Goals for Village Manager (July 16, 2007)

1. Provide more descriptive, detailed options to help assist Council in future decision-making issues when a project changes the environment of a neighborhood. (Being done via a new Neighborhood Projects Policy.)
2. Research a process that includes reasonable notification of residences living in the involved neighborhoods when major street repairs are being scheduled or planned. This public notification includes residents’ involvement at and should have a reasonable set time period for completion and a set date for major street projects to commence. It should be a set standardized process or practice involving residents living in the area of the major street repairs and Council as necessary. (Being done.)

All of the above is only made possible by a team effort.

I appreciate the dedication and assistance from Maribeth Lawrence, Roger De Young, Kathy Station, Doug Whitley, as well as support from President Filber, the Village Council, each board and commissions and all the Village Staff.

BOTTOM LINES FOR FY 2008

• **GENERAL FUND**

The millage rate will not change this year. The total municipal tax rate is budgeted to remain at 11.8619 mills for next year. (The highest Tri-Cities community's general millage is 12.6114.)

Nevertheless, the General Fund tax rate was forced to go down by approximately 0.09 mills to 9.3875. The Harbor Transit millage went up by a like amount to 0.6964 mills

The FY09 General Fund is balanced. Use of fund balance of 11,666 is necessary due to an interfund loan to the Building Fund of \$23,715. In FY 06, the Building Fund experienced a surplus of \$15,000. It remained flat in FY 07 and also in FY 08. Given continued reductions in building permits, an interfund loan is now necessary. Building permits are down by two thirds. Several fee increases recommended in the Fee Analysis section are suggested as a way to compensate in future years.

Total operating costs are budgeted to increase 2.3% in the General Fund to \$1,453,254 (\$32,666) over last year).

The end-of-year cash balance for the General Fund is expected to be \$240,437 or \$22,449 **above** the 15% minimum. (Without the Building Fund and economic downturn noted above, the cash fund would have ended the year \$45,000 above the minimum.) See below for history.

GENERAL FUND REVENUES & EXPENDITURES

June 16, 2008

	Actual FY 05	Actual FY06	Actual FY07	Amended FY08	Proposed FY09	%
Revenue of all types	\$ \$1,198,488	\$1,290,993	\$1,334,327	\$1,428,981	\$1,441,588	0.9%
Total Expenditures	\$ <u>\$1,178,578</u>	\$ <u>1,248,642</u>	\$ <u>1,294,769</u>	\$ <u>1,420,588</u>	\$ <u>1,453,254</u>	2.3%
Difference	\$ 19,910	\$ 42,351	\$ 39,558	\$ 8,393	\$(12,166)	

Specific Highlights in the General Fund for FY 09:

All services are maintained. All Council goals are addressed.

Although taxable value will be up 3.3%, the actual revenue increase from the taxable value increase is only estimated at this point. Spring Lake Township experienced quite a few staff changes in the last year. The taxable value remains estimated in the meantime.

This overall estimate for the Tax Increment Financing Fund is lower than the overall 3.3% increase because taxable value for Lake Pointe Condominiums and Mill Point Station is being captured until the Brownfield Tax Increment loans are paid back to the MDEQ. The payback for Lake Pointe will be completed this year. Next year will see an infusion of over \$5 million into the Tax Increment Financing District. Given TIF hibernation, these extra Lake Pointe funds will be available for street projects and will total approximately \$50,000 alone. No contribution from the tax increment financing district to the General Fund is budgeted this year. This \$15,000 is being sent to the Local Streets fund instead to better address local street needs after not completing any work other than Maple Terrace last year.

The major expenditure changes in the General Fund are a continuation of the Cityhood consulting assistance (\$5,000); sponsorship of a Thursday At The Point Concert (\$500); funds for a Council Member to be in the Rotary Club (\$700), more tax increment financing funds into the General Fund to compensate for the services of the Code Compliance and Planning Administrator's services to the downtown (\$5,000), 416 hours of bookkeeping assistance to the Village Clerk-Treasurer's office (about \$2,000), reduced resources for Community promotions (\$2,000 down from \$5,000 last year) and the seemingly unavoidable increases in Harbor Transit (\$10,000 more – this assumes elimination of the summer Trolley service). The Police Department contribution is up 3.3% (\$31,627). This extra increase is partly due to having slowly used up the available fund balance over the last three years. This increase will maintain the traffic car and preserve a slightly higher fund balance for the future. The Chief's car is being deferred to next fiscal year, however.

In summary, the General Fund fiscal plan is on track and will be stronger once the economic downturn abates, building permit fees are adjusted, and the Building Fund is restored.

- **VILLAGE OF SPRING LAKE/CITY OF FERRYSBURG POLICE FUND**

The Police Department continues to be budgeted according to the 2004 Strategic Plan. This plan concluded the Department should budget nine uniform officers, including the Chief. The second Sergeant and Detective positions continue to be funded. The Chief plans to continue the past practice of covering selected patrol shifts to contain overtime costs. Bike patrol is planned from interns lined up by the Chief.

A third replacement patrol car (black) is included this year. The experimental "traffic car" will return during the summer months and be staffed by part-time officers. The budget includes a smaller use of fund balance this year (\$7,001). The Strategic Plan will

be reviewed and amended. President Filber and President Pro Tem Kelly will be representatives along with Council Member Jeff Ferguson. This plan revision is funded. The end of year cash balance is estimated to be \$74,679. The minimum required is \$50,000.

- **MAJOR STREET FUND**

Now that the Local Street fund is supported by funds that were freed up when the Tax Increment Financing Fund was hibernated, the Major Street Fund will no longer make the former annual transfer of \$45,000 to Local Streets. This change also eliminates the need for Village Council to adopt an Asset Management Plan. Such change makes more funds available to design the next round of federally funded Major Street projects without another tax increase.

1. **Meridian Street** is first on the list for FY 09 (\$43,280 local construction & \$173,120 for the federal portion; plus \$107,811 for the water line, to be accrued over FY 08, 09 & 10). The design work was bid out and \$30,000 was saved.
2. Reconstruction of **Lake Street, south of Savidge**, is planned for FY10 – unless we “advance construct” in FY 09 and bid and build it at the same time as Meridian (\$45,000 for local construction costs; and \$180,000 for the federal construction portion).

The expected Major Street cash fund balance as of June 30, 2009 is estimated to be \$84,941, this is \$44,941 above the minimum. (These funds, and more, will be needed if MDOT does not approve Meridian as a Major Street in June, 2008.)

LOCAL STREET FUND

The Local Streets program was ramped up the last two years to \$132,345 to accomplish rehabilitation of Maple Terrace, Barber and North Cutler. No new streets were planned for FY 08 as a result.

The Local Streets Fund is estimated to end FY 09 with a \$40,140 cash balance, which is \$10,140 over the recommended minimum. The FY 09 budget is recommended to include \$5,000 of engineering fees to address individual mysteries like the worsening “hump” and unraveling of the roadway at the north end of Buchanan and \$45,900 for two blocks of Mason Street (Jackson to Division), \$30,900 for one block of Williams (Exchange to Savidge) and \$5,400 for a stretch of Rex Street. (No significant storm, sanitary or water utility work is needed underneath these streets.)

Policy Options for the Future for Local Streets

At the February 4, 2008 Goal Setting session, a street reconstruction report was reviewed. Such report suggested going back to the basics on resurfacing streets: simple asphalt overlay and 22A gravel shoulders is the overall best approach. If curbs exist, then reconstruction in-kind should be done. If no prior curb exists, and the neighborhood

demonstrates via the “70% rule” their desire to upgrade to curbs, then a special assessment process can be implemented to cover this extra cost.

Since the TIF fund will no longer be in hibernation after two more fiscal years, the Village will need to consider how best to continue the street repair program. The streets that might get left out are: Monarch, Dixie, Rex, Division, Barber Court and Visser. (See the list of streets in the Five Year Capital Plan section for more detail.)

The long-term funding options are to:

1. Add to the tax rate to fund Local Streets; or
2. Long-term borrow for the improvements like was done for Buena Vista and Mark/James; or
3. Raise funds through conducting special assessments for streets that desire curb and gutter; or
4. Slow down the pace of the projects by about 90%; or
5. Continue the TIF hibernation for two more years,
6. Ask the voters to consider a Local Streets millage on the ballot; or
7. Discontinue the Local Street Program.

These policy options will be discussed in future work sessions to be dedicated to the question of local street design choices. There is no need to resolve at this time. (I am hoping we will be pleasantly surprised --perhaps, our estimated costs are too high. We will find out after bids come in.)

- **BUILDING FUND**

This Fund is required by state law to ensure that Building Department revenue is used for building related activity. Building activity is projected to remain flat next year. A fee analysis found that some of the Village’s fees were lower than most. Fee increases are suggested for the upcoming year that will bring the Village into the middle of the pack. Since Fees were last raised three years ago. The Fund is projected to end the year with a \$4,167 fund balance. The new fees are expected to raise \$7,500 per year; these funds are not counted in yet, given the Council’s need to review the fees first and the current economic conditions.

- **TAX INCREMENT FINANCING DISTRICT FUND**

This fund remains “hibernated” for another three years. The collected funds are distributed back to the respective taxing units until such time as Local Street reconstruction/repair needs are caught up (five to seven years), possibly longer, depending on the Local Street rehabilitation program and the Grand River Greenway plans.

The existing accrued fund balance is budgeted to be used to complete works in progress: the dumpster enclosure construction and Lakeside Trail are the remaining holdover projects. These projects are planned for FY 09. The cash fund balance is projected to be

\$504,200 at the end of FY 09. These accrued funds are why the hibernation could be extended.

Other new projects recommended from the fund balance remaining are: the extension of School Street and required easement (\$160,000); Women’s Christian Temperance Union Fountain improvements (\$10,000), a contribution to the CBDDA fund to continue the branding process using the Marketing Capstone 420 class from Grand Valley State University; for façade grant improvements; for building sandwich boards to the Village specifications and lease-back for one dollar (\$22,300); and for construction of Lakeside Trail Completion (\$380,000).

The hibernation of the TIF Fund enables the following estimated funds to be distributed: \$91,257 to other entities and \$144,000 to the Local Streets and Public Improvement Fund. Of the Village’s funds returned (\$140,000), they are budgeted to be distributed as follows:

General Fund:	\$ 0
Local Streets Fund:	\$123,000
Public Improvement Fund:	<u>\$ 21,000</u>
Total	\$144,000

● **WATER AND SEWER FUNDS**

The Water Fund continues to improve. This fund is now able to address the need to upgrade the Meridian Street water line for better fire flow. A comprehensive rate study was performed by Moore and Bruggink engineers two years ago. The third year of their recommendation is contained in this budget. Their recommendation was to increase revenue to address capital needs as well as operating needs in the Water Fund. To keep up with this demand, an annual cost increase is recommended. Such increases are determined by a prescribed formula. About half of the formula is needed for future capital needs related to water line upgrades and the future Nows water plant/intake capital rehabilitations.

Like last year, it is recommended that the Village’s rates take effect for any water consumed after April 1st. A public hearing for water rate increases requested was held at the May 5th Council meeting.

It is recommended that the water commodity, readiness-to-serve and debt service rates be increased by the method recommended by Moore and Bruggink to keep rates current each year. This amounts to a 7% increase next year, from \$2.57 per 1000 gallons to \$2.76 per 1000 gallons (\$15 per year for the average user). This increase is necessary to construct the new 8” water line under Meridian to replace the undersized and substandard 4” line to meet fire flow standards.

By continuing to pursue Moore and Bruggink’s recommendations, it is estimated the year-end cash balance will increase the cash fund balance to \$154,937. This is the first time it has met the minimum cash balance guideline in six years.

Last year's investigation by Moore and Bruggink also demonstrated that the Village is paying for more water purchased from Nows than billed. This indicates the presence of lost water and/or over-estimating on the part of Nows when billed. (The cost of installing meters at the Village's border to register each gallon of water used was estimated to cost \$240,000; instead of borrowing to spend these funds, the Village is participating in a North Bank agreement on sharing the cost of lost water in order to help remedy.)

In future years, the Village will need to tackle discussions with existing condo and apartment water fund users regarding charging each unit a readiness-to-serve and debt service charge. This policy would remedy the current equity issues between older condo and apartments who are served by one large meter and the newer units that are individually metered.

The good news is the 2006 Nows Contract settlement produced an outcome that will not increase the Village's rates to pay new capital expansion costs needed by the growing communities. The Village's costs will amount to rehabilitation expenses for the Village only and will be absorbed by the rates recommended above.

The **Village's Sewer Fund** rates are recommended to increase by a 7.5% amount also as per the same Moore and Bruggink rate study methodology. This higher-than-inflation adjustment is needed due to lower annual flows being experienced than assumed by Moore and Bruggink two years ago. It is therefore recommended that the commodity rate increase from \$2.07 per 1000 gallons to \$2.22 per 1000 gallon. (\$10 per year for the average user). Even with this rate increase, the fund balance will decline to \$125,300.

The new five year program of routinely jet rodding one fifth of the Village's system per year is paying off in reduced sewer back up calls and claims. The second year of this new five year program continues to be funded. Replacement pump station telemetry is budgeted for one pump station per year for three years in the Equipment Fund.

Both the water and sewer rates are recommended to continue to increase by inflationary amounts each year in the future so as to adjust for any capital improvement billings expected.

- **STORM SEWER FUND**

This is the second year for this fund. It is necessary to account for our Storm Water Management compliance activities. It is funded by what amounts to approximately 0.0729 mills, which normally would have gone to the General Fund (\$6,000). Street sweeping earlier in the season to remove winter sand and salt residue is included for the second year. This fund also addresses the Village's annual storm water compliance fees in the future.

- **PUBLIC IMPROVEMENT FUND**

We will see a continuation of our aggressive tree safety and planting programs.

The Public Improvement Fund also includes a continued emphasis on becoming a more walkable community as per the Safe Routes to Schools initiative. More sidewalks and street crossing signs are recommended for \$35,000 (assuming a like match from the State grant process). Tanglefoot Park floating docks will be started with a \$22,000 expenditure to accomplish one third of them next year. Central Park will get a reconstructed basketball facility for \$18,000 if Spring Lake Township agrees to share 50% of the cost. The internal path system of Central Park will be completed for \$5,000. The Village will continue to carry the house at 209 South Park Street for eventual Grand River Greenway redevelopment but the net cost has decreased to only \$1,200 per year. The Five Year Recreation Plan will be written as required for grant funders via internal staff resources, for a savings of \$7,500; yet mapping services of \$1,500 are still needed. Continued investment in energy improvements is budgeted at \$4,000 for the DPW garage, Barber School and more adjustments at Village Hall.

In addition to next year's projects, a six-year plan for future projects is provided. This six-year plan is intended to enhance long-term planning. Upon Village Council review, this draft Six Year Plan will be forwarded to the Planning Commission for their review and recommendation. The Six Year Plan includes funding for all of the recreation and street priorities, sidewalk priorities, as well as the continued repairs and maintenance needed elsewhere. (The recreation priorities are contingent on extensive outside grant and foundation sources and intergovernmental financing from our neighbors.)

The Grand River Greenway is the single largest upcoming project. The communities of Spring Lake Township and the City of Ferrysburg are included in the planning for this project. (This is important for future grant considerations.) The Village's share is anticipated to cost between \$125,000 and \$150,000 in FY 13. This cost approximates the Village's cost for the Tri-Cities Connector path in 2001 to which the Greenway will connect.

Other new long-term projects are continuation of the Tanglefoot Floating Dock program for another \$52,000; sidewalks on East River Street from Lake Avenue to Fruitport Road and on North Cutler based on community requests for \$75,000; ornamental lights on East Savidge, south side, for \$75,000 and Jackson Street Dock replacement for \$186,000.

Initiation of a land purchase fund for an eventual brush disposal location is recommended with an initial contribution of \$10,000 in FY 11.

Lastly, the Fund will receive \$21,000 of hibernated TIF monies in FY 09.

The Planning Commission reviewed the attached plan on April 22, 2008. Last year they suggested a sidewalk on River Street proceeding east from Lake Avenue be included in the long-term plan. It is shown in FY 12. The Planning Commission requested that this project be moved up and be completed as soon as possible at their meeting of April 22nd.

- **RENOVATED VILLAGE HALL AND EXPANDED POLICE DEPARTMENT DEBT**

This is the sixth year of the twenty-five years of debt service. Total Village Hall debt service will remain flat at \$96,631 for next year. Such debt service is covered by the former public improvement millage dedicated in 2004 (\$76,574) plus rent paid by the Village of Spring Lake/City of Ferrysburg Police Department (\$29,476). A total of \$9,419 is being placed into the reserve. This annual debt service now remains flat until FY 19. The estimated year-end fund balance will be \$70,365. See the Debt Service Schedules attached to this message for more information. The Village Council requested staff to review the advantages of paying off one of the years of principal on the Village Hall early with these extra funds.

- **FIVE YEAR FINANCIAL FORECAST: (To be distributed once the taxable values are clearly itemized given more work at the Spring Lake Township Assessing Office.)**
- **PERSONNEL AND OPERATIONS FOR FY 09**

No change in the number of permanent staff is recommended. Rather, a one day a week bookkeeper part time position in the Treasurer's office is budgeted this year.

A 3.5% annual adjustment is included in the budget.

Cross training will continue on payroll software. Acting Village Manager pay is included for those that assume these duties when the Village Manager is out of town (\$500 per year). The Village Manager requests that increased contributions to the deferred compensation plan be made in lieu of an increase to salary this year, along with a one percent increase.

Health and Dental insurance costs will net approximately a 3% increase this year after a 9.6% increase last year, a 2.8% increase last year and a 0% increase the year before. The Village continues to fly below the radar with lower than national health insurance rate increases. The average health care cost increase has been approximately ten percent over the last few years. All covered personnel will increase their contributions to \$15 per paycheck to help cover health care premiums.

DETAILED LIST OF KEY CHANGES FOR FY 09 (Not otherwise covered above)

1. Revenue Sharing: Although the legislation proposed in Lansing currently includes a 4% increase, this important revenue source is budgeted to remain flat so as to be conservative.

2. **General Operating Changes:**

- *Village Council's Budget:* A continued payment of dues to the West Michigan Strategic Alliance of \$100 and a Mayor's Exchange are included. Cityhood professional services of \$5,000 are included.
- *Village Manager's Office:* The Village button-down shirts are budgeted for Village interns. Tuition reimbursement for the Village Manager continues to be budgeted (four classes per year). A 1% additional retirement contribution is included (\$800) for a total of 12%. The adjustment to salary is requested to be paid into the International City and County Management Association's retirement plan (deferred contribution program) instead of as an increase in salary.
- *GIS Access and Ottawa County:* The Village continues to pay for mapping services. We plan to use our own Public Works resources to continue the location process. This is one of the reasons for authorizing another 8-month DPW person last year.
- *Village Hall:* The door kick plate design is not holding up. Replacement doorplates are budgeted, as well as other continued upkeep.
- *Public Works:* The increased seasonal staffing levels from last year are maintained. Hydrant flushing will occur again this fall. The leaf vacuum truck is expected to significantly enhance leaf pickup timing and flexibility, as well as increase operator safety this fall. Note: sticks will need to be left curbside in the future. The Sentence Work Abatement Program (SWAP) continues to be funded at \$6,500 per year.
- *Harbor Transit:* Two years ago saw an increase from \$35,000 to \$40,000. Last year, was an increase to \$56,000 (which is now adjusted at midyear to \$60,165) A cost increase to \$66,000 is budgeted for FY 12. (Word was received on April 16, 2008 that the actual budgeted amount by Harbor Transit will be \$69,600) Every increase reduces the amount of funds available from taxes for the general parks, public works, street lighting and other needs. It is recommended that the voters be asked how much they wish to continue to fund Harbor Transit though a two year ballot item.
- *Zoning Code Re-write.* The Code Compliance and Planning Administrator is planning to address most of this code re-write herself and save \$10,000 or more. This is the preference of the Planning Commission as well.
- *Barber School:* The sound system will be found and pieced back together. No funds are currently budgeted. Replacement blinds are budgeted for \$2,000 to compliment the new wall paint. Exterior repainting is budgeted as well.
- *Community Promotions:* The Village's share for paying for the operation of an updated, digitized way to loading information onto the "scrolling" cable channel

is budgeted in promotions. A great deal of promotional assistance will come from the TIF fund as the CBDDA works to brand the image of Spring Lake Downtown, and by extension, Spring Lake Village as well. Lastly, the fireworks donations and the Village's net cost of (\$3,500) are addressed.

- *Equipment Fund:* This fund is maintained. All equipment being purchased is for replacement purposes. See attached list which is reduced to \$79,500 from \$160,400 last year when the leaf vacuum truck was purchased. A replacement phone system and server in Village Hall is included. The present system has parts availability problems and upgrades are possible to enhance the transmission of voice and data. *Parks:* Revenue of \$10,000 in cost sharing is included for the third year, with Spring Lake Township. No major improvements are planned this year.
 - *General Fund Cuts Maintained:* Previous cuts are continued: attorney assistance once a month at Council meetings; change in Barber School cleaning procedures; reduction in vehicle idling and increased fees.
3. **Fee Inventory:** A list of recommended changes is included. The major changes are the annual water/sewer operating fee increases and new building permit fees.

FISCAL GUIDELINES

Village Council approved the following Fiscal Guidelines on March 3, 2003.

Actively Maintain the Annual Budget and Five-Year Capital Plans. *Both are attached.*

Keep minimum reserve fund balances

- A. Maintain a 15% of expenditure amount in the fund balance of the General Fund.
- B. Make no new expenditure authorization over \$25,000 without seeing the impact on the Five Year Plan and/or reducing a like capital expenditure elsewhere in the Plan.
- C. Pay-as-you-go if at all possible. *All projects contained herein are pay-as-you-go.*

APPRECIATION

A great deal of information is contained in the following pages.

Special thanks goes to Maribeth Lawrence, Village Clerk/Treasurer and to the entire Budget Team consisting of Roger DeYoung, Police Chief, Kathy Staton, Code Compliance and Planning Administrator, and Doug Whitley, DPW Supervisor.

I also want to thank the following staff for administrative assistance: Amy Schmidt, Lori Spelde, Mary Paparella, for researching various points and helping to produce the documents.

I very much appreciate the feedback from President Filber and members of the Village Council along the way.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Ryan Cotton". The signature is written in a cursive style with a large initial "R".

Ryan Cotton
Village Manager

VILLAGE OF SPRING LAKE

FY09

MISSION AND VISION

Our Mission Statement

The Village of Spring Lake provides desired public services to meet the needs of its residents, visitors and businesses to enhance the community's quality of life through the cost effective use of available resources. We value citizen participation in an open environment that fosters fair, honest and respectful treatment of the community we serve.

Village Vision

The Village's Vision is to focus on service niches like our community policing, leaf pick-up program and overall friendliness. A sense of history and quaintness is important to the Village. At the same time, the challenge to maintain what we already have, rather than building new projects, needs to be met while keeping the tax rate in check.

VILLAGE OF SPRING LAKE
FISCAL GUIDELINES

3/3/03

Village of Spring Lake

Fiscal Guidelines

Five-Year Financial Plan

1. Maintain Minimum Fund Balances (Cash)

- a. General fund: 15% of annual operating expenditures
(About \$177,000)
- b. Permanent Public Improvement Fund: \$25,000
- c. Water Fund: \$60,000
- d. Sewer Fund \$100,000
- e. Major Streets: \$40,000
- f. Local Streets: \$30,000
- g. Central Equipment: \$40,000
- h. Police Equipment Fund: \$25,000
- i. SL/FB Police Department Fund: \$50,000
- j. Debt Service Funds:
 - i. 2000 Street \$5,000
 - ii. Water \$5,000
 - iii. DDA \$5,000
- k. Tax Increment Financing Fund Cover all encumbered projects per
CBDDA/TIF Plan/Council
- l. CBDDA: \$1,000
- m. Historical Conservation Commission: \$1,000
- n. Building Fund: \$0

2. Recommend transfer to the Village Council of any operating cash in excess of the above minimum balance **after** the annual audit **to** the Permanent Public Improvement Fund for capital projects.

3. Pay Cash As Much As Possible (depending on amount of debt, interest rates, paperwork and term)
4. Whenever a new capital improvement is to be made, ensure that the Village Council receives estimates of the future operating costs projected for the project.
5. Make no new expenditure authorization over \$25,000 without seeing the impact on the Five Year Financial Plan. A corollary is for the Village Manager to recommend to the Village Council to otherwise reduce a like capital expenditure elsewhere in the Plan.
6. If a budgeted capital project is postponed, the funds should be shown as encumbered for that use until action by Village Council upon recommendation of the Village Manager.
7. The Fund Balances approved by the Village Council should not be diminished during the Fiscal Year without the confirmation and understanding of the Village Council as to the extent.
8. Follow an Annual Budget Calendar to be prepared by Village Clerk
9. Update the Five Year Financial Plan annually.

VILLAGE OF SPRING LAKE

FY 09

BUDGET SUMMARIES

Summary Budgetary Information

The proposed total millage rate of 11.8619% mills is the same as last year. Taxable value grew for FY 09; yet due to the Brownfield loan repayments for several new developments, the total effective taxable value grew by 5.89% until such time as the Brownfield loans are paid back from there added revenues.

Cash Fund Balance FY09

Fund #	Fund Name	Actual Cash Balance 6/30/04	Actual Cash Balance 6/30/05	Actual Cash Balance 6/30/06	Audited Cash Balance 6/30/07	Est FY08 Cash Fd Bal	Budgeted FY 09 Revenues	Budgeted FY 09 Exped	FY 09 Difference	Est FY09 Cash Fd Bal	Min-Cash Fund Bal	Dif from Min-Cash Fund Balance
101	General	178,946	204,679	248,217	\$243,710	252,103	1,441,588	1,453,254	(11,666)	240,437	217,988	22,449
202	Major Streets	65,674	127,181	197,814	\$149,734	131,553	333,120	379,732	(46,612)	84,941	40,000	44,941
203	Local Streets	25,166	49,781	56,214	\$47,912	34,355	208,000	202,215	5,785	40,140	30,000	10,140
207	SL/FB Police	120,328	148,537	113,773	\$98,648	81,680	977,364	984,365	(7,001)	74,679	50,000	24,679
208	Public Improvements	89,715	201,265	193,790	\$125,968	38,947	174,898	180,938	(6,040)	32,907	25,000	7,907
216	Historic Com.	2,902	3,064	4,793	\$3,509	2,007	1,500	1,500	0	2,007	1,000	1,007
226	Storm Water System	NA	NA	NA	0	0	6,000	6,000	0	0	0	0
236	CBDDA	4,550	5,465	4,871	\$4,544	2,593	22,300	22,300	0	2,593	1,000	1,593
249	Building Dept	1,237	12,701	27,149	\$26,137	4,167	58,715	58,715	0	4,167	0	4,167
296	Tax Inc. Fin. (TIF)	180,907	288,870	737,165	\$665,018	929,557	760,000	1,185,357	(425,357)	504,200	0	504,200
301	Water Debt	53,034	46,034	26,488	\$6,334	6,334	140,885	140,963	(78)	6,256	5,000	1,256
390	2003 G.O. Capital Debt	159	11,993	48,225	\$53,158	60,946	106,050	96,631	9,419	70,365	0	70,365
394	DDA Debt--1994	2,902	0	0	\$0	0	0	0	0	0	0	0
395	2000 Street Debt	53,788	58,236	54,358	\$49,960	43,752	40,425	44,985	(4,560)	39,192	5,000	34,192
490	V. Hall Construction	163,745	37,140	0	\$0	0	0	0	0	0	0	0
590	Sewer**	94,869	103,085	125,487	\$157,753	128,310	284,263	287,273	(3,010)	125,300	100,000	25,300
591	Water**	43,401	243	(20,643)	\$75,726	121,529	595,680	562,272	33,408	154,937	60,000	94,937
661	Central Equip.**	193,017	220,007	264,504	\$209,191	299,151	200,827	186,426	14,401	313,552	40,000	273,552
662	Police Equip.**	32,983	36,824	36,443	\$43,592	41,880	68,400	86,400	(18,000)	23,880	25,000	(1,120)
	Total	1,307,323	1,555,105	2,118,648	1,960,894	2,178,864	5,420,015	5,879,326	(459,311)	1,719,553	599,988	1,119,565

**Expenses incl debt, not deprec.

**General Fund
Village of Spring Lake
FY-09**

Revenues	Actual FY 05	Actual FY06	Actual FY 07	Estimated June 16, 2008	Proposed FY 09	Change from FY 08 Estimated
Current Real Property Tax (9.3875 mills, TV of 87.641814 M)	\$697,247	\$716,203	\$784,202	\$830,380	\$849,967	2.36%
Real/Personal Refunds	(\$116)	(\$13,326)	(\$15)	\$0	\$0	0.00%
Current Personal Property Tax	\$33,945	\$37,642	\$39,179	\$40,572	\$39,657	-2.26%
Personal Property Tax Prior Year	\$8	\$571	\$2,343	\$0	\$0	0.00%
Harbor Transit Personal Prop Tax	\$0	\$0	\$1,900	\$2,609	\$2,942	12.76%
Harbor Transit (0.6964 mills)	\$21,567	\$46,262	\$38,112	\$53,391	\$63,054	18.10%
Business Licenses and Permits	\$770	\$750	\$750	\$1,000	\$1,000	0.00%
Cable TV Franchise Fees	\$28,431	\$30,559	\$33,133	\$34,000	\$34,000	0.00%
Cellular Tower Customers (3)	\$12,000	\$12,000	\$12,000	\$14,400	\$14,400	0.00%
Zoning Fees	\$6,400	\$2,530	(\$375)	\$2,000	\$4,500	125.00%
State Shared Revenue --Constitutional	\$169,727	\$172,552	\$169,094	\$170,830	\$170,830	0.00%
SSR - Statutory	\$41,157	\$35,938	\$33,298	\$34,938	\$35,637	2.00%
Liquor Licenses	\$3,203	\$3,007	\$3,505	\$3,556	\$3,556	0.00%
Charges for Services	\$1,452	\$1,858	\$2,217	\$1,500	\$1,500	0.00%
Leaf Bag Sales	\$79	\$92	\$63	\$100	\$100	0.00%
1% Administration Fee	\$11,346	\$11,873	\$12,030	\$13,213	\$13,620	3.08%
Penalty Revenue on Taxes	\$5,622	\$6,297	\$8,838	\$5,000	\$7,000	40.00%
Charges for Services	\$39,500	\$39,500	\$29,500	\$34,500	\$39,500	14.49%
Fines, Forfeitures & Costs	\$18,704	\$22,923	\$27,653	\$30,000	\$31,500	5.00%
Civil Infraction Fines	\$150	\$300	\$100	\$200	\$200	0.00%
Housing Inspection Fees	\$3,360	\$3,075	\$2,945	\$3,000	\$3,000	0.00%
O.U.I.L. Cost Recovery		\$1,043	\$1,281	\$1,000	\$1,225	22.50%
Interest & Dividend Income	\$2,377	\$8,740	\$12,483	\$5,000	\$5,000	0.00%
Accrued Interest	\$355	\$351	\$85	\$0	\$0	0.00%
Community Hall Rentals	(\$100)	\$0	\$0	\$0	\$0	0.00%
Barber School Rent	\$6,142	\$4,130	\$7,310	\$5,500	\$5,500	0.00%
EOC Rental	\$0	\$0	\$0	\$0	\$0	0.00%
Tanglefoot Park Rentals	\$64,900	\$75,240	\$74,727	\$75,000	\$75,000	0.00%
Tanglefoot Park Docks	\$14,793	\$10,676	\$11,369	\$13,000	\$13,000	0.00%
Launch Ramp Fees	\$4,635	\$5,257	\$5,140	\$7,000	\$7,000	0.00%
Grand Lady - Boat Docking Fee	\$0	\$0	\$500	\$500	\$500	0.00%
Sale of Fixed Assets	\$0	\$0	\$0	\$0	\$0	0.00%
Crosswinds Advertising	\$0	\$0	\$280	\$400	\$400	0.00%
Contribution from CI /Transfers from other funds	\$0	\$0	\$15,000	\$15,000	\$0	-100.00%

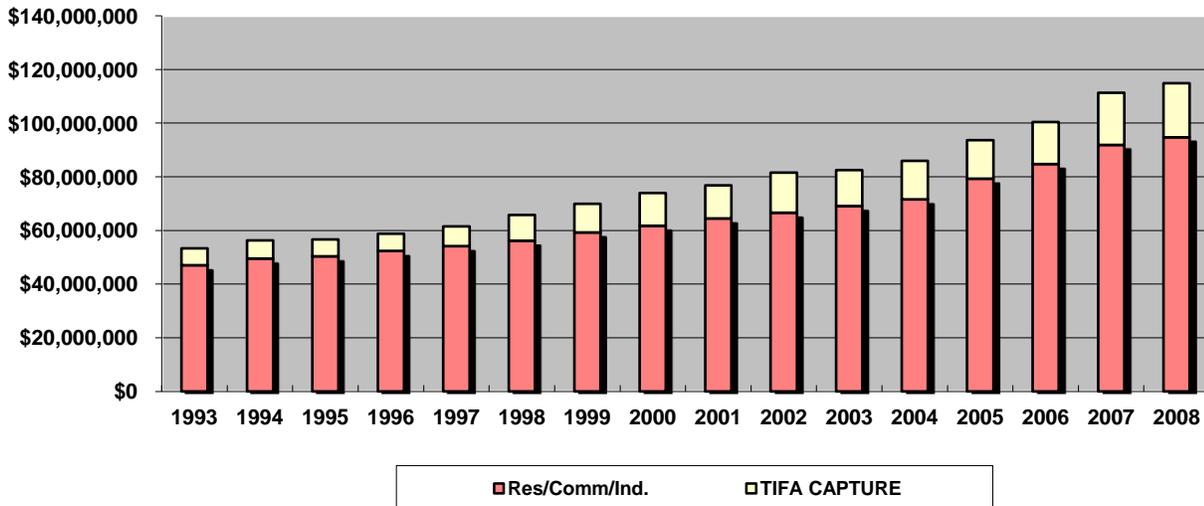
Reimbursements	(\$144)	(\$826)	\$0	\$0	\$0	0.00%
Park Expenses Reimbursed	\$4,472	\$13,451	\$5,745	\$9,000	\$10,000	11.11%
Savidge Corridor Reimbursements	\$0	\$0	\$0	\$0	\$0	0.00%
NSF Returned Check Fee	\$50	\$40	\$280	\$200	\$0	-100.00%
Fireworks Donations	\$0	\$0	\$1,505	\$6,750	\$8,000	18.52%
Grants & Misc. Income	\$6,450	\$42,286	\$5,567	\$629	\$0	-100.00%
Proceeds from Financing Arrang	\$0	\$0	\$182,178	\$0	\$0	0.00%
Mowing Fees	\$0	\$0	\$0	\$118	\$0	-100.00%
Historic Commission Revenue	\$0	\$0	\$0	\$0	\$0	0.00%
App. From Fund Balance	\$0	\$0	\$0	\$0	\$11,666	-47.10%
Total General Revenue	\$1,198,482	\$1,290,994	\$1,523,920	\$1,414,286	\$1,453,254	1.18%
App. To Fund Balance*	\$0	\$0	\$0	\$20,926	\$0	0.00%
Village Council	\$12,274	\$10,290	\$13,212	\$19,188	\$20,388	6.25%
Village Manager	\$85,484	\$89,257	\$94,587	\$96,668	\$97,098	0.44%
Elections	\$13	\$1,774	\$0	\$2,629	\$0	-100.00%
Legal Services	\$23,415	\$23,137	\$20,672	\$21,800	\$21,800	0.00%
Clerk/Treasurer	\$80,787	\$92,217	\$92,735	\$96,048	\$106,208	10.58%
Village Hall and 209 S. Park	\$45,340	\$54,901	\$53,056	\$54,737	\$47,760	-12.75%
Barber Street School Building	\$16,727	\$21,621	\$18,126	\$29,287	\$23,237	-20.66%
Police Department (9 Full time)	\$467,908	\$452,008	\$451,091	\$461,045	\$487,182	5.67%
Fire Department	\$9,753	\$13,146	\$12,806	\$13,020	\$13,020	0.00%
Zoning/planning	\$40,848	\$36,553	\$237,355	\$87,466	\$82,579	-5.59%
Public Works	\$137,993	\$158,155	\$150,409	\$173,911	\$141,392	-18.70%
Savidge Corridor Maintenance	\$7,963	\$8,922	\$15,857	\$17,063	\$16,750	-1.83%
Street Lighting	\$43,665	\$49,040	\$50,562	\$51,000	\$51,000	0.00%
Tanglefoot Park	\$29,363	\$31,470	\$32,774	\$35,962	\$39,836	10.77%
Recreation Department	\$13,311	\$13,219	\$11,430	\$11,517	\$11,517	0.00%
Parks Maintenance	\$131,034	\$139,009	\$147,848	\$162,718	\$160,335	-1.46%
Community Promotion	\$28,951	\$41,336	\$71,937	\$95,279	\$100,437	5.41%
Contingencies	\$2,749	\$2,588	\$2,636	\$3,000	\$3,000	0.00%
Grant Expenditures (Parks)	\$0	\$0	\$0	\$0	\$0	0.00%
Transfer to Public Improvement Fund/Building Fund	\$1,000	\$10,000	\$5,750	\$0	\$23,715	0.00%
Contribution To Storm Water Fund	\$0	\$0	\$0	\$4,000	\$6,000	50.00%
Total	\$1,178,578	\$1,248,642	\$1,482,844	\$1,457,264	\$1,453,254	1.18%
Surplus (Deficit)*	\$19,904	\$42,352	\$41,076	\$0	\$0	
New Year Cash Balance	\$178,946	\$198,850	\$241,202	\$282,278	\$282,278	0.00%
End of Year Cash Balance	\$198,850	\$241,202	\$282,278	\$282,278	\$282,278	0.00%
Minimum Fund Balance	\$176,787	\$187,296	\$222,427	\$215,451	\$217,988	1.18%
Difference	\$22,063	\$53,906	\$59,851	\$66,827	\$64,290	-3.80%

*The new accounting system started showing information as "Appropriations to, or from, Fund Balance." It no longer appears as surplus or deficit.

RECORDED GROWTH FOR SPRING LAKE'S STATE EQUALIZED VALUATION (through 1994) AND TAXABLE VALUE (beginning 1995)

<u>Year</u>	<u>Res/Comm/Ind/Personal</u>	<u>%Increase</u>	<u>TIFA Capture</u>	<u>Total Taxable Value</u>	<u>% Increase</u>
1982	28,040,100	13.01%	0	28,040,100	13.01%
1983	29,032,700	3.54%	0	29,032,700	3.54%
1984	29,163,900	0.45%	81,000	29,244,900	.73%
1985	29,790,700	2.15%	530,800	30,321,500	3.68%
1986	30,659,100	2.92%	1,526,700	32,185,800	6.15%
1987	32,454,100	5.85%	1,979,800	34,433,900	6.98%
1988	33,501,000	3.23%	2,933,800	36,434,800	5.81%
1989	35,574,700	6.19%	3,204,100	38,778,800	6.43%
1990	38,524,500	8.29%	4,077,700	42,602,200	8.97%
1991	40,930,700	6.25%	5,107,800	46,038,500	8.07%
1992	42,942,500	4.91%	5,310,650	48,253,150	4.81%
1993	47,040,300	9.54%	6,264,100	53,304,400	10.47%
1994	49,517,400	5.27%	6,760,000	56,277,400	5.58%
1995	50,381,121	1.74%	6,250,934	56,632,055	.63%
1996	52,340,563	3.89%	6,450,366	58,790,929	3.81%
1997	54,153,916	3.46%	7,362,006	61,515,922	4.64%
1998	56,212,294	3.80%	9,603,856	65,816,150	6.99%
1999	59,301,632	5.50%	10,673,096	69,974,728	6.32%
2000	61,735,026	4.10%	12,257,283	73,992,309	5.70%
2001	63,245,498	2.44%	13,044,526	76,290,024	3.80%
2002	66,576,446	5.27%	14,950,729	81,527,175	6.86%
2003	69,050,368	3.72%	13,436,154	82,486,522	1.18%
2004	71,575,297	3.66%	14,382,156	85,957,453	4.21%
2005	79,253,537	10.7%	14,412,540	93,666,077	8.97%
2006	84,747,681	6.9%	15,672,472	100,420,153	7.21%
2007	91,923,914	8.5%	19,391,815	111,315,729	10.85%
2008	94,766,923	3.1%	20,070,550	114,837,473	3.2%

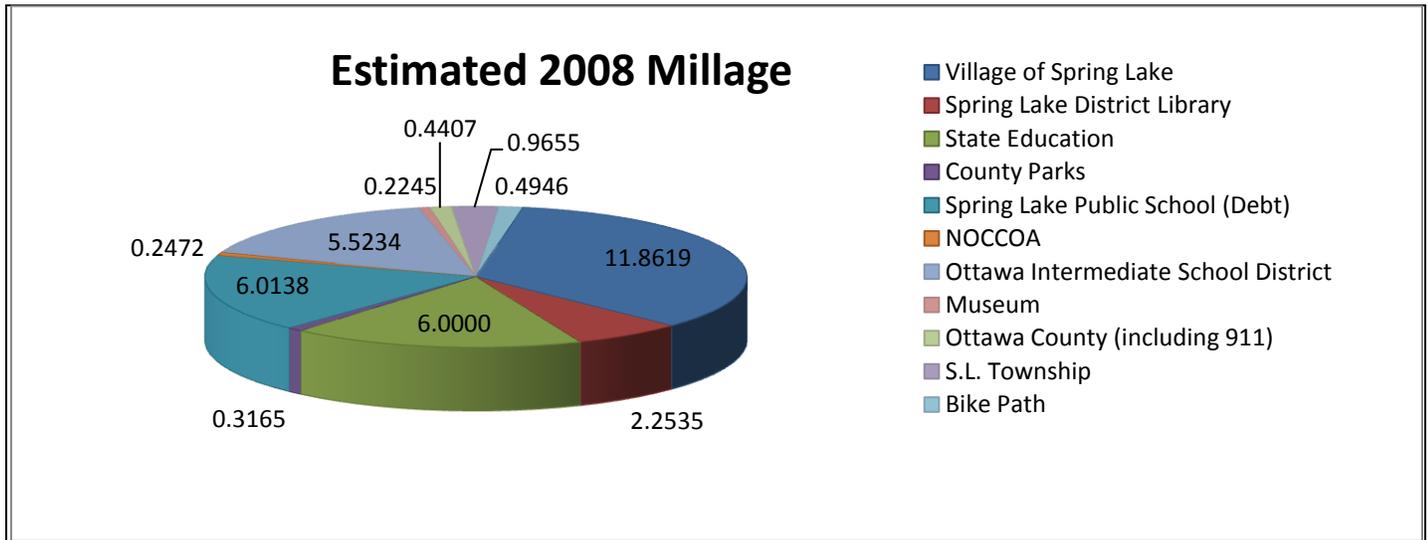
*Encumbered by \$5,174,164 new taxable value dedicated to repayment of Brownfield development loans.



VILLAGE TAXES – FISCAL YEAR 2009

<u>ALL TAXES</u>	<u>Millage</u>
Village of Spring Lake	11.8619
Spring Lake District Library	2.2535*
State Education	6.0000
County Parks	0.3165*
Spring Lake Public School (Debt)	6.0138
NOCCOA	0.2472*
Ottawa Intermediate School District	5.5234
Museum	0.2245*
Ottawa County (including 911)	0.4407*
S.L. Township	0.9655*
Bike Path	0.4946*
County Operating	<u>3.6000</u>
TOTAL MILLAGE RATES	<u>37.9416</u>

* Village millages represent the approved 2008 millage; all millages with * are based on 2007 rates.
Spring Lake District Library Debt – Bond issue approved by voters in May 2001. Bond issuance contingent upon approval of future operating millage.



PROPOSAL A: ANALYSIS

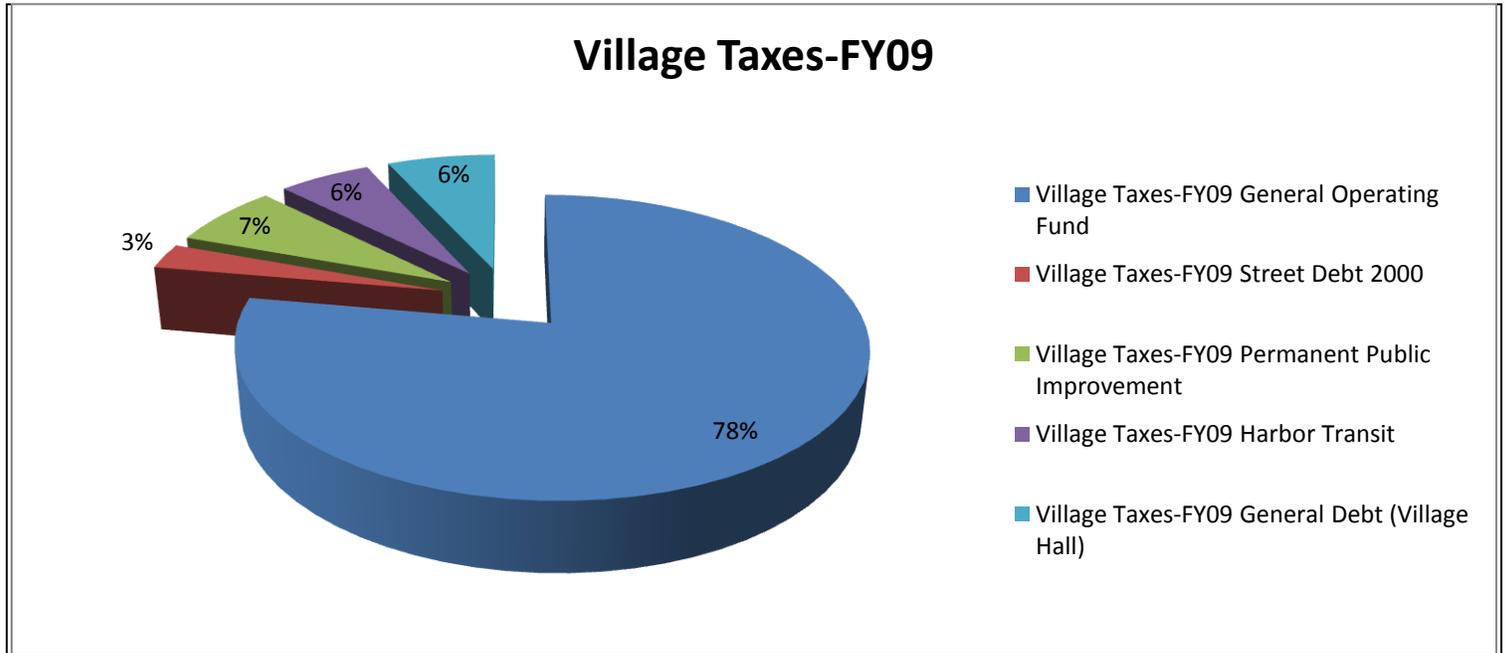
	<u>1993 Millage</u>	<u>2008 Millage</u>	<u>FY 09</u>	<u>Savings From 1993</u>
Residential Total	59.1772	38.0744	37.9416	21.2356
Business Total	59.1772	56.0744	55.9416	3.2356

Notes: Business millage rate includes 18-mill statewide tax.

WHERE YOUR ACTUAL 2008 (FY2009) TAX DOLLAR GOES

VILLAGE TAXES-FY2007 APPROVED

	<u>FY08</u>	<u>FY09 Approved Millage</u>	<u>Difference</u>	<u>Tax Dollars</u>
General Operating Fund	9.4747	9.3875	(0.0872)	\$849,967
Street Debt 2000	0.2780	0.2780	0	\$ 30,750
Permanent Public Improvement	0.8332	0.8332	0	\$ 75,440
Harbor Transit	0.6092	0.6964	0 .0872	\$ 63,054
General Debt (Village Hall)	0.6668	0.6668	0	\$ 73,757
Total	11.8619	11.8619	0.0	\$1,092,968



VILLAGE MILLAGE HISTORY (1997 TO PRESENT)

	<u>1997</u>		<u>1998</u>	
General Operating	9.6494	\$525,538	9.6109	\$540,251
1986 Water Debt Fund	.8030	49,519	.8968	59,024
NOWS Water Debt Ret.	.6267	38,645	1.0782	70,963
Harbor Transit	.4039	21,997	.3363	18,904
Street Debt Ret. Fund	.2449	15,103	.2397	15,776
Permanent Public Imp.	.0000	0	.0000	0
Museum (voted)	<u>.0000</u>	<u>0</u>	<u> </u>	<u> </u>
TOTAL	11.7279	\$650,802	12.1619	\$704,918

	<u>1999</u>		<u>2000</u>	
General Operating	9.0712	\$539,540	9.4552	\$585,613
1986 Bond Issue			.7011	51,871
1986 Water Debt Fund	.7919	55,437		
NOWS Water Debt Ret.	1.1081	77,573	1.0489	77,603
Harbor Transit	.3501	20,823	.3232	20,018
Street Debt Ret. Fund	.5519	38,636	.2780	20,568
Permanent Public Imp.	<u>.2887</u>	<u>17,171</u>	<u>.3555</u>	<u>22,018</u>
TOTAL	12.1619	\$749,180	12.1619	\$777,691

	<u>2001</u>		<u>2002(FY03)</u>	
General Operating	9.5932	\$618,453	9.0860	\$604,914
1986 Bond Issue	0.0000	0	0.0000	0
NOWS Water Debt Ret.	1.2250	94,064	1.0975	89,476
Harbor Transit	0.3102	19,998	.3004	20,000
Street Debt - 2000	0.2780	21,347	.2780	22,665
Permanent Public Imp.	<u>0.7555</u>	<u>48,705</u>	<u>1.4000</u>	<u>93,207</u>
TOTAL	12.1619	\$802,567	12.1619	\$830,262

	<u>FY04</u>		<u>FY 05</u>	
General Operating	10.1835	\$703,174	10.1835	\$728,854
1986 Bond Issue	0.0000	0	0.0000	0
NOWS Water Debt Ret.	0.0000	0	0.0000	0
Harbor Transit	0.3004	20,742	0.3004	21,637
Street Debt - 2000	0.2780	20,236	0.2780	21,632
Major Street Fund	1.0000	69,040	1.0000	71,866
Public Improvement	0.7332	43,758	0.7332	51,674
General Debt (Village Hall)	<u>0.6668</u>	<u>55,000</u>	<u>0.6668</u>	<u>50,552</u>
TOTAL	13.1619	\$911,950	13.1619	\$946,215

		<u>FY 06</u>		<u>FY 07</u>	
General Operating	9.7835	\$775,376		9.7119	788,330
Harbor Transit	0.6004	47,583		0.4720	38,313
Street Debt - 2000	0.2780	26,038		0.2780	26,923
Major Street Fund	1.0000	79,252		0	0
Public Improvement	0.7332	58,108		0.8332	67,632
General Debt (Village Hall)	<u>0.6668</u>	<u>62,456</u>		<u>0.6668</u>	<u>64,576</u>
TOTAL	13.0619	\$1,048,858		11.9619	\$985,774

		<u>FY 08</u>		<u>FY 09</u>	
General Operating	9.4747	\$830,380		9.3875	849,967
Harbor Transit	0.6092	53,391		0.6964	63,054
Street Debt - 2000	0.2780	29,755		0.2780	30,750
Public Improvement	0.8332	73,023		0.8332	75,440
General Debt (Village Hall)	<u>0.6668</u>	<u>71,370</u>		<u>0.6668</u>	<u>73,757</u>
TOTAL	11.8619	\$1,057,919		11.8619	\$1,092,968

**Tax Spread
2009**

(*Estimated Due to SLT Assessor Change)

REAL	\$ 110,612,973			
LESS TIF	\$20,070,550			
TOTAL	\$ 90,542,423			
101-General Operating				Total
\$ 90,542,423	1000	9.3875		\$ 849,967.00
390-Village Hall Debt-2003				
\$ 110,612,973	1000	0.6668		\$ 73,756.73
395-Street Debt-2000				
\$ 110,612,973	1000	0.2780		\$ 30,750.41
208-Public Improvement				
\$ 90,542,423	1000	0.8332		\$ 75,439.95
101-Harbor Transit				
\$ 90,542,423	1000	0.6964		\$ 63,053.74
296-TIF				
\$ 20,070,550	1000	10.9171		\$ 310,000.00
Total Real				\$1,402,967.82
Personal				\$ 50,110.60
				<u>\$1,453,078.42</u>
				<u><u>\$1,453,078.42</u></u>

**Tax Spread
2009**

101 General Operating	9.3875
390 Village Hall Debt-2003	0.6668
395 Street Debt-2000	0.2780
208 Public Improvement	0.8332
101 Harbor Transit	<u>0.6964</u>
Total	<u><u>11.8619</u></u>
Real Taxable Value	\$ 110,612,973
Personal Taxable Value	<u>\$ 4,224,500</u>
Total	\$ 114,837,473
	<u>11.8619</u>
	<u><u>\$ 1,362,190.62</u></u>
Subject to TIF:	
General Operating	9.3875
Harbor Transit	0.6964
Public Improvement	0.8332
	<u>10.9171</u>
TIF Captured Value	\$20,070,550
Lake Pointe	\$ 4,843,416
Mill Point	\$ 408,800
	\$ 14,217,651

**Tax Spread
2009**

Personal Property				\$ 4,224,500
101-General Operating				
	\$4,282,100	1000	9.4747	\$ 39,657.49
208-Public Improvements				
	\$4,282,100	1000	0.8332	\$ 3,519.85
390-Village Hall Debt-2003				
	\$4,282,100	1000	0.6668	\$ 2,816.90
395-Street Debt-2000				
	\$4,282,100	1000	0.278	\$ 1,174.41
101-Harbor Transit				
	\$4,282,100	1000	0.6092	\$ 2,941.94
Total				\$ 50,110.60

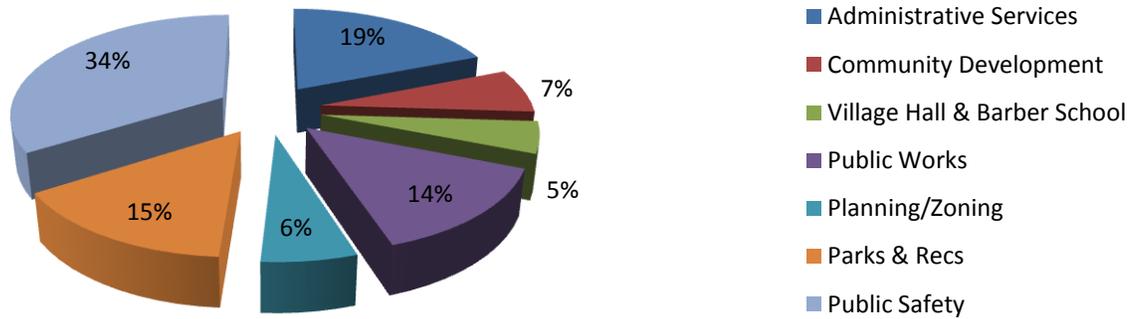
**FUNCTIONAL BREAKDOWN OF RECOMMENDED FY09
GENERAL FUND EXPENDITURES**

<u>Function</u>	<u>FY08</u>		<u>FY09</u>	
	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>
<i>Administrative & Management Services</i> Village Council, Village Manager, Legal Services, Village Clerk/Treasurer,	\$261,013	18.5%	\$278,709	19.2%

Elections, General Services, Contingencies

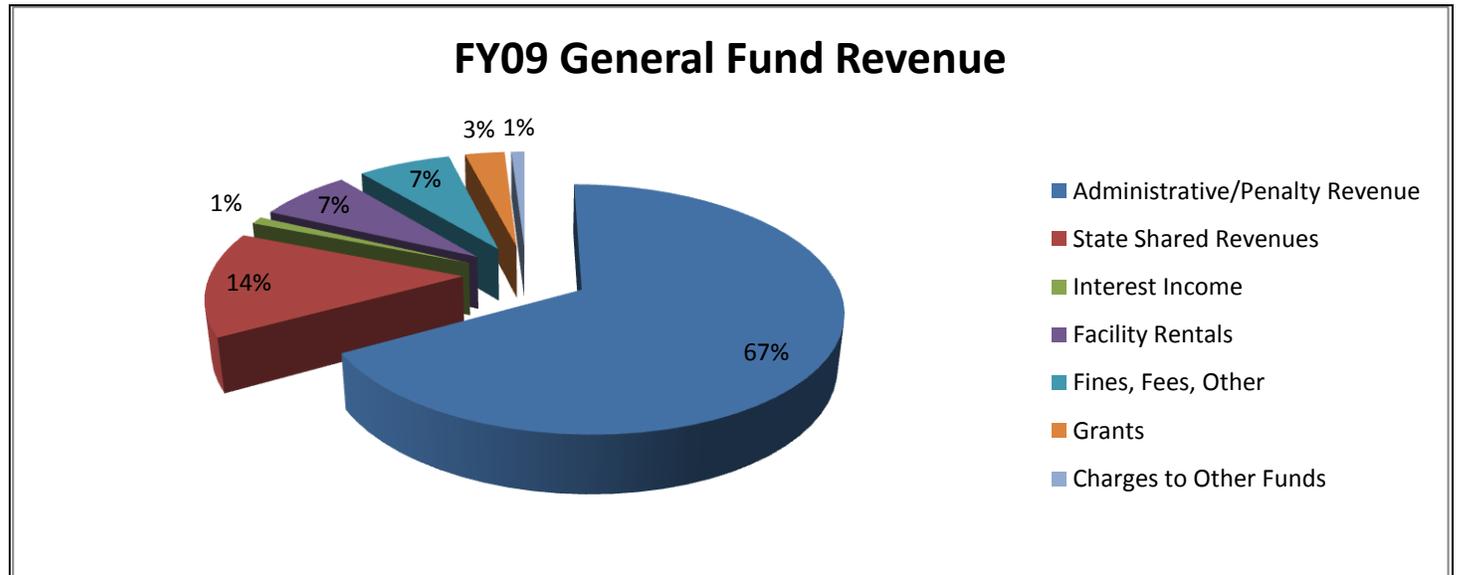
<u>Citizen Services / Community Development</u> Harbor Transit Coast Guard Festival Fireworks – Heritage Festival	\$ 98,040	7.0%	\$100,437	7.0%
<u>Village Hall & Grounds / Barber School</u> Building Maintenance	\$ 82,024	5.8%	\$ 70,997	4.8%
<u>Public Works</u> Savidge Corridor Maintenance Street Lighting	\$227,574	16.2%	\$209,142	14.4%
<u>Planning / Zoning / Code Inspections</u>	\$ 56,732	4.0%	\$ 82,579	5.7%
<u>Parks & Recreation</u> Tanglefoot Park, Recreation Department Park Maintenance, Park Development	\$208,126	14.8%	\$211,688	14.5%
<u>Public Safety</u> Police/Fire Departments	\$474,065	33.7%	\$500,202	34.4%
Total	\$1,407,574	100%	\$1,453,754	100%

FY09 General Fund Expenditures



BREAKDOWN OF EXPECTED FY09 GENERAL FUND REVENUES BY SOURCES

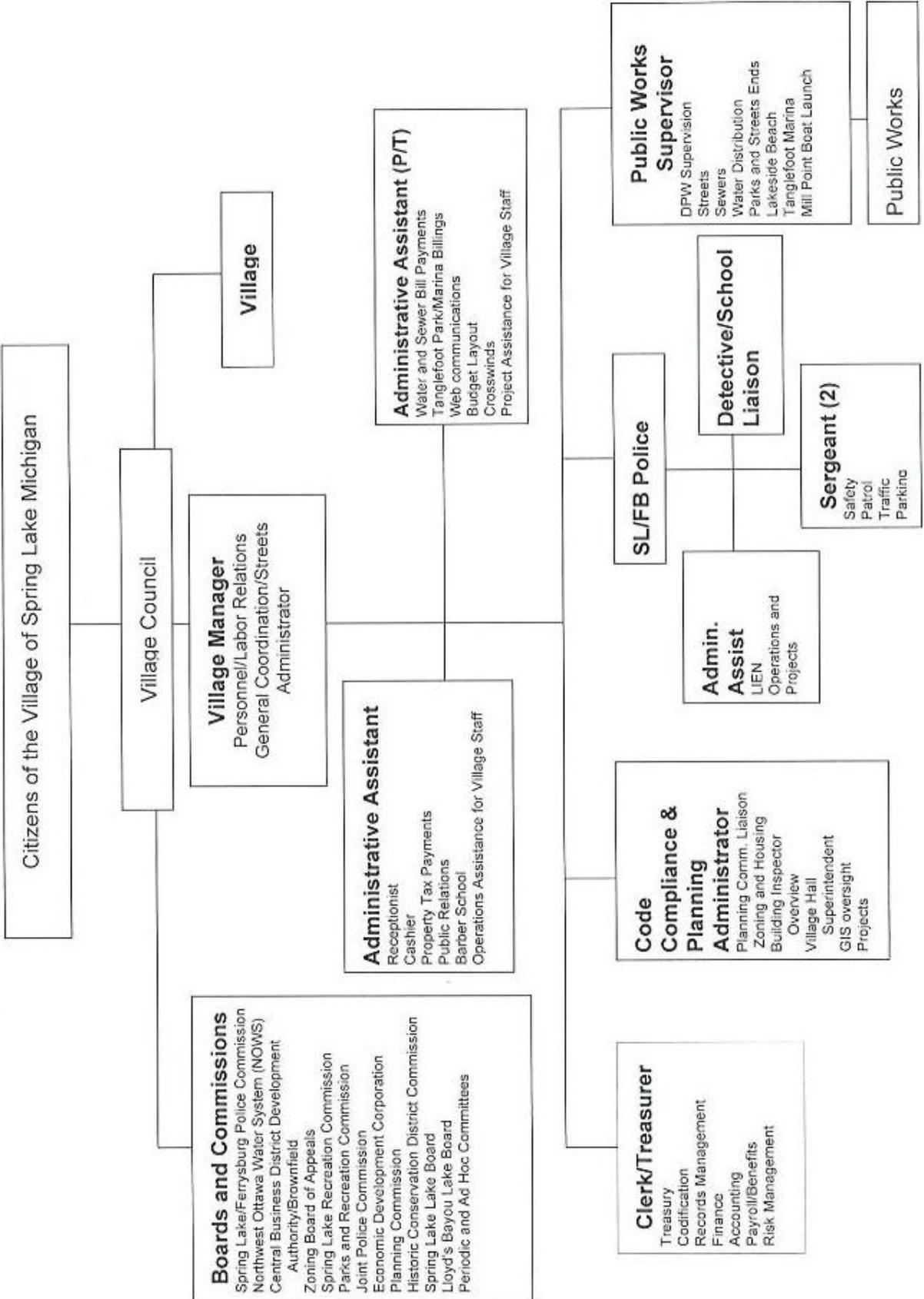
<u>Source</u>	<u>FY08</u>		<u>Estimated FY09</u>	
	<u>Amount</u>	<u>% of Total</u>	<u>Amount</u>	<u>% of Total</u>
Administration Fee Penalty Revenue	\$945,165	67.2%	\$976,240	67.2 %
State Shared Revenues Sales Tax Liquor Licenses Fees	\$209,268	14.9%	\$210,023	14.5%
Interest Income	\$ 5,000	0.4%	\$ 5,000	0.3%
Facility Rentals	\$107,641	7.4%	\$101,000	6.9%
Fines, fees and other Locally generated income	\$110,800	7.9%	\$109,825	7.6%
Grants	\$ 200	0.1%	\$ 0	0.0%
Charges to other Funds	\$ 29,500	2.1%	\$ 39,500	2.7%
Fund Balance	\$ 0	0.0%	\$ 12,166	0.8%
TOTAL REVENUES	\$1,407,574	100%	\$1,453,754	100%



Personnel

The wage and salary plan has been increased by 3.5%.

Village Of Spring Lake Organizational Chart



Wage Scale July 1, 2008 to June 30, 2009

GRADE	STEP 1	STARTING HOURLY	STEP 2	1 YEAR HOURLY	STEP 3	2 YEAR HOURLY	STEP 4	3 YEAR HOURLY	STEP 5	4 YEAR HOURLY
A		\$ 10.69		\$ 11.33		\$ 11.85		\$ 12.42		\$ 12.84
1	\$ 26,332.80	\$ 12.66	\$ 27,456.00	\$ 13.20	\$ 29,369.60	\$ 14.12	\$ 30,721.60	\$ 14.77	\$ 31,761.60	\$ 15.27
2	\$ 29,120.00	\$ 14.00	\$ 30,659.20	\$ 14.74	\$ 32,094.40	\$ 15.43	\$ 33,550.40	\$ 16.13	\$ 34,673.60	\$ 16.67
3	\$ 31,990.40	\$ 15.38	\$ 33,571.20	\$ 16.14	\$ 35,214.40	\$ 16.93	\$ 36,712.00	\$ 17.65	\$ 37,939.20	\$ 18.24
4	\$ 34,153.60	\$ 16.42	\$ 36,712.00	\$ 17.65	\$ 38,480.00	\$ 18.50	\$ 40,206.40	\$ 19.33	\$ 41,496.00	\$ 19.95
5	\$ 44,657.60	\$ 21.47	\$ 46,384.00	\$ 22.30	\$ 48,068.80	\$ 23.11	\$ 49,649.60	\$ 23.87	\$ 51,313.60	\$ 24.67
6	\$ 45,427.20	\$ 21.84	\$ 47,195.20	\$ 22.69	\$ 48,880.00	\$ 23.50	\$ 50,481.60	\$ 24.27	\$ 52,208.00	\$ 25.10
7	\$ 48,172.80	\$ 23.16	\$ 49,379.20	\$ 23.74	\$ 51,168.00	\$ 24.60	\$ 52,956.80	\$ 25.46	\$ 54,724.80	\$ 26.31
8	\$ 50,689.60	\$ 24.37	\$ 52,603.20	\$ 25.29	\$ 54,537.60	\$ 26.22	\$ 56,472.00	\$ 27.15	\$ 58,323.20	\$ 28.04
9	\$ 53,934.40	\$ 25.93	\$ 55,972.80	\$ 26.91	\$ 57,948.80	\$ 27.86	\$ 60,008.00	\$ 28.85	\$ 62,088.00	\$ 29.85
10	\$ 57,553.60	\$ 27.67	\$ 59,633.60	\$ 28.67	\$ 61,796.80	\$ 29.71	\$ 63,918.40	\$ 30.73	\$ 66,102.40	\$ 31.78
11	\$ 61,214.40	\$ 29.43	\$ 63,544.00	\$ 30.55	\$ 66,664.00	\$ 32.05	\$ 68,099.20	\$ 32.74	\$ 70,470.40	\$ 33.88
12	\$ 65,291.20	\$ 31.39	\$ 67,641.60	\$ 32.52	\$ 70,054.40	\$ 33.68	\$ 72,612.80	\$ 34.91	\$ 74,942.40	\$ 36.03
13	\$ 70,865.60	\$ 34.07	\$ 74,422.40	\$ 35.78	\$ 77,396.80	\$ 37.21	\$ 80,496.00	\$ 38.70	\$ 82,888.00	\$ 39.85
Note: Includes a 3.5% wage increase for the 2008/2009 Fiscal Year										

JULY 1, 2008- JUNE 30, 2009 WAGE DETAIL

<u>GRADE</u>	<u>CLASSIFICATION</u>	<u>STAFF MEMBER</u>	<u>STEP</u>	<u>ESTIMATED ANNUAL COMPENSATION</u>	<u>BASE HOURLY RATE</u>	<u>HIRE DATE</u>	<u>NOTES</u>
	Reserve Police Officers	five positions		\$ 46,000.00	\$ 11.75		
	Public Service- Seasonal	four positions		\$ 41,100.00	\$8.00 - \$9.50		
	Crossing Guard	Wilson		\$ 2,745.00	\$ 8.07	12/20/2004	
	Crossing Guard	DeCan		\$ 2,745.00	\$ 8.07	12/20/2004	
1	Administrative Aide	Fonkert	1,2	\$ 21,964.80	\$ 13.20	12/27/2005	A
2	Administrative Assistant	Paparella	4,5	\$ 34,392.80	\$ 16.54	9/7/2004	B
2	Administrative Assistant	Schmidt	4,5	\$ 25,584.00	\$ 16.40	8/29/2005	C
3	Administrative Assistant	Spelde	5	\$ 37,939.20	\$ 18.24	7/21/1998	
4	Public Works Operator	Inso	5	\$ 41,496.00	\$ 19.95	7/5/1995	
4	Public Works Operator	Cuddington	2	\$ 36,712.00	\$ 17.65	1/6/2000	D
4	Public Works-Foreman	Van Hoeven	5	\$ 41,496.00	\$ 19.95	5/2/2005	
5	Code Compliance and Planning	Staton	5	\$ 51,813.60	\$ 24.67	7/9/2007	* E
7	Public Works Supervisor	Whitley	5	\$ 54,724.80	\$ 26.31	7/15/1986	
9	Clerk/Treasurer	Lawrence	5	\$ 62,588.00	\$ 29.85	9/6/2000	*
10	Police Chief	DeYoung	5	\$ 66,602.40	\$ 31.78	2/26/1988	*
13	Village Manager	Cotton	5	\$ 80,080.00	\$ 38.50	8/1/2002	F
	<u>Per Union Contract</u>						
	Police Officer	Allard		\$ 48,110.40	\$ 23.13	9/27/1999	
	Police Officer	Theune		\$ 48,110.40	\$ 23.13	11/3/1994	
	Police Officer	Turbett		\$ 48,110.40	\$ 23.13	11/18/2003	
	Police Officer	VanDis		\$ 48,110.40	\$ 23.13	5/2/2005	
	Police Officer	Hill		\$ 40,456.14	\$ 19.45	2/21/2007	G
	Detective	Williams		\$ 51,272.00	\$ 24.65	12/2/2002	
	Sergeant	Steinhauer		\$ 54,475.20	\$ 26.19	4/6/1995	
	Sergeant	Vukits		\$ 54,475.20	\$ 26.19	5/24/1981	
	Trailer Park Manager	Johnson	unassigned	\$ 6,613.68	\$ 1,102.28	3/1/1997	

NOTES

- A Step increase on 7/01/08
- B Step increase on 10/14/08
- C Step increase on 1/20/09
- D Step increase on 1/06/09 with water certification
- E Step increase on 7/09/08
- F Manager's salary set by the Village Council per manager's employment agreement and budget approval process. Deferred compensation charge requested rather than a salary adjustment.
- G Step increase on 2/21/09

- * Salary includes compensation for Acting Manager duties.

**VILLAGE OF SPRING LAKE
FY09
LINE ITEM DETAIL
ALL FUNDS**

2008-2009 FISCAL YEAR
Dept 000.000: GENERAL SERVICES

GL NUMBER	DESCRIPTION	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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Fund 101: GENERAL FUND
ESTIMATED
REVENUES

101-000.000-403.000	CURRENT REAL PROPERTY TAX	830,380	857,332	857,332	849,967	(0.86)
101-000.000-403.100	REAL/PERSONAL REFUNDED TAXES	0	(184)	(184)	0	(100.00)
101-000.000-403.857	HARBOR TRANS REAL PROPERTY TAX	53,391	55,124	55,124	63,054	14.39
101-000.000-417.000	CURRENT PERSONAL PROPERTY TAX	40,572	35,971	35,971	39,657	10.25
101-000.000-417.857	HARBOR TRANS PERSONAL PROP TAX	2,609	2,313	2,313	2,942	27.19
101-000.000-451.000	BUSINESS LICENSES & PERMITS	1,000	750	750	1,000	33.33
101-000.000-451.100	CABLE TV FRANCHISE FEES	31,500	34,000	26,205	34,000	0.00
101-000.000-451.200	CELLULAR TOWER	12,000	14,400	14,400	14,400	0.00
101-000.000-479.000	ZONING FEES	2,000	3,090	3,090	4,500	45.63
101-000.000-576.000	MI SALES TAX - CONSTITUTIONAL	170,830	170,830	161,375	170,830	0.00
101-000.000-576.100	MI SALES TAX - STATUTORY	34,938	34,938	29,400	35,637	2.00
101-000.000-578.000	LIQUOR LICENSES	3,500	3,570	3,570	3,556	(0.39)
101-000.000-601.000	CHARGES FOR SERVICES	1,500	1,410	1,410	1,500	6.38
101-000.000-601.250	LEAF BAG SALES	100	69	69	100	44.93
101-000.000-601.403	1% ADMINISTRATION FEE	13,213	13,069	13,069	13,620	4.22
101-000.000-601.404	PENALTY REVENUE ON TAXES	5,000	8,245	8,245	7,000	(15.10)
101-000.000-602.000	CHG FOR SERVICE OTHER FUNDS	29,500	34,500	34,500	39,500	14.49
101-000.000-655.000	FINES, FORFEITURES & COSTS	22,000	25,250	21,542	27,500	8.91
101-000.000-655.109	PERSONAL BREATHILIZER TEST FEE	200	0	0	200	0.00
101-000.000-655.110	IMPOUND RELEASE FEES	4,000	4,625	4,625	4,000	(13.51)
101-000.000-655.150	FINGERPRINTING FEES	0	40	40	0	(100.00)
101-000.000-655.200	HOUSING INSPECTION FEES	2,250	3,000	2,820	3,000	0.00
101-000.000-655.207	OUIL COST RECOVERY	500	1,427	1,427	1,225	(14.16)

101-000.000-664.000	INTEREST & DIVIDEND INCOME	5,000	5,000	0	5,000	0.00
101-000.000-670.100	BARBER SCHOOL RENT	5,500	6,355	5,455	5,500	(13.45)
101-000.000-671.000	TANGLEFOOT PARK RENTALS	80,000	63,000	57,715	75,000	19.05
101-000.000-671.500	TANGLEFOOT PK - DOCK RENTALS	14,641	11,000	9,131	13,000	18.18
101-000.000-672.000	LAUNCH RAMP FEES	7,000	5,500	5,223	7,000	27.27
101-000.000-672.500	GRAND LADY - BOAT DOCKING FEE	500	500	0	500	0.00
101-000.000-672.857	CROSSWINDS ADVERTISING	0	370	370	400	8.11
101-000.000-676.296	CONTRIBUTION FROM TIFA FUND	15,000	15,000	15,000	0	(100.00)
101-000.000-677.000	REIMBURSEMENTS	0	0	4,795	0	0.00
101-000.000-677.100	PARK EXPENSES REIMBURSED	10,000	10,175	9,708	10,000	(1.72)
101-000.000-677.110	NSF RETURNED CHECK FEE	200	80	0	0	(100.00)
101-000.000-677.115	VILLAGE APPAREL SALES	50	50	(96)	0	(100.00)
101-000.000-677.203	FIREWORKS DONATIONS	8,500	6,850	6,850	8,000	16.79
101-000.000-694.000	OTHER MISCELLANEOUS INCOME	200	945	945	0	(100.00)
101-000.000-694.110	AREA WIDE GARAGE SALE FEE	0	25	15	0	(100.00)
101-000.000-694.209	SEIZED MONIES	0	246	246	0	(100.00)
101-000.000-694.250	MOWING FEES	0	118	118	0	(100.00)
101-000.000-695.000	APPROPIATION FROM FUND BALANCE	0	0	0	12,166	0.00
Totals for Dept 000.000-GENERAL SERVICES		1,407,574	1,428,983	1,392,568	1,453,754	1.73

TOTAL ESTIMATED REVENUES	1,407,574	1,428,983	1,392,568	1,453,754	1.73
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2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 101: GENERAL FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE		
101-000.000-818.226	CONTRIBUTION TO STORM WATER FUND	4,000	5,648	4,000	6,000	6.23
101-000.000-975.000	APPROPRIATION TO FUND BALANCE	20,926	8,393	0	0	(100.00)
101-000.000-999.249	TRANSFER TO BUILDING DEPT	0	0	0	23,715	0.00
Totals for Dept 000.000-GENERAL SERVICES		24,926	14,041	4,000	29,715	111.63

2008-2009 FISCAL YEAR

Dept 101.000: VILLAGE COUNCIL

Fund 101: GENERAL FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
101-101.000-703.101 STIPEND VILLAGE COUNCIL	6,600	6,600	6,600	6,600	0.00
101-101.000-704.000 SOCIAL SECURITY	505	505	505	505	0.00
101-101.000-711.000 WORKER'S COMP. INSURANCE	63	69	69	83	20.29
101-101.000-801.101 PROFESSIONAL SERVICE - CITYHOOD	3,000	4,200	4,154	5,000	19.05
101-101.000-860.000 TRANSPORTATION/TRAINING	4,500	4,200	3,969	4,500	7.14
101-101.000-886.600 SL ROTARY CLUB MEMBERSHIP	0	0	0	700	0.00
101-101.000-889.300 CONCERT SPONSORSHIP	0	0	0	500	0.00
101-101.000-956.000 MISCELLANEOUS	2,500	1,500	961	2,500	66.67
Totals for Dept 101.000-VILLAGE COUNCIL	17,168	17,074	16,258	20,388	19.41

2008-2009 FISCAL YEAR

Dept 172.000: VILLAGE MANAGERS OFFICE

Fund 101: GENERAL FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
101-172.000-702.000 SALARIES-WAGES FULL TIME	51,468	51,468	56,409	51,944	0.92
101-172.000-702.001 SALARIES-OVERTIME PAY	1,000	1,000	532	500	(50.00)
101-172.000-704.000 SOCIAL SECURITY	3,937	3,937	4,306	3,974	0.94
101-172.000-705.000 RETIREMENT FUND CONTRIBUTION	4,433	4,433	5,333	5,773	30.23
101-172.000-709.000 HOSPITALIZATION INSURANCE	7,586	9,328	9,328	7,966	(14.60)
101-172.000-710.000 LIFE INSURANCE	317	336	336	321	(4.46)
101-172.000-711.000 WORKER'S COMP. INSURANCE	154	135	135	158	17.04
101-172.000-727.000 OFFICE SUPPLIES	3,200	4,400	4,247	5,000	13.64
101-172.000-741.115 VILLAGE APPAREL	135	0	0	35	0.00
101-172.000-801.000 PROFESSIONAL SERVICE	2,000	300	267	500	66.67
101-172.000-801.172 PROF SERVICE - SECRETARIAL	745	0	0	0	0.00
101-172.000-860.000 TRANSPORTATION/TRAINING	6,700	6,900	6,735	7,900	14.49
101-172.000-900.000 PRINTING & PUBLISHING	1,000	239	239	300	25.52
101-172.000-910.000 INSURANCE	550	531	531	531	0.00
101-172.000-940.000 INTERNAL RENTAL	6,276	6,276	6,276	6,276	0.00
101-172.000-940.002 OFFICE EQUIPMENT RENT	3,920	3,920	3,920	3,920	0.00
101-172.000-956.000 MISCELLANEOUS	1,500	700	608	1,200	71.43
101-172.000-956.100 FLEX PLAN ADMINISTRATIVE FEES	1,400	660	610	800	21.21
Totals for Dept 172.000-VILLAGE MANAGERS OFFICE	96,321	94,563	99,812	97,098	2.68

2008-2009 FISCAL YEAR

Dept 191.000: ELECTIONS

Fund 101: GENERAL FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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101-191.000-703.191	ELECTION WORKERS	750	629	629	0	(100.00)
101-191.000-740.000	OPERATING SUPPLIES	2,000	1,433	1,433	0	(100.00)
Totals for Dept 191.000-ELECTIONS		2,750	2,062	2,062	0	(100.00)

2008-2009 FISCAL YEAR

Dept 210.000: LEGAL SERVICES

Fund 101: GENERAL FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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101-210.000-703.700	RETAINER	1,800	1,800	1,800	1,800	0.00
101-210.000-804.000	LEGAL FEES	20,000	14,250	12,724	20,000	40.35
Totals for Dept 210.000-LEGAL SERVICES		21,800	16,050	14,524	21,800	35.83

2008-2009 FISCAL YEAR

Dept 215.000: CLERK/TREASURER

Fund 101: GENERAL FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
101-215.000-702.000 SALARIES-WAGES FULL TIME	48,813	48,813	53,938	53,711	10.03
101-215.000-704.000 SOCIAL SECURITY	3,734	3,734	4,021	4,071	9.03
101-215.000-705.000 RETIREMENT FUND CONTRIBUTION	4,107	4,107	4,536	4,500	9.57
101-215.000-709.000 HOSPITALIZATION INSURANCE	8,866	10,549	10,555	10,087	(4.38)
101-215.000-710.000 LIFE INSURANCE	353	368	368	356	(3.26)
101-215.000-711.000 WORKER'S COMP. INSURANCE	146	110	110	160	45.45
101-215.000-727.000 OFFICE SUPPLIES	1,400	1,500	1,319	1,700	13.33
101-215.000-801.000 PROFESSIONAL SERVICE	100	0	0	6,240	0.00
101-215.000-804.100 AUDIT SERVICES	6,650	6,440	6,440	6,633	3.00
101-215.000-831.000 TAX STATEMENT PREPARATION	1,320	1,000	991	1,030	3.00
101-215.000-860.000 TRANSPORTATION/TRAINING	600	229	229	300	31.00
101-215.000-900.000 PRINTING & PUBLISHING	3,200	3,200	2,360	3,000	(6.25)
101-215.000-900.210 PRINTING CHARTER/ORDINANCES	1,225	0	0	400	0.00
101-215.000-910.000 INSURANCE	606	592	592	592	0.00
101-215.000-940.002 OFFICE EQUIPMENT RENT	13,728	13,728	13,728	13,728	0.00
101-215.000-956.000 MISCELLANEOUS	200	106	106	200	88.68
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Totals for Dept 215.000-CLERK/TREASURER	95,048	94,476	99,293	106,708	12.95

2008-2009 FISCAL YEAR

Dept 265.000: VILLAGE HALL AND GROUNDS

Fund 101: GENERAL FUND

APPROPRIATIONS

		2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
101-265.000-702.000	SALARIES-WAGES FULL TIME	8,101	8,101	8,189	7,977	(1.53)
101-265.000-703.000	SALARIES-WAGES PART TIME	250	0	0	0	0.00
101-265.000-703.600	CLEANING SERVICE	7,020	7,020	6,514	7,020	0.00
101-265.000-704.000	SOCIAL SECURITY	620	620	592	610	(1.61)
101-265.000-705.000	RETIREMENT FUND CONTRIBUTION	811	811	811	808	(0.37)
101-265.000-709.000	HOSPITALIZATION INSURANCE	1,494	1,494	1,494	1,681	12.52
101-265.000-710.000	LIFE INSURANCE	77	77	70	79	2.60
101-265.000-711.000	WORKER'S COMP. INSURANCE	89	81	81	89	9.88
101-265.000-775.100	CUSTODIAL SUPPLIES	405	605	518	600	(0.83)
101-265.000-853.000	TELEPHONE	800	800	687	800	0.00
101-265.000-891.000	TRASH COLLECTION	210	110	87	150	36.36
101-265.000-910.000	INSURANCE	3,250	3,492	3,492	3,500	0.23
101-265.000-921.000	ELECTRIC SERVICE	11,500	10,000	8,831	11,500	15.00
101-265.000-922.000	WATER & SEWER SERVICE	860	896	896	946	5.58
101-265.000-923.000	HEATING	9,700	6,600	6,092	7,500	13.64
101-265.000-931.000	BUILDING REPAIRS & MAINT	4,000	11,400	9,618	4,000	(64.91)
101-265.000-956.000	MISCELLANEOUS	500	1,000	954	500	(50.00)
Totals for Dept 265.000-VILLAGE HALL AND GROUNDS		49,687	53,107	48,926	47,760	(10.07)

2008-2009 FISCAL YEAR

Dept 270.000: BARBER STREET SCHOOL BUILDING

Fund 101: GENERAL FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
101-270.000-702.000 SALARIES-WAGES FULL TIME	6,677	6,677	7,621	7,728	15.74
101-270.000-704.000 SOCIAL SECURITY	510	510	569	591	15.88
101-270.000-705.000 RETIREMENT FUND CONTRIBUTION	666	666	760	783	17.57
101-270.000-709.000 HOSPITALIZATION INSURANCE	1,138	1,354	1,354	1,608	18.76
101-270.000-710.000 LIFE INSURANCE	67	67	69	77	14.93
101-270.000-711.000 WORKER'S COMP. INSURANCE	79	81	81	94	16.05
101-270.000-775.000 REPAIRS & MAINTENANCE SUPPLIES	1,000	1,300	1,239	1,200	(7.69)
101-270.000-801.000 PROFESSIONAL SERVICE	11,000	1,325	858	1,000	(24.53)
101-270.000-853.000 TELEPHONE	500	275	233	300	9.09
101-270.000-891.000 TRASH COLLECTION	500	535	483	500	(6.54)
101-270.000-900.000 PRINTING & PUBLISHING	1,000	412	137	750	82.04
101-270.000-910.000 INSURANCE	800	826	826	826	0.00
101-270.000-921.000 ELECTRIC SERVICE	2,000	2,000	1,769	1,800	(10.00)
101-270.000-922.000 WATER & SEWER SERVICE	800	560	560	880	57.14
101-270.000-923.000 HEATING	1,000	760	693	900	18.42
101-270.000-931.000 BUILDING REPAIRS & MAINT	4,500	10,000	5,933	4,000	(60.00)
101-270.000-956.000 MISCELLANEOUS	100	131	131	200	52.67
Totals for Dept 270.000-BARBER STREET SCHOOL BUILDING	32,337	27,479	23,316	23,237	(15.44)

Dept 301.000: POLICE DEPARTMENT

Fund 101: GENERAL FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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101-301.000-819.207	CONTRIBUTION TO POLICE FUND	461,045	461,045	461,045	487,182	5.67
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Totals for Dept 301.000-POLICE DEPARTMENT		461,045	461,045	461,045	487,182	5.67
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2008-2009 FISCAL YEAR

Dept 336.000: FIRE DEPARTMENT

Fund 101: GENERAL FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
101-336.000-801.000 PROFESSIONAL SERVICE	12,000	12,000	12,000	12,000	0.00
101-336.000-921.000 ELECTRIC SERVICE	200	220	196	200	(9.09)
101-336.000-956.000 MISCELLANEOUS	820	468	468	820	75.21
Totals for Dept 336.000-FIRE DEPARTMENT	13,020	12,688	12,664	13,020	2.62

2008-2009 FISCAL YEAR

Dept 381.000: ZONING/PLANNING

Fund 101: GENERAL FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
101-381.000-702.000 SALARIES-WAGES FULL TIME	28,441	46,441	47,965	43,666	(5.98)
101-381.000-704.000 SOCIAL SECURITY	2,175	3,550	3,473	3,340	(5.92)
101-381.000-705.000 RETIREMENT FUND CONTRIBUTION	2,162	3,162	4,171	4,085	29.19
101-381.000-709.000 HOSPITALIZATION INSURANCE	4,840	6,792	6,792	7,081	4.26
101-381.000-710.000 LIFE INSURANCE	164	339	338	345	1.77
101-381.000-711.000 WORKER'S COMP. INSURANCE	171	0	0	333	0.00
101-381.000-727.000 OFFICE SUPPLIES	200	1,050	997	1,250	19.05
101-381.000-801.000 PROFESSIONAL SERVICE	5,000	9,700	8,703	5,500	(43.30)
101-381.000-804.000 LEGAL FEES	3,000	4,000	3,007	3,000	(25.00)
101-381.000-860.000 TRANSPORTATION/TRAINING	750	1,543	1,543	1,800	16.66
101-381.000-900.000 PRINTING & PUBLISHING	650	3,800	1,958	3,000	(21.05)
101-381.000-910.000 INSURANCE	400	386	386	400	3.63
101-381.000-940.000 INTERNAL RENTAL	6,276	6,276	6,276	6,276	0.00
101-381.000-940.002 OFFICE EQUIPMENT RENT	2,353	2,353	2,353	2,353	0.00
101-381.000-956.000 MISCELLANEOUS	150	1,451	1,451	150	(89.66)
Totals for Dept 381.000-ZONING/PLANNING	56,732	90,843	89,413	82,579	(9.10)

2008-2009 FISCAL YEAR

Dept 441.000: DEPARTMENT OF PUBLIC WORKS

Fund 101: GENERAL FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
101-441.000-702.000 SALARIES-WAGES FULL TIME	48,852	48,852	48,435	44,296	(9.33)
101-441.000-702.001 SALARIES-OVERTIME PAY	0	1,800	560	0	(100.00)
101-441.000-703.000 SALARIES-WAGES PART TIME	17,157	17,157	16,192	17,330	1.01
101-441.000-704.000 SOCIAL SECURITY	5,049	5,049	4,959	4,714	(6.63)
101-441.000-705.000 RETIREMENT FUND CONTRIBUTION	4,902	4,902	4,589	4,643	(5.28)
101-441.000-709.000 HOSPITALIZATION INSURANCE	9,112	8,501	8,501	9,616	13.12
101-441.000-710.000 LIFE INSURANCE	478	371	371	428	15.36
101-441.000-711.000 WORKER'S COMP. INSURANCE	1,208	1,387	1,387	1,206	(13.05)
101-441.000-727.000 OFFICE SUPPLIES	400	600	564	600	0.00
101-441.000-740.000 OPERATING SUPPLIES	7,000	5,500	4,688	7,000	27.27
101-441.000-741.000 CLOTHING	860	860	629	800	(6.98)
101-441.000-801.001 SIDEWALK PLOWING	0	5,460	5,460	6,000	9.89
101-441.000-860.000 TRANSPORTATION/TRAINING	500	155	155	500	222.58
101-441.000-890.000 LEAF COLLECTION	15,000	24,051	24,051	4,000	(83.37)
101-441.000-891.000 TRASH COLLECTION	700	855	766	700	(18.13)
101-441.000-891.100 SPRING/FALL CLEANUP	250	407	407	250	(38.57)
101-441.000-891.400 BRUSH CHIPPING	0	1,660	1,660	2,000	20.48
101-441.000-891.500 CHRISTMAS PROGRAM	3,000	3,671	3,671	1,000	(72.76)
101-441.000-891.501 BANNER PROGRAM	2,000	783	783	500	(36.14)
101-441.000-900.000 PRINTING & PUBLISHING	4,000	1,250	1,184	1,500	20.00
101-441.000-910.000 INSURANCE	1,700	2,448	2,448	2,448	0.00
101-441.000-921.000 ELECTRIC SERVICE	3,500	4,000	3,619	3,500	(12.50)
101-441.000-922.000 WATER & SEWER SERVICE	700	592	592	770	30.07
101-441.000-923.000 HEATING	6,000	8,600	8,123	6,000	(30.23)
101-441.000-931.000 BUILDING REPAIRS & MAINT	8,000	6,625	6,606	3,000	(54.72)
101-441.000-933.400 LIGHT POLE FIXTURES	2,400	0	0	500	0.00
101-441.000-933.500 BRIDGE LIGHTING MAINTENANCE	1,000	1,618	1,418	2,000	23.61
101-441.000-933.600 PARKING LOT MAINTENANCE	6,000	4,500	2,907	4,000	(11.11)
101-441.000-940.000 INTERNAL RENTAL	7,845	7,845	7,845	8,630	10.01

101-441.000-940.002	OFFICE EQUIPMENT RENT	1,961	1,961	1,961	1,961	0.00
101-441.000-956.000	MISCELLANEOUS	1,500	1,300	1,273	1,500	15.38
Totals for Dept 441.000-DEPARTMENT OF PUBLIC WORKS		161,074	172,760	165,804	141,392	(18.16)

2008-2009 FISCAL YEAR

Dept 441.100: SAVIDGE CORRIDOR MAINTENANCE

Fund 101: GENERAL FUND APPROPRIATIONS		2007-08	2007-08	2007-08	2008-09	PCT
		ADOPTED	AMENDED	ACTIVITY		
		BUDGET	BUDGET	THRU 06/30/2008	BUDGET	CHANGE
101-441.100-887.208	SIDEWALK MAINTENANCE	500	63	63	500	693.65
101-441.100-922.001	SPRINKLING SYSTEM WATER	7,500	7,382	7,382	8,250	11.76
101-441.100-933.100	SPRINKLER MAINTENANCE	1,500	2,000	711	1,000	(50.00)
101-441.100-933.300	SAVIDGE CORRIDOR REPAIRS	3,000	5,000	4,273	4,000	(20.00)
101-441.100-933.400	LIGHT POLE FIXTURES	3,000	0	0	3,000	0.00
Totals for Dept 441.100-SAVIDGE CORRIDOR MAINTENANCE		15,500	14,445	12,429	16,750	15.96

2008-2009 FISCAL YEAR

Dept 450.000: STREET LIGHTING

Fund 101: GENERAL FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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101-450.000-921.000	ELECTRIC SERVICE	34,000	34,000	30,946	34,000	0.00
101-450.000-921.100	M-104 STREET LIGHTS	17,000	18,500	17,077	17,000	(8.11)
Totals for Dept 450.000-STREET LIGHTING		51,000	52,500	48,023	51,000	(2.86)

2008-2009 FISCAL YEAR

Dept 551.000: TANGLEFOOT PARK

Fund 101: GENERAL FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
101-551.000-702.000 SALARIES-WAGES FULL TIME	5,324	5,324	3,876	3,709	(30.33)
101-551.000-703.400 PARK MANAGER	6,339	6,339	6,390	6,613	4.32
101-551.000-704.000 SOCIAL SECURITY	892	892	692	789	(11.55)
101-551.000-705.000 RETIREMENT FUND CONTRIBUTION	414	414	277	242	(41.55)
101-551.000-709.000 HOSPITALIZATION INSURANCE	780	537	537	597	11.17
101-551.000-710.000 LIFE INSURANCE	38	19	19	22	15.79
101-551.000-711.000 WORKER'S COMP. INSURANCE	150	103	103	137	33.01
101-551.000-775.000 REPAIRS & MAINTENANCE SUPPLIES	1,000	800	620	1,200	50.00
101-551.000-853.000 TELEPHONE	400	275	246	275	0.00
101-551.000-853.100 CABLE SERVICE	2,500	2,571	2,571	2,800	8.91
101-551.000-853.200 INTERNET SERVICE	0	0	0	600	0.00
101-551.000-891.000 TRASH COLLECTION	500	600	556	600	0.00
101-551.000-900.000 PRINTING & PUBLISHING	0	340	340	0	(100.00)
101-551.000-910.000 INSURANCE	2,123	1,952	1,952	1,952	0.00
101-551.000-921.000 ELECTRIC SERVICE	10,000	9,350	8,350	10,000	6.95
101-551.000-922.000 WATER & SEWER SERVICE	3,100	3,195	3,195	4,400	37.72
101-551.000-923.000 HEATING	450	450	373	400	(11.11)
101-551.000-931.000 BUILDING REPAIRS & MAINT	1,000	1,300	1,201	2,000	53.85
101-551.000-956.000 MISCELLANEOUS	250	277	277	500	80.51
101-551.000-976.551 TANGLEFOOT PK - DOCK REPAIRS	0	0	0	3,000	0.00
Totals for Dept 551.000-TANGLEFOOT PARK	35,260	34,738	31,575	39,836	14.68

2008-2009 FISCAL YEAR

Dept 691.000: RECREATION DEPARTMENT

Fund 101: GENERAL FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
101-691.000-801.800 CONTRACTED REC SERVICES	10,515	9,135	9,135	9,135	0.00
101-691.000-910.000 INSURANCE	4,000	2,382	2,382	2,382	0.00
Totals for Dept 691.000-RECREATION DEPARTMENT	14,515	11,517	11,517	11,517	0.00

2008-2009 FISCAL YEAR

Dept 692.000: PARKS MAINTENANCE

Fund 101: GENERAL FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
101-692.000-702.000 SALARIES-WAGES FULL TIME	39,867	39,867	39,843	40,552	1.72
101-692.000-702.001 SALARIES-OVERTIME PAY	668	668	29	641	(4.04)
101-692.000-703.000 SALARIES-WAGES PART TIME	12,157	16,157	12,637	12,330	(23.69)
101-692.000-704.000 SOCIAL SECURITY	3,980	3,980	4,046	4,094	2.86
101-692.000-705.000 RETIREMENT FUND CONTRIBUTION	4,004	4,004	4,137	4,332	8.19
101-692.000-709.000 HOSPITALIZATION INSURANCE	7,535	7,430	7,430	8,824	18.76
101-692.000-710.000 LIFE INSURANCE	396	339	339	393	15.93
101-692.000-711.000 WORKER'S COMP. INSURANCE	955	1,285	1,285	1,020	(20.62)
101-692.000-740.000 OPERATING SUPPLIES	2,000	1,000	494	1,500	50.00
101-692.000-741.000 CLOTHING	590	590	486	600	1.69
101-692.000-775.000 REPAIRS & MAINTENANCE SUPPLIES	2,000	1,000	561	2,000	100.00
101-692.000-775.200 LAKESIDE BEACH MAINTENANCE	2,000	1,000	790	2,000	100.00
101-692.000-775.300 CENTRAL PARK MAINTENANCE	3,000	4,400	4,177	2,400	(45.45)
101-692.000-775.400 MILL POINT PARK MAINTENANCE	7,000	3,000	2,234	3,000	0.00
101-692.000-801.902 CONTRACT WORK CREWS	9,000	6,500	5,003	9,000	38.46
101-692.000-853.000 TELEPHONE	500	250	229	500	100.00
101-692.000-891.000 TRASH COLLECTION	600	650	571	600	(7.69)
101-692.000-900.000 PRINTING & PUBLISHING	0	399	399	0	(100.00)
101-692.000-910.000 INSURANCE	6,200	8,366	8,366	9,000	7.58
101-692.000-921.000 ELECTRIC SERVICE	3,500	5,000	4,453	3,500	(30.00)
101-692.000-921.001 PARKING LOT ELECTRIC	3,200	2,750	2,485	3,000	9.09
101-692.000-921.002 LAKESIDE TRAIL ELECTRIC	3,500	4,500	4,102	5,000	11.11
101-692.000-922.000 WATER & SEWER SERVICE	8,500	6,813	6,813	9,350	37.24
101-692.000-922.001 SPRINKLING SYSTEM WATER	4,500	4,219	4,219	4,950	17.33
101-692.000-933.100 SPRINKLER MAINTENANCE	1,500	500	272	4,000	700.00
101-692.000-933.200 LAKESIDE TRAIL REPAIRS	3,500	3,700	3,566	2,500	(32.43)
101-692.000-933.250 WEST END BOARDWALK MAINTENANCE	500	157	157	500	218.47
101-692.000-933.296 CONNECTOR PATH REPAIRS	2,000	1,014	566	1,500	47.93
101-692.000-940.000 INTERNAL RENTAL	15,630	15,630	15,630	15,680	0.32

101-692.000-940.002	OFFICE EQUIPMENT RENT	1,569	1,569	1,569	1,569	0.00
101-692.000-956.000	MISCELLANEOUS	500	50	23	500	900.00
101-692.000-974.000	CENTRAL PARK-INLINE SKATE RINK	500	288	288	500	73.61
101-692.000-978.500	MILL POINT PARK DREDGING	7,000	3,600	0	5,000	38.89
Totals for Dept 692.000-PARKS MAINTENANCE		158,351	150,675	137,199	160,335	6.41

2008-2009 FISCAL YEAR

Dept 857.000: COMMUNITY PROMOTION

Fund 101: GENERAL FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
101-857.000-881.000 COAST GUARD FESTIVAL CONT	4,000	3,000	2,984	3,000	0.00
101-857.000-884.000 MISCELLANEOUS	1,000	1,000	0	500	(50.00)
101-857.000-885.200 FLAG SERVICES	350	350	350	350	0.00
101-857.000-885.300 CHRISTMAS TREE SERVICES	450	450	450	500	11.11
101-857.000-886.000 THE CHAMBER ECON. DEV.	2,840	3,179	3,179	3,287	3.40
101-857.000-886.500 THE CHAMBER DUES	500	500	476	500	0.00
101-857.000-889.000 PROMOTIONS	11,000	6,500	5,761	2,000	(69.23)
101-857.000-889.100 NEWSLETTER	3,900	7,316	7,316	7,300	(0.22)
101-857.000-889.200 WEB SITE DEVELOPMENT	6,000	2,500	1,932	6,000	140.00
101-857.000-889.617 FIREWORKS - HERITAGE FESTIVAL	12,000	11,000	1,750	11,000	0.00
101-857.000-950.100 HARBOR TRANSIT LOCAL SHARE	56,000	70,125	32,911	66,000	(5.88)
Totals for Dept 857.000-COMMUNITY PROMOTION	98,040	105,920	57,109	100,437	(5.18)

2008-2009 FISCAL YEAR

Dept 941.000: CONTINGENCIES

Fund 101: GENERAL FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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101-941.000-956.000 MISCELLANEOUS	3,000	3,000	1,549	3,000	0.00
Totals for Dept 941.000-CONTINGENCIES	3,000	3,000	1,549	3,000	0.00

TOTAL APPROPRIATIONS 1,407,574 1,428,983 1,336,518 1,453,754 1.73

NET OF REVENUES/APPROPRIATIONS - FUND 101 0 0 56,050 0

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 202: MAJOR STREET FUND
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
0	0	0	173,120	0.00
119,500	119,500	95,924	125,000	4.60
5,000	7,500	0	7,500	0.00
1,000	1,000	0	1,000	0.00
26,500	26,877	26,877	26,500	(1.40)
20,685	18,181	0	46,612	156.38
172,685	173,058	122,801	379,732	119.42

202-000.000-502.108 FEDERAL TRANSPORTATION GRANT
202-000.000-575.100 ST SHARED REV-GAS & WT. TAXL
202-000.000-595.000 TELECOMMUNICATIONS FEE (2002)
202-000.000-664.000 INTEREST & DIVIDEND INCOME
202-000.000-677.101 STREET MAINTENANCE REIMBURSE
202-000.000-695.000 APPROPRIATION FROM FUND BALANCE

Totals for Dept 000.000-GENERAL SERVICES

TOTAL ESTIMATED REVENUES

172,685 173,058 122,801 379,732 119.42

2008-2009 FISCAL YEAR

Dept 451.000: CONSTRUCTION

Fund 202: MAJOR STREET FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
202-451.000-820.000 ENGINEERING FEES	31,000	22,500	8,548	12,750	(43.33)
202-451.000-820.202 MPO DUES - WESTPLAN	1,010	1,010	1,010	1,100	8.91
202-451.000-820.425 GRANDVIEW	0	1,903	1,903	0	(100.00)
202-451.000-820.452 NORTH LAKE	0	3,892	3,892	0	(100.00)
202-451.000-820.475 JACKSON STREET	0	2,026	2,026	0	(100.00)
202-451.000-820.480 MERIDIAN STREET	0	0	0	216,400	0.00
Totals for Dept 451.000-CONSTRUCTION	32,010	31,331	17,379	230,250	634.90

2008-2009 FISCAL YEAR

Dept 463.000: ROUTINE STREET MAINTENANCE

Fund 202: MAJOR STREET FUND

APPROPRIATIONS

		2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
202-463.000-702.000	SALARIES-WAGES FULL TIME	15,448	15,448	11,497	11,379	(26.34)
202-463.000-703.000	SALARIES-WAGES PART TIME	0	1,000	630	4,110	311.00
202-463.000-704.000	SOCIAL SECURITY	1,182	1,182	926	1,184	0.17
202-463.000-705.000	RETIREMENT FUND CONTRIBUTION	1,139	1,139	1,220	1,137	(0.18)
202-463.000-709.000	HOSPITALIZATION INSURANCE	2,086	1,982	1,982	2,491	25.68
202-463.000-710.000	LIFE INSURANCE	119	104	104	115	10.58
202-463.000-711.000	WORKER'S COMP. INSURANCE	292	257	257	305	18.68
202-463.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	3,000	738	738	2,000	171.00
202-463.000-818.200	CONTRACTURAL SERVICE	2,300	799	799	1,000	25.16
202-463.000-818.395	TRANSFER TO STREET DEBT	6,000	6,000	6,000	6,000	0.00
202-463.000-819.100	CONTRIBUTION TO LOCAL ST FUND	0	0	0	14,000	0.00
202-463.000-820.100	STREET SWEEPING	6,200	4,700	2,923	6,200	31.91
202-463.000-820.200	STREET CRACK SEALING	4,000	7,856	7,856	0	(100.00)
202-463.000-821.600	SURFACE REPAIR	1,000	0	0	1,000	0.00
202-463.000-893.000	CATCH BASIN CLEANING	2,100	2,054	2,054	2,200	7.11
202-463.000-931.007	PAVEMENT MARKING	2,500	2,140	2,140	3,000	40.19
202-463.000-940.000	INTERNAL RENTAL	17,259	17,259	17,259	17,259	0.00
Totals for Dept 463.000-ROUTINE STREET MAINTENANCE		64,625	62,658	56,385	73,380	17.11

2008-2009 FISCAL YEAR

Dept 474.000: TRAFFIC SERVICES MAINTENANCE

Fund 202: MAJOR STREET FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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202-474.000-970.100	CAP. IMP/STREET SIGN REPLACE	1,000	1,000	312	1,000	0.00
Totals for Dept 474.000-TRAFFIC SERVICES MAINTENANCE		1,000	1,000	312	1,000	0.00

2008-2009 FISCAL YEAR

Dept 478.000: WINTER MAINTENANCE

Fund 202: MAJOR STREET FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
202-478.000-702.000 SALARIES-WAGES FULL TIME	12,006	12,506	12,962	11,379	(9.01)
202-478.000-702.001 SALARIES-OVERTIME PAY	0	2,600	2,785	1,603	(38.35)
202-478.000-704.000 SOCIAL SECURITY	918	1,156	1,192	992	(14.19)
202-478.000-705.000 RETIREMENT FUND CONTRIBUTION	1,201	1,201	1,229	1,380	14.90
202-478.000-709.000 HOSPITALIZATION INSURANCE	2,210	2,032	2,032	2,523	24.16
202-478.000-710.000 LIFE INSURANCE	124	104	104	115	10.58
202-478.000-711.000 WORKER'S COMP. INSURANCE	230	285	285	268	(5.96)
202-478.000-740.000 OPERATING SUPPLIES	5,000	5,000	4,958	5,000	0.00
202-478.000-940.000 INTERNAL RENTAL	20,397	20,397	20,397	20,397	0.00
Totals for Dept 478.000-WINTER MAINTENANCE	42,086	45,281	45,944	43,657	(3.59)

2008-2009 FISCAL YEAR

Dept 480.000: STATE TRUNKLINE MAINTENANCE

Fund 202: MAJOR STREET FUND

APPROPRIATIONS

		2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
202-480.000-702.000	SALARIES-WAGES FULL TIME	0	0	4,548	0	0.00
202-480.000-704.000	SOCIAL SECURITY	0	0	759	0	0.00
202-480.000-706.000	STREET BENEFITS	1,500	1,500	4,133	1,500	0.00
202-480.000-818.005	STREET MAINTENANCE OVERHEAD	2,500	2,500	0	2,500	0.00
202-480.000-931.001	M-104 TRAFFIC SERVICES-SIGN	1,500	1,500	1,513	1,500	0.00
202-480.000-931.002	M-104 TREES AND SHRUBS	2,500	2,500	4,750	2,500	0.00
202-480.000-931.003	M-104 STREET SWEEPING	6,000	6,000	4,989	6,000	0.00
202-480.000-931.004	M-104 GRASS & WEED CONTROL	2,500	2,500	0	2,500	0.00
202-480.000-931.005	M-104 DRAINAGE & BACKSLOPES	5,000	5,000	2,088	5,000	0.00
202-480.000-931.006	M-104 WINTER MAINTENANCE	3,000	3,000	2,371	3,000	0.00
202-480.000-931.007	M-104 PAVEMENT MARKING	500	500	695	500	0.00
202-480.000-931.008	SURFACE MAINTENANCE	1,500	1,500	0	1,500	0.00
-----Totals for Dept 480.000-STATE TRUNKLINE MAINTENANCE-----		26,500	26,500	25,846	26,500	0.00

2008-2009 FISCAL YEAR

Dept 482.000: ADMINISTRATION

Fund 202: MAJOR STREET FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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202-482.000-702.000	SALARIES-WAGES FULL TIME	4,059	4,059	3,024	2,848	(29.83)
202-482.000-704.000	SOCIAL SECURITY	310	310	223	218	(29.68)
202-482.000-705.000	RETIREMENT FUND CONTRIBUTION	416	416	350	403	(3.12)
202-482.000-709.000	HOSPITALIZATION INSURANCE	679	540	540	530	(1.85)
202-482.000-710.000	LIFE INSURANCE	29	17	17	18	5.88
202-482.000-711.000	WORKER'S COMP. INSURANCE	21	27	27	8	(70.37)
202-482.000-804.100	AUDIT SERVICES	950	920	920	920	0.00
-----Totals for Dept 482.000-ADMINISTRATION-----		6,464	6,289	5,101	4,945	(21.37)

TOTAL APPROPRIATIONS		172,685	173,059	150,967	379,732	119.42
NET OF REVENUES/APPROPRIATIONS - FUND 202		0	(1)	(28,166)	0	

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 203: LOCAL STREET FUND
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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203-000.000-575.100	ST SHARED REV-GAS & WT. TAXL	45,000	45,000	41,273	52,000	15.56
203-000.000-664.000	INTEREST & DIVIDEND INCOME	2,000	2,000	0	2,000	0.00
203-000.000-676.200	CONTRIBUTION FROM MAJOR ST	0	0	0	14,000	0.00
203-000.000-676.296	CONTRIBUTION FROM TIFA FUND	85,000	85,000	85,000	123,000	44.71
203-000.000-676.401	CONT FROM PUBLIC IMPROVEMENT	0	17,000	17,000	17,000	0.00
203-000.000-695.000	APPROPRIATION FROM FUND BALANCE	0	13,558	0	0	(100.00)
Totals for Dept 000.000-GENERAL SERVICES		132,000	162,558	143,273	208,000	27.95

TOTAL ESTIMATED REVENUES		132,000	162,558	143,273	208,000	27.95
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2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 203: LOCAL STREET FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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203-000.000-975.000	APPROPRIATION TO FUND BALANCE	7,741	0	0	5,785	0.00
Totals for Dept 000.000-GENERAL SERVICES		7,741	0	0	5,785	0.00

2008-2009 FISCAL YEAR

Dept 451.000: CONSTRUCTION

Fund 203: LOCAL STREET FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
203-451.000-820.000 ENGINEERING FEES	8,000	0	0	5,000	0.00
203-451.000-820.523 MAPLE TERRACE - SPECIAL CONTINGENCY	0	37,332	37,332	0	(100.00)
203-451.000-820.524 MAPLE TERRACE - SPECIAL ENGINEERING	0	6,353	6,353	0	(100.00)
203-451.000-820.581 MASON STREET	0	0	0	45,900	0.00
203-451.000-820.601 N BUCHANAN (HUMP)	0	0	0	5,000	0.00
203-451.000-820.625 REX (BAND AID)	0	0	0	5,400	0.00
203-451.000-820.650 WILLIAMS STREET	0	0	0	30,900	0.00
Totals for Dept 451.000-CONSTRUCTION	8,000	43,685	43,685	92,200	111.06

2008-2009 FISCAL YEAR

Dept 463.000: ROUTINE STREET MAINTENANCE

Fund 203: LOCAL STREET FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
203-463.000-702.000 SALARIES-WAGES FULL TIME	14,389	14,389	10,883	10,879	(24.39)
203-463.000-703.000 SALARIES-WAGES PART TIME	0	850	630	4,110	383.53
203-463.000-704.000 SOCIAL SECURITY	1,100	1,100	881	1,146	4.18
203-463.000-705.000 RETIREMENT FUND CONTRIBUTION	1,033	1,033	1,141	1,087	5.23
203-463.000-709.000 HOSPITALIZATION INSURANCE	1,960	1,945	1,945	2,391	22.93
203-463.000-710.000 LIFE INSURANCE	108	100	100	110	10.00
203-463.000-711.000 WORKER'S COMP. INSURANCE	219	230	230	238	3.48
203-463.000-775.000 REPAIRS & MAINTENANCE SUPPLIES	2,000	1,432	1,432	2,000	39.66
203-463.000-820.100 STREET SWEEPING	6,200	4,500	2,923	6,200	37.78
203-463.000-820.200 STREET CRACK SEALING	3,000	15,867	15,867	0	(100.00)
203-463.000-821.600 SURFACE REPAIR	10,000	1,400	1,400	9,000	542.86
203-463.000-893.000 CATCH BASIN CLEANING	2,100	2,054	2,054	2,200	7.11
203-463.000-931.007 PAVEMENT MARKING	2,000	1,240	1,240	3,000	141.94
203-463.000-940.000 INTERNAL RENTAL	20,379	20,379	20,379	20,379	0.00
Totals for Dept 463.000-ROUTINE STREET MAINTENANCE	64,488	66,519	61,105	62,740	(5.68)

2008-2009 FISCAL YEAR

Dept 474.000: TRAFFIC SERVICES MAINTENANCE

Fund 203: LOCAL STREET FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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203-474.000-970.100	CAP. IMP/STREET SIGN REPLACE	700	700	312	700	0.00
Totals for Dept 474.000-TRAFFIC SERVICES MAINTENANCE		700	700	312	700	0.00

2008-2009 FISCAL YEAR

Dept 478.000: WINTER MAINTENANCE

Fund 203: LOCAL STREET FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
203-478.000-702.000 SALARIES-WAGES FULL TIME	12,808	12,808	13,359	12,209	(4.68)
203-478.000-702.001 SALARIES-OVERTIME PAY	1,670	2,420	2,785	1,603	(33.76)
203-478.000-704.000 SOCIAL SECURITY	980	1,165	1,223	0	(100.00)
203-478.000-705.000 RETIREMENT FUND CONTRIBUTION	1,281	1,281	1,311	0	(100.00)
203-478.000-709.000 HOSPITALIZATION INSURANCE	2,458	2,269	2,269	2,789	22.92
203-478.000-710.000 LIFE INSURANCE	132	112	112	0	(100.00)
203-478.000-711.000 WORKER'S COMP. INSURANCE	261	285	285	0	(100.00)
203-478.000-740.000 OPERATING SUPPLIES	5,000	5,000	4,882	5,000	0.00
203-478.000-940.000 INTERNAL RENTAL	20,397	20,397	20,397	20,397	0.00
Totals for Dept 478.000-WINTER MAINTENANCE	44,987	45,737	46,623	41,998	(8.17)

2008-2009 FISCAL YEAR

Dept 482.000: ADMINISTRATION

Fund 203: LOCAL STREET FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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203-482.000-702.000	SALARIES-WAGES FULL TIME	4,059	4,059	3,024	2,848	(29.83)
203-482.000-704.000	SOCIAL SECURITY	310	310	223	218	(29.68)
203-482.000-705.000	RETIREMENT FUND CONTRIBUTION	416	416	361	403	(3.12)
203-482.000-709.000	HOSPITALIZATION INSURANCE	679	540	540	530	(1.85)
203-482.000-710.000	LIFE INSURANCE	29	17	17	18	5.88
203-482.000-711.000	WORKER'S COMP. INSURANCE	21	24	24	8	(66.67)
203-482.000-804.100	AUDIT SERVICES	570	552	552	552	0.00
Totals for Dept 482.000-ADMINISTRATION		6,084	5,918	4,741	4,577	(22.66)

TOTAL APPROPRIATIONS		132,000	162,559	156,466	208,000	27.95
NET OF REVENUES/APPROPRIATIONS - FUND 203		0	(1)	(13,193)	0	

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 207: POLICE DEPARTMENT
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE		
207-000.000-543.000	MICHIGAN JUSTICE TRAINING FUND	3,000	2,391	1,335	3,000	25.47
207-000.000-582.001	CONTRIBUTION FROM SPRING LAKE	461,045	461,045	461,045	487,182	5.67
207-000.000-582.002	CONTRIBUTION FROM FERRYSBURG	461,045	461,045	422,625	487,182	5.67
207-000.000-655.125	SCRAP VEHICLE INSPECTION FEES	0	1,300	1,300	0	(100.00)
207-000.000-677.702	MDOT M104 WORK ZONE PATROL	0	111	111	0	(100.00)
207-000.000-694.000	OTHER MISCELLANEOUS INCOME	0	14	14	0	(100.00)
207-000.000-694.006	SCHOOL FUNCTION REVENUE	0	582	582	0	(100.00)
207-000.000-695.000	APPROPIATION FROM FUND BALANCE	25,000	16,968	0	7,501	(55.79)
Totals for Dept 000.000-GENERAL SERVICES		950,090	943,456	887,012	984,865	4.39

TOTAL ESTIMATED REVENUES

950,090 943,456 887,012 984,865 4.39

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 207: POLICE DEPARTMENT

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
207-000.000-702.000 SALARIES-WAGES FULL TIME	439,151	439,151	449,872	463,743	5.60
207-000.000-702.001 SALARIES-OVERTIME PAY	35,477	35,477	32,947	37,000	4.29
207-000.000-703.200 RESERVE POLICE OFFICERS	49,268	49,268	48,976	43,634	(11.44)
207-000.000-703.300 CROSSING GUARDS	5,302	5,302	5,686	5,604	5.70
207-000.000-703.500 ADMINISTRATIVE ASSISTANT	36,657	36,657	37,697	38,446	4.88
207-000.000-703.600 CLEANING SERVICE	7,000	4,700	4,310	4,800	2.13
207-000.000-704.000 SOCIAL SECURITY	13,014	15,014	14,958	13,538	(9.83)
207-000.000-705.000 RETIREMENT FUND CONTRIBUTION	20,436	22,436	30,876	21,394	(4.64)
207-000.000-705.207 MERS PENSION FUND CONTRIBUTION	35,443	35,443	32,769	41,596	17.36
207-000.000-709.000 HOSPITALIZATION INSURANCE	122,344	118,546	118,546	136,041	14.76
207-000.000-710.000 LIFE INSURANCE	5,659	4,401	4,401	5,806	31.92
207-000.000-711.000 WORKER'S COMP. INSURANCE	11,667	9,535	9,535	11,937	25.19
207-000.000-712.000 MERIT PAY AWARDS	3,150	3,250	3,250	3,650	12.31
207-000.000-727.000 OFFICE SUPPLIES	2,500	2,200	2,040	2,500	13.64
207-000.000-740.000 OPERATING SUPPLIES	5,000	4,000	3,347	5,000	25.00
207-000.000-741.000 CLOTHING	8,525	9,000	8,919	8,500	(5.56)
207-000.000-775.100 CUSTODIAL SUPPLIES	300	500	341	600	20.00
207-000.000-804.000 LEGAL FEES	8,000	10,000	8,221	8,000	(20.00)
207-000.000-804.100 AUDIT SERVICES	1,710	1,656	1,656	1,800	8.70
207-000.000-807.000 MISCELLANEOUS CONTRACTUAL SER	1,630	630	464	4,000	534.92
207-000.000-853.000 TELEPHONE	3,400	3,500	3,139	3,400	(2.86)
207-000.000-853.200 INTERNET SERVICE	1,000	600	540	1,000	66.67
207-000.000-853.400 TELEPHONE-CELLULAR SERVICE	2,500	2,100	1,849	2,500	19.05
207-000.000-860.000 TRANSPORTATION/TRAINING	5,000	4,000	3,743	5,000	25.00
207-000.000-889.200 WEB SITE DEVELOPMENT	500	200	180	500	150.00
207-000.000-891.000 TRASH COLLECTION	200	75	75	200	166.67
207-000.000-900.000 PRINTING & PUBLISHING	700	300	298	700	133.33
207-000.000-910.000 INSURANCE	3,290	3,463	3,463	3,500	1.07

207-000.000-921.000	ELECTRIC SERVICE	5,800	6,500	5,861	6,000	(7.69)
207-000.000-922.000	WATER & SEWER SERVICE	440	540	386	440	(18.52)
207-000.000-923.000	HEATING	6,000	4,500	4,176	6,000	33.33
207-000.000-931.000	BUILDING REPAIRS & MAINT	1,000	2,000	1,990	500	(75.00)
207-000.000-939.000	OFFICE RENTAL	29,476	29,476	29,476	29,476	0.00
207-000.000-940.000	INTERNAL RENTAL	68,551	68,551	68,551	57,400	(16.27)
207-000.000-940.002	OFFICE EQUIPMENT RENT	5,000	5,000	5,000	5,000	0.00
207-000.000-956.000	MISCELLANEOUS	2,000	1,725	1,715	2,000	15.94
207-000.000-956.100	FLEX PLAN ADMINISTRATIVE FEES	0	660	610	660	0.00
207-000.000-959.000	MICHIGAN JUSTICE TRAINING FUND	3,000	3,100	3,060	3,000	(3.23)
Totals for Dept 000.000-GENERAL SERVICES		950,090	943,456	952,923	984,865	4.39

TOTAL APPROPRIATIONS	950,090	943,456	952,923	984,865	4.39
NET OF REVENUES/APPROPRIATIONS - FUND 207	0	0	(65,911)	0	

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 208: PUBLIC IMPROVEMENT
ESTIMATED
REVENUES

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
208-000.000-403.000	73,023	75,393	75,393	75,439	0.06
208-000.000-417.000	3,566	3,163	3,163	3,519	11.26
208-000.000-664.000	500	500	0	503	0.60
208-000.000-674.000	2,362	1,362	0	3,199	134.88
208-000.000-674.209	11,400	8,400	7,700	10,200	21.43
208-000.000-674.296	0	0	0	4,000	0.00
208-000.000-675.209	0	4,500	4,220	13,038	189.73
208-000.000-676.296	20,319	20,319	20,319	21,000	3.35
208-000.000-677.119	0	0	0	9,000	0.00
208-000.000-677.222	600	808	808	0	(100.00)
208-000.000-694.200	0	200	200	0	(100.00)
208-000.000-694.500	0	0	0	35,000	0.00
208-000.000-695.000	60,330	89,322	0	6,040	(93.24)
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Totals for Dept 000.000-GENERAL SERVICES	172,100	203,967	111,803	180,938	(11.29)

TOTAL ESTIMATED REVENUES

172,100 203,967 111,803 180,938 (11.29)

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 208: PUBLIC IMPROVEMENT

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
208-000.000-801.100 CONTRACT SER-TREE MAINTENANCE	10,000	19,300	18,995	15,000	(22.28)
208-000.000-801.125 CENTRAL PARK TREE TRIMMING	0	0	0	2,000	0.00
208-000.000-801.443 PROF SERV - SAFE ROUTES TO SCHOOL	7,300	3,600	2,570	0	(100.00)
208-000.000-818.203 CONTRIBUTION TO LOCAL STREETS	17,000	17,000	17,000	17,000	0.00
208-000.000-820.441 MUN. SERV. GARAGE ADDITION	10,500	8,290	8,290	0	(100.00)
208-000.000-885.400 FERRYSBURG RECIPROCAL PLEDGE	0	0	0	1,000	0.00
208-000.000-887.000 SIDEWALK MAINTENANCE	6,000	6,359	6,359	0	(100.00)
208-000.000-890.500 PERMANENT LEAF COMPOST SITE	0	0	0	500	0.00
208-000.000-900.000 PRINTING & PUBLISHING	0	567	567	0	(100.00)
208-000.000-900.100 ZONING ORDINANCE UPDATE	10,000	0	0	0	0.00
208-000.000-920.801 ENERGY AUDIT - VSL BUILDINGS	0	0	0	4,000	0.00
208-000.000-921.000 ELECTRIC SERVICE	0	(51)	(51)	0	(100.00)
208-000.000-923.000 HEATING - 209 S. PARK STREET	0	16	16	0	(100.00)
208-000.000-931.209 MAINTENANCE - 209 S. PARK STREET	1,000	478	478	0	(100.00)
208-000.000-931.265 VILLAGE HALL - BLINDS	0	0	0	1,500	0.00
208-000.000-933.270 BARBER SCHOOL LANDSCAPING	0	5,000	0	0	(100.00)
208-000.000-933.296 CONNECTOR PATH REPAIRS	0	5,471	5,471	0	(100.00)
208-000.000-935.296 STORM SEWER REPAIRS	0	4,828	4,828	0	(100.00)
208-000.000-935.692 MILL POINT BOAT LAUNCH PADS	0	2,250	2,250	0	(100.00)
208-000.000-936.400 MILL POINT PARK BUOYS	0	0	0	2,500	0.00
208-000.000-960.000 WAYFINDING SIGN PROGRAM	0	100	100	0	(100.00)
208-000.000-960.100 THUM POINT SIGN	0	0	0	1,500	0.00
208-000.000-971.209 TAXES/MAINTENANCE - 209 PARK	7,000	7,074	7,076	8,356	18.12
208-000.000-974.022 PROP ACQUIST - 209 S. PARK	13,700	20,154	20,154	15,482	(23.18)
208-000.000-974.200 TREE PLANTING-LAND IMPROVEMENT	12,000	12,491	12,491	12,000	(3.93)
208-000.000-974.210 OPTION - 210 S. CUTLER	600	467	467	600	28.48
208-000.000-974.226 PARKING LOT REPAIRS	15,000	15,000	0	10,000	(33.33)
208-000.000-974.229 RIVER SOUTH ST SIDEWALKS	0	9,820	0	0	(100.00)
208-000.000-974.321 EXCHANGE ST S/W - NORTH SIDE	20,000	20,250	20,250	0	(100.00)

208-000.000-974.325	SAFE ROUTES TO SCHOOL - SIDEWALKS	0	0	0	10,000	0.00
208-000.000-974.330	L/S TRAIL CRACKS/RESURFACING	15,000	20,334	20,334	0	(100.00)
208-000.000-974.332	LAKESIDE TRAIL MARKERS	5,000	10,444	6,044	5,000	(52.13)
208-000.000-974.335	JACKSON STREET DOCK REPAIR	0	404	404	0	(100.00)
208-000.000-974.340	SAFE ROUTES TO SCHOOL - XING LIGHTS	0	0	0	25,000	0.00
208-000.000-974.449	WCTU FOUNTAIN MAKEOVER	15,000	9,500	3,500	0	(100.00)
208-000.000-974.692	RECREATION PLAN REVISION	0	0	0	1,500	0.00
208-000.000-975.551	TANGLEFOOT FLOATING DOCKS	0	0	0	22,000	0.00
208-000.000-976.270	GAZEBO EXT. MAKEOVER	2,000	1,000	0	0	(100.00)
208-000.000-976.551	TANGLEFOOT PK - DOCK REPAIRS	2,000	2,950	2,950	3,000	1.69
208-000.000-978.209	S. PARK STREET DOCKS	3,000	0	0	0	0.00
208-000.000-978.692	CENTRAL PARK IMPROVEMENTS	0	873	873	0	(100.00)
208-000.000-978.700	CENTRAL PK - B/BALL COURTS & STRIPING	0	0	0	18,000	0.00
208-000.000-978.800	CENTRAL PK - INTERNAL PATHS	0	0	0	5,000	0.00
-----Totals for Dept 000.000-GENERAL SERVICES-----		172,100	203,969	161,416	180,938	(11.29)
TOTAL APPROPRIATIONS		172,100	203,969	161,416	180,938	(11.29)
NET OF REVENUES/APPROPRIATIONS - FUND 208		0	(2)	(49,613)	0	

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 216: HISTORIC COMMISSION FUND
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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216-000.000-677.112	BOAT SHOW - 2008 HERITAGE FESTIVAL	1,500	1,228	265	1,500	22.15
216-000.000-677.120	ADVERTISING FOR BOAT SHOW BROCHURE	0	550	550	0	(100.00)
216-000.000-694.100	HISTORIC COMMISSION REVENUE	0	13	13	0	(100.00)
216-000.000-695.000	APPROPRIATION FROM FUND BALANCE	0	1,502	0	0	(100.00)
Totals for Dept 000.000-GENERAL SERVICES		1,500	3,293	828	1,500	(54.45)
TOTAL ESTIMATED REVENUES		1,500	3,293	828	1,500	(54.45)

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 216: HISTORIC COMMISSION FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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216-000.000-727.000	OFFICE SUPPLIES	525	55	55	525	854.55
216-000.000-801.216	PROFESSIONAL SERVICES - HISTORIC HOME	0	1,810	1,810	0	(100.00)
216-000.000-804.100	AUDIT SERVICES	75	0	0	75	0.00
216-000.000-889.000	PROMOTIONS	400	1,425	1,240	400	(71.93)
216-000.000-956.000	MISCELLANEOUS	500	3	3	500	16,566.67
Totals for Dept 000.000-GENERAL SERVICES		1,500	3,293	3,108	1,500	(54.45)

TOTAL APPROPRIATIONS 1,500 3,293 3,108 1,500 (54.45)

NET OF REVENUES/APPROPRIATIONS - FUND 216 0 0 (2,280) 0

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 226: STORM WATER SYSTEM
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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226-000.000-676.101 CONTRIBUTION FROM GENERAL FUND	4,000	5,648	4,000	6,000	6.23
Totals for Dept 000.000-GENERAL SERVICES	4,000	5,648	4,000	6,000	6.23

TOTAL ESTIMATED REVENUES	4,000	5,648	4,000	6,000	6.23
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2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 226: STORM WATER SYSTEM

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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226-000.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	0	100	63	0	(100.00)
226-000.000-801.000	PROFESSIONAL SERVICE	0	418	418	0	(100.00)
226-000.000-801.150	STORM SEWER PERMIT ENGINEERING	1,888	3,130	3,130	3,000	(4.15)
226-000.000-820.100	STREET SWEEPING	2,000	2,000	0	3,000	50.00
226-000.000-975.000	APPROPRIATION TO FUND BALANCE	112	0	0	0	0.00
Totals for Dept 000.000-GENERAL SERVICES		4,000	5,648	3,611	6,000	6.23

TOTAL APPROPRIATIONS 4,000 5,648 3,611 6,000 6.23

NET OF REVENUES/APPROPRIATIONS - FUND 226 0 0 389 0

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 236: CBDDA FUND
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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236-000.000-676.296	CONTRIBUTION FROM TIFA FUND	0	1,000	0	22,300	2,130.00
236-000.000-695.000	APPROPRIATION FROM FUND BALANCE	700	1,952	0	0	(100.00)
Totals for Dept 000.000-GENERAL SERVICES		700	2,952	0	22,300	655.42

TOTAL ESTIMATED REVENUES 700 2,952 0 22,300 655.42

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 236: CBDDA FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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236-000.000-727.000	OFFICE SUPPLIES	0	15	15	50	233.33
236-000.000-743.000	SANDWICH BD SIGNS	0	0	0	1,200	0.00
236-000.000-801.250	BRANDING PROCESS	0	0	0	10,000	0.00
236-000.000-889.000	PROMOTIONS	300	2,400	394	600	(75.00)
236-000.000-956.000	MISCELLANEOUS	400	537	537	450	(16.20)
236-000.000-960.236	FACADE GRANTS	0	0	0	10,000	0.00
Totals for Dept 000.000-GENERAL SERVICES		700	2,952	946	22,300	655.42

TOTAL APPROPRIATIONS 700 2,952 946 22,300 655.42

NET OF REVENUES/APPROPRIATIONS - FUND 236 0 0 (946) 0

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 249: BUILDING DEPARTMENT FUND
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE		
249-000.000-477.000	BUILDING PERMITS	35,000	24,000	23,274	23,000	(4.17)
249-000.000-478.000	OTHER PERMIT & FEES	7,000	0	0	0	0.00
249-000.000-478.100	ELECTRICAL PERMITS	9,000	3,247	3,015	4,500	38.59
249-000.000-478.200	MECHANICAL/PLUMBING PERMITS	12,000	6,000	5,656	7,500	25.00
249-000.000-694.101	TRANSFER FROM THE GENERAL FUND	0	0	0	23,715	0.00
249-000.000-695.000	APPROPRIATION FROM FUND BALANCE	0	21,971	0	0	(100.00)
Totals for Dept 000.000-GENERAL SERVICES		63,000	55,218	31,945	58,715	6.33

TOTAL ESTIMATED REVENUES

63,000 55,218 31,945 58,715 6.33

2008-2009 FISCAL YEAR

Dept 381.000: ZONING/PLANNING

Fund 249: BUILDING DEPARTMENT FUND

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
249-381.000-702.000 SALARIES-WAGES FULL TIME	25,371	30,000	24,765	29,512	(1.63)
249-381.000-704.000 SOCIAL SECURITY	1,941	1,941	1,747	2,258	16.33
249-381.000-705.000 RETIREMENT FUND CONTRIBUTION	2,300	2,300	1,723	2,695	17.17
249-381.000-709.000 HOSPITALIZATION INSURANCE	4,064	3,050	3,050	4,573	49.93
249-381.000-710.000 LIFE INSURANCE	218	147	147	276	87.76
249-381.000-711.000 WORKER'S COMP. INSURANCE	166	3	3	202	6,633.33
249-381.000-727.000 OFFICE SUPPLIES	750	424	424	500	17.92
249-381.000-740.249 BUILDING DEPT SOFTWARE	1,000	400	400	400	0.00
249-381.000-801.000 PROFESSIONAL SERVICE	500	0	0	0	0.00
249-381.000-801.400 CONTRACT BUILDING INSPECTIONS	7,000	4,500	4,000	4,500	0.00
249-381.000-801.600 CONTRACT ELECTRICAL INSP.	6,000	1,900	1,170	3,000	57.89
249-381.000-801.700 CONTRACT MECHANICAL INSPEC	6,000	4,000	3,578	3,500	(12.50)
249-381.000-804.000 LEGAL FEES	500	0	0	500	0.00
249-381.000-860.000 TRANSPORTATION/TRAINING	1,600	1,600	749	1,600	0.00
249-381.000-900.000 PRINTING & PUBLISHING	650	85	85	300	252.94
249-381.000-910.000 INSURANCE	89	92	92	92	0.00
249-381.000-940.000 INTERNAL RENTAL	3,138	3,138	3,138	3,138	0.00
249-381.000-940.002 OFFICE EQUIPMENT RENT	1,569	1,569	1,569	1,569	0.00
249-381.000-956.000 MISCELLANEOUS	100	25	25	100	300.00
249-381.000-975.000 APPROPRIATION TO FUND BALANCE	44	44	0	0	(100.00)
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Totals for Dept 381.000-ZONING/PLANNING	63,000	55,218	46,665	58,715	6.33

TOTAL APPROPRIATIONS 63,000 55,218 46,665 58,715 6.33

NET OF REVENUES/APPROPRIATIONS - FUND 249 0 0 (14,720) 0

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 296: TAX INC. FINANCE AUTHORITY
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
273,225	269,958	269,958	310,000	14.83
809,728	1,068,445	1,068,445	300,000	(71.92)
0	55,000	55,000	0	(100.00)
0	308,640	308,640	0	(100.00)
0	0	0	130,000	0.00
20,000	55,000	0	20,000	(63.64)
0	938	938	0	(100.00)
51,035	0	0	425,357	0.00
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1,153,988	1,757,981	1,702,981	1,185,357	(32.57)

Totals for Dept 000.000-GENERAL SERVICES

TOTAL ESTIMATED REVENUES

1,153,988 1,757,981 1,702,981 1,185,357 (32.57)

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 296: TAX INC. FINANCE AUTHORITY

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
296-000.000-801.000 PROFESSIONAL SERVICE	5,000	0	0	5,000	0.00
296-000.000-801.104 M-104 CORRIDOR STUDY	6,000	0	0	0	0.00
296-000.000-801.236 PROF SERV - D/T BRANDING PROCESS	0	4,000	3,025	0	(100.00)
296-000.000-804.000 LEGAL FEES	4,000	4,000	2,586	4,000	0.00
296-000.000-804.100 AUDIT SERVICES	2,470	2,592	2,592	3,000	15.74
296-000.000-818.004 CONTRACT SERVICE-GENERAL FUND	17,000	22,000	22,000	27,000	22.73
296-000.000-818.203 CONTRIBUTION TO LOCAL STREETS	85,000	85,000	85,000	123,000	44.71
296-000.000-818.208 TRANSFER TO PUBLIC IMPROVEMENT	20,319	20,319	20,319	21,000	3.35
296-000.000-818.236 CONTRIBUTION TO CBDDA FUND	0	1,000	0	22,300	2,130.00
296-000.000-818.301 TRANSFER TO WATER DEBT FUND	35,000	35,000	35,000	35,000	0.00
296-000.000-818.999 REIMBURSEMENTS - LOCAL ENTITIES	88,171	88,171	0	91,257	3.50
296-000.000-819.101 TRANSFER TO GENERAL FUND	15,000	15,000	15,000	0	(100.00)
296-000.000-889.300 CONCERT SPONSORSHIP	0	0	0	500	0.00
296-000.000-956.000 MISCELLANEOUS	0	4	4	0	(100.00)
296-000.000-956.500 MILL POINT STATION - LETTER OF CREDIT	300	250	250	300	20.00
296-000.000-973.600 MILLER SMITH B/F ENVIRONMENTAL	0	1,350	1,350	0	(100.00)
296-000.000-973.700 MILL PT STAT- CDBG STREETScape/SCHOOL ST	0	24,134	24,134	0	(100.00)
296-000.000-973.750 SCHOOL ST EXT COMPLETION	30,000	2,700	2,700	160,000	5,825.93
296-000.000-974.025 GRD RIVER GREENWAY	10,000	1,000	1,000	0	(100.00)
296-000.000-974.100 LAKESIDE TRAIL COMPLETION	1,000	31,500	28,343	365,000	1,058.73
296-000.000-974.252 VILLAGE FACADE GRANTS	10,000	0	0	0	0.00
296-000.000-974.290 LAKE POINTE CDBG STREETScape	0	80,952	80,952	3,000	(96.29)
296-000.000-974.448 WCTU FOUNTAIN LANDSCAPING	0	6,000	0	10,000	66.67
296-000.000-975.000 APPROPRIATION TO FUND BALANCE	0	264,539	0	0	(100.00)
296-000.000-976.000 DOWNTOWN SIGNAGE	5,000	0	0	5,000	0.00
296-000.000-980.000 SCHOOL CAPTURE REIMBURSEMENT	809,728	1,068,445	203,353	300,000	(71.92)
296-000.000-981.000 DUMPSTER ENCLOSURE CONSTRUCTION	10,000	0	0	10,000	0.00
296-000.000-981.500 PARKING LOT LANDSCAPING	0	25	25	0	(100.00)
Totals for Dept 000.000-GENERAL SERVICES	1,153,988	1,757,981	527,633	1,185,357	(32.57)

TOTAL APPROPRIATIONS	1,153,988	1,757,981	527,633	1,185,357	(32.57)
NET OF REVENUES/APPROPRIATIONS - FUND 296	0	0	1,175,348	0	

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 301: WATER DEBT RETIREMENT
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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301-000.000-664.000	INTEREST & DIVIDEND INCOME	500	500	0	500	0.00
301-000.000-676.296	CONTRIBUTION FROM TIFA FUND	35,000	35,000	35,000	35,000	0.00
301-000.000-676.591	CONTRIBUTION FROM WATER FUND	113,875	113,875	113,875	105,385	(7.46)
301-000.000-695.100	APPROPRIATION FUND BALANCE	0	0	0	78	0.00
Totals for Dept 000.000-GENERAL SERVICES		149,375	149,375	148,875	140,963	(5.63)
TOTAL ESTIMATED REVENUES		149,375	149,375	148,875	140,963	(5.63)

2008-2009 FISCAL YEAR

Dept 990.000: DEBT SERVICE

Fund 301: WATER DEBT RETIREMENT

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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301-990.000-991.006	BOND PRINCIPAL -1990 DUE 8/1	129,096	129,096	129,096	126,488	(2.02)
301-990.000-995.006	BOND INTEREST - 1990	20,179	20,179	20,179	14,397	(28.65)
301-990.000-999.000	PAYING AGENT FEES	100	100	78	78	(22.00)
Totals for Dept 990.000-DEBT SERVICE		149,375	149,375	149,353	140,963	(5.63)

TOTAL APPROPRIATIONS		149,375	149,375	149,353	140,963	(5.63)
NET OF REVENUES/APPROPRIATIONS - FUND 301		0	0	(478)	0	

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 390: 2003 G. O. CAPITAL BOND DEBT
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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390-000.000-403.000	CURRENT REAL PROPERTY TAX	71,370	73,686	73,686	73,757	0.10
390-000.000-417.000	CURRENT PERSONAL PROPERTY TAX	2,854	2,532	2,532	2,817	11.26
390-000.000-676.207	OFFICE RENT - POLICE DEPT	29,476	29,476	29,476	29,476	0.00
Totals for Dept 000.000-GENERAL SERVICES		103,700	105,694	105,694	106,050	0.34
TOTAL ESTIMATED REVENUES		103,700	105,694	105,694	106,050	0.34

2008-2009 FISCAL YEAR

Dept 990.000: DEBT SERVICE

Fund 390: 2003 G. O. CAPITAL BOND DEBT

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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390-990.000-975.000	APPROPRIATION TO FUND BALANCE	6,019	7,788	0	9,419	20.94
390-990.000-991.008	BOND PRINCIPAL - 2003	35,000	35,000	35,000	35,000	0.00
390-990.000-995.008	BOND INTEREST - 2003	62,681	62,681	62,681	61,631	(1.68)
390-990.000-999.000	PAYING AGENT FEES	0	225	225	0	(100.00)
----- Totals for Dept 990.000-DEBT SERVICE		103,700	105,694	97,906	106,050	0.34

TOTAL APPROPRIATIONS 103,700 105,694 97,906 106,050 0.34

NET OF REVENUES/APPROPRIATIONS - FUND 390 0 0 7,788 0

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 395: STREET DEBT 2000
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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395-000.000-403.000	CURRENT REAL PROPERTY TAX	29,755	30,721	30,721	30,751	0.10
395-000.000-417.000	CURRENT PERSONAL PROPERTY TAX	1,190	1,055	1,055	1,174	11.28
395-000.000-664.000	INTEREST & DIVIDEND INCOME	500	500	0	500	0.00
395-000.000-676.200	CONTRIBUTION FROM MAJOR ST	6,000	6,000	6,000	6,000	0.00
395-000.000-676.590	CONTRIBUTION FROM SEWER FUND	1,000	1,000	1,000	1,000	0.00
395-000.000-676.591	CONTRIBUTION FROM WATER FUND	1,000	1,000	1,000	1,000	0.00
395-000.000-695.000	APPROPRIATION FROM FUND BALANCE	7,040	6,209	0	4,560	(26.56)
Totals for Dept 000.000-GENERAL SERVICES		46,485	46,485	39,776	44,985	(3.23)
TOTAL ESTIMATED REVENUES		46,485	46,485	39,776	44,985	(3.23)

2008-2009 FISCAL YEAR

Dept 990.000: DEBT SERVICE

Fund 395: STREET DEBT 2000

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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395-990.000-991.007	BOND PRINCIPAL-2000	30,000	30,000	30,000	30,000	0.00
395-990.000-995.007	BOND INTEREST-2000	16,210	16,210	16,210	14,710	(9.25)
395-990.000-999.000	PAYING AGENT FEES	275	275	275	275	0.00
Totals for Dept 990.000-DEBT SERVICE		46,485	46,485	46,485	44,985	(3.23)

TOTAL APPROPRIATIONS 46,485 46,485 46,485 44,985 (3.23)

NET OF REVENUES/APPROPRIATIONS - FUND 395 0 0 (6,709) 0

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 590: SEWER DEPARTMENT
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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590-000.000-642.000	UNMETERED & METERED SALES	157,320	145,379	145,379	156,583	7.71
590-000.000-642.002	READINESS TO SERVE CHARGES	108,000	114,024	114,024	121,980	6.98
590-000.000-642.100	PENALTY REVENUE	1,000	3,822	3,822	3,700	(3.19)
590-000.000-642.590	SEWER EQUITY CHARGE	8,000	734	734	0	(100.00)
590-000.000-664.000	INTEREST & DIVIDEND INCOME	2,000	2,000	0	2,000	0.00
590-000.000-695.000	APPROPRIATION FROM FUND BALANCE	64,767	70,444	0	3,510	(95.02)
Totals for Dept 000.000-GENERAL SERVICES		341,087	336,403	263,959	287,773	(14.46)
TOTAL ESTIMATED REVENUES		341,087	336,403	263,959	287,773	(14.46)

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 590: SEWER DEPARTMENT

APPROPRIATIONS

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
590-000.000-702.000 SALARIES-WAGES FULL TIME	50,995	50,995	46,266	47,297	(7.25)
590-000.000-702.001 SALARIES-OVERTIME PAY	6,679	6,679	1,685	6,412	(4.00)
590-000.000-703.000 SALARIES-WAGES PART TIME	0	1,000	659	4,110	311.00
590-000.000-704.000 SOCIAL SECURITY	3,901	3,901	3,692	4,421	13.33
590-000.000-705.000 RETIREMENT FUND CONTRIBUTION	3,918	3,918	3,925	5,068	29.35
590-000.000-709.000 HOSPITALIZATION INSURANCE	6,969	6,658	6,658	7,503	12.69
590-000.000-710.000 LIFE INSURANCE	339	270	270	235	(12.96)
590-000.000-711.000 WORKER'S COMP. INSURANCE	551	1,003	1,003	697	(30.51)
590-000.000-727.000 OFFICE SUPPLIES	2,000	1,583	1,583	2,000	26.34
590-000.000-740.000 OPERATING SUPPLIES	3,000	3,000	2,024	3,000	0.00
590-000.000-741.000 CLOTHING	590	590	486	590	0.00
590-000.000-801.000 PROFESSIONAL SERVICE	10,000	1,000	600	10,000	900.00
590-000.000-802.001 SEWER CLEANING & INSPECTION	11,000	11,214	11,214	12,000	7.01
590-000.000-804.100 AUDIT SERVICES	2,850	2,760	2,760	2,760	0.00
590-000.000-818.002 GH/SL SEWER AUTHORITY	77,000	100,000	85,549	103,000	3.00
590-000.000-818.003 S.L. TWP. LIFT STATION	19,000	20,000	17,100	19,000	(5.00)
590-000.000-818.004 CONTRACT SERVICE-GENERAL FUND	6,000	6,000	6,000	6,000	0.00
590-000.000-820.000 ENGINEERING FEES	500	0	0	500	0.00
590-000.000-853.000 TELEPHONE	1,000	850	752	1,000	17.65
590-000.000-910.000 INSURANCE	5,000	4,811	4,811	6,885	43.11
590-000.000-921.000 ELECTRIC SERVICE	3,000	2,350	2,154	3,000	27.66
590-000.000-923.000 HEATING	200	246	226	200	(18.70)
590-000.000-935.000 REPAIRS & MAINTENANCE	20,000	5,000	4,811	10,000	100.00
590-000.000-935.590 N LAKE PUMP STATION UPGRADES	30,000	30,000	0	0	(100.00)
590-000.000-940.000 INTERNAL RENTAL	23,535	23,535	23,535	23,535	0.00
590-000.000-940.002 OFFICE EQUIPMENT RENT	7,060	7,060	7,060	7,060	0.00
590-000.000-956.000 MISCELLANEOUS	0	(20)	(20)	0	(100.00)
590-000.000-970.591 WATER/SEWER METER PURCHASE	4,000	0	1,018	0	0.00
590-000.000-974.395 TRANSFER TO STREET DEBT	1,000	1,000	1,000	1,000	0.00

590-000.000-987.000	DEPRECIATION	41,000	41,000	0	500	(98.78)
Totals for Dept 000.000-GENERAL SERVICES		341,087	336,403	236,821	287,773	(14.46)
TOTAL APPROPRIATIONS		341,087	336,403	236,821	287,773	(14.46)
NET OF REVENUES/APPROPRIATIONS - FUND 590		0	0	27,138	0	

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 591: WATER DEPARTMENT
ESTIMATED
REVENUES

	2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
591-000.000-451.300 WATER TOWER CELLULAR USE	1,946	1,651	1,651	1,935	17.20
591-000.000-626.000 SERVICE RENDERED	2,000	2,398	2,398	400	(83.32)
591-000.000-642.000 UNMETERED & METERED SALES	3,000	0	0	1,500	0.00
591-000.000-642.001 METERED SALES	280,130	275,933	275,933	302,813	9.74
591-000.000-642.002 READINESS TO SERVE CHARGES	155,301	170,945	170,945	182,228	6.60
591-000.000-642.100 PENALTY REVENUE	1,000	8,435	8,435	4,000	(52.58)
591-000.000-642.200 DEBT SERVICE REVENUE	75,000	84,990	84,990	89,784	5.64
591-000.000-642.591 WATER EQUITY CHARGE	10,000	3,830	3,830	10,000	161.10
591-000.000-664.000 INTEREST & DIVIDEND INCOME	0	0	0	2,000	0.00
591-000.000-677.000 REIMBURSEMENTS	0	2,000	2,000	1,000	(50.00)
591-000.000-677.110 NSF RETURNED CHECK FEE	200	250	250	200	(20.00)
591-000.000-677.NOW REFUNDS FROM NOWS	0	276	276	0	(100.00)
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Totals for Dept 000.000-GENERAL SERVICES	528,577	550,708	550,708	595,860	8.20
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TOTAL ESTIMATED REVENUES	528,577	550,708	550,708	595,860	8.20

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 591: WATER DEPARTMENT

APPROPRIATIONS

		2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
591-000.000-702.000	SALARIES-WAGES FULL TIME	58,747	58,747	54,227	56,248	(4.25)
591-000.000-702.001	SALARIES-OVERTIME PAY	2,672	2,672	394	2,565	(4.00)
591-000.000-703.000	SALARIES-WAGES PART TIME	0	1,284	942	4,110	220.09
591-000.000-704.000	SOCIAL SECURITY	4,494	4,494	4,245	4,814	7.12
591-000.000-705.000	RETIREMENT FUND CONTRIBUTION	4,692	4,692	5,086	5,579	18.90
591-000.000-709.000	HOSPITALIZATION INSURANCE	8,256	7,860	7,860	9,002	14.53
591-000.000-710.000	LIFE INSURANCE	422	367	367	426	16.08
591-000.000-711.000	WORKER'S COMP. INSURANCE	706	1,389	991	840	(39.52)
591-000.000-727.000	OFFICE SUPPLIES	2,600	1,578	1,578	2,100	33.08
591-000.000-740.000	OPERATING SUPPLIES	3,700	1,500	1,089	2,700	80.00
591-000.000-741.000	CLOTHING	590	590	486	590	0.00
591-000.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	2,500	3,000	1,902	3,000	0.00
591-000.000-801.000	PROFESSIONAL SERVICE	20,000	13,000	11,414	15,000	15.38
591-000.000-801.305	GRAND RIVER WATERLINE CROSSING MAINT	34,139	42,349	42,349	0	(100.00)
591-000.000-801.310	WATER PLT EXPANSION DESIGN	0	1,609	1,609	0	(100.00)
591-000.000-804.100	AUDIT SERVICES	2,850	2,760	2,760	2,760	0.00
591-000.000-804.591	LITIGATION FEES - NOWS SOUTH INTAKE	0	20,000	18,887	30,000	50.00
591-000.000-818.004	CONTRACT SERVICE-GENERAL FUND	6,500	6,500	6,500	6,500	0.00
591-000.000-818.006	WATER COMMODITY PURCHASE	127,000	117,000	82,488	134,000	14.53
591-000.000-819.592	FERRYSBURG - NOWS I 21.08%	13,445	12,736	12,736	13,342	4.76
591-000.000-819.593	SL TOWNSHIP - NOWS I 21.08%	23,903	22,642	22,642	23,719	4.76
591-000.000-860.000	TRANSPORTATION/TRAINING	800	865	865	1,200	38.73
591-000.000-900.000	PRINTING & PUBLISHING	0	236	236	250	5.93
591-000.000-910.000	INSURANCE	826	899	899	899	0.00
591-000.000-940.000	INTERNAL RENTAL	15,690	15,690	15,690	15,690	0.00
591-000.000-940.002	OFFICE EQUIPMENT RENT	7,060	7,060	7,060	7,060	0.00
591-000.000-970.000	CAPITAL OUTLAY	3,000	7,950	7,950	0	(100.00)
591-000.000-970.591	WATER/SEWER METER PURCHASE	4,000	0	(1,082)	5,000	0.00
591-000.000-974.301	TRANSFER TO WATER DEBT FUND	113,875	113,875	113,875	105,463	(7.39)

591-000.000-974.303	TRANSFER TO STREET DEBT	1,000	1,000	1,000	1,000	0.00
591-000.000-975.000	APPROPRIATION TO FUND BALANCE	20,203	31,412	0	18,588	(40.83)
591-000.000-975.591	APPROPRIATION TO CAPITAL IMP - REST CASH	0	0	0	77,000	0.00
591-000.000-987.000	DEPRECIATION	14,392	14,392	0	15,000	4.22
591-000.000-991.004	BOND PRINCIPAL - 2001 INTAKE	9,929	9,929	9,929	10,922	10.00
591-000.000-995.004	BOND INT - 2001 INTAKE	12,574	12,586	12,586	12,115	(3.74)
591-000.000-996.002	2005 INTAKE REPAIRS - PRINCIPAL	4,559	4,559	4,559	5,014	9.98
591-000.000-996.004	2005 INTAKE REPAIR - INTEREST	3,453	3,475	3,475	3,314	(4.63)
591-000.000-999.000	PAYING AGENT FEES	0	12	12	50	316.67
Totals for Dept 000.000-GENERAL SERVICES		528,577	550,709	457,606	595,860	8.20

TOTAL APPROPRIATIONS	528,577	550,709	457,606	595,860	8.20
NET OF REVENUES/APPROPRIATIONS - FUND 591	0	(1)	93,102	0	

2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 661: CENTRAL EQUIPMENT FUND
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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661-000.000-669.000	EQUIPMENT RENTALS	156,900	156,822	156,822	157,607	0.50
661-000.000-669.001	OFFICE EQUIPMENT RENTALS	39,222	39,222	39,220	39,220	(0.01)
661-000.000-673.000	SALE OF FIXED ASSETS	2,000	1,050	1,050	4,000	280.95
661-000.000-695.000	APPROPRIATION FROM FUND BALANCE	79,558	0	0	30,599	0.00
Totals for Dept 000.000-GENERAL SERVICES		277,680	197,094	197,092	231,426	17.42

TOTAL ESTIMATED REVENUES		277,680	197,094	197,092	231,426	17.42
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2008-2009 FISCAL YEAR

Dept 000.000: GENERAL SERVICES

Fund 661: CENTRAL EQUIPMENT FUND

APPROPRIATIONS

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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661-000.000-702.000	SALARIES-WAGES FULL TIME	10,034	10,034	9,282	8,157	(18.71)
661-000.000-704.000	SOCIAL SECURITY	768	768	690	624	(18.75)
661-000.000-705.000	RETIREMENT FUND CONTRIBUTION	1,008	1,008	1,086	875	(13.19)
661-000.000-709.000	HOSPITALIZATION INSURANCE	1,900	1,668	1,668	1,844	10.55
661-000.000-710.000	LIFE INSURANCE	93	83	83	75	(9.64)
661-000.000-711.000	WORKER'S COMP. INSURANCE	137	305	305	123	(59.67)
661-000.000-740.000	OPERATING SUPPLIES	12,000	18,000	16,909	18,000	0.00
661-000.000-741.000	CLOTHING	220	220	108	250	13.64
661-000.000-804.100	AUDIT SERVICES	570	552	552	552	0.00
661-000.000-851.000	RADIO MAINTENANCE	1,000	0	0	1,000	0.00
661-000.000-853.000	TELEPHONE	3,000	2,729	2,509	2,500	(8.39)
661-000.000-853.200	INTERNET SERVICE	1,000	585	540	1,000	70.94
661-000.000-853.400	TELEPHONE-CELLULAR SERVICE	3,500	3,071	2,821	3,000	(2.31)
661-000.000-900.000	PRINTING & PUBLISHING	450	219	219	100	(54.34)
661-000.000-910.000	INSURANCE	9,100	8,890	8,890	8,890	0.00
661-000.000-930.000	OFFICE EQUIPMENT MAINTENANCE	11,000	15,000	13,427	15,000	0.00
661-000.000-932.000	EQUIPMENT MAINTENANCE	16,000	18,000	16,028	16,000	(11.11)
661-000.000-956.000	MISCELLANEOUS	500	0	0	0	0.00
661-000.000-970.000	CAPITAL OUTLAY	160,400	26,000	25,769	79,500	205.77
661-000.000-970.441	DPW BUILDING - SPRINKLING	0	0	0	24,000	0.00
661-000.000-975.000	APPROPRIATION TO FUND BALANCE	0	44,961	0	4,936	(89.02)
661-000.000-987.000	DEPRECIATION	45,000	45,000	0	45,000	0.00
Totals for Dept 000.000-GENERAL SERVICES		277,680	197,093	100,886	231,426	17.42

TOTAL APPROPRIATIONS 277,680 197,093 100,886 231,426 17.42

NET OF REVENUES/APPROPRIATIONS - FUND 661 0 1 96,206 0

2008-2009 FISCAL YEAR

Dept 207.000: POLICE SERVICES

Fund 662: CENTRAL EQUIPMENT - POLICE
ESTIMATED
REVENUES

2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
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662-207.000-669.001	OFFICE EQUIPMENT RENTALS	5,000	5,000	5,000	5,000	0.00
662-207.000-669.100	EQUIPMENT RENTALS POLICE DEPT	68,551	68,551	68,551	57,400	(16.27)
662-207.000-673.000	SALE OF FIXED ASSETS	4,200	6,445	6,445	6,000	(6.90)
662-207.000-694.000	OTHER MISCELLANEOUS INCOME	0	812	812	0	(100.00)
662-207.000-695.207	APPROPRIATION FROM PD FUND BAL	23,560	28,213	0	48,000	70.13
Totals for Dept 207.000-POLICE SERVICES		101,311	109,021	80,808	116,400	6.77
TOTAL ESTIMATED REVENUES		101,311	109,021	80,808	116,400	6.77

2008-2009 FISCAL YEAR

Dept 207.000: POLICE SERVICES

Fund 662: CENTRAL EQUIPMENT - POLICE

APPROPRIATIONS

		2007-08 ADOPTED BUDGET	2007-08 AMENDED BUDGET	2007-08 ACTIVITY THRU 06/30/2008	2008-09 BUDGET	PCT CHANGE
662-207.000-740.000	OPERATING SUPPLIES	21,000	30,000	27,845	24,000	(20.00)
662-207.000-804.100	AUDIT SERVICES	380	368	368	400	8.70
662-207.000-851.000	RADIO MAINTENANCE	5,500	3,030	3,030	5,500	81.52
662-207.000-910.000	INSURANCE	5,586	3,737	3,737	6,000	60.56
662-207.000-930.000	OFFICE EQUIPMENT MAINTENANCE	5,000	7,500	7,486	7,500	0.00
662-207.000-932.000	EQUIPMENT MAINTENANCE	11,000	7,999	5,421	8,000	0.01
662-207.000-970.000	CAPITAL OUTLAY	26,345	29,887	29,887	35,000	17.11
662-207.000-987.000	DEPRECIATION	26,500	26,500	0	30,000	13.21
Totals for Dept 207.000-POLICE SERVICES		101,311	109,021	77,774	116,400	6.77
TOTAL APPROPRIATIONS		101,311	109,021	77,774	116,400	6.77
NET OF REVENUES/APPROPRIATIONS - FUND 662		0	0	3,034	0	
ESTIMATED REVENUES - ALL FUNDS		5,605,852	6,231,894	5,784,123	6,004,618	(3.65)
APPROPRIATIONS - ALL FUNDS		5,605,852	6,231,898	4,507,084	6,004,618	(3.65)
NET OF REVENUES/APPROPRIATIONS - ALL FUNDS		0	(4)	1,277,039	0	

**VILLAGE OF SPRING LAKE
FY09 BUDGET**

**COMPARATIVE FEE
INFORMATION**

**WATER & SEWER COMPARATIVE TABLE
JULY 2008**

System	Commodity Charge	Debt Service Charge (per quarter) (1)	Ready to Serve Charge (per quarter) (1)	Waste-Water Charge	Ready to Serve Per 1000 Gallons	Combined Comm Charg	Charge (per quarter) (2)
	Per 1000 Gallons			System			
Spring Lake	\$ 2.76	\$ 15.96	\$ 32.39	Spring Lake	\$ 2.22	\$ 4.98	\$ 24.09
Spring Lake Twp	\$ 2.00		\$ 19.60	Spring Lake Twp	\$ 1.89	\$ 3.89	\$ 9.59
Grand Haven Twp	\$ 1.86		\$ 27.00	Grand Haven Twp	\$ 2.00	\$ 3.86	\$ 10.80
Grand Haven	\$ 1.64			Grand Haven	\$ 2.96	\$ 4.60	
Ferrysburg	\$ 2.69		\$ 34.88	Ferrysburg	\$ 2.47	\$ 5.16	\$ 18.41

**COMBINED WATER & SEWER/1,000 GALLONS
JULY 2008**

Combined Water and Sewer	
System	Per 1,000 Gallon
Ferrysburg	\$5.16
Spring Lake	\$4.98
Grand Haven	\$4.60
Spring Lake TWP	\$3.89
Grand Haven TWP	\$3.86

**VILLAGE OF SPRING LAKE
FY09 FEE INVENTORY**

Barber School

Village Resident	\$60/ 2 hours	
Village Resident	\$120/ Half day (Between 2 & 5 hrs)	(\$350 Security Deposit)
Village Resident	\$180 Entire day	(\$350 Security Deposit)
(N) Village Resident	\$90/ 2 hours	
(N) Village Resident	\$200/ Half day (Between 2 & 5 hrs)	(\$350 Security Deposit)
(N) Village Resident	\$275-290 Entire day	(\$350 Security Deposit)
For the Meeting Room:	\$20 for 2 hours and \$5 for each additional hour	(\$350 Security Deposit)

Non-profit groups may use for \$20 and the security deposit; the Village reserves the right to reschedule or move the event if a customer conflict occurs.

Tanglefoot Park

Daily	\$ 44	
Weekly	\$ 250	
	Interior	Waterfront
Monthly	\$ 718	\$ 844
Seasonal	\$ 2,074	\$ 2,525

Dock - Daily Daily - \$35, Monthly - \$299, Seasonal - \$748

Launch Ramp Fees (Water levels permitting)

Daily	\$ 8.00
SLV and SLT Seasonal	\$ 30.00
Non Resident Seasonal	\$ 50.00
Senior SLV & SLT Seasonal	\$ 15.00
Senior Non - Resident Seasonal	\$ 30.00
Launch Ramp Parking Ticket	\$ 30.00

SL/FB Police Department Fees

Cost Recovery for OWI	\$ 100
Police Impound Fees	\$ 50

Rental Property Fees

Annual Registration (per unit)	\$ 15
Biennial Inspection (per unit)	\$ 25
Re-inspections (each)	\$ 25

Water/Sewer	5/8"	3/4"	1"	1 1/4"	1 1/2"	2"	3"	4"
Water Readiness to Serve (RT)	\$ 22.49	\$ 32.39	\$ 57.57	\$ 89.96	\$ 129.54	\$ 230.30	\$ 518.17	\$ 921.19
Sewer Readiness to Serve (ST)	\$ 16.73	\$ 24.09	\$ 42.83	\$ 66.92	\$ 96.36	\$ 171.32	\$ 385.46	\$ 685.26
Debt Service Charge (DE)	\$ 11.08	\$ 15.96	\$ 28.36	\$ 44.32	\$ 63.82	\$ 113.46	\$ 255.28	\$ 453.84
RT & ST outside Village limits	1 1/2 times normal rates							
Water Equity Charge	\$ 1,330.00	\$ 1,915.00	\$ 3,405.00	\$ 5,320.00	\$ 7,661.00	\$ 13,619.00	\$ 30,643.00	\$ 54,477.00
Sewer Equity Charge	\$ 510.00	\$ 734.00	\$ 1,306.00	\$ 2,040.00	\$ 2,938.00	\$ 5,222.00	\$ 11,750.00	\$ 20,890.00
Water Tap Fees - New	N/A	\$ 975.00	\$ 1,075.00	Greater than 1" = Time & Materials Basis				
Sewer Tap w/ stub @ property	\$ 20.00							
Sewer Tap - No stub	Property owners cost to tap							
Water per 1,000 gallons	\$ 2.76							
Sewer per 1,000 gallons	\$ 2.22							
Restore Svc Fee	\$ 20.00							
Meter Bench Test	\$ 50.00							
After DPW Hours Restore Svc Fee	\$ 75.00							
Road Opening / Pavement Cut	\$ 150.00							

Building Permits *

Value	None
\$1.00 to \$100.00	None
\$101.00 to \$1,000.00	\$40.00
\$1,001.00 to \$10,000.00	\$40.00 for the first \$1,000.00 plus \$2.00 for each additional \$100.00 or fraction thereof, to and including \$10,000.00
\$10,001.00 to \$25,000.00	\$220.00 for the first \$10,000.00 plus \$10.00 for each additional \$1,000.00 or fraction thereof, to and including \$25,000.00
\$25,001.00 to \$50,000.00	\$370.00 for the first \$25,000.00 plus \$7.00 for each additional \$1,000.00 or fraction thereof, to and including \$50,000.00
\$50,001.00 to \$100,000.00	\$545.00 for the first \$50,000.00 plus \$4.60 for each additional \$1,000.00 or fraction thereof, to and including \$100,000.00
\$100,001.00 to \$500,000.00	\$775.00 for the first \$100,000.00 plus \$5.00 for each additional \$1,000.00 or fraction thereof, to and including \$500,000.00.
\$500,001.00 to \$1,000,000.00	\$2,775.00 for the first \$500,000.00 plus \$5.50 for each additional \$1,000.00 or fraction thereof, to and including \$1,000,000.00.
\$1,000,001.00 and up	\$5,525.00 for the first \$1,000,000.00 plus \$6.00 for each additional \$1,000.00 or fraction thereof.

* The Village reserves the right to change building permit fees based on the total multiple family building cost broken down per unit.

Demolition - per structure

Residential	\$40.00	
Accessory Structures	\$25.00	
Commercial / Industrial	\$60.00	
House Moving	\$30.00	Plus all cost incurred by Village personnel assisting in the move.

Other inspection fees:

Inspection outside of normal business hours	\$60.00
Re-inspection	\$30.00
Special Inspection	\$30.00

A plan review fee of 65% of the Building Permit fee will be charged for all Commercial/Industrial permits and for single-family residences over 3,500 sq. ft.

For use of outside consultants for plan checking and inspections, or both.

Actual Costs.

Electrical Permits

Application Fee (Non-refundable)		\$50.00
Service -		
Through 200 amp.		\$15.00
201 amp, through 600 amp.		\$20.00
601 amp. through 800 amp.		\$20.00
801 amp. Through 1,200 amp.		\$25.00
Over 1,200 amp. (GFI only)		\$50.00
Circuits		\$5.00
Lighting fixtures - per 25 & fraction thereof		\$8.00
Dishwasher or garbage disposal		\$5.00
Furnace or unit heater		\$6.00
Electrical heating units (baseboard)		\$4.00
Power outlets		\$7.00
Signs -		
per unit		\$10.00
per letter		\$15.00
Neon - each 25 feet		\$20.00

Feeders - bus ducts, etc. per 50 ft. & fraction thereof	\$6.00
Mobile home sites	\$6.00
Recreational vehicle sites	\$5.00
K. V. A. & H. P. -	
Up to 20 units	\$7.00
21 to 50 units	\$10.00
51 units and over	\$12.00
Fire Alarm Systems (not smoke detectors) -	
Up to 10 devices	\$50.00
11 to 20 devices	\$100.00
Over 20 devices (each)	\$5.00
Data / Telecommunications Outlets -	
1 - 19 devices (each)	\$5.00
20 - 300 devices	\$100.00
Over 300 devices	\$300.00
Energy Retrofit - Temp. Control	\$45.00
Conduit only or grounding only	\$45.00
Inspections -	
Special / Safety Insp. (inc. cert. fee)	\$50.00
Additional Inspection	\$50.00
Final Inspection	\$50.00
Certification fee	\$20.00
Hourly rate	\$50.00
Plan Review Fee per hour (minimum 1 hour)	\$50.00

Mechanical Permit

Application Fee (non-refundable)	\$50.00
Residential Heating System (includes duct & pipe) New Building Only	\$50.00
Gas/Oil burning Equipment (furnace) new and/or conversion units	\$30.00
Residential Boiler	\$30.00
Water Heater	\$5.00
Flue/Vent Damper	\$5.00

Solid fuel Equipment (includes chimney)	\$30.00
Chimney, factory built (installed separately)	\$25.00
Solar; set of 3 panels (includes piping)	\$0.00
Gas piping, each opening - new installation (residential)	\$5.00
Air conditioning (includes split systems)	\$30.00
Heat Pumps (complete residential)	\$30.00
Bath and Kitchen Exhaust	\$5.00
Tanks -	
Aboveground	\$20.00
Aboveground Connection	\$20.00
Underground	\$25.00
Underground Connection	\$25.00
Humidifiers	\$10.00
Piping - minimum fee \$25.00	
Piping	\$.05 / ft.
Process Piping	\$.05 / ft.
Duct - minimum fee \$25.00	\$.10 / ft.
Heat Pumps; Commercial (pipe not included)	\$20.00
Air handlers / Heat Wheels -	
Under 10,000 CFM	\$20.00
Over 10,000 CFM	\$60.00
Commercial Hoods	\$15.00
Heat Recovery Units	\$10.00
V.A.V. Boxes	\$10.00
Unit Ventilators	\$10.00
Unit Heaters (terminal units)	\$15.00
Fire suppression / Protection - minimum fee \$20.00	\$.75 / head
Evaporator coils	\$30.00
Refrigeration systems -	\$30.00
Chiller	\$30.00
Cooling towers	\$30.00
Compressor	\$30.00
Inspections -	
Special / Safety Insp. (includes cert. fee)	\$50.00

Additional Inspection	\$50.00
Final Inspection	\$50.00
Certification Fee	\$20.00
Plan Review Fee per hour (minimum 1 hour)	\$50.00
Hourly rate	\$50.00

Plumbing Permit

Application fee - Non-refundable	\$50.00
Mobile Home Park Site - each	\$5.00
Fixtures, floor drains, special drains, water connected appliances - each	\$5.00
Stacks (soil, waste, vent, and conductor) - each	\$3.00
Sewage ejectors, sumps - each	\$5.00
Sub-soil drains - each	\$5.00
Water Service -	
Less than 2 inch	\$5.00
2 inch to 6 inch	\$25.00
Over 6 inch	\$50.00
Connection (bldg. drain-bldg. sewers)	\$5.00
Sewers (sanitary, storm, or combined) -	
Less than 6 inch	\$5.00
6 inch and over	\$25.00
Manholes, Catch Basins - each	\$5.00
Water Distributing Pips (system) -	
3/4" Water Distribution Pipe	\$5.00
1" Water Distribution Pipe	\$10.00
1-1/4" Water Distribution Pipe	\$15.00
1-1/2" Water Distribution Pipe	\$20.00
2" Water Distribution Pipe	\$25.00
Over 2" Water Distribution Pipe	\$30.00
Reduced pressure zone back-flow preventer - each	\$5.00
Domestic water treatment and filtering equipment only	\$5.00
Medical Gas System	\$45.00
Inspections -	

Special/Safety Insp. (includes cert. fee)	\$50.00
Additional Inspection	\$50.00
Final inspection	\$50.00
Certification Fee	\$20.00
Hourly rate	\$50.00
Plan Review Fee - per hour (minimum 1 hour)	\$50.00

Zoning

Zoning Board of Appeals	\$350.00 plus costs*
Application fee - Waterfront Overlay District	\$350.00 plus escrow deposit**
Application fee - Site Plan Review	\$150.00 plus escrow deposit**
Application fee - Site Plan Review with Public Hearing	\$350.00 plus escrow deposit**
Application fee - Special Land Use	\$350.00 plus escrow deposit**
Preliminary Planned Unit Development review fee	\$350.00
Final Planned Unit Development review fee	\$350.00 plus escrow deposit**
PUD Amendment review fee	\$350.00 plus escrow deposit**
PUD architectural review fee	\$150.00 plus costs*
Rezoning	\$350.00 plus escrow deposit**
Zoning Permit	\$25.00

* The applicant is responsible for additional costs incurred by the Village for professional review, legal review, or other costs associated with the application. The Village may require a deposit to cover the anticipated costs.

** An initial deposit of minimum of \$1,500 (depending on the size and scope of the development) is required to cover costs expected to be incurred by the Village as part of reviewing and processing the application. Additional deposits will be required if costs are expected to exceed the balance of the escrow account. The Village may use the funds in escrow for expenses related to the following items: mailing and publishing all legal notices required, professional services of the Village Attorney and Village Engineer, services of other professionals working for the Village related to the application, or other costs incurred as a result of processing the application.

Lease of Village Land

50% of FMV (Fair Market Value)

Example: \$5/sq ft. acquisition cost would equal .50/sf lease cost;

Village would subsidize 50% for a net of \$.25/sf to lease

Copies

Each page	\$ 0.15	\$0.30 Color
Master Land Use	\$ 75.00	
Zoning Ordinance	\$ 50.00	
Design Manual	\$ 30.00	
Community Sidewalk Plan	\$ 20.00	
Village Charter	\$ 15.00	
Police Reports	\$ 5.00	
F.O.I.A. Requests - per page	\$ 1.00	Plus the lowest full-time clerical hourly rate

Clothing

Polo Shirts (depending on size)	\$ 17.00	\$20.00 XXL
Hats	\$ 12.00	

Wastehauler Licenses

\$ 250

Cable Franchise

5%

Returned Check Fee

\$ 40.00

**VILLAGE OF SPRING LAKE
FY09 – FY14**

**SIX-YEAR PUBLIC
IMPROVEMENT
PLAN**

				Amended	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
Fund 208	Actual	Actual	Actual	Budget	Budgeted	Projected	Projected	Projected	Projected	Projected
Permanent Public Improvement Fund	FY05	FY06	FY07	FY08	FY 09	FY10	FY11	FY 12	FY 13	FY 14
Revenues (.8332 mills)										
Real Property Taxes	\$50,201	\$53,033	\$67,278	\$73,023	\$75,439	\$78,155	\$80,968	\$83,883	\$86,903	\$90,032
Personal Property Taxes	\$2,444	\$2,821	\$3,364	\$3,566	\$3,519	\$3,646	\$3,777	\$3,913	\$4,054	\$4,200
TIF Hibernation leads to Surplus to PIF after 80,000 for Local Streets and 15 for PI Fund)***	\$0	\$0	\$69,054	\$20,319	\$21,000	\$30,000	\$51,800	\$0	\$0	\$0
General Fund Transfers to P I FUND (In FY 08 equals Statutory Revenue Sharing as per Legislature)	\$0	\$0	\$3,750	\$0	\$0	\$35,578	\$35,578	\$35,578	\$35,578	\$35,578
Right of Way Leases/Lake Pointe Lot	\$1,294	\$1,022	\$776	\$2,362	\$7,199	\$7,458	\$7,727	\$8,005	\$8,293	\$8,592
Proceeds from Sale of Historic Pub Wks	\$84,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest	\$3,353	\$7,024	\$6,307	\$500	\$503	\$500	\$500	\$500	\$500	\$500
Lease/Sale of 209 S. Park	\$7,250	\$10,200	\$9,500	\$8,400	\$10,200	\$10,200	\$10,200	\$10,200	\$10,200	\$0
209 Purc Option Agreement Reimbursements	\$0	\$0	\$0	\$4,500	\$13,038	\$25,600	\$25,600	\$25,600	\$25,600	\$0
Contribution from Major Streets for Signs		\$1,971	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sale of 210 South Cutler (Less 15')	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	NA	\$0
Contribution from Village Hall Contingency	\$0	\$13,839	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Wayfinding Signage Grants	\$0	\$8,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Grand River Bike Path Grants (MDNR, TEA 21, County Infras.,CMAQ,Czone,Fishing, SLT,Foundations, Bond)**	\$0	\$0	\$8,794	\$0	\$0	\$0	\$0	\$0	\$501,500	\$0
Central Park Shelter Grants (ROTARY,SLT, DNR)	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0	\$0	\$0	\$0
Central Park Lighting for Path and Lots	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$15,000
Central Park Skate Equip and SLT	\$0	\$0	\$0	\$0	\$0	\$2,500	\$0	\$0	\$0	\$0
Mill Point Refreshment area (MDNR, Foundations, Czone), formerly the band shell	\$24,141	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000

Spray Park (MDNR, Foundations, SLT)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$150,000
Parkhurst Street End (Donations)	\$0	\$0	\$0	\$0	Yes	\$0	\$0	\$0	\$0	\$0
General Fund Transfers	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TEA 21 Gr for Savidge Streetlights E.End	\$0	\$0	\$0	\$0	\$0	0	\$0	\$60,000	\$0	\$0
Reimbursement - General Fund for Dredging	\$2,000	\$10,000	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ferrysburg Lakeside Trail DNR Match	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0
SLT Lakeside Trail DNR Match	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0
Tree Match plus Consumer's Energy Plus Scouts	\$0	\$0	\$3,867	\$1,008		\$2,500	\$0	\$0	\$0	2500
Equip Fund Contribution to MS Garage Expansion (1/5)	\$0	\$0	\$56,653	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Safe Routes MDOT Grant	\$0	\$0	\$0	\$0	\$35,000	\$35,000	\$20,000	\$0	\$0	\$0
Basketball Courts and SLT Contribution	\$0	\$0	\$0	\$0	\$9,000	\$0	\$0	\$0	\$0	\$0
Tennis Courts and SLT/DNR Contribution	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0	\$0
TIF Fund Contribution to GR Greenway	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$155,750	\$0
Total Revenues	\$174,683	\$109,410	\$231,343	\$113,678	\$174,898	\$266,137	\$283,150	\$227,679	\$828,378	\$336,401
				Amended	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
	Actual	Actual	Actual	Budget	Budgeted	Projected	Projected	Projected	Projected	Projected
Expenditures	FY05	FY06	FY07	FY08	FY 09	FY10	FY11	FY 12	FY 13	FY 14
Taxes on 209 S. Park	\$0	\$6,590	\$6,798	\$7,073	\$7,356	\$7,650	\$7,956	\$8,274	\$8,605	\$0
Misc for 209 S. Park	\$1,389	\$0	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$0
209 South Park	\$0	\$0	\$758	\$0	\$0	\$0	\$0	\$0	\$0	\$0
209 South Park Acquisition/Interest Payment	\$6,177	\$10,288	\$12,393	\$21,153	\$15,482	\$21,153	\$21,153	\$21,153	\$21,153	\$0
209 South Park Payment to Bank	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	NA
Recreation Plan Revision	\$0	\$0	\$0	\$0	\$1,500	\$0	\$0	\$0	\$0	\$0
Sidewalk replacement	\$0	\$5,729	\$198	\$7,000	\$0	\$6,000	\$0	\$7,500	\$0	\$8,000
Parking lot repairs N. of Post Office	\$0	\$0	\$0	\$15,000	\$0	\$0	\$0	\$0	\$15,000	\$0
Parking lot at Post Office					\$10,000					\$0
Parking Lot at Barber School					\$0	\$10,000				\$0
Lakeside Trail Cracks/Resurfacing	\$0	\$0	\$1,800	\$20,334	\$0	\$0	\$15,000	\$0	\$0	\$0

Exchange Street Sidewalk from Div to Cutler (North)		\$0	\$600	\$20,250	\$0				0	\$0
South Street sidewalk construction (50% cost share)	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0
River Street Sidewalk (Lake to Fruitport Rd on N.side)	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$40,000		\$0
Sidewalk on Cutler north of Liberty	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000
Sidewalk on East or West Fruitport N. of Savidge	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
Barber S, Garage, V Hall Energy Improvements	\$0	\$0	\$0	\$0	\$4,000	\$5,000	\$0			\$5,000
Barber Street School Gazebo + Makeovers	\$0	\$0	\$0	\$2,000	\$0	\$4,000	\$0	\$4,000	\$0	\$4,000
Tanglefoot Dock Repair	\$0	\$0	\$122	\$2,000	\$3,000	\$2,000	\$0	\$0	\$0	\$0
Tanglefoot Floating Docks (permits, 3yrs)	\$0	\$0	\$0	\$2,000	\$22,000	\$30,000	\$30,000	\$0	\$0	\$0
210 South Cutler	\$506	\$657	\$477	\$600	\$600	\$600	\$600	\$600	\$0	\$0
Storm Sewer Permitting & Education & Repairs	\$1,000	\$1,608	\$1,987	\$4,828	NA	NA	NA	NA	NA	NA
Wayfinding Sign Program	\$0	\$3,768	\$8,832	\$300	\$0	\$0	\$0	\$0	\$0	
Tree Safety Contract (Catch-up)	\$14,344	\$16,600	\$12,061	\$14,000	\$15,000	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Tree Planting Match Program	\$0	\$5,350	\$14,156	\$12,140	\$12,000	\$12,000	\$15,000	\$15,000	\$15,000	\$15,000
Central Park Tree Trimming (prepare for Shelter)	\$0	\$0	\$0	\$0	\$2,000	\$2,000	\$0	\$0	\$0	\$0
Municipal Ser Garage & Prof. Fees	\$0	\$36,926	\$194,007	\$8,500	\$0	\$0	\$0	\$0		
Permanent Leaf Compost Site	\$0		\$0	\$0	\$500	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
Transfer to Local Streets for Reconstructions) -- Annually for FY 2007-FY2017 -- Includes no Storm Sewers	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000
Land Acquisition Fund	\$0		\$0	\$0	\$0	\$0	\$5,000	\$10,000	\$10,000	\$10,000
Zoning Code Revisions	\$1,171	\$1,024	\$0	\$2,000	\$0	\$0	\$0	\$0	\$0	
Mill Point Park Boat Launch Opening	\$3,000	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Grand River Bike Path** (east parking lot?)	\$7,765	\$2,732	\$272	\$0	\$0	\$0	\$0	\$0	\$623,000	\$0
Central Park Planning from Rotary Grant	\$0	\$0	\$8,885	\$674	\$0	\$0	\$0	\$0	\$0	
Central Park Shelter and Grills*	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	

Central Pk Skate Ramps (Portable)	\$0	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	
Central Park Lighting for Path and Lots*	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000
Central Park Dumpster move		\$0	\$0	\$0	\$0	\$4,000			0	
				Amended	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
	Amended	Actual	Actual	Budget	Projected	Projected	Projected	Projected	Projected	Projected
	FY05	FY06	FY07	FY08	FY 09	FY10	FY11	FY 12	FY 13	FY 14
Mill Point Concert Stage (MDNR, Foundations, Czone)*	\$35,135	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Spray Park (MDNR, Foundations, SLT)**	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0	\$0	\$250,000
Parkhurst Street End (Neighbors, Foundations)	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$2,000
West End Community Boardwalk painting	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
West End Community Boardwalk lighting/railing	\$0	\$0	\$11,013	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tri-Cities Connector Path Painting (shared)	\$0	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service on Parks Bond If Millage Voted (1 mill)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Maybe
Savidge Street Ornamental Lights	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0
Ferrysburg Reciprocal Pledge for MDNR Grants	\$0	\$0	\$0	\$0	\$1,000		\$0	\$0	\$0	\$0
SL Township Reciprocal Pledge for MDNR Grants	\$0	\$0	\$0	\$0		\$1,000	\$0	\$0	\$0	\$0
Liberty/Rex Storm Sewer (Transfer to Local Sts)	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0	\$0
Cosmetic Jackson Street Dock Under Repair	\$0	\$0	\$1,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Refurbish Women's Temperance Fountain	\$0	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
Mill Point Boat Launch Budget Adjustment (Buoys)		\$0		\$2,250	\$2,500				\$0	\$0
Safe Routes to School Professional Services		\$0	\$0	\$7,300	\$0		\$0	\$0	\$0	\$0
Safe Routes Sidewalks					\$10,000	\$10,000				\$0
Safe Routes Crossing Lights					\$25,000	\$25,000	\$25,000			\$0
Play Equipment Replacement: Whistlestop &	\$0	\$0	\$0	\$0	\$0	\$15,000			\$25,000	\$0

Central										
Lakeside Trail Property Markers	\$0	\$0	\$0	\$5,204	\$5,000	\$5,000	\$0	\$0	\$0	\$0
Central Park Basketball Courts and Striping	\$0	\$0	\$0	\$0	\$18,000	\$0		\$0	\$0	\$0
Central Park Tennis Courts and Striping	\$0	\$0	\$0	\$0		\$0	\$90,000	\$0	\$0	\$0
Completion of Central Park internal paths	\$0	\$0	\$0	\$0	\$5,000	\$0		\$0	\$0	\$0
Jackson Street Dock Replacement (Design and then Construct)	\$0	\$0	\$0	\$0	\$0	\$0	\$36,000	\$75,000	\$75,000	\$0
Lakeside Beach dredge	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$ 10,000
Dredge storm drain off of E. Fall Street	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000
Mill Point Park Floating Docks (Boat Show)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$110,000
Village Hall Blinds					\$1,500					
Thum Point Sign					\$1,500					
Total Expenditures	\$87,491	\$114,272	\$294,159	\$208,606	\$180,938	\$248,403	\$298,709	\$289,527	\$845,758	\$486,000
Increase (Decrease) Fund Bal	\$87,192	-\$4,862	-\$62,816	-\$94,928	-\$6,040	\$17,733	-\$15,559	-\$61,849	-\$17,381	-\$149,599
Computed Fund Balance Begin	NA	\$201,265	\$193,790	\$125,968	\$6,040	\$25,000	\$42,733	\$27,174	-\$34,674	-\$52,055
Computed Fund Balance End	\$201,265	\$196,403	\$125,968	\$31,040	\$0	\$42,733	\$27,174	-\$34,674	-\$52,055	-\$201,654
Minimum Fund Balance	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Difference above or below Minimum	\$176,265	\$171,403	\$100,968	\$6,040	\$25,000	\$17,733	\$2,174	-\$59,674	-\$77,055	-\$226,654
<i>*Grant and foundation supported; implementation is dependent upon receipt of both</i>							KEY	Next Budget	Year After Next	New Project
<i>**Cannot be done in fiscal year shown without more funding, foundations, grants, etc. Must be postponed to avoid negative fund balances as long as this remains true. Keep good the old before building new is the fiscal guideline followed.</i>										
<i>***Hibernation period for TIF Expires after FY 11</i>										

VILLAGE OF SPRING LAKE

FIVE-YEAR CAPITAL

EQUIPMENT PLAN

Five Year Capital Equipment Plan

	FY06	FY07	FY08	FY09	FY10	FY11	FY12	FY13
Leaf Truck			\$135,000					
Riding Mower	\$12,000		\$11,000				\$13,000	
Lift Station	\$15,000	\$15,000		\$20,000	\$20,000	\$20,000		
Generators								
Small Generator	\$1,000							
Bucket Truck	\$25,000							\$25,000
Backhoe		\$70,000						
Air Compressor	\$11,000		\$1,000					
Hot Patch Trailer	\$10,000							
Heavy Duty Truck					\$100,000			
Power Washer				\$2,500				
3/4 Ton Pickup				\$35,000			\$36,000	
John Deere Attachment	\$3,000							
Sewer Jet								
Hoist	\$3,000							
1 Ton Truck						\$40,000		
Salt Spreader						\$10,000		
Snow Blower			\$4,000				\$4,000	
Computer		\$8,500	\$2,400	\$2,400	\$2,400	\$4,800		
Welder				\$600				
Concrete Saw				\$1,400				
Chain Saws				\$600				
Software			\$4,000					
Copy Machine	\$15,000						\$15,000	
Printers			\$1,000					
Camera		\$750						
Fax Machine	\$500							
Postage Machine		\$5,000						
Files			\$2,000					
Car				\$5,000				
Furniture				\$2,000				
Phones				\$6,000				
Server				\$4,000				
TOTAL	\$99,500	\$99,250	\$160,400	\$79,500	\$122,400	\$74,800	\$68,000	\$25,000

Village of Spring Lake

FY 09

Tax Increment Financing District Budget

		FY 06		FY 08	
Revenue:	ACTUAL AUDIT	Actual	FY07	Estimated	FY 09
	FY05	Audit FY 06	Actual	March 08	April 7,08
Local Subtotal	\$ 296,734	\$ 309,041	\$313,167	\$273,225	\$ 310,000
School Subtotal	\$ 544,718	\$ 654,965	\$809,728	\$809,728	\$ 300,000
MDNR Trails Grant****	\$ -	\$ -			
Community DBG -- East Village Redevelopment	\$ 272,749	\$ 318,370		\$0	
East Village Local Dev Contribution		\$ 16,363			
L. P. Brownf Grant		\$ 100,000	\$0		
L.P. CDBG Under Power line		\$ 69,913	\$0	\$55,000	
L.P. Brownfield Loan, Rud. Diff		\$ 284,701			
L.P. URL 50% and or Dev Match		6114			
L.P and W. Savidge Overlay & Rud				\$0	
L.P Developer Contribution			\$25,000		
Mill Pt St. Bfiled Grant		\$ -	\$88,587		
Mill Pt St. Brownfield Loan		\$ 57,672	\$182,178	\$0	
Mill Pt Station CDBG Grant			\$294,002	\$308,639	
Mill Pt Station Local Dev. Match			\$50,000		
Proceeds of Long-term Lease of Demo Fireside		\$ -			
Contribution from Redstone Local Match	\$ -				
Boardwalk Grant -- CMProgram	\$ -	\$ 11,777		\$0	
Dtown Festival Fireworks			\$0	\$0	
CMAQ 8/20 Grant for Lakeside Trail					\$ 150,000
Revenue	\$ 1,114,201	\$ 1,828,916	\$ 1,762,662	\$ 1,446,592	\$ 760,000
Interest Earnings	\$ 18,177	\$ 75,598	\$139,009	\$55,000	\$ 20,000
Misc. Revenue	\$ 3,882				
Refund for Connector Path (GH,1/03)	\$ -	\$ -			
Total Revenue:	\$ 1,136,260	\$ 1,904,514	\$ 1,901,671	\$ 1,501,592	\$ 780,000
Expenditures:					
	FY05	FY06			
Transfer to H2O Debt	\$ 35,000	\$ 35,000	\$35,000	\$35,000	\$ 35,000
DDA Bonds(principal and interest)	\$ 231,638	\$ -			
Debt Service***	\$ 266,638	\$ 35,000	\$35,000	\$35,000	\$ 35,000
<i>*Pre Proposal A and Pipeline Projects (school millage eligible issues)</i>					
School Reimbursement	\$ 142,529	\$ 619,966	\$712,395	\$809,728	\$ 300,000
Reimbursements to Local Units, Incl. Village --See			\$182,136	\$88,171	\$ 91,257

budget message					
Transfer to Local Streets & Gen Fund (123K to LS and 21 K to PIF) -- 8.3062 mills		\$ -	\$164,054	\$120,319	\$ 144,000
West End Boardwalk (Principal & Interest)	\$ 23,301	\$ -			
US-31/M-104 path	\$ -	\$ -			
Contract Service - General Fund	\$ 27,000	\$ 27,000	\$17,000	\$22,000	\$ 27,000
Mill Point Park Playground/School Street	\$ -	\$ -			
Property Acquisition	\$ -	\$ -			
Professional Services -- General	\$ 1,821	\$ 11,977	\$4,322	\$5,000	\$ 5,000
Storm Drain Near Barrett's			\$7,432	\$0	\$ -
West Savidge Streetscape	\$ -	\$ -			\$ 3,000
Downtown Master Plan Update*	\$ 12,665	\$ -			\$ -
West End Comm B. & Lakeside Trail Extension	\$ 7,079	\$ 7,403	\$24,181	\$23,000	\$ 380,000
Dumpster Enclosures		\$ -	\$0	\$10,000	\$ 10,000
Downtown Signage	\$ 14,661	\$ 18,875	\$15,329	\$5,000	\$ 5,000
Assistance with V. Hall as Downtown Anchor	\$ -	\$ -			\$ -
M-104 Corridor Study (2/3/03)	\$ -	\$ -	\$0	\$0	\$ -
Parking lot sale on Jackson/Exchange	\$ -	\$ -			\$ -
Parking Lot Landscaping Behind V Hall/WTCU Fountain		\$ 5,530		\$5,000	\$ 10,000
Spencer Property Addition to Dtown Lots		\$ 30,349	\$4,372	\$0	\$ -
Exchange Street Parking/Sidewalk/ Landscaping near Prueblo (50%)	\$ 26,840				\$ -
Exchange Street Parking Area, Jackson East	\$ 9,368	\$ -			
Legal fees	\$ -	\$ 4,081	\$3,184	\$4,000	\$ 4,000
Fletemeyer/Miller Smith Bfield Grant	\$ -	\$ 18,331	\$34,178	\$0	\$ -
Audit Services	\$ 3,009	\$ 3,814	\$1,339	\$2,592	\$ 3,000
Grand River Greenway (20 K Grant Match for Design in Rev)	\$ -	\$ 31,099		\$2,000	\$ -
Marina Bay Boardwalk (\$40,000 & optional west leg for \$10,000)	\$ -	\$ 40,000			\$ -
Redevelopment of East Village(including TIF Match of \$83,161)	\$ 392,606	\$ 264,278	\$7,772	\$0	\$ -
Misc	\$ 1,397	\$ 795	\$2,307	\$25	\$ -
Fletemeyer Closing		\$ 7,270			\$ -
L. Pointe Bfield Grant		\$ 96,180			\$ -
L. Pointe Relocation fees		\$ 12,227			\$ -
L.Pointe Bfield Soild T & D (from 260 Loan and Rud in Rev)		\$ 288,521			\$ -
L.Pointe Underg CDBG & Rudnitzke		\$ 69,913	\$17,267	\$80,952	\$ -
L.Pointe Envriion CDBG and Frontload		\$ 13,582			\$ -
L Pointe and West Savidge Overlay		\$ -	\$0	\$0	\$ -
Mill Point Station Letter of Credit			\$250	\$250	\$ 300
Mill Point CDBG Streetscape		\$ -	\$345,598	\$28,500	\$ -

Mill Pt Station Frontload			\$223,304		\$ -
Mill Pt Station Environmental Loan		\$ 35,118		\$1,349	\$ -
Fireworks Kick-off Contribution during Festival	\$ -	\$ 2,500	\$0	\$0	\$ -
Lake Pointe More to satisfy grantors?			\$0	\$0	\$ -
Façade Design Grants (5 K each)				\$10,000	\$ 10,000
Complete School Street (temporary, 24 ft wide)				\$80,000	\$ 160,000
Lakeside Trail directional signs			\$0	\$0	\$ -
Branding				\$10,000	\$ 5,000
Thursdays At The Point-- Promotion Concert					\$ 500
Other Expenditures	\$ 519,747	\$ 988,843	\$ 1,054,025	\$ 498,158	\$ 858,057
Less Tri-Cities Connector Over Bill					
<u>Total Expenditures:*****</u>	\$ 928,914	\$ 1,643,809	\$ 1,801,420	\$ 1,342,886	\$ 1,193,057
<u>Difference</u>			\$100,251	\$158,706	\$ (413,057)
	<u>FY 05</u>	<u>Actual 6/30/06</u>	<u>Actual 6/30/07</u>		
<u>Fund Balance (June 30):</u>	\$ 288,870	\$ 737,165	\$665,018	\$823,724	\$ 410,667
<u>Reimbursements to Local Units</u>					
<u>Local Streets</u>					
<u>Clerical</u>					
<u>DPW Half Year</u>					
<u>Sub-Total</u>					
<u>Difference</u>					
*Since \$15,000 was in FY03 Village budget and only \$4,800 was spent, this total was increased					
**Zero interest loan; repay via lien at re-sale					
*** Includes Tax Tribunal adjustments					
****If grant (12/04), then \$235,000					
*****Adjusted for MEL Budget Amendments for bottom line expenditures					

Village of Spring Lake

FY 09-FY 14

FIVE -YEAR GENERAL FUND PLAN

Revenues	Actual FY07	Actual FY08	Proposed FY09	Change from FY 08 Estimated	Change FY05 vs FY08	Projected FY10	Projected FY11	Projected FY12	Projected FY13	Projected FY14
Current Real Property Tax (9.3875 mills, TV of 90.542444 M)*	\$784,202	\$857,332	\$849,967	-0.86%	7.65%	\$892,466	\$937,089	\$983,943	\$1,033,140	\$1,084,797
Real/Personal Refunds	(\$15)	(\$184)	\$0	0.00%	0.00%	\$0	\$0	\$0	\$0	\$0
Current Personal Property Tax	\$39,179	\$35,971	\$39,657	10.25%	1.99%	\$42,239	\$44,988	\$47,917	\$51,037	\$54,359
Harbor Transit Personal Prop Tax	\$1,900	\$2,313	\$2,942	27.20%	0.00%	\$3,089	\$3,244	\$3,406	\$3,576	\$3,755
Harbor Transit (0.7292 mills)	\$38,112	\$55,124	\$63,054	14.39%	51.86%	\$66,207	\$69,517	\$72,993	\$76,643	\$80,475
Business Licenses and Permits	\$750	\$750	\$1,000	33.33%	-0.87%	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Cable TV Franchise Fees	\$33,133	\$34,000	\$34,000	0.00%	6.53%	\$34,000	\$34,000	\$34,000	\$34,000	\$34,000
Cellular Tower Customers (3)	\$12,000	\$14,400	\$14,400	0.00%	6.67%	\$15,034	\$15,695	\$16,386	\$17,107	\$17,859
Zoning Fees	(\$375)	\$3,090	\$4,500	45.63%	-17.24%	\$4,698	\$4,905	\$5,121	\$5,346	\$5,581
State Shared Revenue --Constitutional	\$169,094	\$170,830	\$170,830	0.00%	0.22%	\$170,830	\$170,830	\$170,830	\$170,830	\$170,830
SSR - Statutory	\$33,298	\$34,938	\$35,637	2.00%	-5.04%	\$35,600	\$35,600	\$35,600	\$35,600	\$35,600
Liquor Licenses	\$3,505	\$3,570	\$3,556	-0.39%	3.82%	\$3,862	\$4,194	\$4,555	\$4,946	\$5,372
Charges for Services	\$2,217	\$1,410	\$1,500	6.38%	-0.96%	\$1,566	\$1,635	\$1,707	\$1,782	\$1,860
Leaf Bag Sales	\$63	\$69	\$100	45.99%	-4.43%	\$104	\$109	\$114	\$119	\$124
1% Administration Fee	\$12,030	\$13,069	\$13,620	4.22%	5.06%	\$8,925	\$9,371	\$9,839	\$10,331	\$10,848
Penalty Revenue on Taxes	\$8,838	\$8,245	\$7,000	-15.10%	15.55%	\$7,308	\$7,630	\$7,965	\$8,316	\$8,682
Charges for Services	\$29,500	\$34,500	\$39,500	14.49%	-4.22%	\$39,500	\$39,500	\$39,500	\$39,500	\$39,500
Fines, Forfeitures & Costs	\$27,653	\$25,250	\$31,500	24.75%	11.67%	\$32,886	\$34,333	\$35,844	\$37,421	\$39,067
Civil Infraction Fines	\$100	\$0	\$200	0.00%	-33.33%	\$209	\$218	\$228	\$238	\$248
Impound Release Fees	\$0	\$4,625	\$0	-100.00%	0.00%	\$4,625	\$4,625	\$4,625	\$4,625	\$4,625
FingerPrinting Fees	\$0	\$40	\$0	-100.00%	0.00%	\$40	\$40	\$40	\$40	\$40
Housing Inspection Fees	\$2,945	\$3,000	\$3,000	0.00%	-3.57%	\$3,132	\$3,270	\$3,414	\$3,564	\$3,721
O.U.I.L. Cost Recovery	\$1,281	\$1,427	\$1,225	-14.16%	0.00%	\$1,279	\$1,335	\$1,394	\$1,455	\$1,519
Interest & Dividend Income	\$12,483	\$5,000	\$5,000	0.00%	36.78%	\$5,220	\$5,450	\$5,689	\$5,940	\$6,201
Accrued Interest	\$85	\$0	\$0	0.00%	-33.33%	\$0	\$0	\$0	\$0	\$0
Barber School Rent	\$7,310	\$6,355	\$5,500	-13.45%	1.16%	\$5,742	\$5,995	\$6,258	\$6,534	\$6,821
Tanglefoot Park Rentals	\$74,727	\$63,000	\$75,000	19.05%	-0.98%	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000
Tanglefoot Park Docks	\$11,369	\$11,000	\$13,000	18.18%	-8.55%	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000
Launch Ramp Fees	\$5,140	\$5,500	\$7,000	27.27%	6.22%	\$7,308	\$7,630	\$7,965	\$8,316	\$8,682
Grand Lady - Boat Docking Fee	\$500	\$500	\$500	0.00%	0.00%	\$500	\$500	\$500	\$500	\$500
Crosswinds Advertising	\$280	\$370	\$400	8.11%	0.00%	\$418	\$436	\$455	\$475	\$496
Contribution from CI /Transfers fr funds	\$15,000	\$15,000	\$0	-100.00%	0.00%	\$0	\$0	\$0	\$0	\$0
Park Expenses Reimbursed	\$5,745	\$10,175	\$10,000	-1.72%	42.51%	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Fireworks Donations	\$1,505	\$6,850	\$8,000	16.79%	0.00%	\$8,352	\$8,719	\$9,103	\$9,504	\$9,922
Grants & Misc. Income	\$5,567	\$1,346	\$0	-100.00%	-26.38%	\$0	\$0	\$0	\$0	\$0
Proceeds from Financing Arrang	\$182,178	\$0	\$0	0.00%	0.00%	\$0	\$0	\$0	\$0	\$0

Mowing Fees	\$0	\$118	\$0	-100.00%	0.00%	\$0	\$0	\$0	\$0	\$0
App. From Fund Balance	\$0	\$0	\$11,666	0.00%	0.00%	\$0	\$0	\$0	\$0	\$0
Total General Revenue	\$1,521,297	\$1,428,981	\$1,453,254	1.70%	6.41%	\$1,494,137	\$1,549,856	\$1,608,390	\$1,669,883	\$1,734,484
App. To Fund Balance*	\$0	\$0	\$0	0.00%	0.00%	\$0	\$0	\$0	\$0	\$1
Village Council	\$13,212	\$17,074	\$20,388	19.41%	13.04%	\$21,000	\$21,630	\$22,279	\$22,947	\$23,635
Village Manager	\$94,587	\$94,562	\$97,098	2.68%	3.54%	\$100,982	\$105,021	\$109,222	\$113,591	\$118,135
Elections	\$0	\$2,062	\$0	-100.00%	NA	\$1,250	\$1,250	\$1,250	\$1,250	\$1,251
Legal Services	\$20,672	\$16,050	\$21,800	35.83%	-10.48%	\$22,236	\$22,681	\$23,134	\$23,597	\$24,069
Clerk/Treasurer	\$92,735	\$94,475	\$106,208	12.42%	5.65%	\$110,456	\$114,875	\$119,470	\$124,248	\$129,218
Village Hall	\$53,056	\$53,106	\$47,760	-10.07%	5.71%	\$49,670	\$51,657	\$53,724	\$55,872	\$58,107
Barber Street School Building	\$18,126	\$27,479	\$23,237	-15.44%	21.43%	\$23,934	\$24,652	\$25,392	\$26,153	\$26,938
Police Department (9 Full time)	\$451,091	\$461,045	\$487,182	5.67%	-0.49%	\$506,669	\$526,936	\$548,013	\$569,934	\$592,731
Fire Department	\$12,806	\$12,688	\$13,020	2.62%	10.03%	\$13,541	\$14,082	\$14,646	\$15,232	\$15,841
Zoning/planning	\$237,355	\$90,843	\$82,579	-9.10%	40.80%	\$85,056	\$87,608	\$90,236	\$92,943	\$95,732
Public Works	\$150,409	\$172,760	\$141,392	-18.16%	8.40%	\$145,634	\$150,003	\$154,503	\$159,138	\$163,912
Savidge Corridor Maintenance	\$15,857	\$14,445	\$16,750	15.96%	27.13%	\$17,253	\$17,770	\$18,303	\$18,852	\$19,418
Street Lighting	\$50,562	\$52,500	\$51,000	-2.86%	6.74%	\$52,530	\$54,106	\$55,729	\$57,401	\$59,123
Tanglefoot Park	\$32,774	\$34,738	\$39,836	14.67%	6.10%	\$41,031	\$42,262	\$43,530	\$44,836	\$46,181
Recreation Department	\$11,430	\$11,517	\$11,517	0.00%	-4.49%	\$11,863	\$12,218	\$12,585	\$12,962	\$13,351
Parks Maintenance	\$147,848	\$150,675	\$160,335	6.41%	5.00%	\$165,145	\$170,099	\$175,202	\$180,458	\$185,872
Community Promotion **	\$71,937	\$105,920	\$100,437	-5.18%	88.62%	\$113,450	\$126,854	\$140,659	\$154,879	\$169,525
Contingencies	\$2,636	\$3,000	\$3,000	0.00%	3.04%	\$3,090	\$3,183	\$3,278	\$3,377	\$3,478
Grant Expenditures (Parks)	\$0	\$0	\$0	0.00%	0.00%	\$0	\$0	\$0	\$0	\$0
Transfer to Public Imp Fund/Building Fund	\$5,750	\$0	\$23,715	0.00%	-33.33%	\$0	\$0	\$0	\$0	\$0
Contribution To Storm Water Fund	\$0	\$5,648	\$6,000	6.22%	0.00%	\$6,180	\$6,365	\$6,556	\$6,753	\$6,956
Total	\$1,482,844	\$1,420,588	\$1,453,254	2.30%	6.84%	\$1,490,970	\$1,553,252	\$1,617,711	\$1,684,424	\$1,753,475
Surplus (Deficit)*	\$38,453	\$8,393	\$0	NA	NA	\$3,167	(\$3,396)	(\$9,321)	(\$14,542)	(\$18,990)
New Year Cash Balance	\$241,202	\$279,655	\$288,048	3.00%	56.28%	\$288,048	\$291,215	\$287,819	\$278,498	\$263,957
End of Year Cash Balance	\$279,655	\$288,048	\$288,048	0.00%	44.86%	\$291,215	\$287,819	\$278,498	\$263,957	\$244,966
Minimum Fund Balance	\$222,427	\$213,088	\$217,988	2.30%	20.53%	\$223,645	\$232,988	\$242,657	\$252,664	\$263,021
Difference	\$57,229	\$74,960	\$70,060	-6.54%	239.75%	\$67,570	\$54,831	\$35,842	\$11,293	(\$18,055)
Notes:										
5% increase assumed in taxable value*										
\$10,000 increase expected per year for Harbor Transit **										

Village of Spring Lake
FY09

Long-Range Fiscal Solutions & Strategies

STRATEGIES

The following long-term strategies are intended to save dollars; do more with the existing dollars; build on the Village Vision or otherwise intended to make Spring Lake Village the choice community for Tri-Cities families.

Short Term Strategies

1. Conduct the zoning code re-write in house.
2. Conduct the storm water management federal/state requirements in house.
3. Install the new wayfinding signage.
4. Increase the use of SWAP and Community Service help for improved summer maintenance.
5. Increase the use of interns and volunteers where they add value.
6. Increase overall Village maintenance to preserve the taxpayer investment.
7. Maintain & showcase the street ends to be mini-parks.

Long-Term Strategies

1. Increase the new Debt Service Charge equal to the actual debt.
2. When TIF hibernates, enable some of the new income stream to replace the state shared revenue as a source to support operations; correspondingly, move the state shared revenue to fund the Public Improvement program.
3. Further, ensure that the new TIF revenues catch the Village up for local street restoration and other public improvements and help support administrative functions if possible.
4. Support the Downtown Plan that grows in height, grows in residential and office uses, spreads the traffic burden around and supports destination businesses.
5. “Maintenance, maintenance, maintenance” is needed for a desirable family and low-crime rate community. People like getting what they pay for.
6. Continue to collect land rights for the eventual Grand River Greenway.
7. Complete the Lakeshore Trail connection to the West End Community Boardwalk.
8. “Shop Local” Campaign
9. Accentuate the nautical heritage with canoe/kayak/birding launch sites.
10. Be the catalyst to redevelop the West End.
11. Work on the “Spray Park” concept in collaboration with the CBDDA and the Parks Board.
12. Tackle Deferred Capital Improvements such as 4” water mains or prove that it is not necessary.

History FY09

History

What follows is a short history of major activity in the various funds since the early 1980's. This history has been carried forward annually.

General Operations

Village Council

The Village Council is the legislative branch of our local unit of government and as such, the policy-making body for our community. The members set the goals and objectives for the advancement of Spring Lake and provide direction to the Village Manager. Council members are elected for four-year terms and the Village President is elected for a two-year term as provided in the 1997 Village Charter. The Charter is reviewed every ten years and was done in FY 07. No changes were found to be necessary.

The President is paid \$1,200 and each member of the Council receives \$900 per year, effective FY 05.

The budget also includes funds for attendance by Village Council members at professional meetings and conferences, publishing, dinner meetings and other miscellaneous items. Mayor Exchanges were added in 2006.

Village Manager's Office

This budget accounts for the time the Village Manager, administrative assistants, Village Clerk/Treasurer and Code Compliance & Planning Administrator spend on general Village matters not directly charged to another department or fund. A portion of these employee wages is also allocated to the water and sewer departments, the major and local street funds and the equipment fund. This office managed the storm water best management practices required by the NPDES Phase II federal requirements at no extra consulting expense.

Elections

The Village Clerk/Treasurer is responsible for maintaining election records. Council member and Council President elections are scheduled every other year.

Legal Fees

The Village Council retains the firm of Scholten Fant. One individual serves as the primary Village Attorney and attends one Village Council meeting per month. This individual is responsible for coordinating legal work as it relates to specific areas of expertise such as personnel, liability, environmental matters, contracts, zoning, real estate and insurance. Attendance at meetings was limited to one a month in FY 04 due to state shared revenue reductions. Legal activities related to the Tax Increment and finding other and specialized funds are charged there.

Village Clerk/Treasurer

The Village Clerk/Treasurer position was created with the ratification of the 1997 Village Charter. The Village Clerk/Treasurer assumed responsibility for functions previously assigned to the part-time Clerk and Treasurer, such as the collection of Village personal property tax and other revenues, as well as those of the full-time Finance Director. Personnel expenses, supplies and service fees for the Clerk/Treasurer functions are recorded in this department.

Board of Review

The Board of Review functions as an appeals board that resolves differences between the Spring Lake Township Assessor and property owners. Members of the Board of Review include three citizens appointed at-large by Spring Lake Township. At least one member is from the Village. Each property owner has the right to an audience before the Board of Review. This appeals board has not met in recent years.

Village Hall and Grounds

This budget is used for the maintenance and operation of the Village Hall. The Village of Spring Lake/City of Ferrysburg Police Department fund covers the operating and rental costs of the Police Department's use of space. The Exercise Room is not included in the total rent in return for use of the Ferrysburg City Hall for a Sergeant's office.

Barber School Community Building

In 1986, the Spring Lake Heritage League rescued the Barber School. A successful fund-raising campaign was initiated and Barrett Boat Works graciously donated the historic Barber School building. Construction began in late-1987 and was completed in about three years.

The Heritage League received a \$33,000 Neighborhood Builders Alliance Grant in 1989. These funds were utilized to complete the kitchen, purchase furnishings and landscape the grounds. Heritage League members and community volunteers and businesses worked diligently to reconstruct the Barber School. The Barber School is operated and maintained by the Village. The HVAC was upgraded in FY 2006. A generator was added in FY08 so the facility can serve as a press center for the public information officer in an emergency or as a cool center during heat emergencies. The interior and exterior was painted and the grounds re-landscaped in 2008.

Cable Communications Commission

This budget provides for the continuation of the Cable Communications Commission pursuant to Village Ordinance #166. This ordinance maintained the five member-at-large commission that was created in 1979 to assist and advise in the establishment of a cable television system, resolve customer complaints and set equitable rates. In 1993, the Village began participating in the C-TEC/Mercom Consortium to monitor compliance with FCC regulations. An allocation of \$1,000 was budgeted for that purpose. In 1998, the Village worked with this consortium to regulate the purchase of Cable Michigan (formerly C-TEC) by Avalon Cable. In 1999, the Village participated with the consortium to regulate the transfer Cable Michigan to Charter Communications. In 2004, the Village participated in a joint cable franchise renegotiation spearheaded by a consortium affiliated with Varnum Riddering law firm.

Fire Department

The Spring Lake Township Fire Department provides fire protection and first-responder medical services for the Village residents. The Department is made up entirely of persons who serve the community as paid volunteer firefighters. The Village contracts with Spring Lake Township for fire protection services and some Village residents, business owners and employees serve on the department. A portion of this annual contractual obligation is set aside by the Township to be used for equipment and vehicle replacement. The contributed amount was increased to \$12,000 in FY 06 as per the long-standing agreement. This matter is being bid out in FY 09 given the potential of becoming a City.

Inspections and Zoning

The Village Manager provides overall supervision and assists the Code Compliance and Planning Administrator in her responsibilities as liaison to the Zoning Board of Appeals and Planning Commission.

Department of Public Works (DPW)

The DPW is responsible for maintaining buildings, parks, vehicles, equipment, streets, sidewalks, sanitary sewers, lift stations and the storm drainage and water distribution systems. The Department is also responsible for various other activities, including sidewalk snowplowing, sidewalk repair, new sidewalk construction, tree planting, parks maintenance, in-line skate rink, Thursdays at the Point and shoreline erosion control for Village property. Additionally, the Department provides direct citizen services such as brush pickup, leaf pickup and the spring/fall trash collection programs.

The cost of providing the aforementioned services is charged back to the activity or fund for which the department is working.

The Department collects brush for contract chipping later in the year. This arrangement allows the Village to avoid the capital cost of a new self-feeding chipper.

The Department was reorganized in 2007 to provide for an in-house promotion of a DPW Foreman and DPW Supervisor. No new full-time positions were created but an additional eight month seasonal position was added. Annual hydrant flushing and five year sewer line cleaning was instituted.

Savidge Street Corridor Maintenance

Construction of the Savidge Street Corridor Project was completed in June 1996. The Project is the most visible element of the Village's Tax Increment Financing Plan and includes irrigation systems, sidewalk repairs and light fixture replacements. Street sweeping is routinely contracted out.

Street Lighting

This budget activity includes the cost for all street lighting in the Village. Consumers Energy owns, operates and maintains all streetlights in the Village except for the historic lighting installed as part of the Savidge Street Corridor Project, East Village and Mill Point Station.

Tanglefoot Park

In the early 1980's, new landscaping, playground equipment and trailer pads were installed. In 1998-99, the Village completely resided the trailer park community building. The second phase of a power upgrade at the park occurred in FY 2003. The water and sewer systems were completely replaced and the docks repaired in FY 2003 as well. The Village Staff started calling this area Tanglefoot Park as an experiment in FY 03. This park was donated by the Hugo Thum family who made his fortune by inventing the first flypaper by the name of "Tanglefoot". It was enormously popular in the African Boor wars at the turn of the last century. This name change became formal and permanent in April, 2005. Fees were adjusted approximately 10% per year to address the recent capital costs until being held flat in 2008.

Recreation Department

The Village contributes to the Spring Lake Area Recreation Department along with Spring Lake Township, Crockery Township and Spring Lake Public Schools. The Recreation Department coordinates various programs including the Spring Lake Beach Program, the swimming program and Central Park activities.

The Recreation Department provides summer programming for Spring Lake youth, but falls short on adult and winter activities. It is hoped that continued improvements can be made in programming, special events, and public information regarding events and programs.

Parks Maintenance

Mill Point Park is becoming a more popular facility. Recent low water levels prevented any large boat launching until dredged in FY 04.

The Village discontinued the practice of contracting for mowing and trimming services for Village parks in the 1990's. In 2000, the Village's contractor was unable to provide the quality and timely service that was expected. Village staff terminated the mowing contract and hired an additional part-time Department of Public Works employee. Staff found the alternative to be cost effective and purchased the mower and hired another part-time employee. A third part-time employee was hired to assist with extra streetscape maintenance needs and each was offered seasonal positions from April to Thanksgiving to cover brush collection to leaf collection.

The Village and Spring Lake Township share expenses associated with the maintenance of Central Park and Lakeside Beach on an equal basis up to \$10,000 per year from Spring Lake Township. It is anticipated that this mutually beneficial arrangement will continue up to the amounts budgeted by Spring Lake Township.

Park Development

In 1993, the Village of Spring Lake Parks and Recreation Committee completed work on the Community Recreation Plan. The Plan ensures the Village's eligibility for future recreation grant opportunities from the Michigan Department of Natural Resources. The plan was also approved by the DNR on February 27, 1998.

The Village worked with Spring Lake Township and the Loutit Foundation to acquire property for the expansion of Lakeside Beach in FY 2003. The Loutit Foundation purchased the property adjacent to Lakeside Beach, located in Spring Lake Township, in 1999 for \$275,000 from the owner of the existing duplex. The Village received a Michigan Natural Resource Trust Fund Grant in the amount of \$122,500 for the acquisition of the property. The grant was matched by a \$100,000 contribution from the Loutit Foundation, a \$28,000 contribution from the Boer Family Donor Advisory Fund and \$14,124 from both Spring Lake Township and the Village. The Beach expansion was completed in FY 2003.

Mill Point Park was upgraded in 2004 with a new play facility and in 2005 with a multi-purpose Band Shell. This band shell was made possible by funds from the Spring Lake Rotary Club and it was designated as their Centennial Band Shell in 2007. The Grand Haven Area Arts Council initiated Thursday concerts there in 2004. West Shore Symphony began concerts there in 2007.

Community Promotion

This budget includes miscellaneous expenditures that are of general interest and importance to the community. Two editions of the Village newsletter ("Crosswinds") and a contribution to the CBDDA for promotional activities are included. A third *Crosswinds* edition for fall was started in FY08.

The community promotion activity includes payment to the City of Grand Haven for the Harbor Transit System. Grand Haven administers the Harbor Transit Program for the Village of Spring Lake and the City of Ferrysburg. These communities, in turn, reimburse the City of Grand Haven for their local share of Harbor Transit expenses. Due to Harbor Transit cost increases, the Village was forced to cancel summer trolley payments and services in FY07.

Funding is also provided for the celebration of the U.S. Coast Guard Festival.

Major and Local Street Funds

The Major Street Fund accounts for the use of state gas and weight tax funds that are earmarked for the repair, maintenance and construction of Village streets that are part of the state-designated major street system.

The majority of funds from the Michigan Transportation Fund are allocated by a formula that provides 39.1% to the Michigan Department of Transportation (MDOT) for state highways, 39.1% to county road commissions for county roads and 21.8% to cities and villages for local roads. Additionally, the MDOT receives 75% of federal aid provided to the state for roadways, with the remaining 25% being distributed to local units of government for federal aid eligible roadways.

The Village, like many other local governments, continues to struggle with inadequate funding to maintain its local roadway system. The Village historically augmented its Act 51 allocations through the use of additional millages for local road projects. Presently, the Village levies .2780 mills for debt service for the reconstruction of Buena Vista, Mark

and James Streets and micro surfacing treatments on streets in the Evergreen Park subdivision.

Act 51 allocations, coupled with property tax revenues, do not allow the Village to reconstruct and seal coat or crack seal an equal amount of roadway surfaces to those which are experiencing pavement surface failures. More miles of roadways are failing than that which is being reconstructed or repaired on a year-to-year basis. Additionally, the use of property taxes to finance roadway projects increasingly moves the community away from a user fee concept to a greater reliance upon the property tax.

Since transportation funding has not been increased dramatically, the Village has needed to hibernate the TIF district to dedicate the freed up local TIF contributions towards local street construction. Anticipated grant funding from West Plan (Muskegon MPO) continues to allow the Village to repair “federal-aid roads”. (Major Streets). Meridian and South Streets were added as Major Streets in 2008 by MDOT upon request.

Spring Lake/Ferrysburg Police Department **Police Department**

On July 1, 1989, the former Spring Lake and Ferrysburg Police Departments merged to form the Spring Lake/Ferrysburg Police Department. This innovative arrangement is providing full service to both communities at less cost than if the same service was provided separately.

The amount reflected in general fund represents the Village's share of the cost under the Intergovernmental Police Services Agreement. In December of 1988, the Spring Lake Village Council invited both Spring Lake Township and the City of Ferrysburg to meet in joint sessions to discuss items of common interest. The Ferrysburg City Council responded favorably to this request. The first joint session of both councils took place on January 9, 1989. The two councils engaged in a goal setting exercise that proved to be very beneficial. The two councils found they had much in common and could agree on thirteen common community goals.

The product of the goal-setting exercise was the formation of two study groups, a municipal consolidation task force and a police consolidation task force. Members were appointed to both task forces and both were charged with the responsibility of evaluating the potential for consolidation of services in their respective task areas.

Membership of the police consolidation task force included the city managers of both communities, a council representative from each community, the police chiefs of each community and a citizen appointed at-large. The citizen-at-large was selected from the City of Ferrysburg and served the task force very well as its chairman.

The task force began by developing joint policing goals. Armed with these goals, they evaluated service delivery mechanisms. An operating authority structure was considered as well as a less formal sharing of police services and a joint contract. After considerable discussion, the task force settled upon the joint contract method.

The agreement could not have succeeded if not for the open and positive attitude of elective and administrative officials of both communities. Both realized the need to adapt service delivery mechanisms in a rapidly changing environment. The result is an excellent 24-hour program of coverage at less cost to both communities.

Under the agreement prepared by the task force, the City of Ferrysburg contracts with the Village to provide police service in the joint service district, which includes the corporate boundaries of the City of Ferrysburg and the Village of Spring Lake. The former Ferrysburg officers became employees of the Village of Spring Lake. The Village Manager of the Village of Spring Lake is responsible for directing the activities of the Police Chief. The Village Manager and the Police Chief report periodically to a joint police commission, which is an advisory body, established to help set policy for the department and assist in budget formulation.

The joint police commission consists of one member from each municipal council, the City Manager from the City of Ferrysburg and the Village Manager from the Village of Spring Lake. An even number of participants was selected in order to guarantee that consensus would be reached in decision-making. The joint police department initiated operations on July 1, 1989, less than six months after the joint police task force began their work.

The budget for the joint police department is financed by an allocation of shares of the budgetary expense on a percentage basis. The initial allocation of expense was determined based upon existing service levels and existing budgetary levels. This percentage was locked in for the first two years of the contract and again for the first two years following the 1998 amendment to the agreement.

In spite of major responsibilities and commitments, there has been much concern and effort to keep the costs at a minimum, while providing every citizen with excellent police service. The Department continues to achieve the purpose of their motto, "Serving Together," and continues to do so efficiently and cost effectively.

The FY 2003 budget created a new position within the Department. Detective Roger DeYoung was assigned to the new position of "Detective/Sergeant".

In FY 04, Roger DeYoung was selected after a statewide search as the next Police Chief when Bill Kaufman retired. A strategic plan process with Ferrysburg was conducted with the following main conclusions: a ten year agreement with Ferrysburg was achieved, nine officers was agreed as the authorized strength with triggers to increase strength if population, call volume, etc warranted, the 32 hours of one officer coverage was reduced to 30; the School Liaison activities were added to the Detective's duties and made into a three-year rotating position; and the Chief works the road as necessary to stay fresh and reduce overtime costs.

With the new renovated station in FY04, came a revised rental understanding. A revised Strategic Plan is expected in 2009.

Permanent Public Improvement Fund

This fund was recreated for the FY 1999 Budget to begin to allocate specific funds for capital improvement projects. Fund operations will be financed by a dedicated millage.

In addition to Village property tax revenue, the Village once received a reimbursement from the Township for the portion of the Spring Lake Township Bike path Millage levied in the Village itself. This reimbursement was earmarked for sidewalk construction projects as a matter of Council policy. Funding from the Spring Lake Township Bike path Millage ended in December 2000. As a result, the Council postponed the construction of additional sidewalk segments within the Village until Spring Lake Township officials determine if the bike path millage will be renewed. This postponement was ended in FY08 when Exchange Street sidewalk was funded and Spring Lake Township agreed to share the cost of a portion of Lakeside Trail resurfacing.

Funding of reconstruction of the basketball courts is available in FY 09 but is subject to a 50% cost share from Spring Lake Township.

Historic Commission Fund

On October 2, 1995, the Village Council established the Village of Spring Lake Historic Conservation District Commission by Ordinance in an attempt to safeguard the Village's heritage by preserving landmarks and sites, improving property values, foster civic beauty, strengthen the local economy, identify historic resources, provide advice and/or management of public historical properties and unify historic preservation efforts. The Wooden Boat Show contributes to this fund balance annually.

Building Department

Licensed inspectors provide all building, electrical, plumbing and mechanical inspections on a contractual basis for the Village of Spring Lake.

The Building Department generates permit fees necessary to cover the cost of contractual inspections as well as any administrative costs that the Village will incur as a result of the inspection program. Fees are increased in FY 04 to better cover these costs. The Code compliance and Planning Administrator did a comprehensive fee review and recommended major increases to the smaller fees for FY 09. The Building Fund went into the red earlier in FY 08.

Spring Lake Central Business District Development Authority

Since its inception in 1978, the Spring Lake CBDDA has accounted independently for revenues and expenditures required for its operations. In 1988, the CBDDA requested that the Village account for their funds on the same basis as is practiced for the Spring Lake Tax Increment Finance Authority (TIFA).

The function of the CBDDA is to plan for the future of the Village's commercial areas. In the Village of Spring Lake Central Business District Master Development Plan, the Authority envisioned the future of the downtown-shopping district. This work has formed the basis of improvements now being undertaken through the Tax Increment

Finance Authority. The plan has also guided private investment in the Village and served as the foundation for the Waterfront Redevelopment Plan.

A millage is permitted under state law, but the CBDDA chooses not to levy a millage and has not done so in its 24-year existence. A principal shopping district and a dues structure was not considered.

The revised Downtown Master Plan was completed in 2004. A Design Manual, including criteria, parking, building height and other key land use details that affect how the district grows and involves Exchange Street was implemented in 2005. The Village won an economic development award from the MML for this work in 2006.

In 2008, the Village ramped up these services by adding a Façade Grant program to the budget, securing the capability of new downtown liquor licenses, experimenting with a “branding effort” via the Grand Rapids Press, conducting the first ever Merchant Mixer and contracted with GVSU for a comprehensive branding project.

Spring Lake Tax Increment Finance Authority

The Village Council created the Spring Lake Tax Increment Finance Authority (TIFA) in December 1983. The TIFA was charged with the mission of constructing public improvements required to attract private investment and promote retail commercial and industrial business activity in the Village of Spring Lake Central Business District development area. This mission accomplishes the goal of creating new jobs and additions to the tax base of the community that would not otherwise be possible.

These goals are to be attained by implementing an approved tax increment financing and development plan. The development plan is based on the Village of Spring Lake Central Business District Master Development Plan, which was developed in 1981.

The Spring Lake Central Business District Development Authority, as appointed by the Village Council, administers TIFA. The CBDDA has requested that the Village of Spring Lake manage development projects for them through the Spring Lake Tax Increment Financing Authority Fund established in this budget. This process guarantees proper management of the TIFA's resources and good project administration.

The TIFA fund budget is approved by the CBDDA annually and is presented to the Village Council for their consideration and adoption. All major transactions involving the TIFA follow the same process.

The TIFA was initially given a 12-year time period to accomplish its mission. The Downtown Development Authority District was expanded in 1992 and the plan was restated in 1993 and amended in 1997. It was further amended in 2005.

As a result the Tax Increment Financing Authority District went into a five-year hibernation on December 31, 2005. Although the Village does not have a designated source of revenue for infrastructure improvements associated with economic redevelopment efforts during this time, the Village now has the flexibility to utilize Village dollars captured by the TIFA for local street projects in Fiscal Year 2007. The

impact of this influx of revenue will be great. For example, when the TIFA District hibernates on December 31, 2005, the Village will receive an additional \$164,054 payable in FY07.

TIFA Progress to Date:

Design was completed for the reconstruction and refurbishment of the Casemier, Spencer and North Jackson Street parking lots in 1986. Design work was also completed in 1987 for Project 86-1, which provided a portion of the required west end water and sewer improvements and Project 87-1, which constructed the required central Village water main.

The reconstruction of the Casemier, Spencer and North Jackson parking lots was completed in July of 1987. Work on project 86-1 began in the spring of 1987 and resulted in construction of a new sewer lift station, sewer main and water main in the West Savidge area. Project 87-1, central Village water, was placed under contract and was constructed in 1988.

In 1988, the TIFA completed Project 87-1, installed a new bus shelter in the Spencer parking lot and completed preliminary plans for additional West Savidge water and sewer work. The financial package for the CBD access roadway was also developed.

The year 1989 saw completion of the west end water, sewer and roadway improvements on M-104, School Street and Exchange Street. Construction plans were developed for the railroad right-of-way linear park.

1990 saw the initiation of construction of the railroad right-of-way linear park. The park was named Lakeside Trail and was dedicated in June of 1991. Additional improvements were made in 1992.

In the 1993-94 fiscal year funds were allocated for parking lot improvements, installation of an 8" main in South Jackson Street, from M-104 to Exchange Street, and initiation of planning for the Savidge Street Corridor Project. Planning for this project continued in 1995. Implementation of the Corridor Project began in the fall of 1995 and was completed in June 1996.

During the 1999 fiscal year, the West End Community Boardwalk was constructed on the Old Boys Brew house/Spring Lake Condominium site. The concept began taking shape in 1995 when the Village and developers began negotiating the conditions of a Planned Unit Development Agreement involving the brewpub and condominiums. A grant in the amount of \$5,000 was received to offset the boardwalk design costs from the Coastal Zone Management Grant Program. Additional funding came from the Michigan Natural Resource Trust Fund Program in the amount of \$64,360 to offset construction and engineering costs. Total Project costs were \$309,000. Construction began in November 1999 and was completed in May 2000.

In FY 2003, the TIF plan funded a connection from the West End Community Boardwalk through the Holiday Inn parking lot and to the Tri-Cities Connector Path. It also funded resurfacing and sub-surface work on School Street and due diligence on the West End

Redevelopment project. In FY08, the Village received a \$150,000 CMAQ grant so the Lakeside Trail Gap will be completed in FY09.

The TIFA derives its revenue from property taxes levied on the incremental growth of property valuations within the development area. The base years for valuations were established as 1983 and 1992 for the expanded district. Increases in SEV over the values present in these years are called increments. The largest increments are generated by new private investment such as Huntington Bank, Mill Point Condominiums, Chase Bank, Arby's, Village Cove Project, Shell Super Station, Barrett's Marina expansion, Wesco, Harbor Village Professional Center, the Old Boys Brewhouse/Spring Lake Condominium PUD Project, Pier 33 and the Harborfront Hospital for Animals. The revenue generated in this way is applied to projects within the development district according to the approved development plan. The Tax Increment Finance Authority does not levy an additional property tax. Rather, tax revenues generated by incremental increases in value are received by the TIFA based on the millage rate of all taxing jurisdictions. All taxing jurisdictions continue to tax the base valuation established in 1983 and 1992, and will benefit from the increased valuation generated by the TIFA after the TIFA is no longer hibernated.

Water Debt Retirement
1986 Water Supply Bond

On February 17, 1986, Village residents approved entering into a bond contract with the Ottawa County Road Commission for \$850,000 in water system improvements. The road commission sold bonds for the project in August 1986. The Village was responsible for repaying the debt over a 15-year period, which began in May 1987. In all, ten water main projects were included in the program and a new emergency generator was purchased. This debt was repaid on a 50% cost-share basis with the Water Fund. The issue was retired during FY2000. In 1992, the Village paid a \$450,000 buy in fee to NOWS and assumed its share of debt to receive filtered Lake Michigan water.

Transmission Main #2

Repayment of the Village's share of the \$5.1 million North Ottawa Transmission Main Project continues this fiscal year. This project included construction of a 24" water main from the water plant in Grand Haven to Fruitport Road in Spring Lake, a one million gallon storage tank, a metering station and system loops. The Village's share of this project is 26.08% of the total cost. The Village must also make supplemental payments on that portion of the NOWS #1 water main project not included in the NOWS #2 debt schedule. The millage was used to make up the difference until FY 2003. A Debt Service Charge was initiated in FY 2004. A major water and sewer fee study was completed in 2006 and rates were raised for the first time since 1998.

Street Debt 2000

Bond payments for the reconstruction of Mark and James Streets and Buena Vista and micro surfacing in the Evergreen Park Subdivision, were completed during the 2000 fiscal year. A millage rate of .2780 is used to generate \$22,665 to assist with the payments of \$36,855.

DDA Debt Fund

The Village issued \$1.28 million in DDA bonds in October 1994. The bonds were sold to finance the Savidge Corridor Project. These funds provide the local grant match for the \$1.8 million project. The DDA Debt Fund was created in 1994 to account for the repayment of this debt.

The debt was repaid through the Village of Spring Lake Tax Increment Finance and Development Plan (TIF). The TIF plan was adopted in 1984 and was amended in 1986, 1993 and 1997. The Savidge Corridor Project and 1994 DDA bond issue achieved a "pipeline project" classification under legislation adopted to clarify the status of DDAs and TIF plans in the wake of the Proposal A property tax reform.

The bond issue was structured to fit the TIF revenue stream between the present time of the bond issue and the year 2004. This debt was paid off in 2005.

Sewage Treatment

In 1973, the Grand Haven/Spring Lake Sewer Authority began operating a new wastewater treatment facility under contract with the City of Grand Haven to provide wastewater treatment services for the Village of Spring Lake and the City of Grand Haven. Since then, the Village has paid a proportional share of the expense for operating this plant.

The Village has also paid a share of the original general obligation bond that was issued to raise funds for the construction of the wastewater treatment plant facility. This bond issue has been retired.

The largest single cost component of the sewer department's operating budget consists of contractual payments to the Grand Haven/Spring Lake Sewer Authority and Spring Lake Township (lift station capacity) to offset operating expenses for the wastewater treatment plant. The remaining elements of the total operating budget are used to operate and maintain local sewers.

The Sewer Department had been operated in a deficit condition for several years prior to the 1982-83 fiscal year. The basic reason was that the Village's rate structure could not generate enough revenue to pay operating expenses. The fund had borrowed a total of \$30,000 from the water department and water debt retirement funds. The 1981-82 retained earnings deficit was \$60,072 and the fund balance deficit was \$32,572.

The 1982-83 budget increased sewer rates charged Village customers by approximately twenty-one percent. This rate increase was absolutely necessary if an even worse deficit condition was to be avoided. The sewer department deficit position was improved tremendously during the 1982-83 fiscal year by the settlement of the access rights agreement that admitted Ferrysburg and Spring Lake Township to the Grand Haven/Spring Lake Sewer Authority for the first time. In order to join the authority, each unit was required to purchase a portion of the capacity of the wastewater treatment plant from the City of Grand Haven and the Village of Spring Lake. The Village's share of this settlement was a onetime payment of \$122,959. The revenue from this settlement was used to erase the sewer department's debt owed to the water debt retirement and water

department funds (\$30,000) and to establish a sewer capital improvement fund (\$92,959). However, a fund balance deficit of \$26,584 remained at the end of the 1982-83 fiscal year.

The 1982-83 rate increase would not have reduced this deficit condition without the infusion of substantial monies received in the access rights agreement. The rates adopted in the 1982-83 fiscal year would also have been unable to meet expected 1983-84 expenditures unless another loan or contribution was secured from the sewer capital improvement fund.

A 1983 rate increase was needed to enable the Village to supplement the sewer capital improvement fund and begin needed system improvements. It was also required to stabilize rates for the foreseeable future, barring any substantial increase in operating or capital expenditures.

Equally important is the fact that the rate increase enabled the Village to begin developing and implementing a much-needed program of routine preventative maintenance. It also made possible the purchase of modern equipment required to perform effective emergency and routine maintenance procedures.

The first rate increase in seven years was recommended and implemented in 1990 to maintain the fiscal health of the sewer fund. Readiness-to-serve charges were increased by \$1 per month for all meter sizes, and the commodity rate was increased from \$1.25 per one thousand gallons to \$1.30 per one thousand gallons.

The 1994-95 budget was based upon a commodity rate increase of 25% and a readiness to serve increase of 50%. It was recommended that commodity rates be increased from \$1.43 per 1,000 gallons to \$1.80 per 1,000 gallons. Both recommendations were accepted and the increases were effective in the May, 1994 quarter. The financial reasons for this were clear. Prior to the rate increase, Sewer Operating Revenues had fallen short of estimates by a range of \$19,200 to \$70,000 over the last three fiscal years. Those losses were incurred even though capital improvement expenditures were minimal and depreciation expenses were not adequately funded.

The Sewer Fund began to respond during the 1994-95 fiscal year. The fund's cash position began to improve and it ended the operation year with a positive change in fund balance for the first time in several years.

In order to expedite the fund's recovery, the 1995-96 budget increased sewer commodity rates by 8.8%. Commodity charges were increased from \$1.90 per 1,000 gallons to \$1.95 per 1,000 gallons. A major rate study and increase was completed and implemented in 2006.

Water Treatment and Distribution

The Village Water Department is a separate enterprise of the Village. Spring Lake purchases water from the Northwest Ottawa Water System (NOWS) for distribution to its 1,100 customers.

The use of NOWS water replaced a system that had been very efficient and cost-effective since its inception in the early 1900s. This change took place in April 1992 at the end of a long process that began as the result of the discovery of TCE and PCE in the Village's groundwater water aquifer in 1987. The Village has discarded a groundwater-based supply system in favor of connecting to the Lake Michigan-based Northwest Ottawa Water System (NOWS). This conversion was costly and had significant water rate and millage levy implications. The Village, however, has been able to provide high-quality water to its residents through this conversion.

System Improvements:

Over the past several years, a growing capital improvement program has been conducted that has worked to upgrade the water distribution system. In 1983-84, funds were budgeted for the renovation of the well and pump at Well #1. Engineering was completed for the following system improvements: railroad right-of-way transmission main; Lake Avenue, River to Leonard; and South Street, Prospect to Hammond. Engineering was also completed for a replacement water main in North Jackson Street, Liberty to Barber.

In 1984-85, the North Jackson Street water main was completed in conjunction with reconstruction of the roadway. Each of the three well house buildings was thoroughly reconditioned.

The 1985-86 capital improvement program took another major step forward with completion of a replacement water main in Savidge Street, Lake Avenue to Fruitport Road and in Rotary Drive, from Savidge Street north. This work was completed in conjunction with the reconstruction of M-104 by the Michigan Department of Transportation.

By completing the M-104 project in 1985 using the rate-generated water fund cash reserves; the Village was able to reduce the remaining amount of the water system improvement program that required funding. The 1985-86 budget also included the water fund's share of microcomputer equipment and software.

The 1986-87 capital improvement program included the following projects: evaluation of Well #2; Flush and inspect water tower; purchase of additional microcomputer system equipment; the Water System Improvement Program; and reserve for M-104, Lake Avenue to Fruitport Road. The ambitious water system improvement program was made possible through voter support for the bond proposition at the February 17, 1986 election. The bond issue was approved by a 65 percent majority, which indicated Village residents understanding of the problems facing the water system.

The 1987-88 Capital Program included allocations for flushing and inspecting the water tower, the rehabilitation of Well #2, the purchase of additional computer peripherals and software, the performance of a reliability study, and reserve for M-104, Lake Avenue to Fruitport Road.

Work proceeded on the Water System Improvement Program during the 1987 construction season and continued in 1988. Proceeds from the bonds sold by the Ottawa

County Road Commission on behalf of the Village financed the \$850,000 project. Spring Lake will be responsible for repaying the debt through a combination of water fund revenues and a voter-approved millage that should continue to average less than 1.5 mills over the 15-year life of the program.

The 1988-89 budget included a much-reduced capital program. This was due to considerable uncertainty about the future Village water supply and the cost of assuring that an adequate source is available. No construction of further water improvements proceeded, except those already included in the Water System Improvement Program and Tax Increment Finance Plan. The capital budget included \$4,500 for participation in the purchase of a new financial computer and VCR equipment and \$30,000 for installation of cutoff (purge) wells to protect the Central Park well field.

The Village's consulting engineers recommended connection to the North Ottawa Water System and the Village Council and staff concurred with this recommendation. On February 6, 1989, the Village Council directed the Village Manager and engineer to take the necessary steps to effect the connection of the Nows and to implement the water distribution system improvements required to utilize the higher-pressure Nows system.

The cost of the conversion to Nows totaled over \$4.0 million. The required facilities have now been constructed and are on line. The connection was completed on April 27, 1992.

The 1991-92 year saw completion of a loop on Fleser Court, in cooperation with Spring Lake Schools, and a loop in the West Savidge area was under contract at the end of the fiscal year.

Work was completed on the West Savidge loop in 1992. The 1992-93 fiscal year also saw completion of the Hammond/Prospect water main loop on school property. Initial planning also began for the DPS yard renovation. The water tank was removed in anticipation of this project.

In 1993, the DPS yard renovation was substantially completed. A water main replacement was completed in South Jackson Street between M-104 and Exchange Street.

In 1994, the Village's three wells were decommissioned and the two Central Park well houses were rehabilitated and converted into storage buildings.

In 2000, 4" water mains were replaced with 8" mains on Mark and James Streets and Buena Vista. Additionally, a stub was installed at the south end of Mark Street in order to loop the system to the main located near the Spring Lake Middle/Intermediate School in the future. In 2008, the 4" line on Meridian Street will be upgraded to 8" or 10".

Rates Impacted by System Conversion:

There have been serious rate impacts. The first has been the expense of dealing with the presence of volatile organic compounds in our groundwater supply. The Village undertook extreme measures to guarantee a water supply that was free of volatile organic compounds or, at the very least, meet maximum contaminant levels set by the EPA.

These measures carried significant expenses that initially decimated the water fund balance until the lawsuit with the Anderson-Bolling Company was settled and \$225,000 was returned to the fund. Those expenses are now behind us.

The Village connected to the NOWS in April of 1992. The cost of purchasing water from this water supply will exceed the cost of producing water from groundwater supply. Debt costs will be included in these rate costs. Additionally, the water fund is responsible for repayment of one-half the debt of the water system improvement program. This burden must be absorbed in addition to providing for any future improvements required in the water distribution system.

The 1988-89 budget included an increase in water commodity rates from \$.75 per 1,000 gallons to \$1.00 per 1,000 gallons effective February 1988.

A rate increase was required again in 1989 to pay for continuing expenses related to the Village's ongoing efforts to resolve the water supply issue. The 1989-90 water rate was set at \$1.10 per 1,000 gallons, effective with the February 1989, billing quarter.

Significant rate and readiness-to-serve increases were approved in 1990 as follows: 1) The water commodity rate was increased from \$1.10 per 1,000 gallons to \$1.70 per 1,000 gallons; 2) Readiness-to-serve charges were doubled. These were very strong measures. Unfortunately, they were required in order to provide a long-term, safe and assured source of water.

NOWS Obligations are Fully Charged:

The 1992-93 year is when the Village's obligations were fully realized. In anticipation of this, the water fund was stripped of all costs associated with the old well-based system. Personnel time charged to this fund has been reduced from pre-NOWS levels and other costs have decreased.

Catch-up payments totaling \$638,000 were made as part of the agreement to join NOWS. \$200,000 was paid toward the access charges in 1992. The Village connected to the NOWS on April 27, 1992, without incident and began purchasing water from NOWS at that time.

The Village's water meters had been the source of concern among staff and Village Council for some time. The meters used by the Village were antiquated and required a labor-intensive process to complete meter reading. In 1996, the Village Manager recommended that the meters be replaced with new "touch-read" meters. The resulting Meter Replacement Project was completed during the 1998-99 fiscal year.

The installation of these meters has had two significant impacts. First, the amount of time dedicated to meter reading each quarter has been greatly reduced. This has reduced the amount of time required to read meters and freed-up up time for other Department of Public Services functions. Secondly, the Village had not been able to accurately monitor the amount of water NOWS billed to the community. The installation of the new meters, combined with the adjustment of our billing quarters, has permitted the Village to compare the amount of water being billed by NOWS to the amount being billed by the

Village to its customers. The Village was able to secure a payment from Spring Lake Township in the amount of \$39,149 as a reimbursement due to inaccurate billings in addition to reducing the Northbank water allocation percentage from 20.83% to 16.03%.

This has assisted in rebuilding the Water Fund's cash balance and reduced the cost of water to the Village. However, staff has noted an 18% difference between the amounts of water the Village bills its customers compared to the amount NOWS bills the Village in each of the last three fiscal years. Staff is currently working with the Ottawa County Road Commission Utility Services Director to determine why this difference in the billing amounts continues to exist.

NOWS Intake and Treatment Plant Expansion Projects and the Financial Impact upon the Village

Members of the Northwest Ottawa Water System (NOWS) began discussing in earnest the need to proceed with an expansion of the Water Intakes (located in Lake Michigan) and the Water Treatment Plant in 1997. The initial discussions touched off a debate about how the communities would pay for the proposed projects. Although the 1993 NOWS Contract was used to guide the decision-making, there was a difference of opinion as to what the language in the contract actually said. The City of Grand Haven believed that the contract provided for the expansion of the water intakes and treatment plant on a capacity basis. This funding methodology would require that the "growth" communities pay for the additional water capacity they require. Grand Haven Township, however, believed that the contract provided for a utility based financing mechanism that requires all member communities to contribute to expansion projects based upon a uniformly applied debt charge on the wholesale rate for water. The Village agreed with the methodology advanced by the City of Grand Haven as the most equitable means of sharing costs, but believed that Grand Haven Township's interpretation of the 1993 NOWS Contract was correct.

In 1998, Grand Haven Township filed a lawsuit against the NOWS' member communities in order to obtain a declaratory judgment on the meaning of the 1993 NOWS Contract. On February 2, 2000, Ottawa County Circuit Judge Bosman issued a final judgment and order in favor of the City of Grand Haven. Grand Haven Township unsuccessfully appealed the Circuit Court's decision in April 2000.

The communities' representatives on the NOWS Administrative Committee have implemented the intake and plant expansion projects. The Committee members developed a consensus as to how financing on a capacity basis should be structured and who should pay for what portions of the project.

Commodity Rates to Increase Annually:

The 1998-99 fiscal year increased the water rates by \$.10 per 1,000 gallons to bring the rate charge for water to \$1.90 per 1,000 gallons; water commodity rates had not increased since 1990. The rates were increased to finance a portion of existing debt obligations.

Although there remain challenges to overcome in the water department, such as continuing to reduce the gap between the volumes of water the Village bills its customers compared to the volume of water NOWS bills the Village and replacing old water mains,

there is good news. The Village's use of taxes (1 mill) to subsidize the water fund was discontinued in FY03. The water fund went \$20,000 in the red in FY06. It was recommended that the Village implement a rate analysis and determine the rate necessary to make necessary improvements to the water distribution system. The rates were subsequently increased by an average of 35% in FY07 as a result. Fees are now increased annually to keep up with NOWS and other changing debt and costs. Litigation continues to restore the \$90,000-\$125,000 from the Village which helped repair the failed NOWS intake project of 2003. The Village was briefly lower than Ferrysburg in overall rates in 2008. Rates were raised 7% to pay for the Meridian Street 8 inch water line to meet fire flow standards and are expected to be held flat in FY 10.

Central Equipment Fund

Established in the 1986-87 budget to provide for the maintenance of the Village's fleet and the purchase of new equipment. The establishment of the fund was necessitated by the elimination of the Federal Revenue Sharing Program.

Until March 1986, all equipment maintenance expenditures had been accounted for in the General Fund. Certain funds would pay rentals to the General Fund and these revenues amounted to approximately \$30,000 each year. Other funds did not pay rentals. Under the current arrangement, all funds and departments pay rentals or fees to the Central Equipment Fund.

A hot box was purchased in FY 05; a bucket truck in FY 06 and a leaf vacuum truck in FY 09.

Police Equipment Fund

This fund is provided to routinely accomplish police equipment maintenance needs and is jointly funded with Ferrysburg according to the Intergovernmental Agreement formula.

Conclusion

My appreciation goes to former Managers DeLong, Koryzno and Lukasik for keeping this History of fund operations up. I continue to provide it as a key source of continuity and illumination as we chart a new fiscal year future together.

Once again, special thanks goes to Maribeth Lawrence, Village Clerk/Treasurer and to the entire Budget Team consisting of Roger DeYoung, Police Chief, Kathy Staton, Code Compliance and Planning Administrator, and Doug Whitley, DPW Supervisor.

I also want to thank the following staff for administrative assistance: Amy Schmidt, Lori Spelde, Mary Paparella, for researching various points and helping to produce the documents.

I very much appreciate the feedback from President Filber and members of the Village Council along the way.

Ryan Cotton
Village Manager