



FY12 FISCAL PLAN

(July 1, 2011 - June 30, 2012)

VILLAGE COUNCIL

**Bill Filber
Village President**

**Jim MacLachlan, President Pro Tem
Marvin VandenBosch
Scott VanStrate**

**Steve Nauta
Mark Miller
David Bennett**

**Ryan Cotton
Village Manager**

VILLAGE OF SPRING LAKE
SPRING LAKE, MICHIGAN

FY12 FISCAL PLAN

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June 6, 2011 (Final)

**Dear President Filber and
Members of the Village Council:**

I am pleased to submit the next Comprehensive Fiscal Plan for FY 2012. The focus of the Council's priorities this year remains to increase cost consciousness while maintaining core services.

This letter and the summary tables attached are intended to meet each of the Village Council's priorities; explain further budget cuts and transfers recommended by the Budget Team; and address other budget highlights.

VILLAGE COUNCIL PRIORITIES

The Village Council reviewed the list of priorities from former years and made additional suggestions on January 17, 2011. Formal review and approval of goals occurred on February 7, 2011 as follows. Notations as to what is included in the budget is shown in the parentheses:

1. Complete School Street -- (Land acquisition and street construction costs are included);
2. Review the fire contract specifics (\$12,000) and make a recommendation prior to payment -- (The full \$12,000 is budgeted);
3. Pause the current property tax reduction trend for FY 2012 (Done and included);
4. Initiate a water/sewer readiness-to-serve 20% fee reduction for FY 2011 while adjusting sewer rates to enable a return to audit recommended emergency fund balance levels -- 10% net reduction at a minimum -- (Done and included);
5. Budget a 3% revenue General Fund loss for FY 12 -- (A 3.5% reduction is included);
6. Encourage vacant parcel redevelopment into new commercial -- (No budgetary impact);

7. Sustain downtown retail -- (Continuing sandwich boards, banners/flags and branding activities);
8. Cut costs by using more in-house services, like was done for the Master Plan, storm sewer compliance activities, GASB 45 audit requirements, tree trimming, etc. Research paper water bills and potential combined billing and cost sharing with others -- (Doing so and converting to paper bills);
9. Cooperate with other municipalities in the area to save cost via increased efficiencies -- (Created a Northwest Ottawa County Succession Plan, no impact in FY 12 however);
10. Continue TIF hibernation and accompanying Local Street reconstruction/resurfacing five year plans -- (Continued) ;
11. Continue to provide local matching grant funds and leverage new resources when the opportunity is created, including potential matching federal street dollars -- (Continued);
12. Work out a Holiday Inn bike path solution -- (Funds are encumbered in TIF Fund Balance);
13. Jump-start the uncompleted projects. Be flexible on the unofficial historic properties at Alden Place -- (No budgetary impact);
14. Develop a way to reduce insurance costs long-term -- (New cost cutting changes included as well as bidding out liability insurance again for a 10% cost savings); and
15. Develop a way to reduce pension costs long-term. Look at bridging and new employees. (A new hire reduction in benefit plan is included in this budget message as a recommendation.)

What follows is a review of the results of an exercise to determine the optimum desired expenditure levels called a "Monopoly Exercise."

Monopoly Exercise

Projects Administrator Andrew Whitley and Will Cronin administered a monopoly exercise with the following results last spring:

Elements Of Public Service	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11	Council	Citizens	Proposed FY12 %
Administration & Management	13.99%	17.40%	16.80%	16.20%	19.00%	18.50%	19.20%	18.00%	18.2%	21.00%	17.81%	17.7%
Citizen Services/ Community Development	3.24%	4.40%	3.90%	4.00%	4.20%	7.00%	7.00%	1.50%	0.7%	1.90%	7.57%	0.9%
Village Hall & Grounds/ Barber School	4.33%	3.59%	4.77%	5.80%	5.63%	5.80%	4.80%	5.32%	5.6%	4.60%	5.43%	5.2%
Public Works	15.48%	16.61%	15.92%	15.76%	16.25%	16.20%	14.40%	16.33%	17.1%	17.20%	24.76%	17.2%
Planning/ Zoning/ Code Inspection	6.31%	3.77%	3.56%	3.44%	3.54%	4.00%	5.70%	5.53%	5.6%	7.50%	7.43%	6.5%
Parks & Recreation	22.61%	14.40%	14.70%	14.80%	14.30%	14.80%	14.50%	15.56%	16.5%	13.70%	11.05%	14.8%
Public Safety	34.04%	39.79%	40.32%	39.86%	37.09%	33.70%	34.40%	37.76%	36.9%	34.00%	25.95%	37.6%

The conclusions are that Police and Parks services are funded more than expected and Public Works is under-funded. The citizens appear to want infrastructure maintenance according to the Project Administrator who administered the surveys.

The following budget reduces all three service expenditure levels. If any restoration is possible by Council this year, or when revenues improve in the future, it should perhaps go for Barber School carpet replacement, Major and Local street resurfacing, or a barrier-free door opener for Village Hall.

Budget Team Actions to Balance the Budget

Given the poor economy and a revenue decrease of 3.5%, cuts were made in order to reduce the fund balance subsidy size and maintain services. This budget retains most of the FY 11 cuts of \$151,000 which were on top of \$94,000 of cuts in FY09 and 10. The exceptions are:

- 1. Restoration of Detective's position (\$9,000);
- 2. Restoration of the DPW Seasonal positions (\$16,000); and
- 3. Replacement of the Police Department squad cars on time (\$26,000).

A modest use of fund balance (\$6,432) was made from the General Fund balance to avoid a tax increase and/or a deficit. The General Fund balance will end up at \$94,371 (7.3% of yearly expenditures).

New Cutbacks/Efficiencies

1. Phones cuts	\$ 1,080
2. Delete One Concert Sponsorship	\$ 500
3. Legal Fee cuts	\$ 2,500
4. Police Overtime cuts	\$ 5,000
5. Health Insurance changes	\$10,000

Total Cuts: \$19,580

Any further cuts would have to come from less essential services: no social networking; no Lakeside Trail lights; no minimum training and education; no monthly bank reconciliations; no Planning Commission legal services; go to one-person police patrol coverage for Spring Lake and Ferrysburg from 2 AM to 8 AM; no detective services; and/or layoff of one DPW position and replace with part-time during snow plow operations.

All of the above is only possible through a team effort. I appreciate the dedication and assistance from the Budget Team (Maribeth Lawrence, Roger De Young, Kathy Staton, Doug Whitley and all Staff).

BOTTOM LINES FOR FY 2012

The FY12 General Fund is balanced. The overall millage rate will remain flat at 11.6619 mills. (When millage paid to Spring Lake Township is included (0.9646 mills), the Village total taxes paid for all municipal operating services is 12.6265. The next highest Tri-Cities community’s general millage is Grand Haven at 12.2914 mills). This is a 0.3 mills difference. (The Village will drop to second place if the 0.75 mills for the Grand Landing infrastructure is added to the Grand Haven tax bills on May 16, 2001.)

Revenues are down by 3.51% and total operating costs are budgeted to decrease 2.54% as well.

The end-of-year cash balance for the General Fund is expected to be at 7.3% above the minimum guideline (\$94,371).

GENERAL FUND REVENUES & EXPENDITURES

	Actual FY08	Actual FY09	Actual FY10	Amended FY11	Proposed FY12	%
Revenue of all types	\$1,458,564	\$1,519,392	\$1,350,432	\$1,316,712	\$1,276,839	(3.51%)
Total Expenditures	\$1,410,409	\$1,612,106	\$1,511,073	\$1,316,713	\$1,283,271	(2.54%)
Difference	\$ 48,154	\$ (92,714)	\$ (160,641)	\$ 1	\$ (6,432)	

The above numbers will be adjusted by whatever the final health insurance increase is determined to be.

In summary, the General Fund fiscal plan is on track for another year with an array of expenditure controls continued.

- **VILLAGE OF SPRING LAKE/CITY OF FERRYSBURG POLICE FUND (#207)**

The Police Department is budgeted according to the 2009 Strategic Plan. The 2009 Plan concluded that the Department should budget nine uniform officers, including the Chief. The second Sergeant position continues to be funded; the Detective position is funded again given the difficulty in doing Chief and Detective job and the support of the Joint Police Commission.

The restored Detective position will spend one day a week on traffic control.

Bike patrol will continue from interns lined up by the Chief.

The budget includes a large use of fund balance (\$41,626). The end of year cash balance is estimated to be \$25,000. This new fund balance minimum is recommended by the Police Chief and supported by the Joint Police Commission.

No further use of the fund balance will be possible in the future. If the economy does not improve, staff and patrol reductions will be necessary or tax increases implemented.

- **MAJOR STREET FUND (#202)**

Revenues from the State Shared Revenues on the gas and weight tax are estimated to be down 3.45%.

The Major Street Fund formerly made an annual transfer of \$45,000 to Local Streets. This transfer is not included in the FY12 budget. The cash balance for Major Streets needs to be protected and accrued following its depletion due to the Meridian and Lake Street projects in FY09 and FY10, plus the hard winter in FY 2011.

Policy Options for Major Street Reconstruction Priorities:

****IMPORTANT OPTIONS TO DISCUSS****

1. No Major Street reconstruction is grant funded in FY 12. Cutler Street from Exchange to Liberty is scheduled for FY 13. Buchanan is scheduled in FY14. Both streets would be funded 80% by federal MPO funds. Design would begin in FY 12. Do a temporary repair on Exchange Street this year for \$9,820 resulting in a patchwork quilt look; **or**
2. Work with the Metropolitan Planning Office to convert the above street grants to resurface Exchange Street from Jackson to Lake in FY 14, instead of at some unknown year in the future; **or**
3. Reschedule the Cutler and Buchanan Street grant approvals for four more years until roughly FY17, borrow funds from the Central Equipment Fund in FY12, and do a simple mill-and-fill resurfacing on Exchange Street at the same time as the Safe Routes to School intersections at Prospect and Williams and Exchange Street. **Repay** over time from savings in FY 14 by not doing Cutler and Buchanan Streets then; **or**

Aggressive crack sealing is budgeted again (\$8,000). The temporary fix option for Exchange Street is included at a minimum (\$9,820). The expected Major Street modified accrual fund balance as of June 30, 2011 is therefore estimated to be \$27,440.

- **LOCAL STREET FUND (#203)**

The Local Streets program was ramped-up the last few years to accomplish rehabilitation of Maple Terrace, Barber, North Cutler, Mason, Williams, North Division, North Buchanan and Barber Court. No Local Street rehabilitations were initially planned for FY12, except engineering for Parkhurst Street reconstruction in FY13 (\$7,500). The Village Council later decided to add one block of Prospect Street at the same time as the new Prospect Street sidewalks. This addition pushed back Parkhurst Street until FY 14 (July, 2013).

Aggressive crack sealing is budgeted and remains included (\$8,000).

A transfer of \$125,000 is once again budgeted from the hibernated Tax Increment Financing Fund.

The Local Streets Fund is estimated to end FY 12 with a \$28,829 fund balance.

Policy Options for the Future Local Street Construction

1. The Village Council concluded to continue the TIF hibernation for another five years until 12/31/15. This action enables continued street surfacing and reconstruction; major downtown capital improvements will suffer, however.
2. It is hoped that the street repairs will be sufficiently completed by FY15 and the economy will begin to grow again so that the TIF hibernation can be **lifted**.

- **PUBLIC IMPROVEMENT FUND (#208)**

We will see a continuation of our aggressive tree safety program \$15,000.

The Public Improvement Fund also includes continued emphasis on major maintenance and becoming a more walkable community:

1. Safe Routes Traffic Calming Grant (\$53,384);
2. Safe Routes to School Sidewalk Grant (\$106,480);
3. Safe Routes Signage Improvement Grant (\$55,330);
4. Safe Routes Extra Sidewalk Costs (\$43,872) and Engineering (\$20,000);
5. Grand River Greenway, Phase I -- Extra over the grant funding (\$65,000);

6. Grand River Greenway, Phase II(A) Land Acquisition -- Extra over grants (\$139,000);
7. Tree planting with North Bank Communities and Public Improvement Funds (\$6,000 extra for 2:1 replacement ratio for two years plus \$1,500 for nursery over five years for 200 more trees in 5 to 10 years);
8. The Village will continue to carry the 209 South Park Street house costs for one more budget cycle. (The net costs decreased due to refinancing completed);
9. The Grand River Greenway mitigation expenses to secure property rights needed behind Spring Cove West -- combined driveway and security gate (\$15,000).

In addition to next year's projects, a six-year plan for future projects is provided. This six-year plan is intended to enhance long-term planning. Upon Village Council review, this draft Six Year Plan will be forwarded to the Planning Commission for their review and recommendation. The Six Year Plan includes funding for all of the recreation plan priorities and continued tree safety, as well as the continued repairs and maintenance needed elsewhere. (The recreation priorities are contingent on extensive outside grant and foundation sources and intergovernmental financing from our neighbors.)

The Planning Commission approved the attached plans on May 24, 2011.

Lastly, revenues for the fund will continue to come from the hibernated Tax Increment Financing Fund given the Spring Lake Township assessing changes in FY 09 (\$125,000), instead of through the former millage.

The expected Public Improvement Fund balance as of June 30, 2012 is estimated to be a small negative balance of \$107.

- **CENTRAL BUSINESS DISTRICT DEVELOPMENT AUTHORITY FUND (# 236)**

This fund continues activities to provide façade grants, branding and marketing support for the Downtown. The same program as last year including a project administration intern and related expenses for a movable billboard and direct marketing and maintenance of one concert funded at Mill Point Park. The fund balance is estimated to be \$9,722 at year end.

- **BUILDING FUND (#249)**

This Fund is required by state law to ensure that Building Department revenue is used for building related activity. Building activity is projected to remain flat again next year. The Fund is projected to end the year with a \$152 cash fund balance, assuming an \$8,000

subsidy from the General Fund again. This subsidy will decline if Spring Lake Villas and Alden Place begin in earnest and/or the Village Council chooses a planner collaborative model rather than to replace the Community Services Director .

The total amount of interfund loans outstanding from the General Fund to the Building Fund is now \$12,080.

- **TAX INCREMENT FINANCING DISTRICT FUND (#296)**

Given prior Council discussion in the goal setting, it appears this hibernation will continue for another four years to FY17. The collected funds are distributed back to the respective taxing units until such time as Local Street reconstruction/repair needs are caught up (another four years). A total of \$125,000 contribution to Local Streets is included again this year, as well as \$125,000 to the Public Improvement Fund.

The existing accrued fund balance is budgeted to be used to complete works in progress: like the School Street ownership conversion to Peel Brothers LLC (\$80,000); the Grand River Greenway (Village Cove to Mill Point Park -- \$155,000) and the Holiday Inn bike path bypass needs (\$60,000).

The fund balance is projected to be \$81,912 at the end of FY11. Given the various existing encumbrances, the net available fund balance will be \$72,023 by the end of FY12. No new Tax Increment Financing projects will be possible without taking it out of hibernation (FY 17). It will be useful to un-hibernate at that point in order to purchase the remaining property for redevelopment at 708 Liberty Street, address local cost sharing of Buchanan and Cutler Street reconstructions and other Development Plan needs.

- **RENOVATED VILLAGE HALL AND EXPANDED POLICE DEPARTMENT DEBT (#390)**

This is the ninth year of the twenty-five years of debt service. Total Village Hall debt service will remain flat at \$92,956 for next year. A reduction in the dedicated tax rate to this fund by (0.2 mills) continues since the fund balance is otherwise not needed. A \$14,996 use of fund balance is budgeted. The expected remaining fund balance will decline to \$26,128.

- **HARBOR TRANSIT FUND (#230)**

Harbor Transit is no longer affecting the General Fund tax rate. It is now listed on the tax bill separately 0.9898 mills. This millage will provide \$81,892 for the Village's share of transit services. A separate fund is in place to receive this revenue and make the disbursements to Harbor Transit expected to be \$79,000 in FY 12. This amount includes the third year of a ten-year commitment of an additional \$5,890 per year payment for another seven years given the new auditing standards and settlement two years ago. Given these

expected costs, the end-of-year expected cash balance will thereby be \$46,171. It is recommended that the voters be asked about continuing to fund Harbor Transit in the fall of 2012 and every four years thereafter.

Since Grand Haven Township decided to procure transit services at its vote on May 3, 2001, this millage can be reduced by an amount to be determined (0.3 mills to 0.5 mills). This may even be possible for the tax bills in July. More will be known after the first meeting of the new Board in late May or early June.

- **SEWER FUND (#590)**

The Village's Sewer Fund commodity rate of \$2.22 and its readiness-to-serve rates are recommended to increase with a 10%/11% increase. The commodity rate will thereby change to \$2.46 per 1000 gallon. The fund balance will continue to lag behind the minimum fund balance guidelines of \$100,000 to replace a pump station but will increase to \$88,822.

The five year program of routinely jet rodding one fifth of the Village's system per year is paying off in reduced sewer back up calls and claims. The fourth year of this program continues to be funded.

An appropriation to fund balance for upcoming sewer capital needs is included for \$22,500.

The average rate payer using 10,000 gallons per quarter with a 5/8" meter will see an increase in cost of \$30 per year with these changes.

A contribution to the Grand River force main sewer line replacement sinking fund of \$19,964 is included from the rate increase above as well.

A public hearing for all rates will be held at the May 2nd Council meeting.

- **WATER FUND (#591)**

The Water Fund is now very strong. It is recommended that the commodity rate and the water readiness-to-serve rate drop by 20% due to debt service being paid off and that the debt service rate drop by 27% to reflect the remaining annual debt costs.

The commodity rate will thereby change to \$2.21 per 1000 gallons from \$2.76.

Since this fund has successfully grown it can now address the Rex/Dixie loop and the Sidney Court water line upgrades needed in future years. See the Five Year Water Capital Plan to be provided on the attachments.

A public hearing for all rates will be held at the May 2nd Council meeting. The average rate payer using 10,000 gallons per quarter with a 5/8" meter will see a savings of \$48 per year with these changes.

Using a consultant to train DPW personnel on this system with water and sewer funds is recommended for approximately \$3,000 to each. If Council concurs, then these funds will be included in the final June budget numbers.

The year-end fund balance is estimated to be \$466,611 as funding for the above water line improvements.

This rate will continue to be pared down as circumstances warrant in the future; if so, it may be prudent to increase the tax rate a corresponding amount to address Major Street repair needs (Exchange Street, West Savidge, Cutler Street and Buchanan Street).

- **STORM SEWER, HISTORIC CONSERVATION AND LAND ACQUISITION FUNDS**

The funds are no longer maintained separately from the General Fund given the auditors' recommendations.

- **PERSONNEL, LEGACY COSTS AND RELATED OPERATIONS FOR FY 12**

Cuts in health insurance benefits were made last fiscal year. An initial rate increase of 23% was given to the Village in early May. This increase is unacceptable. Staff is still working out various options to keep the increase to the budgeted level of 15%. One option is to establish a variation of a Health Savings Account. If no changes are made, the General Fund balance would decline by \$5,950 and the other fund balances will be adjusted accordingly depending on the outcome.

Employee contributions to health insurance premiums are budgeted to increase to 10% and increase again each year thereafter as follows:

- 10% in FY 12
- 11% in FY 11
- 15% in FY 14
- 20% in FY 15

The Michigan Employee Retirement System (MERS) indicates a 0.5% decrease is possible in FY 12 and is thereby included in this budget. Village Staff recommend a further reduction in legacy costs by placing new employees in a lower 1.5% plan based on the final five years (2.25% is the current level based on three final years). The new plan would also include an increase in the vesting period to ten years, and a reduced full-retirement of 30 years of service at sixty years of age.

Another option is to move toward a bridge plan that will be a blend of the new above and the existing.

With the above changes, plus new collaborative efforts, the Village would be in line to earn its \$12,366 of statutory revenue sharing back (at least as per the Governor's plan for legislative review/adoption).

A 1.7% annual pay adjustment is budgeted this year consistent with the State Proposal A increase following last year's wage freeze.

- **FIVE YEAR FINANCIAL FORECAST**

This plan will be provided at the budget public hearing.

DETAILED LIST OF KEY CHANGES FOR FY 12 (Not otherwise covered above)

1. Revenue Sharing: No statutory revenue sharing is again budgeted, even though we are told the Village may still receive up to \$6,000 worth based on our collaborative efforts required by the new state administration.

2. General Operating Changes:

- *Village Council:* A \$1,000 line item for professional assistance associated with the potential of Cityhood remains included as a fall back option.
- *Village Manager's Office:* This budget is reduced through reduced health insurance costs and office supplies. Village shirts and weekly lunches continue to be budgeted for Village interns. One conference for training is budgeted: the ICMA conference is in Milwaukee this year. Inflationary gas price adjustments are recommended for the vehicle allowance in an amount to be determined.
- *Geographic Information System:* Using a consultant to train DPW personnel on this system with water and sewer funds is recommended for approximately \$3,000 to each. If Council concurs, then these funds will be included in the final June budget numbers.
- *Public Works:* Seasonal staffing levels are recommended to increase back to the recommended level of five positions, from three for the last two years. This is due to more weeding, landscaping, back flow testing, tree watering and other responsibilities than the reduced crew could handle effectively. Hydrant flushing is due again this year. The Sentence Work Abatement Program (SWAP) continues to be funded at \$8,000 per year and is considered vital to the overall program. The seasonal ice rink and tree watering part-time positions are retained.

- *Zoning Code and Legal Services.* The Community Services Director continues the code re-write process on the West End and for Planned Unit Developments. Less assistance from the Village Attorney's office will be requested as an economizing effort.
 - *Barber School:* The replacement carpeting was postponed again this year.
 - *Community Promotions:* Promotional assistance continues to be provided by the Tax Increment Financing fund as the CBDDA works to brand the image of Spring Lake Downtown, and by extension, Spring Lake Village as well. No hard copies of the Crosswinds will be mailed; Constant Contact and the new water bill back-sides will suffice instead. The fireworks donations covers 100% of the fireworks cost thanks to Huntington Bank (\$6,000) and the Heritage Festival (\$500). Donations for another \$1,000 are being requested.
 - *Equipment Fund:* This fund is maintained. All equipment being purchased is for replacement purposes. See attached list. This is the fund to borrow funds from if the Village Council would like to resurface Exchange Street (\$98,000). Not including this potential loan, the fund balance at year end is estimated to be \$249,242.
 - *Parks:* Revenue of \$10,000 in cost sharing is included again with Spring Lake Township. Pickle ball lines will be included on two of the Central Park courts at no expense to the Village. No other major improvements to Central Park are planned this year. A combination of recreational staff, DPW staff and the Police Department will be used to open the Lakeside Beach restrooms in early May and keep open until October 1st. The Tanglefoot Park Manager's compensation should be changed if the current Park Manger retires as expected and the new manager is recruited from within the Park.
 - *Historic Commission:* The auditors required that these activities be included in the General Fund. More funding for the wooden boat show is needed. Direction to staff to recruit more funders or begin a process of voluntary donations are several options.
 - *Storm Water System:* The auditors required that these activities be included in the General Fund. No other changes were made. The final pump station generator costs will be covered by the Tax Increment Financing Fund since it serves the entire West End.
 - *The Water and Sewer* administrative assistance remains funded at just fifteen hours per week.
3. **Fee Inventory:** A list of recommended changes is included. The only changes are:
1. Water fees (down 20% to 27%)
 2. Sewer rate and readiness-to-serve (up 10% to 11%)
 3. Building permits
 4. All planned and zoning costs to be paid by applicant
 5. Rental property fee increases for registrations and inspections

6. Storm sewer permit fee
7. Although not a fee, this would be a good time to discuss the potential requesting donations for Wooden Boat Show or other fund raising.

FISCAL GUIDELINES

Village Council approved the following Fiscal Guidelines on March 3, 2003 and amended them in June, 2010.

Actively Maintain the Annual Budget and Five-Year Capital Plans. *Both are attached.*

Keep minimum reserve fund balances

- A. Maintain a 5% of expenditure amount in the fund balance of the General Fund. *(This change to 5% was discussed on April 20th and made official on June 1, 2009. The auditors recommend going back to 15% yet doing so is not feasible until the economy improves.)*
- B. Make no new expenditure authorization over \$25,000 without seeing the impact on the Five Year Plan and/or reducing a like capital expenditure elsewhere in the Plan.
- C. Pay-as-you-go if at all possible. *All projects contained herein are pay-as-you-go.*

APPRECIATION

A great deal of information is contained in the following pages.

Special thanks goes to Maribeth Lawrence, Village Clerk/Treasurer and to the entire Budget Team consisting of Roger DeYoung, Police Chief, Kathy Staton, Community Services Director, and Doug Whitley, DPW Supervisor.

I also want to thank the following staff for administrative assistance Mary Paparella, Maryann Fonkert, Lori Spelde and Amy Schmidt, for researching various points and helping to produce the documents.

I very much appreciate the feedback from President Filber and members of the Village Council along the way.

Respectfully submitted,



Ryan Cotton
Village Manager

VILLAGE OF SPRING LAKE

FY12

MISSION AND VISION

Our Mission Statement

The Village of Spring Lake provides desired public services to meet the needs of its residents, visitors and businesses to enhance the community's quality of life through the cost effective use of available resources. We value citizen participation in an open environment that fosters fair, honest and respectful treatment of the community we serve.

Village Vision

The Village's Vision is to focus on service niches like our community policing, leaf pick-up program and overall friendliness. A sense of history and quaintness is important to the Village. At the same time, the challenge to maintain what we already have, rather than building new projects, needs to be met while keeping the tax rate in check.

VILLAGE OF SPRING LAKE

FISCAL GUIDELINES

3/3/03

Village of Spring Lake

Fiscal Guidelines

Five-Year Financial Plan

1. Maintain Minimum Fund Balances (Cash)
 - a. General fund: 5% of annual operating expenditures
(Approved as per FY10 Budget Due to
a Land Acquisition Encumbrance)

(About \$177,000)
 - b. Permanent Public Improvement Fund: \$25,000
 - c. Water Fund: \$60,000
 - d. Sewer Fund \$100,000
 - e. Major Streets: \$40,000
 - f. Local Streets: \$30,000
 - g. Central Equipment: \$40,000
 - h. Police Equipment Fund: \$25,000
 - i. SL/FB Police Department Fund: \$50,000
 - j. Debt Service Funds:
 - i. 2000 Street \$5,000
 - ii. Water \$5,000
 - iii. DDA \$5,000
 - k. Tax Increment Financing Fund Cover all encumbered projects per
CBDDA/TIF Plan/Council
 - l. CBDDA: \$1,000
 - m. Historical Conservation Commission: \$1,000
 - n. Building Fund: \$0

2. Recommend transfer to the Village Council of any operating cash in excess of the above minimum balance **after** the annual audit **to** the Permanent Public Improvement Fund for capital projects.
3. Pay Cash As Much As Possible (depending on amount of debt, interest rates, paperwork and term)
4. Whenever a new capital improvement is to be made, ensure that the Village Council receives estimates of the future operating costs projected for the project.
5. Make no new expenditure authorization over \$25,000 without seeing the impact on the Five Year Financial Plan. A corollary is for the Village Manager to recommend to the Village Council to otherwise reduce a like capital expenditure elsewhere in the Plan.
6. If a budgeted capital project is postponed, the funds should be shown as encumbered for that use until action by Village Council upon recommendation of the Village Manager.
7. The Fund Balances approved by the Village Council should not be diminished during the Fiscal Year without the confirmation and understanding of the Village Council as to the extent.
8. Follow an Annual Budget Calendar to be prepared by Village Clerk
9. Update the Five Year Financial Plan annually.

VILLAGE OF SPRING LAKE

FY 12

BUDGET SUMMARIES

Summary Budgetary Information

*The proposed total millage rate of 11.6619% mills is the same as last year.
Taxable value has decreased by 0.1% for FY 12.*

Cash Fund Balance FY12

Fund #	Fund Name	Actual FY 10 Modified Accrual Balances	Amended FY 11 Revenues	Amended FY 11 Expend	Est FY 11 Modified Accrual Balances	Proposed FY 12 Revenues	Proposed FY 12 Expend	FY 12 Difference	Est FY 12 MODIFIED ACCRUAL Balances	Min Fund Balance	Dif from Min- Fund Balance
101	General	\$93,226	\$1,308,689	\$1,301,112	\$10,803	\$1,276,839	\$1,283,271	(\$6,432)	\$94,371	\$65,056	\$29,315
202	Major Streets *	\$33,709	\$147,163	\$154,406	\$26,466	\$144,600	\$143,626	\$975	\$27,440	\$40,000	(\$12,560)
203	Local Streets	\$13,341	\$181,217	\$132,629	\$61,929	\$169,850	\$202,950	(\$33,100)	\$28,829	\$30,000	(\$1,171)
207	SL/FB Police	\$112,062	\$954,636	\$997,832	\$68,866	\$947,018	\$988,644	(\$41,626)	\$27,240	\$25,000	\$2,240
208	Public Improvements	\$38,470	\$174,786	\$154,283	\$58,973	\$2,126,703	\$2,185,783	(\$59,080)	(\$107)	\$25,000	(\$25,107)
216	Historic Com.	\$845	\$3,030	\$3,550	\$325	NA	NA	NA	NA	NA	NA
226	Storm Water System	\$3,264	\$6,000	\$5,500	\$3,764	NA	NA	NA	NA	NA	NA
230	Harbor Transit	\$35,575	\$93,975	\$83,379	\$46,171	\$81,892	\$81,892	\$ -	\$46,171	\$ -	\$46,171
233	Land Aquis. Fund	\$110,061	\$ -	\$ -	\$110,061	NA	NA	NA	NA	NA	NA
236	CBDDA	\$8,472	\$46,075	\$46,075	\$9,722	\$281,983	\$281,983	\$ -	\$9,722	\$1,000	\$8,722
249	Building Department	\$13,152	\$55,300	\$56,372	\$12,080	\$51,229	\$51,229	\$ -	\$12,080	\$ -	\$12,080
296	Tax Inc. Fin. (TIF)*	\$557,215	\$645,701	\$947,581	\$255,335	\$836,307	\$955,419	(\$119,112)	\$136,223	\$ -	\$136,223
301	Water Debt	\$5,351	\$113,588	\$118,939	\$ -	NA	NA	NA	NA	NA	NA
390	2003 G.O. Capital	\$55,396	\$80,272	\$94,544	\$41,124	\$77,960	\$92,956	(\$14,996)	\$26,128	\$ -	\$26,128
395	2000 Street Debt	\$27,487	\$34,078	\$51,445	\$10,120	\$44,267	\$49,355	(\$5,088)	\$5,032	\$5,000	\$32
590	Sewer**	\$65,379	\$288,945	\$288,002	\$66,322	\$339,673	\$317,173	\$22,500	\$88,822	\$100,000	(\$11,178)
591	Water**	\$268,328	\$524,135	\$404,365	\$388,098	\$410,116	\$331,603	\$78,513	\$466,611	\$60,000	\$406,611
661	Central Equip. (same as water notes)	\$239,385	\$180,433	\$135,186	\$284,632	\$180,738	\$203,290	(\$22,552)	\$262,080	\$40,000	\$222,080
662	Police	\$38,319	\$74,974	\$68,571	\$44,722	\$71,961	\$79,482	(\$7,521)	\$37,201	\$25,000	\$12,201
	Total	\$1,719,037	\$4,912,997	\$5,043,771	\$1,589,513	\$7,041,136	\$7,248,656	(\$207,520)	\$1,267,843	\$416,056	\$851,787

This shading means that the Cash Fund balance was more conservative in the case of funds with accrued assets.

This shading means the Joint Police Commission recommended a Fund Balance Guideline of \$25,000 minimum balance

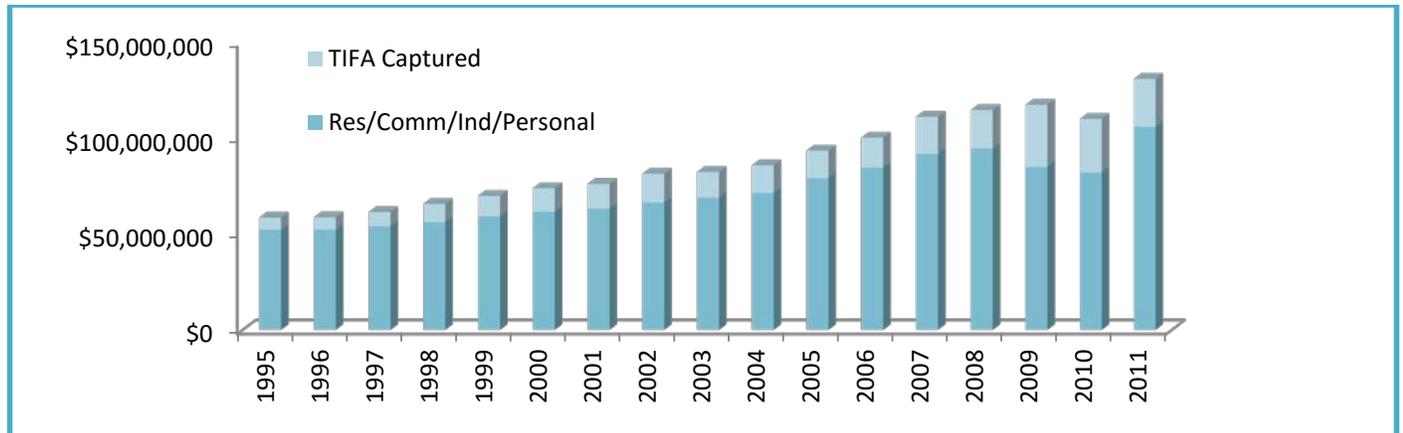
* TIF fund balance is adjusted to not include the accruals for school taxes overpaid to Village of SLT

** Expenses include debt, not depreciation

RECORDED GROWTH FOR SPRING LAKE'S STATE EQUALIZED VALUATION (through 1994) AND TAXABLE VALUE (beginning 1995)

<u>Year</u>	<u>Res/Comm/Ind/Personal</u>	<u>% Increase</u>	<u>TIFA Capture</u>	<u>Total Taxable Value</u>	<u>% Increase</u>
1985	29,790,700	2.15%	530,800	30,321,500	3.68%
1986	30,659,100	2.92%	1,526,700	32,185,800	6.15%
1987	32,454,100	5.85%	1,979,800	34,433,900	6.98%
1988	33,501,000	3.23%	2,933,800	36,434,800	5.81%
1989	35,574,700	6.19%	3,204,100	38,778,800	6.43%
1990	38,524,500	8.29%	4,077,700	42,602,200	8.97%
1991	40,930,700	6.25%	5,107,800	46,038,500	8.07%
1992	42,942,500	4.91%	5,310,650	48,253,150	4.81%
1993	47,040,300	9.54%	6,264,100	53,304,400	10.47%
1994	49,517,400	5.27%	6,760,000	56,277,400	5.58%
1995	50,381,121	1.74%	6,250,934	56,632,055	.63%
1996	52,340,563	3.89%	6,450,366	58,790,929	3.81%
1997	54,153,916	3.46%	7,362,006	61,515,922	4.64%
1998	56,212,294	3.80%	9,603,856	65,816,150	6.99%
1999	59,301,632	5.50%	10,673,096	69,974,728	6.32%
2000	61,735,026	4.10%	12,257,283	73,992,309	5.70%
2001	63,245,498	2.44%	13,044,526	76,290,024	3.80%
2002	66,576,446	5.27%	14,950,729	81,527,175	6.86%
2003	69,050,368	3.72%	13,436,154	82,486,522	1.18%
2004	71,575,297	3.66%	14,382,156	85,957,453	4.21%
2005	79,253,537	10.7%	14,412,540	93,666,077	8.97%
2006	84,747,681	6.9%	15,672,472	100,420,153	7.21%
2007*	91,923,914	8.5%	19,391,815	111,315,729	10.85%
2008*	94,766,923	3.1%	20,070,550	114,837,473	3.2%
2009	85,116,570	-11.3%	32,462,591	117,579,161	2.4%
2010	82,162,037	-3.6%	28,028,731	110,190,768	-6.7%
2011	106,061,765	3.4%	25,086,092	109,592,193	-0.1%

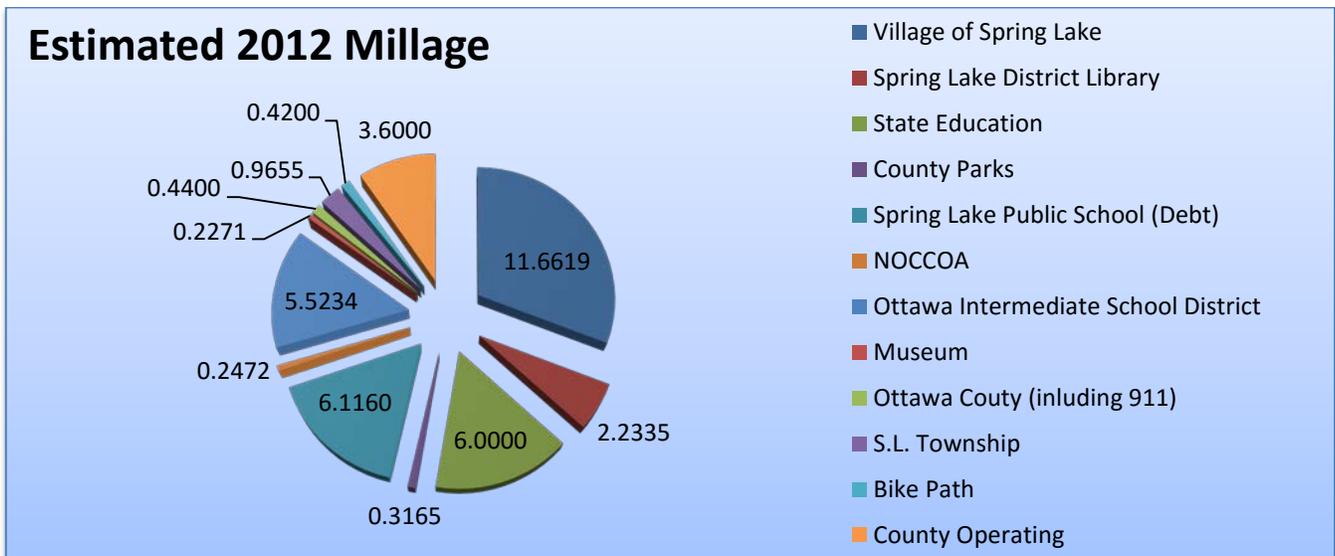
*Encumbered by \$5,174,164 new taxable value dedicated to repayment of Brownfield development loans.



VILLAGE TAXES – FISCAL YEAR 2012

<u>ALL TAXES</u>	<u>Millage</u>
Village of Spring Lake	11.6619
Spring Lake District Library	2.2335
State Education	6.0000
County Parks	0.3165*
Spring Lake Public School (Debt)	6.1160
NOCCOA	0.2472*
Ottawa Intermediate School District	5.5234
Museum	0.2271*
Ottawa County (including 911)	0.4400*
S.L. Township	0.9655
Bike Path	0.4200
County Operating	<u>3.6000</u>
TOTAL MILLAGE RATES	37.7511

* Village millages represent the approved 2012 millage; all millages with * are based on 2011 rates.



PROPOSAL A: ANALYSIS

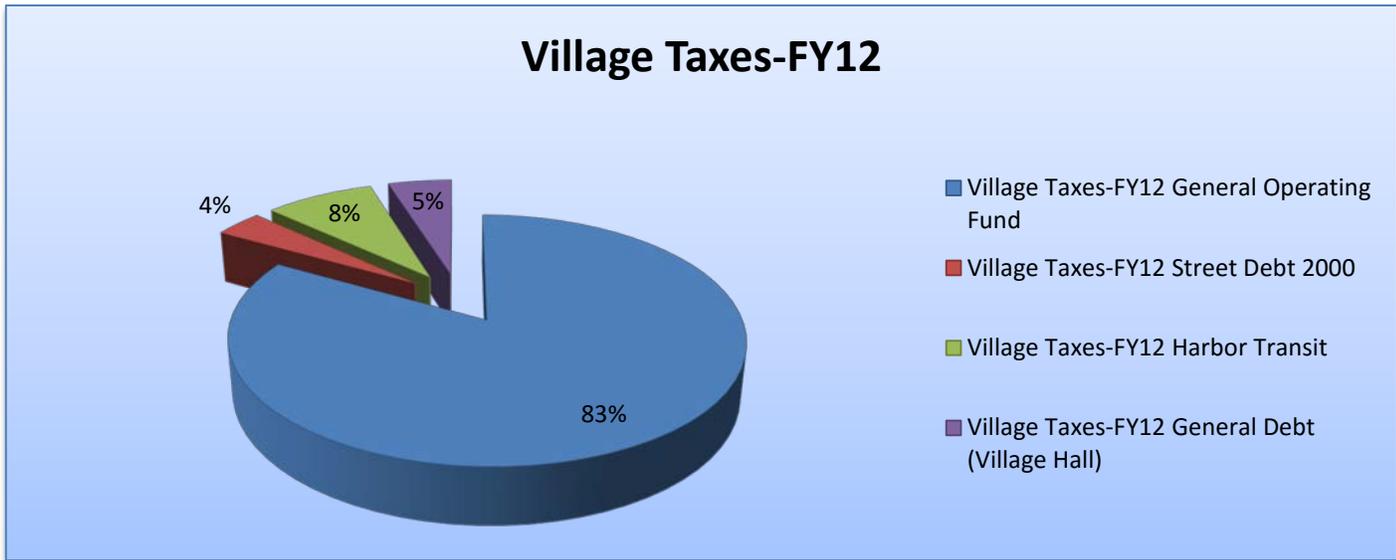
	<u>1993 Millage</u>	<u>2011 Millage</u>	<u>FY 12</u>	<u>Savings From 1993</u>
Residential Total	59.1772	37.5406	37.7511	21.4261
Business Total	59.1772	55.5406	55.7511	3.4261

Notes: Business millage rate includes 18-mill statewide tax.

WHERE YOUR ACTUAL 2011 (FY2012) TAX DOLLAR GOES

VILLAGE TAXES-FY2012 APPROVED

<u>Dollars</u>	<u>FY11</u>	<u>FY12 Approved Millage</u>	<u>Difference</u>	<u>Tax</u>
General Operating Fund	10.0039	9.9012	-0.1027	\$799,888
Street Debt 2000	0.2280	0.3307	0.1027	\$35,055
Harbor Transit	0.9898	0.9898	0.0000	\$79,965
General Debt (Village Hall)	0.4402	0.4402	0.0000	\$46,650
Total	11.6619	11.6619	0.0	\$961,558



VILLAGE MILLAGE HISTORY (1997 TO PRESENT)

	<u>1997</u>		<u>1998</u>	
General Operating	9.6494	\$525,538	9.6109	\$540,251
1986 Water Debt Fund	.8030	49,519	.8968	59,024
NOWS Water Debt Ret.	.6267	38,645	1.0782	70,963
Harbor Transit	.4039	21,997	.3363	18,904
Street Debt Ret. Fund	.2449	15,103	.2397	15,776
Permanent Public Imp.	.0000	0	.0000	0
Museum (voted)	<u>.0000</u>	<u>0</u>	<u> </u>	<u> </u>
TOTAL	11.7279	\$650,802	12.1619	\$704,918

	<u>1999</u>		<u>2000</u>	
General Operating	9.0712	\$539,540	9.4552	\$585,613
1986 Bond Issue			.7011	51,871
1986 Water Debt Fund	.7919	55,437		
NOWS Water Debt Ret.	1.1081	77,573	1.0489	77,603
Harbor Transit	.3501	20,823	.3232	20,018
Street Debt Ret. Fund	.5519	38,636	.2780	20,568
Permanent Public Imp.	<u>.2887</u>	<u>17,171</u>	<u>.3555</u>	<u>22,018</u>
TOTAL	12.1619	\$749,180	12.1619	\$777,691

	<u>2001</u>		<u>2002(FY03)</u>	
General Operating	9.5932	\$618,453	9.0860	\$604,914
1986 Bond Issue	0.0000	0	0.0000	0
NOWS Water Debt Ret.	1.2250	94,064	1.0975	89,476
Harbor Transit	0.3102	19,998	.3004	20,000
Street Debt - 2000	0.2780	21,347	.2780	22,665
Permanent Public Imp.	<u>0.7555</u>	<u>48,705</u>	<u>1.4000</u>	<u>93,207</u>
TOTAL	12.1619	\$802,567	12.1619	\$830,262

	<u>FY04</u>		<u>FY 05</u>	
General Operating	10.1835	\$703,174	10.1835	\$728,854
1986 Bond Issue	0.0000	0	0.0000	0
NOWS Water Debt Ret.	0.0000	0	0.0000	0
Harbor Transit	0.3004	20,742	0.3004	21,637
Street Debt - 2000	0.2780	20,236	0.2780	21,632
Major Street Fund	1.0000	69,040	1.0000	71,866
Public Improvement	0.7332	43,758	0.7332	51,674
General Debt (Village Hall)	<u>0.6668</u>	<u>55,000</u>	<u>0.6668</u>	<u>50,552</u>
TOTAL	13.1619	\$911,950	13.1619	\$946,215

		<u>FY 06</u>		<u>FY 07</u>	
General Operating	9.7835	\$775,376		9.7119	788,330
Harbor Transit	0.6004	47,583		0.4720	38,313
Street Debt - 2000	0.2780	26,038		0.2780	26,923
Major Street Fund	1.0000	79,252		0	0
Public Improvement	0.7332	58,108		0.8332	67,632
General Debt (Village Hall)	<u>0.6668</u>	<u>62,456</u>		<u>0.6668</u>	<u>64,576</u>
TOTAL	13.0619	\$1,048,858		11.9619	\$985,774

		<u>FY 08</u>		<u>FY 09</u>	
General Operating	9.4747	\$830,380		9.3875	849,967
Harbor Transit	0.6092	53,391		0.6964	63,054
Street Debt - 2000	0.2780	29,755		0.2780	30,750
Public Improvement	0.8332	73,023		0.8332	75,440
General Debt (Village Hall)	<u>0.6668</u>	<u>71,370</u>		<u>0.6668</u>	<u>73,757</u>
TOTAL	11.8619	\$1,057,919		11.8619	\$1,092,968

		<u>FY 10</u>		<u>FY 11</u>	
General Operating	10.0039	\$810,964		10.0039	821,919
Harbor Transit	0.9898	80,238		0.9898	81,324
Street Debt - 2000	0.2280	25,884		0.2280	25,104
General Debt (Village Hall)	<u>0.4402</u>	<u>49,975</u>		<u>0.4402</u>	<u>48,468</u>
TOTAL	11.6619	\$967,061		11.6619	976,815

		<u>FY 12</u>	
General Operating	9.9012	\$799,888	
Harbor Transit	0.9898	79,965	
Street Debt - 2000	0.3307	35,055	
General Debt (Village Hall)	<u>0.4402</u>	<u>46,650</u>	
TOTAL	11.6619	\$961,558	

**TAX SPREAD
2011**

REAL						
	\$ 106,061,765					
	<u>\$25,272,528</u>					
LESS TIF (CAPTURED)						
TOTAL	\$ 80,789,237					
-						
-						
				IFT		ACTUAL TAX
101-General Operating			Total			
\$ 80,789,237	1000	9.9012	\$ 799,910.39	\$ 22.02	\$	799,888.37
390-Village Hall Debt-2003						
\$ 106,061,765	1000	0.4402	\$ 46,688.39	\$ 38.01	\$	46,650.38
395-Street Debt-2000						
\$ 106,061,765	1000	0.3307	\$ 35,074.63	\$ 19.69	\$	35,054.94
230-Harbor Transit						
\$ 80,789,237	1000	0.9898	\$ 79,965.19	\$ -	\$	79,965.19
296-TIF						
\$ 25,272,528	1000	10.891	\$ 275,243.10	\$ 949.33	\$	274,293.77
Total Real			\$ 1,236,881.70	\$ 1,029.05	\$	1,235,852.65
Personal			<u>\$ 41,171.50</u>	\$ 534.20	\$	<u>40,637.30</u>
			<u>\$ 1,278,053.20</u>			<u>\$ 1,276,489.95</u>
IFT - real	\$1,007.03					
Rounding	\$22.02					
	\$1,029.05					
IRT - personal	\$531.76					
Rounding	\$2.44					
	\$534.20					

**TAX SPREAD
2011**

101	General Operating	9.9012		
390	Village Hall Debt-2003	0.4402		
395	Street Debt-2000	0.3307		
230	Harbor Transit	<u>0.9898</u>		
Total		<u><u>11.6619</u></u>		
Real Taxable Value		\$ 106,061,765	\$ 1,236,881.70	REAL
Personal Taxable Value		\$ <u>3,530,428</u>	\$ 41,171.50	PERSONAL
Total		\$ 109,592,193		
		<u>11.6619</u>		
		<u>\$ 1,278,053.20</u>	<u>\$ 1,278,053.20</u>	
Subject to TIF:				
General				
Operating	9.9012			
Harbor Transit	0.9898			
	<u>10.891</u>			
TIF Captured Value		\$ 25,086,092		
Mill Point		144,580		
		24,941,512		
A-24		\$ 30,716,108.00		
Base		\$ 5,299,000.00		
M/P captured		\$ 144,580.00		
A-24 TIF		\$ 25,272,528.00		

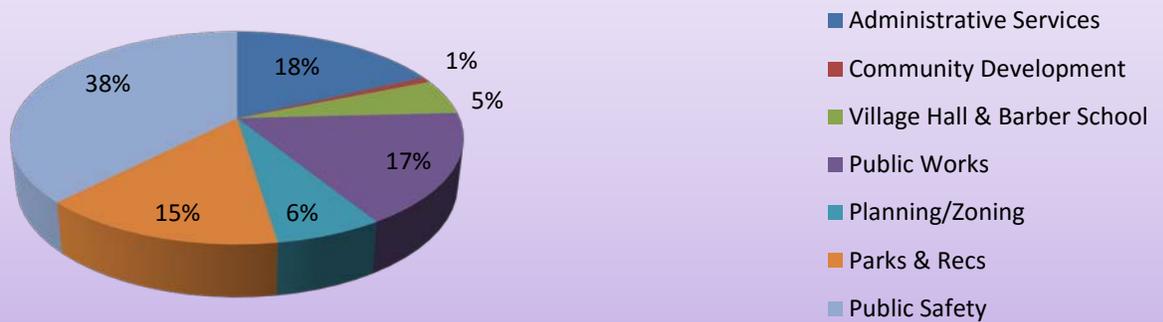
TAX SPREAD 2011

Personal Property				\$ 3,530,428	\$ 41,171.50
101-General Operating					
\$ 3,530,428	1000	9.9012		\$ 34,955.48	
390-Village Hall Debt-2003					
\$ 3,530,428	1000	0.4402		\$ 1,554.09	
395-Street Debt-2000					
\$ 3,530,428	1000	0.3307		\$ 1,167.51	
230-Harbor Transit					
\$ 3,530,428	1000	0.9898		<u>\$ 3,494.42</u>	
Total		11.6619		<u>\$ 41,171.50</u>	

Functional Breakdown of Recommended FY12 General Fund Expenditures

<u>Function</u>	<u>FY11</u>		<u>FY12</u>	
	<u>Amount</u>	<u>%</u>	<u>Amount</u>	<u>%</u>
<u>Administrative & Management Services</u> Village Council, Village Manager, Legal Services, Village Clerk/Treasurer, Elections, General Services, Contingencies	\$238,499	18.0%	\$230,608	18.0%
<u>Citizen Services / Community Development</u> Harbor Transit Fireworks – Heritage Festival	\$ 12,820	1.0%	\$ 10,770	0.8%
<u>Village Hall & Grounds / Barber School</u> Building Maintenance Storm Water System	\$ 72,909	5.5%	\$ 68,829	5.4%
<u>Public Works</u> Savidge Corridor Maintenance Street Lighting	\$223,252	17.0%	\$217,792	17.0%
<u>Planning / Zoning / Code Inspections</u>	\$ 73,193	5.6%	\$ 82,967	6.5%
<u>Parks & Recreation</u> Tanglefoot Park, Recreation Department Park Maintenance, Park Development	\$215,533	16.4%	\$189,526	14.8%
<u>Public Safety</u> Police/Fire Departments	\$480,507	36.5%	\$482,779	37.5%
Total	\$1,316,713	100%	\$1,283,271	100%

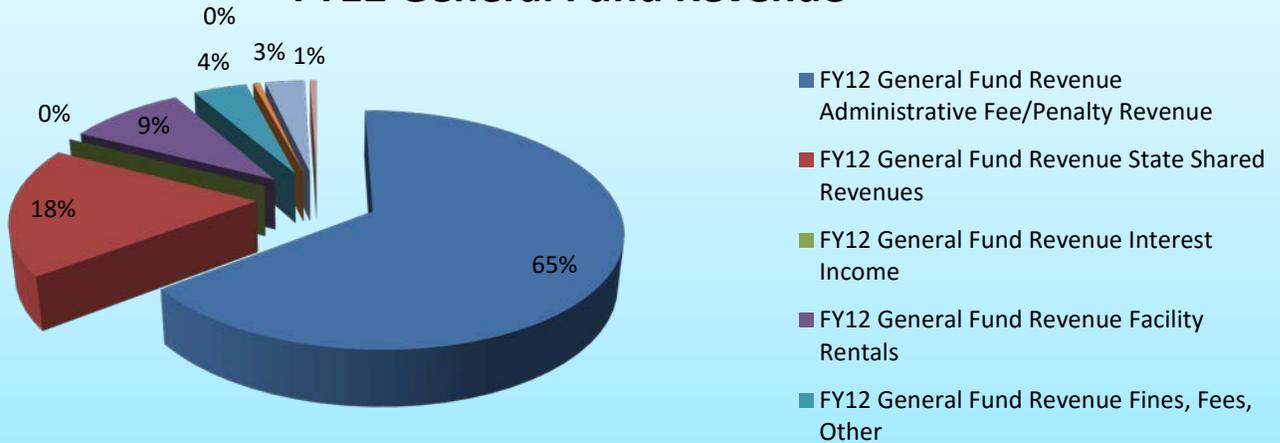
FY12 General Fund Expenditures



BREAKDOWN OF EXPECTED FY12 GENERAL FUND REVENUES BY SOURCES

<u>Source</u>	<u>FY11</u>		<u>FY12</u>	
	<u>Amount</u>	<u>% of Total</u>	<u>Amount</u>	<u>% of Total</u>
Administration Fee Penalty Revenue	\$ 862,903	65.5%	\$830,103	64.6%
State Shared Revenues Sales Tax Liquor Licenses Fees	\$ 230,416	17.5%	\$229,615	17.9%
Interest Income	\$ 300	0.1%	\$ 150	0.1%
Facility Rentals Donations	\$ 107,362	8.1%	\$ 117,205	9.1%
Fines, fees and other Locally generated income	\$ 61,231	4.7%	\$ 53,835	4.2%
TIFA	\$ 15,000	1.1%	\$ 6,431	0.5%
Charges to other Funds	\$ 39,500	3.0%	\$ 39,500	3.1%
Fund Balance	\$ 0	0.0%	\$ 6,432	0.5%
TOTAL REVENUES	\$1,316,712	100%	\$1,283,271	100%

FY12 General Fund Revenue



Village Of Spring Lake Organizational Chart

Citizens of the Village of Spring Lake Michigan

Village Council

Village Manager

Personnel/Labor Relations
General Coordination/Streets
Administrator
Rental Housing Inspection

Village Attorney

Boards and Commissions

Spring Lake/Ferrysburg Police Department
Northwest Ottawa Water System (NOWS)
Central Business District Development Authority/Brownfield (CBDDA)
Zoning Board of Appeals
Spring Lake Recreation Commission
Parks and Recreation Commission
Joint Police Commission
Economic Development Corporation
Planning Commission
Historic Conservation District Commission
Spring Lake Lake Board
Lloyd's Bayou Lake Board
Periodic and Ad Hoc Committees

Administrative Assistant

Receptionist
Cashier
Property Tax Collections
Public Relations
Barber School
Operations Assistance for Village Staff
Building Inspections Overview

Administrative Assistant

Accounts Payable
Contacts
Records
Tax inputs
Code Compliance
Operations Asst for Staff

Administrative Assistant

Water & Sewer Bill Payments (P/T)
Web Communications
Social Networking
Budget Layout
Project Assistance for Village Staff

Clerk/Treasurer

Treasury
Codification
Records Management
Finance
Accounting
Paroll/Benefits
Risk Management

Community Service Director (Vacant) - for 6 month trial period.

Contactual Planner
(Collaboration with Grand Haven)
Planning Commission Liaison
Planning Administrator
Contactual Zoning Administrator
(Collaboration with Spring Lake TWP)
Zoning

SL/FB Police Chief

Administrative Assistant

LIEN
Operations and Projects
Village Hall
Superintendent

Detective/Traffic Officer

Sergeant (2)

Safety
Patrol
Traffic
Parking

Public Works Supervisor

DPW Supervision
Streets
Sewers
Water Distribution
Parks and Street Ends
Lakeside Beach
Tanglefoot Marina
Mill Point Boat Launch

Public Works Crew

Personnel

The wage and salary plan has gone up by 1.7%.

Wage Scale July 1, 2011 to June 30, 2012

GRADE	STEP 1	STARTING HOURLY	STEP 2	1 YEAR HOURLY	STEP 3	2 YEAR HOURLY	STEP 4	3 YEAR HOURLY	STEP 5	4 YEAR HOURLY
A		\$ 11.09		\$ 11.77		\$ 12.30		\$ 12.89		\$ 13.32
1	\$ 27,310.40	\$ 13.13	\$ 28,475.20	\$ 13.69	\$ 30,451.20	\$ 14.64	\$ 31,886.40	\$ 15.33	\$ 32,947.20	\$ 15.84
2	\$ 30,201.60	\$ 14.52	\$ 31,803.20	\$ 15.29	\$ 33,300.80	\$ 16.01	\$ 34,798.40	\$ 16.73	\$ 35,963.20	\$ 17.29
3	\$ 33,196.80	\$ 15.96	\$ 34,819.20	\$ 16.74	\$ 36,524.80	\$ 17.56	\$ 38,084.80	\$ 18.31	\$ 39,353.60	\$ 18.92
4	\$ 35,422.40	\$ 17.03	\$ 38,084.80	\$ 18.31	\$ 39,915.20	\$ 19.19	\$ 41,724.80	\$ 20.06	\$ 43,056.00	\$ 20.70
5	\$ 46,321.60	\$ 22.27	\$ 48,131.20	\$ 23.14	\$ 49,857.60	\$ 23.97	\$ 51,500.80	\$ 24.76	\$ 53,227.20	\$ 25.59
6	\$ 47,132.80	\$ 22.66	\$ 48,942.40	\$ 23.53	\$ 50,710.40	\$ 24.38	\$ 52,374.40	\$ 25.18	\$ 54,163.20	\$ 26.04
7	\$ 49,961.60	\$ 24.02	\$ 51,209.60	\$ 24.62	\$ 53,081.60	\$ 25.52	\$ 54,932.80	\$ 26.41	\$ 56,784.00	\$ 27.30
8	\$ 52,582.40	\$ 25.28	\$ 54,579.20	\$ 26.24	\$ 56,555.20	\$ 27.19	\$ 58,572.80	\$ 28.16	\$ 60,507.20	\$ 29.09
9	\$ 55,952.00	\$ 26.90	\$ 58,073.60	\$ 27.92	\$ 60,112.00	\$ 28.90	\$ 62,254.40	\$ 29.93	\$ 64,417.60	\$ 30.97
10	\$ 59,696.00	\$ 28.70	\$ 61,859.20	\$ 29.74	\$ 64,105.60	\$ 30.82	\$ 66,289.60	\$ 31.87	\$ 68,577.60	\$ 32.97
11	\$ 63,481.60	\$ 30.52	\$ 65,915.20	\$ 31.69	\$ 69,160.00	\$ 33.25	\$ 70,636.80	\$ 33.96	\$ 73,112.00	\$ 35.15
12	\$ 67,724.80	\$ 32.56	\$ 70,158.40	\$ 33.73	\$ 72,654.40	\$ 34.93	\$ 75,337.60	\$ 36.22	\$ 77,729.60	\$ 37.37
13	\$ 73,507.20	\$ 35.34	\$ 77,209.60	\$ 37.12	\$ 80,288.00	\$ 38.60	\$ 83,491.20	\$ 40.14	\$ 85,987.20	\$ 41.34

JULY 1, 2011- JUNE 30, 2012 WAGE DETAIL

<u>GRADE</u>	<u>CLASSIFICATION</u>	<u>STAFF MEMBER</u>	<u>STEP</u>	<u>ESTIMATED ANNUAL COMPENSATION</u>	<u>BASE HOURLY RATE</u>	<u>HIRE DATE</u>	<u>NOTES</u>
	Reserve Police Officers	five positions		\$ 25,425.00	\$ 12.19		
	Public Service- Seasonal	four positions		\$ 35,756.00	\$8.00 - \$8.50		
	Crossing Guard	Wilson		\$ 2,850.00	\$ 8.37	12/20/2004	
	Crossing Guard	DeCan		\$ 2,850.00	\$ 8.37	12/20/2004	
3	Administrative Assistant	Fonkert	3	\$ 36,524.80	\$ 17.56	12/27/2005	A
3	Administrative Assistant	Paparella	5	\$ 39,353.60	\$ 18.92	9/7/2004	
3	Administrative Assistant	Schmidt	3	\$ 13,696.80	\$ 17.56	8/29/2005	
3	Administrative Assistant	Spelde	5	\$ 39,353.60	\$ 18.92	7/21/1998	
4	Public Works Operator	Inso	5	\$ 43,056.00	\$ 20.70	7/5/1995	
4	Public Works Operator	Cuddington	2	\$ 37,336.00	\$ 17.95	1/6/2000	B
4	Public Works-Foreman	Van Hoeven	5	\$ 42,203.20	\$ 20.29	5/2/2005	B
7	Public Works Supervisor	Whitley	5	\$ 56,784.00	\$ 27.30	7/15/1986	
9	Clerk/Treasurer	Lawrence	5	\$ 64,917.63	\$ 31.21	9/6/2000	*
10	Police Chief	DeYoung	5	\$ 69,077.63	\$ 33.21	2/26/1988	*
13	Village Manager	Cotton	5	\$ 83,075.20	\$ 39.94	8/1/2002	C
	<u>Per Union Contract</u>						
	Detective	Allard		\$ 52,416.00	\$ 25.20	9/27/1999	
	Police Officer	Turbett		\$ 50,876.80	\$ 24.46	11/18/2003	
	Police Officer	VanDis		\$ 50,876.80	\$ 24.46	5/2/2005	
	Police Officer	Hill		\$ 48,713.60	\$ 23.42	2/21/2007	D
	Police Officer	Walski		\$ 44,137.60	\$ 21.22	12/24/2009	E
	Police Officer	Williams		\$ 50,876.80	\$ 24.46	12/2/2002	
	Sergeant	Steinhauer		\$ 57,616.00	\$ 27.70	4/6/1995	
	Sergeant	Theune		\$ 55,744.00	\$ 26.80	11/3/1994	F

Trailer Park Manager	Johnson	unassigned	\$	6,860.66	\$	1,143.44	3/1/1997
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NOTES

- A Step increase on 7/01/11
- B Step increase with water cert.
Manager's salary set by the Village Council per manager's employment agreement and budget approval process and is voluntarily reduced by
- C contributions to a deferred compensation plan.
- D Step increase on 2/21/12
- E Step increase on 12/24/11
- F Step increase on 3/2/2012

- * Salary includes compensation for Acting Manager duties.

**VILLAGE OF SPRING LAKE
FY12
LINE ITEM DETAIL
ALL FUNDS**

09/09/2011

BUDGET REPORT FOR VILLAGE OF SPRING LAKE
Calculations as of '06/30/2011

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 101 - GENERAL FUND						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
101-000.000-403.000	CURRENT REAL PROPERTY TAX	831,339	818,753	813,215	789,786	(4)
101-000.000-403.100	REAL/PERSONAL REFUNDED TAXES	0	(317)	(317)	0	(100)
101-000.000-403.222	REAL PROP TAX CLEARING ACCOUNT	0	0	0	0	0
101-000.000-403.857	HARBOR TRANS REAL PROPERTY TAX	0	0	0	0	0
101-000.000-417.000	CURRENT PERSONAL PROPERTY TAX	34,468	31,933	31,928	34,317	7
101-000.000-417.200	PERSONAL PROPERTY PRIOR YEAR	0	761	761	0	(100)
101-000.000-417.222	PERSONAL PROPERTY CLEARING ACCOUNTS	0	0	0	0	0
101-000.000-417.857	HARBOR TRANS PERSONAL PROP TAX	0	0	0	0	0
101-000.000-451.000	BUSINESS LICENSES & PERMITS	1,250	1,075	1,075	1,250	16
101-000.000-451.100	CABLE TV FRANCHISE FEES	38,000	42,000	42,730	40,612	(3)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-000.000-451.200	CELLULAR TOWER	16,224	17,242	17,484	17,000	(1)
101-000.000-478.250	RIGHT OF WAY PERMITTING FEE	0	125	125	100	(20)
101-000.000-479.000	ZONING FEES	1,600	1,400	1,400	3,000	114
101-000.000-576.000	MI SALES TAX - CONSTITUTIONAL	156,323	160,782	136,953	167,253	4
101-000.000-576.100	MI SALES TAX - STATUTORY	0	10,331	6,689	0	(100)
101-000.000-578.000	LIQUOR LICENSES	3,774	3,416	14,526	3,500	2
101-000.000-601.000	CHARGES FOR SERVICES	1,200	1,363	1,574	1,000	(27)
101-000.000-601.250	LEAF BAG SALES	0	0	0	0	0
101-000.000-601.403	1% ADMINISTRATION FEE	13,301	13,074	12,987	12,835	(2)
101-000.000-601.404	PENALTY REVENUE ON TAXES	7,500	6,951	6,168	6,000	(14)
101-000.000-602.000	CHG FOR SERVICE OTHER FUNDS	39,500	39,500	39,500	39,500	0
101-000.000-655.000	FINES, FORFEITURES & COSTS	24,000	24,500	22,869	22,000	(10)
101-000.000-655.100	CIVIL INFRACTION FINES	150	300	300	200	(33)
101-000.000-655.109	PERSONAL BREATHILIZER TEST FEE	0	130	130	100	(23)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-000.000-655.110	IMPOUND RELEASE FEES	4,000	5,055	5,305	4,500	(11)
101-000.000-655.150	FINGERPRINTING FEES	0	220	230	200	(9)
101-000.000-655.200	HOUSING INSPECTION FEES	4,500	2,960	3,000	4,900	66
101-000.000-655.207	OUIL COST RECOVERY	4,000	5,270	5,270	4,500	(15)
101-000.000-664.000	INTEREST & DIVIDEND INCOME	1,000	100	0	150	50
101-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
101-000.000-670.100	BARBER SCHOOL RENT	4,500	4,500	4,721	4,500	0
101-000.000-671.000	TANGLEFOOT PARK RENTALS	68,874	75,041	80,217	68,874	(8)
101-000.000-671.500	TANGLEFOOT PK - DOCK RENTALS	7,801	6,881	8,791	17,801	159
101-000.000-671.550	TANGLEFOOT PARK - WI-FI FEES	0	190	190	0	(100)
101-000.000-672.000	LAUNCH RAMP FEES	5,687	3,796	4,074	5,200	37
101-000.000-672.500	GRAND LADY - BOAT DOCKING FEE	500	500	500	500	0
101-000.000-676.296	CONTRIBUTION FROM TIFA FUND	15,000	15,000	15,000	6,431	(57)
101-000.000-677.000	REIMBURSEMENTS	0	0	(1,257)	0	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-000.000-677.100	PARK EXPENSES REIMBURSED	10,000	5,000	3,887	10,000	100
101-000.000-677.110	NSF RETURNED CHECK FEE	0	0	0	0	0
101-000.000-677.112	BOAT SHOW - REGISTRATION	0	1,000	1,472	1,300	30
101-000.000-677.115	VILLAGE APPAREL SALES	0	29	29	0	(100)
101-000.000-677.120	ADVERTISING FOR BOAT SHOW BROCHURE	0	1,000	1,140	1,000	0
101-000.000-677.150	INSURANCE REIMBURSEMENT	0	434	434	0	(100)
101-000.000-677.203	FIREWORKS DONATIONS	7,600	6,850	6,850	6,500	(5)
101-000.000-677.216	WOODEN BOAT SHOW DONATIONS	0	0	0	1,000	0
101-000.000-677.700	W/S SPECIAL ASSESSMENT - CLG ACCOUNT	0	0	0	0	0
101-000.000-694.000	OTHER MISCELLANEOUS INCOME	0	26	27	0	(100)
101-000.000-694.009	HOUSE MOVING ASSIST	0	0	0	500	0
101-000.000-694.100	HISTORIC COMMISSION REVENUE	0	19	19	30	58
101-000.000-694.102	GARAGE SALE PROCEEDS	0	0	0	0	0
101-000.000-694.110	AREA WIDE GARAGE SALE FEE	0	0	0	0	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-000.000-694.250	MOWING FEES	500	1,500	553	500	(67)
101-000.000-695.000	APPROPRIATION FROM FUND BALANCE	0	0	0	5,214	0
101-000.000-698.000	PROCEEDS FROM FINANCING ARRANG	0	0	0	0	0
Totals for dept 000.000-GENERAL SERVICES		1,302,591	1,308,690	1,290,549	1,282,053	(2)
TOTAL ESTIMATED REVENUES		1,302,591	1,308,690	1,290,549	1,282,053	(2)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
101-000.000-818.208	TRANSFER TO PUBLIC IMPROVEMENT	0	0	0	0	0
101-000.000-818.226	CONTRIBUTION TO STORM WATER FUND	6,000	0	0	0	0
101-000.000-818.233	CONTRIBUTION TO LAND ACQUISTION FUND	0	0	0	0	0
101-000.000-956.000	MISCELLANEOUS	0	0	0	0	0
101-000.000-975.000	APPROPRIATION TO FUND BALANCE	26,023	7,577	0	0	(100)
101-000.000-999.249	TRANSFER TO BUILDING DEPT	15,533	0	0	0	0
Totals for dept 000.000-GENERAL SERVICES		47,556	7,577	0	0	(100)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 101.000-VILLAGE COUNCIL						
101-101.000-703.101	STIPEND VILLAGE COUNCIL	6,600	6,600	6,600	6,600	0
101-101.000-704.000	SOCIAL SECURITY	505	505	505	505	0
101-101.000-705.000	RETIREMENT FUND CONTRIBUTION	0	0	36	0	0
101-101.000-711.000	WORKER'S COMP. INSURANCE	79	70	70	70	0
101-101.000-801.101	PROFESSIONAL SERVICE - CITYHOOD	2,000	2,654	2,654	1,000	(62)
101-101.000-860.000	TRANSPORTATION/TRAINING	1,200	2,300	2,126	2,300	0
101-101.000-886.600	SL ROTARY CLUB MEMBERSHIP	0	0	0	0	0
101-101.000-889.300	CONCERT SPONSORSHIP	500	500	0	0	(100)
101-101.000-956.000	MISCELLANEOUS	1,500	764	957	650	(15)
Totals for dept 101.000-VILLAGE COUNCIL		12,384	13,393	12,948	11,125	(17)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 172.000-VILLAGE MANAGERS OFFICE						
101-172.000-702.000	SALARIES-WAGES FULL TIME	48,478	47,478	46,994	51,821	9
101-172.000-702.001	SALARIES-OVERTIME PAY	0	0	0	0	0
101-172.000-702.101	ADMINISTRATION FEE -GEN FUND	0	0	0	0	0
101-172.000-704.000	SOCIAL SECURITY	3,709	3,709	3,489	3,964	7
101-172.000-705.000	RETIREMENT FUND CONTRIBUTION	5,654	5,654	5,362	6,711	19
101-172.000-709.000	HOSPITALIZATION INSURANCE	6,303	6,627	6,220	9,118	38
101-172.000-709.500	MEDICAL INSURANCE - SELF FUNDING	11,400	5,400	5,510	2,000	(63)
101-172.000-710.000	LIFE INSURANCE	310	60	60	388	547
101-172.000-711.000	WORKER'S COMP. INSURANCE	142	122	122	263	116
101-172.000-727.000	OFFICE SUPPLIES	4,600	4,500	4,145	3,000	(33)
101-172.000-741.115	VILLAGE APPAREL	172	138	138	100	(28)
101-172.000-801.000	PROFESSIONAL SERVICE	100	0	0	0	0
101-172.000-860.000	TRANSPORTATION/TRAINING	4,800	3,800	3,393	4,800	26

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-172.000-900.000	PRINTING & PUBLISHING	400	855	855	600	(30)
101-172.000-910.000	INSURANCE	507	498	498	498	0
101-172.000-940.000	INTERNAL RENTAL	10,108	10,108	10,108	10,108	0
101-172.000-940.002	OFFICE EQUIPMENT RENT	370	370	370	370	0
101-172.000-956.000	MISCELLANEOUS	500	356	356	250	(30)
101-172.000-956.100	FLEX PLAN ADMINISTRATIVE FEES	0	0	0	0	0
Totals for dept 172.000-VILLAGE MANAGERS OFFICE		97,553	89,675	87,620	93,991	5

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 191.000-ELECTIONS						
101-191.000-703.191	ELECTION WORKERS	0	0	0	750	0
101-191.000-740.000	OPERATING SUPPLIES	0	0	0	1,200	0
Totals for dept 191.000-ELECTIONS		0	0	0	1,950	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 210.000-LEGAL SERVICES						
101-210.000-703.700	RETAINER	1,800	1,800	1,800	1,800	0
101-210.000-804.000	LEGAL FEES	10,000	22,300	18,498	12,500	(44)
Totals for dept 210.000-LEGAL SERVICES		11,800	24,100	20,298	14,300	(41)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 215.000-CLERK/TREASURER						
101-215.000-702.000	SALARIES-WAGES FULL TIME	52,701	54,501	54,112	55,872	3
101-215.000-703.000	SALARIES-WAGES PART TIME	0	0	0	0	0
101-215.000-704.000	SOCIAL SECURITY	4,032	4,032	4,012	4,274	6
101-215.000-705.000	RETIREMENT FUND CONTRIBUTION	4,889	4,795	4,828	6,378	33
101-215.000-709.000	HOSPITALIZATION INSURANCE	7,466	9,016	8,861	12,196	35
101-215.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	1,900	1,666	1,000	(47)
101-215.000-710.000	LIFE INSURANCE	339	338	338	505	49
101-215.000-711.000	WORKER'S COMP. INSURANCE	143	124	124	283	128
101-215.000-727.000	OFFICE SUPPLIES	1,632	1,632	1,416	1,400	(14)
101-215.000-801.000	PROFESSIONAL SERVICE	5,000	1,900	1,744	6,500	242
101-215.000-804.100	AUDIT SERVICES	6,349	6,699	6,699	6,700	0
101-215.000-831.000	TAX STATEMENT PREPARATION	1,300	1,300	650	1,400	8
101-215.000-860.000	TRANSPORTATION/TRAINING	250	154	154	250	62

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-215.000-900.000	PRINTING & PUBLISHING	2,400	4,100	3,434	2,400	(41)
101-215.000-900.210	PRINTING CHARTER/ORDINANCES	400	0	0	400	0
101-215.000-910.000	INSURANCE	573	573	573	573	0
101-215.000-940.002	OFFICE EQUIPMENT RENT	6,275	6,275	6,275	6,275	0
101-215.000-956.000	MISCELLANEOUS	100	0	0	100	0
101-215.000-956.200	BANK FEES	0	0	0	0	0
Totals for dept 215.000-CLERK/TREASURER		93,849	97,339	94,886	106,506	9

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 216.000-HISTORIC CONSVERSATION COMMISSION						
101-216.000-727.000	OFFICE SUPPLIES	0	11	11	550	4,900
101-216.000-889.000	PROMOTIONS	0	2,000	1,937	2,500	25
101-216.000-900.000	PRINTING & PUBLISHING	0	1,315	1,517	0	(100)
101-216.000-956.000	MISCELLANEOUS	0	0	0	250	0
Totals for dept 216.000-HISTORIC CONSVERSATION COMMISSION		0	3,326	3,465	3,300	(1)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 226.000-STORM WATER SYSTEM						
101-226.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	0	60	60	0	(100)
101-226.000-801.000	PROFESSIONAL SERVICE	0	1,370	1,370	1,000	(27)
101-226.000-801.150	STORM SEWER PERMIT ENGINEERING	0	1,305	1,305	1,305	0
101-226.000-802.001	LINE CLEANING & INSPECTION	0	0	0	0	0
101-226.000-820.100	STREET SWEEPING	0	0	0	0	0
Totals for dept 226.000-STORM WATER SYSTEM		0	2,735	2,735	2,305	(16)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 265.000-VILLAGE HALL AND GROUNDS						
101-265.000-702.000	SALARIES-WAGES FULL TIME	8,434	8,334	8,227	5,687	(32)
101-265.000-703.600	CLEANING SERVICE	5,760	5,760	5,760	5,760	0
101-265.000-704.000	SOCIAL SECURITY	645	645	600	435	(33)
101-265.000-705.000	RETIREMENT FUND CONTRIBUTION	997	997	960	634	(36)
101-265.000-709.000	HOSPITALIZATION INSURANCE	1,206	1,456	1,406	1,232	(15)
101-265.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	200	175	100	(50)
101-265.000-710.000	LIFE INSURANCE	84	81	81	56	(31)
101-265.000-711.000	WORKER'S COMP. INSURANCE	80	69	69	115	67
101-265.000-775.100	CUSTODIAL SUPPLIES	600	800	618	700	(13)
101-265.000-853.000	TELEPHONE	800	710	709	800	13
101-265.000-891.000	TRASH COLLECTION	150	185	184	210	14
101-265.000-910.000	INSURANCE	3,191	2,950	2,950	2,950	0
101-265.000-921.000	ELECTRIC SERVICE	8,000	10,200	10,760	11,000	8

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-265.000-922.000	WATER & SEWER SERVICE	1,200	800	784	1,200	50
101-265.000-923.000	HEATING	5,000	5,000	4,576	5,000	0
101-265.000-931.000	BUILDING REPAIRS & MAINT	11,000	7,000	7,665	6,000	(14)
101-265.000-956.000	MISCELLANEOUS	100	0	0	100	0
Totals for dept 265.000-VILLAGE HALL AND GROUNDS		47,247	45,187	45,524	41,979	(7)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 270.000-BARBER STREET SCHOOL BUILDING						
101-270.000-702.000	SALARIES-WAGES FULL TIME	8,083	8,083	7,859	6,959	(14)
101-270.000-704.000	SOCIAL SECURITY	618	618	579	532	(14)
101-270.000-705.000	RETIREMENT FUND CONTRIBUTION	956	956	937	774	(19)
101-270.000-709.000	HOSPITALIZATION INSURANCE	1,440	1,740	1,693	1,643	(6)
101-270.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	175	134	100	(43)
101-270.000-710.000	LIFE INSURANCE	82	82	80	70	(15)
101-270.000-711.000	WORKER'S COMP. INSURANCE	84	73	73	157	115
101-270.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	1,200	1,750	1,616	1,000	(43)
101-270.000-801.000	PROFESSIONAL SERVICE	500	650	550	500	(23)
101-270.000-853.000	TELEPHONE	250	174	174	250	44
101-270.000-853.200	INTERNET SERVICE	720	495	495	0	(100)
101-270.000-891.000	TRASH COLLECTION	700	748	748	800	7
101-270.000-900.000	PRINTING & PUBLISHING	450	150	150	300	100

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-270.000-910.000	INSURANCE	763	706	706	725	3
101-270.000-921.000	ELECTRIC SERVICE	1,800	2,000	1,877	2,500	25
101-270.000-922.000	WATER & SEWER SERVICE	800	650	604	800	23
101-270.000-923.000	HEATING	900	900	835	900	0
101-270.000-931.000	BUILDING REPAIRS & MAINT	2,000	1,250	1,034	1,500	20
101-270.000-956.000	MISCELLANEOUS	100	10	10	100	900
Totals for dept 270.000-BARBER STREET SCHOOL BUILDING		21,446	21,210	20,154	19,610	(8)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 301.000-POLICE DEPARTMENT						
101-301.000-819.207	CONTRIBUTION TO POLICE FUND	473,332	473,332	473,332	469,759	(1)
Totals for dept 301.000-POLICE DEPARTMENT		473,332	473,332	473,332	469,759	(1)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 336.000-FIRE DEPARTMENT						
101-336.000-801.000	PROFESSIONAL SERVICE	12,000	12,000	12,000	12,000	0
101-336.000-921.000	ELECTRIC SERVICE	200	355	335	200	(44)
101-336.000-956.000	MISCELLANEOUS	820	820	518	820	0
Totals for dept 336.000-FIRE DEPARTMENT		13,020	13,175	12,853	13,020	(1)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 381.000-ZONING/PLANNING						
101-381.000-702.000	SALARIES-WAGES FULL TIME	41,005	46,875	46,503	25,495	(46)
101-381.000-704.000	SOCIAL SECURITY	3,137	3,347	3,301	1,950	(42)
101-381.000-705.000	RETIREMENT FUND CONTRIBUTION	4,247	4,247	4,147	3,061	(28)
101-381.000-709.000	HOSPITALIZATION INSURANCE	3,502	3,987	3,927	6,238	56
101-381.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	1,600	1,546	1,800	13
101-381.000-710.000	LIFE INSURANCE	306	306	286	233	(24)
101-381.000-711.000	WORKER'S COMP. INSURANCE	299	257	257	129	(50)
101-381.000-727.000	OFFICE SUPPLIES	800	674	674	1,500	123
101-381.000-801.000	PROFESSIONAL SERVICE	2,500	1,732	1,757	2,500	44
101-381.000-801.381	PLANNING & ZONING - COLLABORATION	0	0	0	30,000	0
101-381.000-804.000	LEGAL FEES	2,000	7,000	5,888	5,000	(29)
101-381.000-860.000	TRANSPORTATION/TRAINING	1,200	385	385	1,000	160
101-381.000-900.000	PRINTING & PUBLISHING	500	1,500	957	1,500	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-381.000-910.000	INSURANCE	980	318	318	318	0
101-381.000-940.000	INTERNAL RENTAL	5,120	5,120	5,120	0	(100)
101-381.000-940.002	OFFICE EQUIPMENT RENT	2,666	2,666	2,666	2,666	0
101-381.000-956.000	MISCELLANEOUS	100	165	165	100	(39)
Totals for dept 381.000-ZONING/PLANNING		68,362	80,179	77,897	83,490	4

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 441.000-DEPARTMENT OF PUBLIC WORKS						
101-441.000-702.000	SALARIES-WAGES FULL TIME	46,393	47,423	46,871	44,855	(5)
101-441.000-702.001	SALARIES-OVERTIME PAY	2,100	2,900	3,061	1,065	(63)
101-441.000-703.000	SALARIES-WAGES PART TIME	12,794	12,494	12,351	15,727	26
101-441.000-703.001	PART TIME WAGES - OVERTIME	0	0	0	0	0
101-441.000-704.000	SOCIAL SECURITY	4,688	4,838	4,683	4,734	(2)
101-441.000-704.500	UNEMPLOYMENT INSURANCE	0	1,159	1,159	0	(100)
101-441.000-705.000	RETIREMENT FUND CONTRIBUTION	5,573	5,653	5,636	5,242	(7)
101-441.000-709.000	HOSPITALIZATION INSURANCE	6,735	8,135	7,844	8,145	0
101-441.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	725	626	500	(31)
101-441.000-710.000	LIFE INSURANCE	451	451	452	428	(5)
101-441.000-711.000	WORKER'S COMP. INSURANCE	1,083	932	932	932	0
101-441.000-727.000	OFFICE SUPPLIES	600	450	418	400	(11)
101-441.000-740.000	OPERATING SUPPLIES	7,000	7,350	7,269	7,000	(5)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-441.000-741.000	CLOTHING	700	600	597	700	17
101-441.000-801.001	SIDEWALK PLOWING	0	0	0	0	0
101-441.000-860.000	TRANSPORTATION/TRAINING	200	29	29	200	590
101-441.000-890.000	LEAF COLLECTION	3,500	2,227	2,227	2,227	0
101-441.000-891.000	TRASH COLLECTION	850	1,122	1,122	1,125	0
101-441.000-891.100	SPRING/FALL CLEANUP	250	405	405	250	(38)
101-441.000-891.400	BRUSH CHIPPING	0	0	0	0	0
101-441.000-891.450	LEASE - BRUSH SITE	2,000	2,000	2,000	2,000	0
101-441.000-891.500	CHRISTMAS PROGRAM	600	662	662	800	21
101-441.000-891.501	BANNER PROGRAM	600	272	272	1,000	268
101-441.000-900.000	PRINTING & PUBLISHING	1,400	1,909	1,909	2,200	15
101-441.000-910.000	INSURANCE	1,918	2,144	2,144	1,819	(15)
101-441.000-921.000	ELECTRIC SERVICE	3,200	3,500	3,295	3,500	0
101-441.000-922.000	WATER & SEWER SERVICE	750	650	589	750	15

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-441.000-923.000	HEATING	5,000	6,500	6,079	7,000	8
101-441.000-931.000	BUILDING REPAIRS & MAINT	1,500	2,400	2,076	2,900	21
101-441.000-933.500	BRIDGE LIGHTING MAINTENACE	500	500	277	500	0
101-441.000-933.600	PARKING LOT MAINTENANCE	3,000	2,000	1,436	3,000	50
101-441.000-940.000	INTERNAL RENTAL	15,200	15,200	15,200	15,200	0
101-441.000-940.002	OFFICE EQUIPMENT RENT	3,753	3,753	3,753	3,753	0
101-441.000-956.000	MISCELLANEOUS	1,500	830	830	1,500	81
Totals for dept 441.000-DEPARTMENT OF PUBLIC WORKS		133,838	139,213	136,204	139,452	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 441.100-SAVIDGE CORRIDOR MAINTENANCE						
101-441.100-887.208	SIDEWALK MAINTENANCE	250	2,770	2,769	2,000	(28)
101-441.100-922.001	SPRINKLING SYSTEM WATER	6,500	5,463	6,145	6,500	19
101-441.100-933.100	SPRINKLER MAINTENANCE	500	100	74	1,000	900
101-441.100-933.300	SAVIDGE CORRIDOR REPAIRS	2,500	4,700	5,321	5,500	17
101-441.100-933.400	LIGHT POLE FIXTURES	0	0	0	0	0
Totals for dept 441.100-SAVIDGE CORRIDOR MAINTENANCE		9,750	13,033	14,309	15,000	15

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 450.000-STREET LIGHTING						
101-450.000-921.000	ELECTRIC SERVICE	46,000	38,000	45,124	44,000	16
101-450.000-921.100	M-104 STREET LIGHTS	16,000	16,000	16,629	15,000	(6)
101-450.000-960.200	CONSUMERS FIXTURE REMOVALS	0	0	0	4,340	0
Totals for dept 450.000-STREET LIGHTING		62,000	54,000	61,753	63,340	17

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 551.000-TANGLEFOOT PARK						
101-551.000-702.000	SALARIES-WAGES FULL TIME	3,242	3,292	3,204	4,415	34
101-551.000-703.400	PARK MANAGER	6,746	6,746	6,746	3,430	(49)
101-551.000-704.000	SOCIAL SECURITY	764	819	758	601	(27)
101-551.000-705.000	RETIREMENT FUND CONTRIBUTION	303	303	293	486	60
101-551.000-709.000	HOSPITALIZATION INSURANCE	315	381	366	853	124
101-551.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	75	42	40	(47)
101-551.000-710.000	LIFE INSURANCE	23	23	23	44	91
101-551.000-711.000	WORKER'S COMP. INSURANCE	243	209	209	253	21
101-551.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	1,000	2,000	1,981	800	(60)
101-551.000-853.000	TELEPHONE	275	275	265	275	0
101-551.000-853.100	CABLE SERVICE	2,800	2,699	2,699	2,900	7
101-551.000-853.200	INTERNET SERVICE	0	350	317	400	14
101-551.000-891.000	TRASH COLLECTION	650	791	791	800	1

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-551.000-900.000	PRINTING & PUBLISHING	900	900	815	800	(11)
101-551.000-910.000	INSURANCE	1,798	1,654	1,654	1,654	0
101-551.000-921.000	ELECTRIC SERVICE	9,000	14,000	12,971	10,000	(29)
101-551.000-922.000	WATER & SEWER SERVICE	4,000	4,000	3,164	3,600	(10)
101-551.000-923.000	HEATING	400	575	508	400	(30)
101-551.000-931.000	BUILDING REPAIRS & MAINT	500	1,600	1,020	1,000	(38)
101-551.000-956.000	MISCELLANEOUS	400	292	292	400	37
101-551.000-976.551	TANGLEFOOT PK - DOCK STORAGE	2,000	2,500	2,500	2,000	(20)
Totals for dept 551.000-TANGLEFOOT PARK		35,359	43,484	40,618	35,151	(19)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 691.000-RECREATION DEPARTMENT						
101-691.000-801.800	CONTRACTED REC SERVICES	9,135	9,776	9,776	9,776	0
101-691.000-910.000	INSURANCE	2,290	1,563	1,563	1,563	0
Totals for dept 691.000-RECREATION DEPARTMENT		11,425	11,339	11,339	11,339	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 692.000-PARKS MAINTENANCE						
101-692.000-702.000	SALARIES-WAGES FULL TIME	42,451	41,651	41,055	34,545	(17)
101-692.000-702.001	SALARIES-OVERTIME PAY	811	311	249	415	33
101-692.000-703.000	SALARIES-WAGES PART TIME	7,794	8,394	8,556	10,727	28
101-692.000-703.001	PART TIME WAGES - OVERTIME	0	0	0	0	0
101-692.000-704.000	SOCIAL SECURITY	3,905	3,855	3,743	3,495	(9)
101-692.000-705.000	RETIREMENT FUND CONTRIBUTION	5,205	5,155	5,190	4,011	(22)
101-692.000-709.000	HOSPITALIZATION INSURANCE	6,190	7,240	7,202	7,401	2
101-692.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	675	591	400	(41)
101-692.000-710.000	LIFE INSURANCE	413	415	415	335	(19)
101-692.000-711.000	WORKER'S COMP. INSURANCE	1,811	1,559	1,559	1,559	0
101-692.000-740.000	OPERATING SUPPLIES	500	600	626	600	0
101-692.000-741.000	CLOTHING	600	500	405	600	20
101-692.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	1,000	750	565	1,000	33

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-692.000-775.200	LAKESIDE BEACH MAINTENANCE	1,000	2,300	2,246	1,000	(57)
101-692.000-775.300	CENTRAL PARK MAINTENANCE	1,500	8,360	6,867	2,500	(70)
101-692.000-775.400	MILL POINT PARK MAINTENANCE	4,000	3,325	3,420	3,000	(10)
101-692.000-801.850	TEMPORARY STAFFING	0	3,937	3,937	0	(100)
101-692.000-801.902	CONTRACT WORK CREWS	8,000	9,300	8,946	8,000	(14)
101-692.000-853.000	TELEPHONE	300	236	236	235	(0)
101-692.000-891.000	TRASH COLLECTION	650	909	909	1,000	10
101-692.000-900.000	PRINTING & PUBLISHING	300	247	247	300	21
101-692.000-910.000	INSURANCE	7,900	7,673	7,673	7,673	0
101-692.000-921.000	ELECTRIC SERVICE	5,000	4,500	4,330	5,500	22
101-692.000-921.001	PARKING LOT ELECTRIC	3,500	2,825	2,733	3,000	6
101-692.000-921.002	LAKESIDE TRAIL ELECTRIC	3,200	7,000	6,950	4,000	(43)
101-692.000-922.000	WATER & SEWER SERVICE	11,000	9,000	8,340	11,000	22
101-692.000-922.001	SPRINKLING SYSTEM WATER	4,500	4,500	4,199	4,500	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
101-692.000-933.100	SPRINKLER MAINTENANCE	1,200	1,200	1,016	1,700	42
101-692.000-933.200	LAKESIDE TRAIL REPAIRS	1,500	2,500	2,443	2,000	(20)
101-692.000-933.250	WEST END BOARDWALK MAINTENANCE	600	0	0	600	0
101-692.000-933.296	CONNECTOR PATH REPAIRS	600	0	455	600	0
101-692.000-940.000	INTERNAL RENTAL	20,640	20,640	20,640	20,640	0
101-692.000-956.000	MISCELLANEOUS	200	41	41	200	388
101-692.000-970.000	CAPITAL OUTLAY	0	0	0	0	0
101-692.000-974.000	CENTRAL PARK-INLINE SKATE RINK	500	0	0	500	0
101-692.000-974.050	MILL POINT PARK LAND ADDITION	0	0	0	0	0
101-692.000-974.400	MILL PT PARK SPRINKLING EXTENSION	0	0	0	0	0
101-692.000-978.500	MILL POINT PARK DREDGING	1,000	1,000	0	0	(100)
Totals for dept 692.000-PARKS MAINTENANCE		147,770	160,598	155,784	143,036	(11)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 857.000-COMMUNITY PROMOTION						
101-857.000-881.000	COAST GUARD FESTIVAL CONT	2,000	1,620	1,620	1,620	0
101-857.000-885.200	FLAG SERVICES	350	350	350	350	0
101-857.000-885.300	CHRISTMAS TREE SERVICES	450	450	450	500	11
101-857.000-886.500	THE CHAMBER DUES	400	498	498	400	(20)
101-857.000-889.000	PROMOTIONS	400	1,485	2,010	100	(93)
101-857.000-889.100	NEWSLETTER	900	0	0	300	0
101-857.000-889.200	WEB SITE DEVELOPMENT	1,000	1,266	3,452	1,000	(21)
101-857.000-889.617	FIREWORKS - HERITAGE FESTIVAL	7,500	7,500	8,000	6,500	(13)
101-857.000-950.100	HARBOR TRANSIT LOCAL SHARE	0	0	0	0	0
Totals for dept 857.000-COMMUNITY PROMOTION		13,000	13,169	16,380	10,770	(18)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 941.000-CONTINGENCIES						
101-941.000-956.000	MISCELLANEOUS	2,900	2,630	1,429	2,630	0
Totals for dept 941.000-CONTINGENCIES		2,900	2,630	1,429	2,630	0
TOTAL APPROPRIATIONS		1,302,591	1,308,694	1,289,528	1,282,053	(2)
NET OF REVENUES/APPROPRIATIONS - FUND 101		0	(4)	1,021	0	(100)
BEGINNING FUND BALANCE		93,225	93,225	93,221	94,246	1
ENDING FUND BALANCE		93,225	93,221	94,242	94,246	1

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 202 - MAJOR STREET FUND						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
202-000.000-502.108	FEDERAL TRANSPORTATION GRANT	0	0	0	0	0
202-000.000-575.100	ST SHARED REV-GAS & WT. TAXL	116,000	116,000	85,052	112,000	(3)
202-000.000-595.000	TELECOMMUNICATIONS FEE (2002)	7,500	7,288	7,289	7,500	3
202-000.000-664.000	INTEREST & DIVIDEND INCOME	250	100	0	100	0
202-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
202-000.000-677.101	STATE MAINTENANCE REIMBURSEMENT	25,000	23,775	23,776	25,000	5
202-000.000-677.224	DRIVEWAY PAVING REIMBURSEMENT	0	0	0	0	0
202-000.000-695.000	APPROPRIATION FROM FUND BALANCE	0	7,244	0	0	(100)
Totals for dept 000.000-GENERAL SERVICES		148,750	154,407	116,117	144,600	(6)
TOTAL ESTIMATED REVENUES		148,750	154,407	116,117	144,600	(6)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
202-000.000-975.000	APPROPRIATION TO FUND BALANCE	0	0	0	974	0
Totals for dept 000.000-GENERAL SERVICES		0	0	0	974	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 451.000-CONSTRUCTION						
202-451.000-820.000	ENGINEERING FEES	0	0	0	0	0
202-451.000-820.202	MPO DUES - WESTPLAN	1,010	1,010	1,010	1,010	0
202-451.000-820.475	JACKSON STREET	0	1,250	1,250	0	(100)
202-451.000-820.480	MERIDIAN STREET	0	0	0	0	0
202-451.000-820.490	LAKE STREET	0	0	0	0	0
Totals for dept 451.000-CONSTRUCTION		1,010	2,260	2,260	1,010	(55)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 463.000-ROUTINE STREET MAINTENANCE						
202-463.000-702.000	SALARIES-WAGES FULL TIME	12,073	11,673	11,505	12,123	4
202-463.000-703.000	SALARIES-WAGES PART TIME	2,598	2,898	2,852	3,576	23
202-463.000-704.000	SOCIAL SECURITY	3,844	1,144	1,080	1,201	5
202-463.000-705.000	RETIREMENT FUND CONTRIBUTION	1,419	1,439	1,425	1,333	(7)
202-463.000-709.000	HOSPITALIZATION INSURANCE	1,706	2,056	1,986	2,180	6
202-463.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	175	108	100	(43)
202-463.000-710.000	LIFE INSURANCE	121	121	121	121	0
202-463.000-711.000	WORKER'S COMP. INSURANCE	633	546	546	546	0
202-463.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	2,500	2,500	2,044	2,000	(20)
202-463.000-818.395	TRANSFER TO STREET DEBT	6,000	6,000	6,000	6,000	0
202-463.000-819.100	CONTRIBUTION TO LOCAL ST FUND	0	0	0	0	0
202-463.000-820.100	STREET SWEEPING	2,654	3,654	4,385	3,654	0
202-463.000-820.200	STREET CRACK SEALING	8,122	8,000	8,000	8,000	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
202-463.000-821.600	SURFACE REPAIR	4,000	7,000	6,820	0	(100)
202-463.000-893.000	CATCH BASIN CLEANING	2,054	2,054	2,054	2,054	0
202-463.000-931.007	PAVEMENT MARKING	3,000	1,539	1,424	2,000	30
202-463.000-940.000	INTERNAL RENTAL	17,440	17,440	17,440	17,440	0
202-463.000-975.000	APPROPRIATION TO FUND BALANCE	0	0	0	0	0
Totals for dept 463.000-ROUTINE STREET MAINTENANCE		68,164	68,239	67,790	62,328	(9)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 474.000-TRAFFIC SERVICES MAINTENANCE						
202-474.000-970.100	CAP. IMP/STREET SIGN REPLACE	1,000	1,410	1,410	1,000	(29)
Totals for dept 474.000-TRAFFIC SERVICES MAINTENANCE		1,000	1,410	1,410	1,000	(29)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 478.000-WINTER MAINTENANCE						
202-478.000-702.000	SALARIES-WAGES FULL TIME	12,073	12,773	12,628	12,123	(5)
202-478.000-702.001	SALARIES-OVERTIME PAY	2,028	4,879	4,972	1,651	(66)
202-478.000-704.000	SOCIAL SECURITY	1,079	1,229	1,220	1,097	(11)
202-478.000-705.000	RETIREMENT FUND CONTRIBUTION	1,657	1,432	1,425	1,578	10
202-478.000-709.000	HOSPITALIZATION INSURANCE	1,706	2,056	1,974	2,180	6
202-478.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	175	108	100	(43)
202-478.000-710.000	LIFE INSURANCE	121	121	121	121	0
202-478.000-711.000	WORKER'S COMP. INSURANCE	633	546	546	546	0
202-478.000-740.000	OPERATING SUPPLIES	7,500	6,836	6,836	7,500	10
202-478.000-801.000	PROFESSIONAL SERVICE	0	128	128	200	56
202-478.000-940.000	INTERNAL RENTAL	17,440	17,440	17,440	17,440	0
Totals for dept 478.000-WINTER MAINTENANCE		44,237	47,615	47,398	44,536	(6)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 480.000-STATE TRUNKLINE MAINTENANCE						
202-480.000-702.000	SALARIES-WAGES FULL TIME	0	0	6,248	0	0
202-480.000-704.000	SOCIAL SECURITY	0	0	676	0	0
202-480.000-705.000	RETIREMENT FUND CONTRIBUTION	0	0	0	0	0
202-480.000-706.000	STREET BENEFITS	1,500	1,500	5,010	1,500	0
202-480.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	125	86	0	(100)
202-480.000-818.005	STREET MAINTENANCE OVERHEAD	2,500	2,500	0	2,500	0
202-480.000-931.001	M-104 TRAFFIC SERVICES-SIGN	1,500	1,500	1,140	1,500	0
202-480.000-931.002	M-104 TREES AND SHRUBS	5,624	5,624	1,437	5,600	(0)
202-480.000-931.003	M-104 STREET SWEEPING	6,000	6,000	4,989	6,000	0
202-480.000-931.004	M-104 GRASS & WEED CONTROL	2,500	2,500	495	2,500	0
202-480.000-931.005	M-104 DRAINAGE & BACKSLOPES	5,000	5,000	2,088	5,000	0
202-480.000-931.006	M-104 WINTER MAINTENANCE	3,000	3,000	414	3,000	0
202-480.000-931.007	M-104 PAVEMENT MARKING	500	500	0	500	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
202-480.000-931.008	SURFACE MAINTENANCE	1,500	1,500	0	1,500	0
Totals for dept 480.000-STATE TRUNKLINE MAINTENANCE		29,624	29,749	22,583	29,600	(1)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 482.000-ADMINISTRATION						
202-482.000-702.000	SALARIES-WAGES FULL TIME	2,822	2,972	2,930	2,998	1
202-482.000-704.000	SOCIAL SECURITY	216	231	218	229	(1)
202-482.000-705.000	RETIREMENT FUND CONTRIBUTION	404	419	416	429	2
202-482.000-709.000	HOSPITALIZATION INSURANCE	347	397	380	420	6
202-482.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	140	126	100	(29)
202-482.000-710.000	LIFE INSURANCE	19	19	19	19	0
202-482.000-804.100	AUDIT SERVICES	907	957	957	957	0
202-482.000-956.000	MISCELLANEOUS	0	0	0	0	0
202-482.000-956.200	BANK FEES	0	0	0	0	0
Totals for dept 482.000-ADMINISTRATION		4,715	5,135	5,046	5,152	0
TOTAL APPROPRIATIONS		148,750	154,408	146,487	144,600	(6)
NET OF REVENUES/APPROPRIATIONS - FUND 202		0	(1)	(30,370)	0	(100)
BEGINNING FUND BALANCE		33,709	33,709	33,712	3,339	(90)
ENDING FUND BALANCE		33,709	33,708	3,342	3,339	(90)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 203 - LOCAL STREET FUND						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
203-000.000-575.100	ST SHARED REV-GAS & WT. TAXL	46,000	46,000	37,377	44,800	(3)
203-000.000-664.000	INTEREST & DIVIDEND INCOME	125	50	0	50	0
203-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
203-000.000-676.200	CONTRIBUTION FROM MAJOR ST	0	0	0	0	0
203-000.000-676.296	CONTRIBUTION FROM TIFA FUND	125,000	135,000	135,000	125,000	(7)
203-000.000-677.190	STREET SIGN REIMBURSEMENT	0	167	167	0	(100)
203-000.000-694.203	WMSRDC TRAINING REIMBURSEMENT	275	0	0	0	0
203-000.000-695.000	APPROPRIATION FROM FUND BALANCE	0	0	0	33,100	0
Totals for dept 000.000-GENERAL SERVICES		171,400	181,217	172,544	202,950	12
TOTAL ESTIMATED REVENUES		171,400	181,217	172,544	202,950	12

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
203-000.000-975.000	APPROPRIATION TO FUND BALANCE	49,548	48,588	0	0	(100)
Totals for dept 000.000-GENERAL SERVICES		49,548	48,588	0	0	(100)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 451.000-CONSTRUCTION						
203-451.000-820.000	ENGINEERING FEES	7,500	4,001	4,001	20,000	400
203-451.000-820.430	BARBER COURT	0	0	0	0	0
203-451.000-820.450	PROSPECT STREET	0	0	0	47,000	0
203-451.000-820.526	CUTLER STREET	0	0	0	0	0
203-451.000-820.581	MASON STREET	0	2,540	2,540	0	(100)
203-451.000-820.585	ELM STREET	0	0	0	0	0
203-451.000-820.601	N BUCHANAN (HUMP)	0	10,767	10,767	0	(100)
203-451.000-820.604	NORTH DIVISION	0	0	0	0	0
203-451.000-820.625	REX (BAND AID)	0	0	0	0	0
203-451.000-820.650	WILLIAMS STREET	0	0	0	0	0
203-451.000-820.999	SAFE ROUTES SIGNAGE	0	0	0	23,000	0
Totals for dept 451.000-CONSTRUCTION		7,500	17,308	17,308	90,000	420

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 463.000-ROUTINE STREET MAINTENANCE						
203-463.000-702.000	SALARIES-WAGES FULL TIME	11,498	11,098	10,995	11,552	4
203-463.000-702.001	SALARIES-OVERTIME PAY	0	80	120	0	(100)
203-463.000-703.000	SALARIES-WAGES PART TIME	2,598	2,898	2,852	3,576	23
203-463.000-704.000	SOCIAL SECURITY	1,078	1,078	1,050	1,157	7
203-463.000-705.000	RETIREMENT FUND CONTRIBUTION	1,351	1,376	1,368	1,271	(8)
203-463.000-709.000	HOSPITALIZATION INSURANCE	1,673	2,023	1,953	2,167	7
203-463.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	150	108	75	(50)
203-463.000-710.000	LIFE INSURANCE	116	116	117	116	0
203-463.000-711.000	WORKER'S COMP. INSURANCE	633	546	546	546	0
203-463.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	1,400	1,400	1,069	1,400	0
203-463.000-820.100	STREET SWEEPING	4,000	3,654	4,385	4,000	9
203-463.000-820.200	STREET CRACK SEALING	10,000	8,000	8,000	8,000	0
203-463.000-821.600	SURFACE REPAIR	2,000	3,740	3,618	1,500	(60)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
203-463.000-893.000	CATCH BASIN CLEANING	2,500	2,054	2,054	2,100	2
203-463.000-931.007	PAVEMENT MARKING	3,000	1,476	1,361	2,000	36
203-463.000-940.000	INTERNAL RENTAL	20,640	20,640	20,640	20,640	0
Totals for dept 463.000-ROUTINE STREET MAINTENANCE		62,487	60,329	60,236	60,100	(0)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 474.000-TRAFFIC SERVICES MAINTENANCE						
203-474.000-970.100	CAP. IMP/STREET SIGN REPLACE	500	1,500	1,500	1,100	(27)
Totals for dept 474.000-TRAFFIC SERVICES MAINTENANCE		500	1,500	1,500	1,100	(27)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 478.000-WINTER MAINTENANCE						
203-478.000-702.000	SALARIES-WAGES FULL TIME	12,920	13,340	13,169	12,984	(3)
203-478.000-702.001	SALARIES-OVERTIME PAY	2,028	3,378	3,410	2,220	(34)
203-478.000-704.000	SOCIAL SECURITY	1,144	1,344	1,347	1,163	(13)
203-478.000-705.000	RETIREMENT FUND CONTRIBUTION	1,756	1,556	1,534	1,428	(8)
203-478.000-709.000	HOSPITALIZATION INSURANCE	1,862	2,252	2,162	2,420	7
203-478.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	150	120	75	(50)
203-478.000-710.000	LIFE INSURANCE	130	130	131	130	0
203-478.000-711.000	WORKER'S COMP. INSURANCE	633	546	546	546	0
203-478.000-740.000	OPERATING SUPPLIES	7,500	6,836	6,836	6,500	(5)
203-478.000-801.000	PROFESSIONAL SERVICE	0	128	128	500	291
203-478.000-940.000	INTERNAL RENTAL	19,040	19,040	19,040	19,040	0
Totals for dept 478.000-WINTER MAINTENANCE		47,013	48,700	48,423	47,006	(3)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 482.000-ADMINISTRATION						
203-482.000-702.000	SALARIES-WAGES FULL TIME	2,822	2,972	2,930	2,998	1
203-482.000-704.000	SOCIAL SECURITY	216	231	218	229	(1)
203-482.000-705.000	RETIREMENT FUND CONTRIBUTION	404	419	416	429	2
203-482.000-709.000	HOSPITALIZATION INSURANCE	347	417	380	420	1
203-482.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	150	126	75	(50)
203-482.000-710.000	LIFE INSURANCE	19	19	19	19	0
203-482.000-804.100	AUDIT SERVICES	544	574	574	574	0
203-482.000-860.000	TRANSPORTATION/TRAINING	0	12	12	0	(100)
203-482.000-956.000	MISCELLANEOUS	0	0	0	0	0
203-482.000-956.200	BANK FEES	0	0	0	0	0
Totals for dept 482.000-ADMINISTRATION		4,352	4,794	4,675	4,744	(1)
TOTAL APPROPRIATIONS		171,400	181,219	132,142	202,950	12
NET OF REVENUES/APPROPRIATIONS - FUND 203		0	(2)	40,402	0	(100)
BEGINNING FUND BALANCE		36,579	36,579	36,579	76,981	110
ENDING FUND BALANCE		36,579	36,577	76,981	76,981	110

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 207 - POLICE DEPARTMENT						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
207-000.000-543.000	MICHIGAN JUSTICE TRAINING FUND	3,000	1,938	1,940	2,000	3
207-000.000-582.001	CONTRIBUTION FROM SPRING LAKE	473,332	473,332	473,332	469,759	(1)
207-000.000-582.002	CONTRIBUTION FROM FERRYSBURG	473,332	473,332	473,332	469,759	(1)
207-000.000-664.000	INTEREST & DIVIDEND INCOME	0	0	0	0	0
207-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
207-000.000-670.500	EOC RENTAL	0	140	240	0	(100)
207-000.000-677.000	REIMBURSEMENTS	0	0	0	0	0
207-000.000-677.702	MDOT M104 WORK ZONE PATROL	0	0	0	0	0
207-000.000-694.000	OTHER MISCELLANEOUS INCOME	0	0	0	0	0
207-000.000-694.004	COMMUNITY FUNCTION REVENUE	0	4,895	4,895	4,500	(8)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
207-000.000-694.006	SCHOOL FUNCTION REVENUE	778	749	749	600	(20)
207-000.000-694.007	PRIVATE SECURITY DETAIL	2,125	0	0	0	0
207-000.000-694.008	STING WAGE REIMBURSEMENT	964	220	220	400	82
207-000.000-694.009	HOUSE MOVING ASSIST	0	0	0	0	0
207-000.000-694.207	PEPPER SPRAY SALES	0	30	110	0	(100)
207-000.000-695.000	APPROPRIATION FROM FUND BALANCE	15,000	43,197	0	41,626	(4)
Totals for dept 000.000-GENERAL SERVICES		968,531	997,833	954,818	988,644	(1)
TOTAL ESTIMATED REVENUES		968,531	997,833	954,818	988,644	(1)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
207-000.000-702.000	SALARIES-WAGES FULL TIME	477,877	495,077	489,572	493,493	(0)
207-000.000-702.001	SALARIES-OVERTIME PAY	32,000	29,000	25,467	32,000	10
207-000.000-703.001	PART TIME WAGES - OVERTIME	0	0	0	0	0
207-000.000-703.200	PART TIME POLICE OFFICERS	30,000	36,500	34,506	35,000	(4)
207-000.000-703.300	CROSSING GUARDS	5,597	5,947	5,777	5,838	(2)
207-000.000-703.500	ADMINISTRATIVE ASSISTANT	39,412	39,862	39,517	40,072	1
207-000.000-703.600	CLEANING SERVICE	4,000	3,840	3,840	4,000	4
207-000.000-704.000	SOCIAL SECURITY	14,366	13,766	13,454	14,366	4
207-000.000-704.500	UNEMPLOYMENT INSURANCE	0	357	357	0	(100)
207-000.000-705.000	RETIREMENT FUND CONTRIBUTION	20,619	25,319	25,334	21,410	(15)
207-000.000-705.207	MERS PENSION FUND CONTRIBUTION	42,559	40,159	40,702	47,171	17
207-000.000-709.000	HOSPITALIZATION INSURANCE	90,188	97,488	95,545	103,608	6

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
207-000.000-709.500	MEDICAL INSURANCE - SELF FUNDING	20,046	18,000	18,000	10,000	(44)
207-000.000-710.000	LIFE INSURANCE	5,914	5,214	4,998	5,214	0
207-000.000-711.000	WORKER'S COMP. INSURANCE	13,305	17,235	17,235	17,750	3
207-000.000-712.000	MERIT PAY AWARDS	3,450	3,550	3,550	3,600	1
207-000.000-727.000	OFFICE SUPPLIES	2,500	2,000	1,758	2,500	25
207-000.000-740.000	OPERATING SUPPLIES	5,000	7,000	6,645	5,000	(29)
207-000.000-740.500	PEPPER SPRAY FOR RESALE	0	91	91	0	(100)
207-000.000-741.000	CLOTHING	8,500	7,900	7,528	8,000	1
207-000.000-775.100	CUSTODIAL SUPPLIES	500	650	557	500	(23)
207-000.000-804.000	LEGAL FEES	8,500	11,000	10,211	10,000	(9)
207-000.000-804.100	AUDIT SERVICES	1,633	1,723	1,723	1,722	(0)
207-000.000-804.500	LABOR CONTRACT	10,000	5,908	5,908	0	(100)
207-000.000-807.000	MISCELLANEOUS CONTRACTUAL SER	2,000	1,500	1,170	2,000	33
207-000.000-853.000	TELEPHONE	3,400	3,000	3,115	3,200	7

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
207-000.000-853.400	TELEPHONE-CELLULAR SERVICE	1,300	1,725	1,521	1,500	(13)
207-000.000-860.000	TRANSPORTATION/TRAINING	0	500	426	1,000	100
207-000.000-889.200	WEB SITE DEVELOPMENT	0	219	219	200	(9)
207-000.000-891.000	TRASH COLLECTION	150	158	158	150	(5)
207-000.000-900.000	PRINTING & PUBLISHING	700	312	312	312	0
207-000.000-910.000	INSURANCE	4,786	3,541	3,541	3,541	0
207-000.000-921.000	ELECTRIC SERVICE	6,000	7,500	7,173	8,000	7
207-000.000-922.000	WATER & SEWER SERVICE	560	560	523	560	0
207-000.000-923.000	HEATING	4,000	3,200	3,051	4,000	25
207-000.000-931.000	BUILDING REPAIRS & MAINT	1,000	500	375	500	0
207-000.000-939.000	OFFICE RENTAL	29,476	29,476	29,476	29,476	0
207-000.000-940.000	INTERNAL RENTAL	69,743	69,743	69,743	63,961	(8)
207-000.000-940.002	OFFICE EQUIPMENT RENT	5,000	5,000	5,000	5,000	0
207-000.000-956.000	MISCELLANEOUS	1,300	313	313	1,000	219

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
207-000.000-956.100	FLEX PLAN ADMINISTRATIVE FEES	150	0	0	0	0
207-000.000-956.200	BANK FEES	0	0	0	0	0
207-000.000-959.000	MICHIGAN JUSTICE TRAINING FUND	3,000	3,000	1,192	3,000	0
207-000.000-975.000	APPROPRIATION TO FUND BALANCE	0	0	0	0	0
Totals for dept 000.000-GENERAL SERVICES		968,531	997,833	979,583	988,644	(1)
TOTAL APPROPRIATIONS		968,531	997,833	979,583	988,644	(1)
NET OF REVENUES/APPROPRIATIONS - FUND 207		0	0	(24,765)	0	0
BEGINNING FUND BALANCE		112,063	112,063	112,064	87,298	(22)
ENDING FUND BALANCE		112,063	112,063	87,299	87,298	(22)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 208 - PUBLIC IMPROVEMENT						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
208-000.000-403.000	CURRENT REAL PROPERTY TAX	0	0	0	0	0
208-000.000-403.100	REAL/PERSONAL REFUNDED TAXES	0	0	0	0	0
208-000.000-417.000	CURRENT PERSONAL PROPERTY TAX	0	0	0	0	0
208-000.000-502.200	G R GREENWAY LOUTIT FOUNDATION GRANT	0	0	0	30,000	0
208-000.000-502.201	COASTAL MGMT GRD RIVER GRWAY GRANT	0	0	0	50,000	0
208-000.000-502.300	MDNRTF GRANT - TRAILS	0	0	0	465,000	0
208-000.000-503.000	MARIAN A & RUTH K SHERWOOD FND FOR GRGW	0	0	0	10,000	0
208-000.000-503.100	GHACF - FRIENDS OF THE GRGW	0	0	2,000	170,000	0
208-000.000-503.200	GHACF - YOUTH ENVIRONMENT	0	0	0	53,840	0
208-000.000-503.300	CMAQ GRT - GRD RIVER GREENWAY	0	0	0	300,000	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
208-000.000-503.400	SL SCHOOLS - GRD RIVER GREENWAY	0	420	2,220	2,500	495
208-000.000-503.500	SLOVER TRUST FUND GRANT	0	0	0	88,700	0
208-000.000-503.600	TRUST FUND LAND ACQ REIMB - GRGW	0	0	0	330,000	0
208-000.000-504.550	GRAND RIVER GREENWAY GRANT	0	0	0	0	0
208-000.000-664.000	INTEREST & DIVIDEND INCOME	50	50	0	50	0
208-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
208-000.000-674.000	RIGHT-OF-WAY LEASE	825	825	0	850	3
208-000.000-674.209	LEASE REVENUE - 209 S. PARK ST	9,600	7,462	7,462	9,600	29
208-000.000-674.296	LEASE REVENUE - FIRESIDE DESIGN PARKING	4,200	3,870	0	3,870	0
208-000.000-676.101	CONTRIBUTION FROM GENERAL FUND	0	0	0	0	0
208-000.000-676.123	CONT FROM TIF FOR GRD RIVER GRWAY	0	0	0	155,319	0
208-000.000-676.233	CONT FROM LAND ACQUISITION FUND	0	0	0	110,000	0
208-000.000-676.296	CONTRIBUTION FROM TIFA FUND	114,592	114,592	114,592	125,000	9
208-000.000-677.130	GRAND RIVER GREENWAY GRANTS	1,140,319	0	0	0	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
208-000.000-677.175	SAFE ROUTES 2 SCHOOL - HELMET/LITE SALES	0	1,196	1,196	6,780	467
208-000.000-677.180	SAFE ROUTES TO SCHOOL TRN MILEAGE REIMB	0	97	97	0	(100)
208-000.000-677.185	SR2S - MI FITNESS FOUNDATION GRANT	0	0	3,896	0	0
208-000.000-677.208	REIMBURSEMENT - G/F DREDGING	0	0	0	0	0
208-000.000-677.222	TREE MATCHING PROGRAM	0	0	0	0	0
208-000.000-677.224	DRIVEWAY PAVING REIMBURSEMENT	0	0	400	0	0
208-000.000-677.227	SL ROTARY - PARKS GRANT	6,500	0	0	0	0
208-000.000-677.228	GHACF - SOUND SYSTEM	0	10,000	10,000	0	(100)
208-000.000-677.322	CENTRAL PK - ROTARY	17,000	0	0	0	0
208-000.000-694.200	TREE CONTRIBUTIONS/GRANT	20,000	21,275	21,275	0	(100)
208-000.000-694.500	SAFE ROUTES - MDOT GRANT	215,194	0	0	215,194	0
208-000.000-694.600	ENERGY GRANT	4,000	0	0	0	0
208-000.000-694.675	SLT GRAND RIVER GREENWAY CONTRIBUTION	2,500	15,000	15,000	0	(100)
208-000.000-694.676	FERRYSBURG GRAND RIVER GREENWAY CONT.	0	0	0	0	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
208-000.000-695.000	APPROPRIATION FROM FUND BALANCE	28,197	0	0	59,080	0
Totals for dept 000.000-GENERAL SERVICES		1,562,977	174,787	178,138	2,185,783	1,151
TOTAL ESTIMATED REVENUES		1,562,977	174,787	178,138	2,185,783	1,151

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
208-000.000-801.100	CONTRACT SER-TREE MAINTENANCE	11,000	15,000	13,456	15,000	0
208-000.000-801.443	PROF SERV - SAFE ROUTES TO SCHOOL	21,519	37,500	51,416	20,000	(47)
208-000.000-801.692	PARK DESIGN FEES/GRAND RIVER GREENWAY	0	2,000	2,000	0	(100)
208-000.000-885.400	FERRYSBURG RECIPROCAL PLEDGE	0	0	0	0	0
208-000.000-887.000	SIDEWALK MAINTENANCE	0	0	0	0	0
208-000.000-890.500	PERMANENT LEAF COMPOST SITE	0	0	0	0	0
208-000.000-900.000	PRINTING & PUBLISHING	0	1,155	1,197	0	(100)
208-000.000-920.801	ENERGY AUDIT - VSL BLDINGS/IMPROVEMENTS	4,000	0	0	0	0
208-000.000-921.000	ELECTRIC SERVICE	100	0	0	0	0
208-000.000-922.000	WATER & SEWER SERVICE	100	0	0	0	0
208-000.000-923.000	HEATING - 209 S. PARK STREET	400	0	0	0	0
208-000.000-931.209	MAINTENANCE - 209 S. PARK STREET	1,000	1,000	867	0	(100)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
208-000.000-933.250	WEST END BOARDWALK MAINTENANCE	0	0	0	0	0
208-000.000-933.296	CONNECTOR PATH REPAIRS	1,000	0	0	0	0
208-000.000-935.296	STORM SEWER REPAIRS	0	0	0	0	0
208-000.000-956.000	MISCELLANEOUS	0	0	0	0	0
208-000.000-956.200	BANK FEES	0	0	0	0	0
208-000.000-960.000	WAYFINDING SIGN PROGRAM	0	0	0	0	0
208-000.000-960.100	THUM POINT SIGN	0	0	0	0	0
208-000.000-971.209	TAXES/MAINTENANCE - 209 PARK	7,617	7,218	7,218	7,617	6
208-000.000-974.010	LAND ACQUISITION	0	0	0	440,000	0
208-000.000-974.022	PROP ACQUIST - 209 S. PARK	10,000	18,426	22,683	7,400	(60)
208-000.000-974.200	TREE PLANTING	15,000	6,679	6,679	6,000	(10)
208-000.000-974.210	OPTION - 210 S. CUTLER	0	0	0	0	0
208-000.000-974.224	RIVER ST SIDEWALK CONSTRUCTION	0	0	0	0	0
208-000.000-974.226	PARKING LOT REPAIRS	0	0	0	0	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
208-000.000-974.229	RIVER SOUTH ST SIDEWALKS	0	0	0	0	0
208-000.000-974.325	SAFE ROUTES TO SCHOOL - SIDEWALKS	215,194	5,397	5,647	259,066	4,700
208-000.000-974.332	LAKESIDE TRAIL MARKERS	0	3,000	4,000	0	(100)
208-000.000-975.000	APPROPRIATION TO FUND BALANCE	0	20,503	0	0	(100)
208-000.000-975.551	TANGLEFOOT FLOATING DOCKS	0	0	0	0	0
208-000.000-976.270	GAZEBO EXT. MAKEOVER	0	0	0	0	0
208-000.000-976.551	TANGLEFOOT PK - DOCK STORAGE	0	0	0	0	0
208-000.000-978.692	CENTRAL PARK IMPROVEMENTS	30,000	27,010	27,010	0	(100)
208-000.000-978.720	RESTRIPING IN LINE SKATE	0	0	0	0	0
208-000.000-978.730	CENTRAL PARK NURSERY	2,500	0	0	1,500	0
208-000.000-978.740	RUBBER MATS LLOYD'S BAYOU BRIDGE	1,000	0	0	0	0
208-000.000-978.775	CENTRAL PARK PLAN	0	0	0	0	0
208-000.000-978.790	WHISTLESTOP PLAYGROUND	0	123	123	0	(100)
208-000.000-978.810	BARBER SCHOOL SOUND SYSTEM	0	11,801	11,801	0	(100)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
208-000.000-978.820	S DIVISION SIDEWALK	3,000	0	0	0	0
208-000.000-978.825	GRAND RIVER GREENWAY	1,207,497	3,400	3,400	1,296,000	38,018
208-000.000-978.826	SPRING COVE WEST PKG GATE/FENCE	0	0	0	10,000	0
208-000.000-978.827	SPRING COVE WEST ENTRANCE ASPHALT	0	0	0	5,000	0
208-000.000-978.830	SLOVER PROPERTY PURCHASE	29,550	2,500	2,500	118,200	4,628
208-000.000-978.840	DPW STORM WATER BASIN	0	2,700	2,700	0	(100)
208-000.000-978.845	SLT RECIPORCAL PLEDGE	2,500	2,500	2,500	0	(100)
208-000.000-981.400	SOUTH STREET STORM SEWER REPAIR	0	6,875	6,875	0	(100)
Totals for dept 000.000-GENERAL SERVICES		1,562,977	174,787	172,072	2,185,783	1,151
TOTAL APPROPRIATIONS		1,562,977	174,787	172,072	2,185,783	1,151
NET OF REVENUES/APPROPRIATIONS - FUND 208		0	0	6,066	0	0
BEGINNING FUND BALANCE		38,470	38,470	38,472	44,536	16
ENDING FUND BALANCE		38,470	38,470	44,538	44,536	16

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 230 - HARBOR TRANSIT SYSTEM						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
230-000.000-403.000	CURRENT REAL PROPERTY TAX	82,254	81,010	80,462	79,292	(2)
230-000.000-417.000	CURRENT PERSONAL PROPERTY TAX	2,737	2,369	2,369	2,600	10
230-000.000-664.000	INTEREST & DIVIDEND INCOME	0	0	0	0	0
230-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
230-000.000-695.000	APPROPRIATION FROM FUND BALANCE	0	10,596	0	0	(100)
Totals for dept 000.000-GENERAL SERVICES		84,991	93,975	82,831	81,892	(13)
TOTAL ESTIMATED REVENUES		84,991	93,975	82,831	81,892	(13)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
230-000.000-804.000	LEGAL FEES	0	0	0	0	0
230-000.000-950.100	HARBOR TRANSIT LOCAL SHARE	73,975	93,975	95,287	79,000	(16)
230-000.000-956.200	BANK FEES	0	0	0	0	0
230-000.000-975.000	APPROPRIATION TO FUND BALANCE	11,016	0	0	2,892	0
Totals for dept 000.000-GENERAL SERVICES		84,991	93,975	95,287	81,892	(13)
TOTAL APPROPRIATIONS		84,991	93,975	95,287	81,892	(13)
NET OF REVENUES/APPROPRIATIONS - FUND 230		0	0	(12,456)	0	0
BEGINNING FUND BALANCE		35,575	35,575	35,575	23,119	(35)
ENDING FUND BALANCE		35,575	35,575	23,119	23,119	(35)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 233 - LAND ACQUISTION FUND						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
233-000.000-664.000	INTEREST & DIVIDEND INCOME	0	0	0	0	0
233-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
233-000.000-676.101	CONTRIBUTION FROM GENERAL FUND	0	0	0	0	0
Totals for dept 000.000-GENERAL SERVICES		0	0	0	0	0
TOTAL ESTIMATED REVENUES		0	0	0	0	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
233-000.000-956.200	BANK FEES	0	0	0	0	0
233-000.000-975.000	APPROPRIATION TO FUND BALANCE	0	0	0	0	0
Totals for dept 000.000-GENERAL SERVICES		0	0	0	0	0
TOTAL APPROPRIATIONS		0	0	0	0	0
NET OF REVENUES/APPROPRIATIONS - FUND 233		0	0	0	0	0
BEGINNING FUND BALANCE		110,062	110,062	110,061	110,062	0
ENDING FUND BALANCE		110,062	110,062	110,061	110,062	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 236 - CBDDA FUND						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
236-000.000-664.000	INTEREST & DIVIDEND INCOME	0	0	0	0	0
236-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
236-000.000-676.296	CONTRIBUTION FROM TIFA FUND	27,200	21,075	21,075	25,900	23
236-000.000-677.290	FACADE GRT REIMBURSEMENT - FIELDS	0	7,000	5,176	98,345	1,305
236-000.000-677.291	FACADE GRT REIMBURSEMENT - FRENCH'S	0	18,000	12,789	157,738	776
236-000.000-695.000	APPROPRIATION FROM FUND BALANCE	0	0	0	0	0
Totals for dept 000.000-GENERAL SERVICES		27,200	46,075	39,040	281,983	512
TOTAL ESTIMATED REVENUES		27,200	46,075	39,040	281,983	512

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
236-000.000-727.000	OFFICE SUPPLIES	0	50	33	50	0
236-000.000-743.000	SANDWICH BD SIGNS	3,600	3,280	3,280	2,250	(31)
236-000.000-801.250	BRANDING PROCESS	8,000	4,000	2,961	8,000	100
236-000.000-801.290	PROF SERVS CDBG GRANT	0	25,000	24,718	31,828	27
236-000.000-889.000	PROMOTIONS	3,500	1,515	1,515	3,500	131
236-000.000-889.200	WEB SITE DEVELOPMENT	1,200	1,200	720	0	(100)
236-000.000-912.000	PROJECT ADMINISTRATION	500	1,010	1,010	1,700	68
236-000.000-956.000	MISCELLANEOUS	400	20	20	400	1,900
236-000.000-956.200	BANK FEES	0	0	0	0	0
236-000.000-960.236	FACADE GRANTS	10,000	10,000	3,477	234,255	2,243
Totals for dept 000.000-GENERAL SERVICES		27,200	46,075	37,734	281,983	512

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
	TOTAL APPROPRIATIONS	27,200	46,075	37,734	281,983	512
	NET OF REVENUES/APPROPRIATIONS - FUND 236	0	0	1,306	0	0
	BEGINNING FUND BALANCE	8,473	8,473	8,473	9,779	15
	ENDING FUND BALANCE	8,473	8,473	9,779	9,779	15

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 249 - BUILDING DEPARTMENT FUND						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
249-000.000-477.000	BUILDING PERMITS	19,800	39,000	42,404	28,000	(28)
249-000.000-478.000	OTHER PERMIT & FEES	0	0	0	500	0
249-000.000-478.100	ELECTRICAL PERMITS	4,000	6,600	7,099	6,000	(9)
249-000.000-478.200	MECHANICAL/PLUMBING PERMITS	5,500	9,700	10,148	8,500	(12)
249-000.000-478.300	APPEALS PROCESS	0	0	0	0	0
249-000.000-664.000	INTEREST & DIVIDEND INCOME	0	0	0	0	0
249-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
249-000.000-676.101	CONTRIBUTION FROM GENERAL FUND	15,533	0	0	0	0
249-000.000-694.101	TRANSFER FROM THE GENERAL FUND	0	0	0	0	0
249-000.000-695.000	APPROPRIATION FROM FUND BALANCE	0	1,072	0	0	(100)
Totals for dept 000.000-GENERAL SERVICES		44,833	56,372	59,651	43,000	(24)
TOTAL ESTIMATED REVENUES		44,833	56,372	59,651	43,000	(24)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 381.000-ZONING/PLANNING						
249-381.000-702.000	SALARIES-WAGES FULL TIME	21,866	21,866	21,564	8,050	(63)
249-381.000-704.000	SOCIAL SECURITY	1,673	1,553	1,523	616	(60)
249-381.000-705.000	RETIREMENT FUND CONTRIBUTION	2,413	2,238	2,234	737	(67)
249-381.000-709.000	HOSPITALIZATION INSURANCE	1,868	2,158	2,124	1,542	(29)
249-381.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	650	635	400	(38)
249-381.000-710.000	LIFE INSURANCE	205	189	189	68	(64)
249-381.000-711.000	WORKER'S COMP. INSURANCE	181	156	156	156	0
249-381.000-727.000	OFFICE SUPPLIES	500	1,173	1,085	1,000	(15)
249-381.000-740.249	BUILDING DEPT SOFTWARE	420	2,875	2,875	500	(83)
249-381.000-801.000	PROFESSIONAL SERVICE	93	0	0	0	0
249-381.000-801.400	CONTRACT BUILDING INSPECTIONS	3,500	9,000	7,380	6,500	(28)
249-381.000-801.600	CONTRACT ELECTRICAL INSP.	2,500	3,500	2,820	3,000	(14)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
249-381.000-801.700	CONTRACT MECHANICAL INSPEC	3,500	5,000	4,770	5,000	0
249-381.000-860.000	TRANSPORTATION/TRAINING	1,600	1,600	400	1,600	0
249-381.000-900.000	PRINTING & PUBLISHING	100	0	0	100	0
249-381.000-910.000	INSURANCE	88	88	88	88	0
249-381.000-940.000	INTERNAL RENTAL	2,560	2,560	2,560	2,560	0
249-381.000-940.002	OFFICE EQUIPMENT RENT	1,766	1,766	1,766	1,766	0
249-381.000-956.200	BANK FEES	0	0	0	0	0
249-381.000-975.000	APPROPRIATION TO FUND BALANCE	0	0	0	9,317	0
Totals for dept 381.000-ZONING/PLANNING		44,833	56,372	52,169	43,000	(24)
TOTAL APPROPRIATIONS		44,833	56,372	52,169	43,000	(24)
NET OF REVENUES/APPROPRIATIONS - FUND 249		0	0	7,482	0	0
BEGINNING FUND BALANCE		13,152	13,152	13,152	20,634	57
ENDING FUND BALANCE		13,152	13,152	20,634	20,634	57

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 296 - TAX INC. FINANCE AUTHORITY						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
296-000.000-403.000	CURRENT REAL PROPERTY TAX	297,049	309,659	307,564	275,907	(11)
296-000.000-403.100	REAL/PERSONAL REFUNDED TAXES	0	0	0	0	0
296-000.000-403.101	LOCAL UNITS TAXES	254,383	238,805	238,805	236,400	(1)
296-000.000-502.200	G R GREENWAY LOUITIT FOUNDATION GRANT	0	0	0	0	0
296-000.000-502.300	MDNRTF GRANT - TRAILS	0	0	0	0	0
296-000.000-504.450	CDB GRANT - SCHOOL ST COMPLETION	0	0	0	274,000	0
296-000.000-504.550	GRAND RIVER GREENWAY GRANT	0	0	0	0	0
296-000.000-504.727	MILL PT STAT B/F LOAN - LETTER OF CREDIT	0	47,292	47,292	49,000	4
296-000.000-550.296	CMAQ GRANT - LAKESIDE TRAIL	0	0	0	0	0
296-000.000-581.296	LED GRANT	0	48,445	48,445	0	(100)
296-000.000-664.000	INTEREST & DIVIDEND INCOME	3,500	1,500	0	1,000	(33)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
296-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
296-000.000-674.296	LEASE REVENUE - FIRESIDE DESIGN PARKING	0	0	0	0	0
296-000.000-677.162	N BANK COMM FUND GRANT - GRD RIVER GREEN	0	0	0	0	0
296-000.000-695.000	APPROPIATION FROM FUND BALANCE	251,028	301,881	0	119,112	(61)
Totals for dept 000.000-GENERAL SERVICES		805,960	947,582	642,106	955,419	1
TOTAL ESTIMATED REVENUES		805,960	947,582	642,106	955,419	1

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
296-000.000-801.000	PROFESSIONAL SERVICE	5,000	0	0	2,500	0
296-000.000-804.000	LEGAL FEES	4,000	11,000	11,131	4,000	(64)
296-000.000-804.100	AUDIT SERVICES	2,718	2,879	2,879	2,900	1
296-000.000-818.004	CONTRACT SERVICE-GENERAL FUND	27,000	27,000	27,000	27,000	0
296-000.000-818.123	TRANSFER TO PUBLIC IMP - GRGW	0	0	0	155,319	0
296-000.000-818.203	CONTRIBUTION TO LOCAL STREETS	125,000	135,000	135,000	125,000	(7)
296-000.000-818.208	TRANSFER TO PUBLIC IMPROVEMENT	114,592	114,592	114,592	125,000	9
296-000.000-818.236	CONTRIBUTION TO CBDDA FUND	27,200	21,075	21,075	25,900	23
296-000.000-818.301	TRANSFER TO WATER DEBT FUND	35,000	35,000	35,000	0	(100)
296-000.000-818.999	REIMBURSEMENTS - LOCAL ENTITIES	0	200,669	200,669	200,000	(0)
296-000.000-819.101	TRANSFER TO GENERAL FUND	15,000	15,000	15,000	0	(100)
296-000.000-820.000	ENGINEERING FEES	0	14,485	26,165	25,000	73

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
296-000.000-820.445	GR GREENWAY ENGINEERING	45,000	18,626	25,083	0	(100)
296-000.000-886.000	THE CHAMBER ECON. DEV.	4,000	3,422	3,422	3,500	2
296-000.000-889.300	CONCERT SPONSORSHIP	500	500	0	500	0
296-000.000-900.000	PRINTING & PUBLISHING	0	499	499	500	0
296-000.000-933.150	WEST END COMMUNITY BOARDWALK COMPLETION	0	0	0	0	0
296-000.000-933.450	LED LIGHTS - ENERGY SAVING EXP	16,000	57,653	57,653	0	(100)
296-000.000-956.000	MISCELLANEOUS	0	0	0	0	0
296-000.000-956.200	BANK FEES	0	0	0	0	0
296-000.000-956.500	MILL POINT STATION - LETTER OF CREDIT	300	300	0	1,300	333
296-000.000-960.200	CONSUMERS FIXTURE REMOVALS	3,000	4,340	4,340	0	(100)
296-000.000-960.225	BUCHANAN RECON DESIGN	3,000	0	0	3,000	0
296-000.000-960.231	FIRE SUPPRESSION/ELAVATOR GRANT	10,000	8,806	8,806	0	(100)
296-000.000-962.026	ADA ACCESSIBILITY REQUIREMENTS	0	3,695	3,695	0	(100)
296-000.000-973.600	MILLER SMITH B/F ENVIRONMENTAL	0	(8,982)	(8,982)	0	(100)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
296-000.000-973.700	MILL PT STAT- CDBG STREETScape/SCHOOL ST	0	0	0	0	0
296-000.000-973.750	SCHOOL ST EXT COMPLETION	180,000	21,511	13,664	30,000	39
296-000.000-974.019	TRI-CITIES PEDESTRIAN CONNECT	5,000	5,000	4,152	0	(100)
296-000.000-974.021	PROPERTY ACQISITION	0	33,003	33,003	0	(100)
296-000.000-974.025	GRD RIVER GREENWAY	110,000	3,568	6,286	0	(100)
296-000.000-974.030	PROPERTY ACQUISTION - SCHOOL ST EXT	0	128,156	128,156	0	(100)
296-000.000-974.100	LAKESIDE TRAIL COMPLETION	0	750	750	0	(100)
296-000.000-974.208	STORM DRAINAGE GENERATOR	0	0	0	22,000	0
296-000.000-974.221	HOLIDAY INN CONNECTOR	60,000	2,351	2,351	30,000	1,176
296-000.000-974.448	WCTU FOUNTAIN LANDSCAPING	0	0	0	0	0
296-000.000-974.600	EXCHANGE/JACKSON STREETScape	0	0	0	0	0
296-000.000-975.000	APPROPRIATION TO FUND BALANCE	0	0	0	0	0
296-000.000-976.000	DOWNTOWN SIGNAGE	5,000	0	0	5,000	0
296-000.000-979.000	STREETScape EXPENSES	0	377	377	0	(100)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
296-000.000-980.000	SCHOOL CAPTURE REIMBURSEMENT	0	0	488,047	0	0
296-000.000-990.100	SCHOOL ST ROW - PEEL BROS LLC	0	0	0	80,000	0
296-000.000-990.500	DOCKOMINIUM BYPASS	0	1,719	1,719	30,000	1,645
296-000.000-995.500	MILL POINT B/F LOAN	8,650	57,000	57,000	57,000	0
296-000.000-995.550	EXCHG & JACKSON - STR SCAPE CONSTRUCTION	0	27,377	27,377	0	(100)
296-000.000-995.580	EXCHG & JACKSON - CONSTRUCT ENG	0	1,213	1,213	0	(100)
296-000.000-995.599	LAKE POINT B/F LOAN	0	0	0	0	0
Totals for dept 000.000-GENERAL SERVICES		805,960	947,584	1,447,122	955,419	1
TOTAL APPROPRIATIONS		805,960	947,584	1,447,122	955,419	1
NET OF REVENUES/APPROPRIATIONS - FUND 296		0	(2)	(805,016)	0	(100)
BEGINNING FUND BALANCE		557,215	557,215	557,214	(247,801)	(144)
ENDING FUND BALANCE		557,215	557,213	(247,802)	(247,801)	(144)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 301 - WATER DEBT RETIREMENT						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
301-000.000-664.000	INTEREST & DIVIDEND INCOME	0	0	0	0	0
301-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
301-000.000-676.296	CONTRIBUTION FROM TIFA FUND	35,000	35,000	35,000	0	(100)
301-000.000-676.591	CONTRIBUTION FROM WATER FUND	85,387	78,588	78,588	0	(100)
301-000.000-695.100	APPROPRIATION FUND BALANCE	5,348	5,351	0	0	(100)
Totals for dept 000.000-GENERAL SERVICES		125,735	118,939	113,588	0	(100)
TOTAL ESTIMATED REVENUES		125,735	118,939	113,588	0	(100)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 990.000-DEBT SERVICE						
301-990.000-956.200	BANK FEES	0	0	0	0	0
301-990.000-975.000	APPROPRIATION TO FUND BALANCE	0	0	0	0	0
301-990.000-991.006	BOND PRINCIPAL -1990 DUE 8/1	122,576	115,959	115,959	0	(100)
301-990.000-995.006	BOND INTEREST - 1990	2,881	2,881	2,881	0	(100)
301-990.000-999.000	PAYING AGENT FEES	278	100	100	0	(100)
Totals for dept 990.000-DEBT SERVICE		125,735	118,940	118,940	0	(100)
TOTAL APPROPRIATIONS		125,735	118,940	118,940	0	(100)
NET OF REVENUES/APPROPRIATIONS - FUND 301		0	(1)	(5,352)	0	(100)
BEGINNING FUND BALANCE		5,351	5,351	5,352	(1)	(100)
ENDING FUND BALANCE		5,351	5,350	0	(1)	(100)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 390 - 2003 G. O. CAPITAL BOND DEBT						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
390-000.000-403.000	CURRENT REAL PROPERTY TAX	48,475	48,428	48,100	46,730	(4)
390-000.000-403.100	REAL/PERSONAL REFUNDED TAXES	0	0	0	0	0
390-000.000-417.000	CURRENT PERSONAL PROPERTY TAX	1,729	2,268	2,268	1,729	(24)
390-000.000-664.000	INTEREST & DIVIDEND INCOME	100	100	0	25	(75)
390-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
390-000.000-676.207	OFFICE RENT - POLICE DEPT	29,476	29,476	29,476	29,476	0
390-000.000-695.000	APPROPIATION FROM FUND BALANCE	14,989	14,272	0	14,996	5
Totals for dept 000.000-GENERAL SERVICES		94,769	94,544	79,844	92,956	(2)
TOTAL ESTIMATED REVENUES		94,769	94,544	79,844	92,956	(2)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
390-000.000-956.000	MISCELLANEOUS	0	0	0	0	0
Totals for dept 000.000-GENERAL SERVICES		0	0	0	0	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 990.000-GENERAL SERVICES						
390-990.000-956.200	BANK FEES	0	0	0	0	0
390-990.000-975.000	APPROPRIATION TO FUND BALANCE	0	0	0	0	0
390-990.000-991.008	BOND PRINCIPAL - 2003	35,000	35,000	35,000	35,000	0
390-990.000-995.008	BOND INTEREST - 2003	59,269	59,269	59,269	57,956	(2)
390-990.000-999.000	PAYING AGENT FEES	500	275	225	0	(100)
Totals for dept 990.000-DEBT SERVICE		94,769	94,544	94,494	92,956	(2)
TOTAL APPROPRIATIONS		94,769	94,544	94,494	92,956	(2)
NET OF REVENUES/APPROPRIATIONS - FUND 390		0	0	(14,650)	0	0
BEGINNING FUND BALANCE		55,397	55,397	55,397	40,747	(26)
ENDING FUND BALANCE		55,397	55,397	40,747	40,747	(26)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 395 - STREET DEBT 2000						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
395-000.000-403.000	CURRENT REAL PROPERTY TAX	25,107	25,082	24,912	35,074	40
395-000.000-403.100	REAL/PERSONAL REFUNDED TAXES	0	0	0	0	0
395-000.000-417.000	CURRENT PERSONAL PROPERTY TAX	896	946	946	1,168	23
395-000.000-664.000	INTEREST & DIVIDEND INCOME	50	50	0	25	(50)
395-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
395-000.000-676.200	CONTRIBUTION FROM MAJOR ST	6,000	6,000	6,000	6,000	0
395-000.000-676.590	CONTRIBUTION FROM SEWER FUND	1,000	1,000	1,000	1,000	0
395-000.000-676.591	CONTRIBUTION FROM WATER FUND	1,000	1,000	1,000	1,000	0
395-000.000-695.000	APPROPRIATION FROM FUND BALANCE	17,392	17,368	0	5,088	(71)
Totals for dept 000.000-GENERAL SERVICES		51,445	51,446	33,858	49,355	(4)
TOTAL ESTIMATED REVENUES		51,445	51,446	33,858	49,355	(4)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 990.000-DEBT SERVICE						
395-990.000-956.200	BANK FEES	0	0	0	0	0
395-990.000-975.000	APPROPRIATION TO FUND BALANCE	0	0	0	0	0
395-990.000-991.007	BOND PRINCIPAL-2000	40,000	40,000	40,000	40,000	0
395-990.000-995.007	BOND INTEREST-2000	11,170	11,170	11,170	9,080	(19)
395-990.000-999.000	PAYING AGENT FEES	275	275	275	275	0
Totals for dept 990.000-DEBT SERVICE		51,445	51,445	51,445	49,355	(4)
TOTAL APPROPRIATIONS		51,445	51,445	51,445	49,355	(4)
NET OF REVENUES/APPROPRIATIONS - FUND 395		0	1	(17,587)	0	(100)
BEGINNING FUND BALANCE		27,486	27,486	27,488	9,899	(64)
ENDING FUND BALANCE		27,486	27,487	9,901	9,899	(64)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 590 - SEWER DEPARTMENT						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
590-000.000-642.000	UNMETERED & METERED SALES	144,979	149,304	149,304	173,775	16
590-000.000-642.002	READINESS TO SERVE CHARGES	138,725	139,224	139,266	161,823	16
590-000.000-642.100	PENALTY REVENUE	3,700	3,502	3,502	3,700	6
590-000.000-642.590	SEWER EQUITY CHARGE	0	2,040	2,040	0	(100)
590-000.000-664.000	INTEREST & DIVIDEND INCOME	175	125	0	375	200
590-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
590-000.000-677.000	REIMBURSEMENTS	0	0	0	0	0
590-000.000-695.000	APPROPRIATION FROM FUND BALANCE	32,191	26,428	0	0	(100)
Totals for dept 000.000-GENERAL SERVICES		319,770	320,623	294,112	339,673	6
TOTAL ESTIMATED REVENUES		319,770	320,623	294,112	339,673	6

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
590-000.000-702.000	SALARIES-WAGES FULL TIME	53,766	54,766	54,143	60,308	10
590-000.000-702.001	SALARIES-OVERTIME PAY	8,112	6,112	5,543	8,252	35
590-000.000-703.000	SALARIES-WAGES PART TIME	2,598	2,998	2,861	3,575	19
590-000.000-703.001	PART TIME WAGES - OVERTIME	0	0	0	0	0
590-000.000-704.000	SOCIAL SECURITY	4,933	4,753	4,678	5,518	16
590-000.000-705.000	RETIREMENT FUND CONTRIBUTION	7,090	6,290	6,308	7,544	20
590-000.000-705.001	OPEB EXPENSE	0	800	0	800	0
590-000.000-709.000	HOSPITALIZATION INSURANCE	7,291	9,196	8,913	9,565	4
590-000.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	1,300	1,041	700	(46)
590-000.000-710.000	LIFE INSURANCE	465	473	473	503	6
590-000.000-711.000	WORKER'S COMP. INSURANCE	1,272	1,121	1,121	1,121	0
590-000.000-727.000	OFFICE SUPPLIES	1,000	1,100	898	1,000	(9)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
590-000.000-740.000	OPERATING SUPPLIES	4,000	1,000	321	2,000	100
590-000.000-741.000	CLOTHING	500	360	405	500	39
590-000.000-801.000	PROFESSIONAL SERVICE	3,000	1,750	867	3,000	71
590-000.000-801.315	PROFESSIONAL SERVICES - GIS	0	0	0	3,000	0
590-000.000-802.001	SEWER CLEANING & INSPECTION	10,000	10,000	9,657	10,000	0
590-000.000-804.100	AUDIT SERVICES	2,721	2,871	2,871	2,900	1
590-000.000-818.002	GH/SL SEWER AUTHORITY	95,327	97,327	93,551	95,327	(2)
590-000.000-818.003	S.L. TWP. LIFT STATION	21,000	27,000	23,712	23,000	(15)
590-000.000-818.004	CONTRACT SERVICE-GENERAL FUND	6,000	6,000	6,000	6,000	0
590-000.000-853.000	TELEPHONE	1,000	1,473	1,473	1,600	9
590-000.000-889.200	WEB SITE DEVELOPMENT	400	360	360	400	11
590-000.000-900.000	PRINTING & PUBLISHING	0	0	0	1,000	0
590-000.000-910.000	INSURANCE	6,500	4,472	4,472	6,500	45
590-000.000-921.000	ELECTRIC SERVICE	4,000	4,200	4,113	4,000	(5)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
590-000.000-923.000	HEATING	800	2,100	2,076	2,100	0
590-000.000-935.000	REPAIRS & MAINTENANCE	6,000	7,199	5,717	7,000	(3)
590-000.000-940.000	INTERNAL RENTAL	7,120	7,120	7,120	7,120	0
590-000.000-940.002	OFFICE EQUIPMENT RENT	1,875	1,875	1,875	1,875	0
590-000.000-956.000	MISCELLANEOUS	0	5	3	0	(100)
590-000.000-956.200	BANK FEES	0	0	0	0	0
590-000.000-970.000	CAPITAL OUTLAY	22,500	16,102	16,102	16,000	(1)
590-000.000-970.300	NORTH BANK FORCE MAIN	0	0	0	19,964	0
590-000.000-970.591	WATER/SEWER METER PURCHASE	2,000	2,000	0	2,000	0
590-000.000-974.007	MERIDIAN STREET SEWER REPLACEMENT	0	0	0	0	0
590-000.000-974.395	TRANSFER TO STREET DEBT	1,000	1,000	1,000	1,000	0
590-000.000-975.000	APPROPRIATION TO FUND BALANCE	0	0	0	0	0
590-000.000-975.591	APPROPRIATION TO CAPITAL IMP - REST CASH	0	0	0	23,501	0
590-000.000-987.000	DEPRECIATION	37,500	37,500	0	1,000	(97)
Totals for dept 000.000-GENERAL SERVICES		319,770	320,623	267,674	339,673	6

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
	TOTAL APPROPRIATIONS	319,770	320,623	267,674	339,673	6
	NET OF REVENUES/APPROPRIATIONS - FUND 590	0	0	26,438	0	0
	BEGINNING FUND BALANCE	926,197	926,197	926,198	952,635	3
	ENDING FUND BALANCE	926,197	926,197	952,636	952,635	3

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 591 - WATER DEPARTMENT						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
591-000.000-451.300	WATER TOWER CELLULAR USE	2,389	2,685	2,468	2,685	0
591-000.000-626.000	SERVICE RENDERED	2,720	7,019	6,999	0	(100)
591-000.000-642.001	METERED SALES	246,905	265,826	265,811	204,000	(23)
591-000.000-642.002	READINESS TO SERVE CHARGES	145,782	146,123	146,152	128,000	(12)
591-000.000-642.100	PENALTY REVENUE	6,500	5,482	5,482	9,000	64
591-000.000-642.200	DEBT SERVICE REVENUE	89,784	90,108	90,124	65,981	(27)
591-000.000-642.591	WATER EQUITY CHARGE	0	6,632	6,632	0	(100)
591-000.000-664.000	INTEREST & DIVIDEND INCOME	250	250	2	250	0
591-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
591-000.000-677.000	REIMBURSEMENTS	0	0	0	0	0
591-000.000-677.110	NSF RETURNED CHECK FEE	200	240	240	200	(17)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
591-000.000-677.591	WATER MAIN BREAK REIMBURSEMENT	0	0	0	0	0
591-000.000-677.NOW	REFUNDS FROM NOWS	0	0	249	0	0
591-000.000-695.000	APPROPRIATION FROM FUND BALANCE	134,537	74,794	0	111,487	49
Totals for dept 000.000-GENERAL SERVICES		629,067	599,159	524,159	521,603	(13)
TOTAL ESTIMATED REVENUES		629,067	599,159	524,159	521,603	(13)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
591-000.000-702.000	SALARIES-WAGES FULL TIME	63,317	63,917	63,029	59,508	(7)
591-000.000-702.001	SALARIES-OVERTIME PAY	3,245	3,045	2,608	2,233	(27)
591-000.000-703.000	SALARIES-WAGES PART TIME	2,598	2,898	2,852	3,576	23
591-000.000-703.001	PART TIME WAGES - OVERTIME	0	0	0	0	0
591-000.000-704.000	SOCIAL SECURITY	5,291	5,191	5,123	5,198	0
591-000.000-705.000	RETIREMENT FUND CONTRIBUTION	7,640	7,440	7,445	6,869	(8)
591-000.000-705.001	OPEB EXPENSE	0	1,000	0	1,000	0
591-000.000-709.000	HOSPITALIZATION INSURANCE	8,311	10,261	10,090	9,784	(5)
591-000.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	1,200	1,095	600	(50)
591-000.000-710.000	LIFE INSURANCE	559	568	568	497	(13)
591-000.000-711.000	WORKER'S COMP. INSURANCE	1,652	1,465	1,465	1,465	0
591-000.000-727.000	OFFICE SUPPLIES	2,000	1,400	1,298	1,600	14

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
591-000.000-740.000	OPERATING SUPPLIES	8,000	4,500	4,050	6,000	33
591-000.000-740.591	OPERATING SUPPLIES - NEW SERVICES	0	0	0	0	0
591-000.000-741.000	CLOTHING	610	410	405	610	49
591-000.000-775.000	REPAIRS & MAINTENANCE SUPPLIES	2,000	2,000	1,413	2,000	0
591-000.000-801.000	PROFESSIONAL SERVICE	15,000	10,250	8,714	13,000	27
591-000.000-801.303	SOUTH INTAKE REPAIRS	0	109	109	0	(100)
591-000.000-801.315	PROFESSIONAL SERVICES - GIS	0	0	0	3,000	0
591-000.000-801.500	WATER TOWER REPAIRS-NOWS	0	0	0	0	0
591-000.000-804.100	AUDIT SERVICES	2,721	2,871	2,871	3,000	4
591-000.000-804.591	LITIGATION FEES - NOWS SOUTH INTAKE	10,000	12,000	11,702	5,000	(58)
591-000.000-818.004	CONTRACT SERVICE-GENERAL FUND	6,500	6,500	6,500	6,500	0
591-000.000-818.006	WATER COMMODITY PURCHASE	103,680	97,980	91,019	98,496	1
591-000.000-819.592	FERRYSBURG - NOWS 21.08%	11,778	11,646	11,646	11,778	1
591-000.000-819.593	SL TOWNSHIP - NOWS 21.08%	20,938	20,705	20,705	20,938	1

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
591-000.000-860.000	TRANSPORTATION/TRAINING	3,000	990	990	2,000	102
591-000.000-887.591	MARK ST WATER LINE CON TO FLESER CT	0	31,708	31,708	0	(100)
591-000.000-889.200	WEB SITE DEVELOPMENT	1,200	1,200	360	1,000	(17)
591-000.000-900.000	PRINTING & PUBLISHING	250	0	0	1,000	0
591-000.000-910.000	INSURANCE	820	767	767	770	0
591-000.000-940.000	INTERNAL RENTAL	17,600	17,600	17,600	17,600	0
591-000.000-940.002	OFFICE EQUIPMENT RENT	1,875	1,875	1,875	1,875	0
591-000.000-956.000	MISCELLANEOUS	0	5	3	100	1,900
591-000.000-956.200	BANK FEES	0	0	0	461	0
591-000.000-970.000	CAPITAL OUTLAY	2,100	0	0	2,000	0
591-000.000-970.591	WATER/SEWER METER PURCHASE	5,000	2,500	(539)	5,000	100
591-000.000-974.301	TRANSFER TO WATER DEBT FUND	85,387	78,588	78,588	0	(100)
591-000.000-974.303	TRANSFER TO STREET DEBT	1,000	1,000	1,000	1,000	0
591-000.000-975.000	APPROPRIATION TO FUND BALANCE	0	0	0	0	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
591-000.000-975.591	APPROPRIATION TO CAPITAL IMP - REST CASH	78,000	45,687	2,178	70,984	55
591-000.000-987.000	DEPRECIATION	120,000	120,000	0	120,000	0
591-000.000-991.004	BOND PRINCIPAL - 2001 INTAKE	12,908	16,383	16,383	13,901	(15)
591-000.000-995.004	BOND INT - 2001 INTAKE	11,050	2,815	2,815	10,443	271
591-000.000-995.200	2009 NOWS IMPROVEMENT BONDS - PRINCIPAL	787	276	276	1,016	268
591-000.000-995.300	2009 NOWS IMPROVEMENT BONDS - INTEREST	938	1,022	1,022	264	(74)
591-000.000-996.002	2005 INTAKE REPAIRS - PRINCIPAL	5,470	5,470	5,470	5,926	8
591-000.000-996.004	2005 INTAKE REPAIR - INTEREST	5,312	2,997	2,997	2,811	(6)
591-000.000-999.000	PAYING AGENT FEES	530	920	920	800	(13)
Totals for dept 000.000-GENERAL SERVICES		629,067	599,159	419,120	521,603	(13)
TOTAL APPROPRIATIONS		629,067	599,159	419,120	521,603	(13)
NET OF REVENUES/APPROPRIATIONS - FUND 591		0	0	105,039	0	0
BEGINNING FUND BALANCE		3,267,557	3,267,557	3,267,558	3,372,596	3
ENDING FUND BALANCE		3,267,557	3,267,557	3,372,597	3,372,596	3

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 661 - CENTRAL EQUIPMENT FUND						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
661-000.000-664.000	INTEREST & DIVIDEND INCOME	100	100	0	50	(50)
661-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
661-000.000-669.000	EQUIPMENT RENTALS	142,800	152,908	152,908	137,586	(10)
661-000.000-669.001	OFFICE EQUIPMENT RENTALS	28,688	18,580	18,580	28,688	54
661-000.000-673.000	SALE OF FIXED ASSETS	0	7,040	7,040	9,200	31
661-000.000-673.500	GAIN ON DISPOSAL OF ASSET	0	0	0	0	0
661-000.000-677.150	INSURANCE REIMBURSEMENT	0	1,816	1,816	0	(100)
661-000.000-677.230	CMAQ GRANT - VEHICLE	0	0	0	0	0
661-000.000-695.000	APPROPRIATION FROM FUND BALANCE	0	0	0	72,766	0
Totals for dept 000.000-GENERAL SERVICES		171,588	180,444	180,344	248,290	38
TOTAL ESTIMATED REVENUES		171,588	180,444	180,344	248,290	38

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
661-000.000-702.000	SALARIES-WAGES FULL TIME	8,491	8,391	8,298	8,639	3
661-000.000-704.000	SOCIAL SECURITY	650	650	620	661	2
661-000.000-705.000	RETIREMENT FUND CONTRIBUTION	1,034	1,034	1,042	1,000	(3)
661-000.000-709.000	HOSPITALIZATION INSURANCE	1,208	1,458	1,404	1,534	5
661-000.000-709.500	MEDICAL INSURANCE - SELF FUNDING	0	200	158	100	(50)
661-000.000-710.000	LIFE INSURANCE	78	78	79	78	0
661-000.000-740.000	OPERATING SUPPLIES	18,000	23,000	23,067	30,000	30
661-000.000-741.000	CLOTHING	200	100	90	200	100
661-000.000-804.100	AUDIT SERVICES	544	574	574	574	0
661-000.000-851.000	RADIO MAINTENANCE	500	961	761	500	(48)
661-000.000-853.000	TELEPHONE	2,000	2,000	1,979	2,000	0
661-000.000-853.200	INTERNET SERVICE	1,200	1,060	1,060	1,200	13

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
661-000.000-853.400	TELEPHONE-CELLULAR SERVICE	3,200	2,500	2,280	3,200	28
661-000.000-900.000	PRINTING & PUBLISHING	600	0	0	500	0
661-000.000-910.000	INSURANCE	9,775	10,694	10,694	10,694	0
661-000.000-930.000	OFFICE EQUIPMENT MAINTENANCE	12,000	13,500	13,213	12,000	(11)
661-000.000-932.000	EQUIPMENT MAINTENANCE	30,000	21,500	17,931	25,000	16
661-000.000-956.000	MISCELLANEOUS	0	300	300	300	0
661-000.000-956.200	BANK FEES	0	0	0	0	0
661-000.000-970.000	CAPITAL OUTLAY	26,600	47,186	47,441	105,110	123
661-000.000-975.000	APPROPRIATION TO FUND BALANCE	10,508	257	0	0	(100)
661-000.000-987.000	DEPRECIATION	45,000	45,000	0	45,000	0
Totals for dept 000.000-GENERAL SERVICES		171,588	180,443	130,991	248,290	38
TOTAL APPROPRIATIONS		171,588	180,443	130,991	248,290	38
NET OF REVENUES/APPROPRIATIONS - FUND 661		0	1	49,353	0	(100)
BEGINNING FUND BALANCE		568,402	568,402	568,401	617,755	9
ENDING FUND BALANCE		568,402	568,403	617,754	617,755	9

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Fund 662 - CENTRAL EQUIPMENT - POLICE						
ESTIMATED REVENUES						
Dept 000.000-GENERAL SERVICES						
662-000.000-664.000	INTEREST & DIVIDEND INCOME	100	100	0	50	(50)
662-000.000-664.001	ACCRUED INTEREST	0	0	0	0	0
662-000.000-677.230	USDA GRANT - VEHICLES	0	0	0	0	0
662-000.000-694.662	CONTRIBUTION FOR POLICE EQUIPMENT	0	0	0	0	0
Totals for dept 000.000-GENERAL SERVICES		100	100	0	50	(50)

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 207.000-POLICE SERVICES						
662-207.000-669.001	OFFICE EQUIPMENT RENTALS	5,000	5,000	5,000	5,000	0
662-207.000-669.100	EQUIPMENT RENTALS POLICE DEPT	69,743	69,743	69,743	63,961	(8)
662-207.000-673.000	SALE OF FIXED ASSETS	0	131	131	3,000	2,190
662-207.000-694.000	OTHER MISCELLANEOUS INCOME	0	0	0	0	0
662-207.000-695.207	APPROPRIATION FROM PD FUND BAL	0	16,948	0	31,471	86
Totals for dept 207.000-POLICE SERVICES		74,743	91,822	74,874	103,432	13
TOTAL ESTIMATED REVENUES		74,843	91,922	74,874	103,482	13

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
APPROPRIATIONS						
Dept 000.000-GENERAL SERVICES						
662-000.000-956.200	BANK FEES	0	0	0	0	0
Totals for dept 000.000-GENERAL SERVICES		0	0	0	0	0

GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
Dept 207.000-POLICE SERVICES						
662-207.000-740.000	OPERATING SUPPLIES	22,000	31,000	30,339	30,000	(3)
662-207.000-804.100	AUDIT SERVICES	363	383	383	382	(0)
662-207.000-851.000	RADIO MAINTENANCE	4,000	1,800	1,350	3,000	67
662-207.000-910.000	INSURANCE	5,130	4,089	4,089	4,100	0
662-207.000-930.000	OFFICE EQUIPMENT MAINTENANCE	7,500	8,250	6,538	7,500	(9)
662-207.000-932.000	EQUIPMENT MAINTENANCE	7,000	7,000	8,340	7,000	0
662-207.000-956.000	MISCELLANEOUS	0	0	0	0	0
662-207.000-970.000	CAPITAL OUTLAY	5,500	16,050	15,908	27,500	71
662-207.000-975.000	APPROPRIATION TO FUND BALANCE	0	0	0	0	0
662-207.000-987.000	DEPRECIATION	23,350	23,350	0	24,000	3
Totals for dept 207.000-POLICE SERVICES		74,843	91,922	66,947	103,482	13
TOTAL APPROPRIATIONS		74,843	91,922	66,947	103,482	13
NET OF REVENUES/APPROPRIATIONS - FUND 662		0	0	7,927	0	0
BEGINNING FUND BALANCE		75,720	75,720	75,718	83,647	10
ENDING FUND BALANCE		75,720	75,720	83,645	83,647	10

BUDGET REPORT FOR VILLAGE OF SPRING LAKE

Page:

		CENTRAL EQUIPMENT - POLICE				
Fund	662					
Calculations as of '06/30/2011						
GL NUMBER	DESCRIPTION	10-11 ADOPTED BUDGET	10-11 AMENDED BUDGET	10-11 ACTIVITY THRU 06/30/11	11-12 PROPOSED BUDGET	PCT CHANGE
ESTIMATED REVENUES - ALL FUNDS		6,584,450	5,418,015	4,836,573	7,521,683	39
APPROPRIATIONS - ALL FUNDS		6,584,450	5,418,023	5,501,735	7,521,683	39
NET OF REVENUES/APPROPRIATIONS - ALL FUNDS		0	(8)	(665,162)	0	

**VILLAGE OF SPRING LAKE
FY12 BUDGET**

**COMPARATIVE FEE
INFORMATION**

**WATER & SEWER COMPARATIVE TABLE
JULY 2011 THRU JULY 2012**

Municipality	Water			Sewer		Debt Service Charge
	Combined Charges	Water Charges	Water RTS	Sewer Charges	Sewer RTS	
	Per 1,000 gallons	Per 1,000 gallons	Charged Per Quarter	Per 1,000 gallons	Charged Per Quarter	
Spring Lake Village	\$4.67	\$2.21	\$20.73	\$2.46	\$30.47	\$11.65
Spring Lake TWP	\$4.52	\$2.32	\$23.28	\$2.20	\$11.19	\$9.99
Grand Haven City	\$4.47	\$1.81	\$8.49	\$2.66	\$8.49	
Grand Haven TWP	\$4.20	\$1.98	\$31.95	\$2.22	\$35.25	
Ferrysburg	\$5.20	\$2.78	\$26.88	\$2.42	\$13.41	

**COMBINED WATER & SEWER/1,000 GALLONS
JULY 2011 THRU JULY 2012**

Combined Water and Sewer	
System	Per 1,000 Gallon
Ferrysburg	\$5.20
Spring Lake	\$4.67
Spring Lake TWP	\$4.52
Grand Haven	\$4.47
Grand Haven TWP	\$4.20

**VILLAGE OF SPRING LAKE
FY2012 FEE INVENTORY**

Barber School						
Village Resident	\$60/2 hours	(\$350 Security deposit)				
Village Resident	\$120/Half day (Between 2 & 5 hrs)	(\$350 Security deposit)				
Village Resident	\$180/Entire day	(\$350 Security deposit)				
(N) Village Resident	\$90/2 hours	(\$350 Security deposit)				
(N) Village Resident	\$200/ Half Day (Between 2 & 5 hrs)	(\$350 Security deposit)				
(N) Village Resident	\$275 - \$290 Entire Day	(\$350 Security deposit)				
For the Meeting Room: \$20 for 2 hours and \$5 for each additional hour		(\$350 Security deposit)				
Non-profit groups may use for \$20 and the security deposit; the Village reserves the right to reschedule or move the event if a customer conflict						

Tanglefoot Park						
Daily	\$40.00					
Weekly	\$265.00					
	Interior	Waterfront (Closed Indefinitely)				
Monthly	\$750.00	\$844.00				
Seasonal	\$2,600.00	\$3,000.00				
Coast Guard Week (from Sat/Sun to Sat/Sun)	\$275.00					
50-Amp Plug Surcharge	\$100.00					
Dock Rental	Daily - \$25, Monthly - \$250, Seasonal - \$900					

Launch Ramp Fees (Water levels permitting)						
Daily	\$8.00					
SLV and SLT Seasonal	\$30.00					
Non Resident Seasonal	\$50.00					
Senior SLV and SLT Seasonal	\$15.00					
Senior Non-Resident Seasonal	\$30.00					
Launch Ramp Parking Ticket	\$30.00					

SL/FB Police Department Fees						
Cost Recovery for OWI	\$250.00					
Police Impound Fees	\$50.00					
Peddler Permit	\$75.00 + fees					
Preliminary Breath Test (PBT)	\$10.00					
Precious Metal or Gem Dealer Certificate of Registration	\$50.00					

Rental Property Fees

Annual Registration (per unit)	\$25.00*								
Annual Registration Late Fee (if paid after January 31st)	\$10.00*								
Biennial Inspection (per unit)	\$35.00*	The owner will be charged an additional fee of \$35 for failure to appear at scheduled inspection							
Re-inspection (each)	\$35.00								
*Beginning 1/1/12									

Water/Sewer	5/8"	3/4"	1"	1 1/4"	1 1/2"	2"	3"	4"
Water Readiness to Serve (RT)	\$14.39	\$20.73	\$36.84	\$57.57	\$82.91	\$147.39	\$331.63	\$589.56
Sewer Readiness to Serve (ST)	\$21.16	\$30.47	\$54.18	\$84.66	\$121.89	\$216.72	\$487.61	\$866.86
Debt Service Charge (DE)	\$8.09	\$11.65	\$20.70	\$32.35	\$46.59	\$82.83	\$186.35	\$331.30
Water Use & RT & ST outside Village limits	1 1/2 time normal rates							
Water Equity Charge	\$1,330.00	\$1,915.00	\$3,405.00	\$5,320.00	\$7,661.00	\$13,619.00	\$30,643.00	\$54,477.00
Sewer Equity Charge	\$510.00	\$734.00	\$1,306.00	\$2,040.00	\$2,938.00	\$5,222.00	\$11,750.00	\$20,890.00
Water Tap Fees - New	N/A	\$975.00	\$1,075.00	Greater than 1" = Time & Material Basis				
Sewer Tap w/stub @property	\$20.00							
Sewer Tap - No stub	Property owners cost to tap							
Water per 1,000 gallons	\$2.21							
Sewer per 1,000 gallons	\$2.46							
Restore Svc Fee	\$20.00							
Meter Bench Test	\$50.00							
After DPW Hours Restore Svc Fee	\$75.00							
Road Opening/Pavement Cut	\$150.00	plus costs to repair road						
Right-of-Way Permit	\$25.00							
Right-of-Way Permit Deposit	\$300.00	Refundable upon approval inspection						

Building Permits *					
Value					
\$1.00 to \$100.00	None				
\$101.00 to \$1,000.00	\$50.00				
\$1,001 to \$5,000	\$50.00 for the first \$1,000.00 plus \$2.50 for each additional \$100.00 or fraction thereof, to and including \$5,000.00				
\$5,001.00 to \$10,000.00	\$150.00 for the first \$5,000.00 plus \$2.50 for each additional \$100.00 or fraction thereof, to and including \$10,000.00				
	<i>Includes up to 2 inspections. Fees for additional inspections must be paid prior to final inspection.</i>				
\$10,001.00 and up	\$275.00 for the first \$10,000.00 plus \$12.00 for each additional \$1,000.00 or fraction thereof				
	<i>Includes up to 3 inspections. Fees for additional inspections must be paid prior to final inspection.</i>				
* The Village reserves the right to change building permit fees based on the total multiple family building cost broken down per unit.					
** Fees may be doubled if work is started without obtaining a permit					
Demolition - per structure					
	Residential	\$75.00			
	Accessory Structures	\$40.00			
	Commercial/Industrial	\$90.00			
House Moving		\$50.00	Plus all costs incurred by Village personnel assisting in the move.		
<u>Other inspection fees:</u>					
	Inspection outside of normal business hours	\$105.00			
	Additional Inspection - Re-inspection	\$55.00			
	Special Inspection	\$55.00			
A plan review fee of 65% of the Building Permit fee will be charged for all Commercial/Industrial permits and for single-family residences over 3,500 sq. ft.					
For use of outside consultants for plan checking and inspections, or both.				Actual Costs	

Electrical Permits

Application Fee (Non-refundable)		\$55.00
Service -		
Through 200 amp.		\$15.00
201 amp, through 600 amp		\$20.00
601 amp. through 800 amp		\$20.00
801 amp. through 1,200 amp		\$25.00
Over 1,200 amp, (GFI only)		\$50.00
Circuits		\$5.00
Lighting fixtures - per 25 & fraction thereof		\$8.00
Dishwasher or garbage disposal		\$5.00
Furnace or unit heater		\$6.00
Electrical heating units (baseboard)		\$4.00
Power outlets		\$7.00
Signs -		
	per unit	\$10.00
	per letter	\$15.00
	Neon - each 25 feet	\$20.00
Feeders - bus ducts, etc. per 50 ft. & fraction thereof		\$6.00
Mobile home sites		\$6.00
Recreational vehicles sites		\$5.00
K.V.A. & H.P.		
	up to 20 units	\$7.00
	21 to 50 units	\$10.00
	51 units and over	\$12.00

Electrical Permits Continued		
Fire Alarm Systems (not smoke detectors) -		
Up to 10 devices		\$50.00
11 to 20 devices		\$100.00
Over 20 devices (each)		\$5.00
Data/Telecommunications Outlets -		
1 - 19 devices (each)		\$5.00
20 - 300 devices		\$100.00
Over 300 devices		\$300.00
Energy Retrofit - Temp. Control		\$45.00
Conduit only or grounding only		\$45.00
Inspections -		
Special/Safety Insp. (inc. cert. fee)		\$55.00
Additional Inspection		\$55.00
Final Inspection		\$55.00
Re-Inspection		\$55.00
Certification fee		\$20.00
Hourly rate		\$50.00
Plan Review Fee per hour (minimum 1 hour)		\$50.00

Mechanical Permit			
Application Fee (non-refundable)			\$55.00
Residential Heating System (includes duct & pipe) New Building Only			\$50.00
Gas/Oil burning Equipment (furnace) new and /or conversion units			\$30.00
Residential Boiler			\$30.00
Water Heater			\$5.00
Flue/Vent Damper			\$5.00
Solid fuel Equipment (includes chimney)			\$30.00
Chimney, factory built (installed separately)			\$25.00
Solar; set of 3 panels (includes piping)			\$0.00
Gas piping, each opening - new installation (residential)			\$5.00
Air Conditioning (includes split systems)			\$30.00
Heat Pumps (complete residential)			\$30.00
Bath & Kitchen Exhaust			\$5.00
Tanks -			
	Aboveground		\$20.00
	Aboveground Connection		\$20.00
	Underground		\$25.00
	Underground Connection		\$25.00
Humidifiers			\$10.00
Piping - minimum fee \$25.00			
	Piping		\$.05/ft.
	Process Piping		\$.05/ft.
Duct - minimum fee \$25.00			\$.10/ft.
Heat Pumps; Commercial (pipe not included)			\$20.00

Mechanical Permit Continued

Air handlers/Heat Wheels -			
	Under 10,000 CFM		\$20.00
	Over 10,000 CFM		\$60.00
Commercial Hoods			\$15.00
Heat Recovery Units			\$10.00
V.A.V. Boxes			\$10.00
Unit Ventilators			\$10.00
Unit Heaters (terminal units)			\$15.00
Fire Suppression/Protection - minimum fee \$20.00			\$.75/head
Evaporator Coils			\$30.00
Refrigeration Systems -			\$30.00
Chiller			\$30.00
Cooling Towers			\$30.00
Compressor			\$30.00
Inspections -			
	Special/Safety Insp. (includes cert. fee)		\$55.00
	Additional Inspection		\$55.00
	Final Inspection		\$55.00
	Re-inspection		\$55.00
Certification Fee			\$20.00
Plan Review Fee per hour (minimum 1 hour)			\$50.00
Hourly rate			\$50.00

Plumbing Permits				
Application Fee - Non-refundable				\$55.00
Mobile Home Park Site - each				\$5.00
Fixtures, floor drains, special drains, water connected appliances - each				\$5.00
Stacks (soil, waste, vent, and conductor) - each				\$3.00
Sewage ejectors, sumps - each				\$5.00
Sub-soil drains - each				\$5.00
Water Service -				
	Less than 2 inch			\$5.00
	2 inch to 6 inch			\$25.00
	Over 6 inch			\$50.00
Connection (bldg. drain-bldg. sewers) -				\$5.00
Sewers (sanitary, storm, or combined) -				
	Less than 6 inch			\$5.00
	6 inch and over			\$25.00
Manholes, Catch Basins - each				\$5.00
Water Distributing Pips (system) -				
	3/4" Water Distribution Pipe			\$5.00
	1" Water Distribution Pipe			\$10.00
	1- 1/4" Water Distribution Pipe			\$15.00
	1 - 1/2" Water Distribution Pipe			\$20.00
	2" Water Distribution Pipe			\$25.00
	Over 2" Water Distribution Pipe			\$30.00
Reduced pressure zone back-flow preventer - each				\$5.00
Domestic water treatment and filtering equipment only				\$5.00
Medical Gas System				\$45.00
Inspections -				
	Special/Safety Insp. (includes cert. fee)			\$55.00
	Additional Inspection			\$55.00
	Final Inspection			\$55.00
	Re-inspection			\$55.00
Certification Fee				\$20.00
Hourly Rate				\$50.00
Plan Review Fee - per hour (minimum 1 hour)				\$50.00

Zoning									
Zoning Board of Appeals			\$400.00 plus costs*						
Application Fee - Waterfront Overlay District			\$400.00 plus costs & escrow deposit**						
Application Fee - Site Plan Review			\$200.00 plus costs & escrow deposit**						
Application Fee - Site Plan Review with Public Hearing			\$400.00 plus costs & escrow deposit**						
Application Fee - Special Land Use			\$400.00 plus costs & escrow deposit**						
Preliminary Planned Unit Development Review Fee			\$350.00* plus costs						
Final Planned Unit Development Review Fee			\$400.00 plus escrow deposit**						
PUD Amendment Review Fee			\$400.00 plus escrow deposit*						
PUD Architectural Review Fee			\$350.00 plus costs*						
Rezoning			\$400.00 plus costs & escrow deposit**						
Sign Deviation Request to Planning Commission			\$150.00						
Zoning Permit			\$25.00						
Annual Banner & Pennant Permit			\$10.00						
Temporary Portable Sign Permit			\$10.00						
* In addition to fees listed above the applicant is also responsible for all costs incurred by the Village including, but not limited to, publication costs, mailings and postage, professional review and/or legal review, and any other cost associated with the application. The Village may require a deposit to cover the anticipated costs.									
** In addition to the fees listed the applicant is also responsible for all costs incurred by the Village including, but not limited to, publication costs, mailings and postage, professional review and/or legal review, and any other costs associated with the application.									
The Village may require a deposit to cover the anticipated costs. An initial deposit of a minimum of \$1,500 (depending on the size and scope of the development) is required to cover costs expected to be incurred by the Village as part of reviewing and processing the application. Additional deposits will be required if costs are expected to exceed the balance of the escrow account. The Village may use the funds in escrow for expenses related to the following items; mailing and publishing all legal notices required, professional services of the Village Attorney and Village Engineer, services of other professionals working for the Village related to the application, or other cost incurred as a result of processing the application.									
Storm Water Permit		\$50.00	The applicant is responsible for all cost incurred by the Village related to the Storm Water Permit. A minimum escrow deposit of \$1,000 may be required for projects that require review by the Village Engineer or other professionals, and for any costs expected to be incurred by the Village associated with review of the permit.						

Lease of Village Land

50% of FMV (Fair Market Value)

Example: \$5/sq ft. acquisition cost would equal \$.50/sf lease cost; Village would subsidize 50% for a net of \$.25/sf to lease

Copies

Each page	\$0.15	\$0.30	Color					
Master Land Use	\$75.00							
Zoning Ordinance	\$50.00							
Design Manual	\$30.00							
Community Sidewalk Plan	\$20.00							
Village Charter	\$15.00							
Historic Commission Booklet (black)	\$15.00							
Historic Landmark Plaque	\$100.00							
Police Reports	\$5.00							
F.O.I.A. Request - per page	\$1.00	Plus the lowest full-time clerical hourly rate						

Clothing

Polo Shirts (S - XL)	\$25.00	2XL - \$25.00	3XL - \$27.50					
Twill Shirts (S - XL)	\$37.50	2XL - \$40.00	3XL - \$40.00					
Hats	\$15.00							

(Prices are subject to change based on supplier price changes)

<u>Waste hauler Licenses</u>	\$250.00							
<u>Cable Franchise</u>	5%							
<u>Returned Check</u>	\$40.00							

**VILLAGE OF SPRING LAKE
FY12 – FY17**

**SIX-YEAR PUBLIC
IMPROVEMENT
PLAN**

			Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
Fund 208	Actual	Amended	Budgeted	Projected	Projected	Projected	Projected	Projected
Permanent Public Improvement Fund	FY10	FY11	FY12	FY 13	FY 14	FY 15	FY16	FY 17
Revenues (TIF during hibernation)								
Real Property Taxes/TIF starting FY 10 until FY15?	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Personal Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TIF Hibernation leads to Surplus to PIF after 80,000 for Local Streets and 15 for PI Fund)***	\$105,000	\$114,592	\$125,000	\$114,592	\$114,592	\$114,592	\$114,592	\$114,592
Right of Way Leases/Lake Pointe Lot	\$4,728	\$4,695	\$4,720	\$4,864	\$5,039	\$5,221	\$5,408	\$5,603
Interest	\$297	\$50	\$50	\$50	\$50	\$50	\$50	\$50
Lease/Sale of 209 S. Park	\$5,319	\$9,600	\$9,600	\$210,000	\$0	\$0	\$0	\$0
Grand River Bike Path Grants (MDNR 465k, CMAQ 300k, Czone 50k, Sherwood Found10k; TIF 155k; SLT 2.5k; Force Acct 10.6k; Loutit 30k; Friends of GRG 154k; GHACF -Youth54k;)	\$2,500	\$0	\$1,236,659	\$191,000		Yes	\$0	\$0
Central Park Shel Grants (ROTARY,SLT,Trust F)	\$14,093	\$23,500	\$0	\$0		\$0		\$600,000
Spray Park (MDNR, Foundations, SLT)	\$0	\$0	\$0	\$0	\$0	\$0		Yes/TIF
TEA 21 Gr for Savidge Streetlights E.End	\$0	\$0	\$0	\$0	\$0	\$0		Yes/TIF
SLT Lakeside Trail DNR Match	\$0	\$2,500	\$0	\$0	\$0	\$0	\$0	\$0
Tree Match plus North Bank Communities Fund	\$746	\$20,000	\$0	\$0	\$0	\$2,500	\$0	\$0
Safe Routes MDOT Grant	\$0	\$215,194	\$0	\$0	\$0	\$0	\$0	\$0
Safe Routes Non-Infrastructure		\$1,193	\$6,780	\$0	\$0	\$0	\$0	\$0
Energy/Wind Turbine Grant	\$0	\$4,000	\$0	\$10,000	\$0	\$0	\$0	\$0
Unknown Fund to Complete GR Greenway	\$0		\$0	\$0	\$0	\$0	\$0	Yes
Barber School Sound System	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
Slover Trust Fund Grant	\$0	\$0	\$88,700	\$0	\$0	\$0	\$0	\$0
Transfer from Land Acquisition Fund	\$0	\$0	\$110,000	\$0	\$0	\$0	\$0	\$0
Trust Fund Land Acquisition Reimbursement	\$0	\$0	\$330,000	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$132,683	\$405,324	\$1,911,509	\$530,506	\$119,681	\$122,363	\$120,050	\$720,245

			Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
	Actual	Amended	Projected	Projected	Projected	Projected	Projected	Projected
Expenditures	FY10	FY11	FY12	FY 12	FY 13	FY 14	FY15	FY 16
Taxes on 209 S. Park	\$7,692	\$7,218	\$7,617	\$7,507	\$0	\$0	\$0	\$0
Misc	\$1,418	\$2,055	\$1,600	\$1,000	\$0	\$0	\$0	\$0
209 South Park Acquisition/Interest Payment	\$15,697	\$18,425	\$7,400	\$209,500	\$0	\$0	\$0	\$0
Recreation Plan Revision/printing	\$0	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0
Sidewalk replacement	\$8,200	\$0	\$0	\$2,000	\$0	\$8,000	\$0	\$9,000
Parking lot repairs N. of Post Office		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Parking lot at Post Office	\$20,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Parking Lot at Barber School	\$0	\$0	\$0			\$15,000	\$0	\$0
Lakeside Trail Cracks/Resurfacing	\$0	\$0	\$0	\$0	\$0	\$0		\$15,000
South Street sidewalk construction	\$0	\$0	Yes	\$0	\$0	\$0	\$0	\$0
Sidewalk on Cutler north of Liberty	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Yes
Barber S, Garage, V Hall Energy Improv.	\$0	\$0	\$4,000	\$0	\$0	\$0	\$0	\$0
Barber Street School Gazebo + Makeovers	\$247	\$0	\$0	\$0	\$0	\$4,000	\$0	\$0
Barber School Carpet	\$0		\$0		\$8,000			
Barber School Sound System	\$0	\$12,000	\$0	\$0				
210 South Cutler	\$243	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Wayfinding Sign Program (Mill Pt Park Exp & SLYC)	\$3,238	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Thum Point Sign	\$135	\$0	\$0	\$0	\$0	\$0	\$0	Yes
Tree Safety Contract	\$22,800	\$15,000	\$15,000	\$9,000	\$8,000	\$7,000	\$6,000	\$5,000
Tree Planting Match Program	\$7,929	\$15,000	\$10,000	\$5,000	\$10,000	\$10,000	\$10,000	\$10,000
Central Park Plan	\$429	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Permanent Leaf Compost Site	\$0	\$0	\$0	\$3,000	\$4,000	\$5,000	\$5,000	\$5,000
Grand River Greenway/Non-motorized Path- Local Phase I - III	\$0	\$0	\$1,296,000	\$281,750	\$0	\$0	\$0	Yes
Land Acquisition for Phase II & Mill Pt. Park	\$0	\$0	\$440,000	\$0	\$0	\$0	\$0	
Lake Ave/Grandview Roundabout	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Slover Property for Phase II	\$0	\$2,500	\$118,200	\$0	\$0	\$0	\$0	\$0

Central Park Plan Construction	\$0	\$0	\$0	\$0		\$0	\$0	\$800,000
Central Pk Skate Ramps (Portable)	\$0	\$0	\$0	\$0	\$1,000	\$500	\$0	\$0
Storm Sewer Generator at LakePointe	\$0	\$0		\$0	\$24,000	\$0	\$0	\$0
Central Park Shelters	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
		Amended	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
	Actual	Budget	Budgeted	Projected	Projected	Projected	Projected	Projected
	FY10	FY11	\$0	FY 12	FY 13	FY 14	FY15	FY16
Spray Park (MDNR, Foundations, SLT)**	\$0	\$0	\$0	\$0	\$0	\$0	Maybe	\$0
Parkhurst Street End (Neighbors/landscaping/reclaim land)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tri-Cities Connector Path Painting (shared)	\$0	\$1,000	\$0	\$0	\$1,000	\$1,000	\$1,000	\$1,000
Savidge Street Ornamental Lights	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Yes/TIF
Pay Ferrysburg Pledge for MDNR Grants	\$0	\$0	\$0		\$2,500	\$0	\$0	\$0
Pay SL Township Pledge for MDNR Grants	\$0	\$2,500	\$2,500		\$0	\$0	\$0	\$0
Liberty/Rex Storm Sewer (Transfer to Local Sts)	\$0	\$0	\$0	\$0	\$0		Yes	\$0
Safe Routes to School Professional Services		\$45,000	\$0	\$0	\$0	\$0	\$0	\$0
Safe Routes Sidewalks (3/7/11 work session)	\$0	\$215,194	\$43,872	\$0	\$0	\$0	\$0	\$0
Whistlestop & Central	\$3,980	\$123	\$0	\$0	\$0	\$0	\$0	\$0
Lakeside Trail Property Markers/reforestation	\$4,250	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0
Jackson Street Dock Replacement (Design and then Construct)	\$0	\$0	\$0	\$0		\$36,000	\$75,000	\$75,000
Lakeside Beach dredge	\$0	\$0	\$0	\$0	\$0		\$10,000	\$0
Dredge storm drain off of E. Fall Street	\$0	\$0	\$0	\$0	\$0		\$10,000	\$0
Central Park Tree Nursery	\$448	\$2,500	\$1,500	\$2,500	\$1,000	\$0	\$0	\$0
Rubber Matt on Lloyd's Bayou wooden bridge	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0
OC Energy/Wind Turbine on a Village Building	\$0	\$4,000	\$0	\$10,000	\$0	\$0	\$0	\$0
DPW Storm Water Basin	\$0	\$2,700	\$0	\$0	\$0	\$0	\$0	\$0
South Street Storm Sewer Repair	\$0	\$6,875	\$0	\$0	\$0	\$0	\$0	\$0

Spring Cove West Parking Gate and Fence	\$0	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0
Spring Cove West Entrance	\$0	\$0	\$5,000	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$96,710	\$386,090	\$1,962,689	\$531,257	\$59,500	\$87,500	\$117,000	\$1,070,000
Increase (Decrease) Fund Bal	\$35,973	\$19,234	-\$51,180	-\$751	\$60,181	\$34,863	\$3,050	-\$349,755
Computed Fund Balance Begin	\$77,496	\$38,470	\$57,704	\$6,524	\$5,773	\$65,954	\$100,817	\$103,867
Computed Fund Balance End	\$38,470	\$57,704	\$6,524	\$5,773	\$65,954	\$100,817	\$103,867	-\$245,887
Minimum Fund Balance	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Difference above or below Minimum	\$13,470	\$32,704	-\$18,476	-\$19,227	\$40,954	\$75,817	\$78,867	-\$270,887

VILLAGE OF SPRING LAKE

FIVE-YEAR

STREET PROJECT PLAN

FY 12 Local Street Recommendation

	Street Project	Length Linear Feet	Engineering?	Repair Class Recommended	Storm Sewer Needed	Leach Basins Needed \$4,500 each	Water Improvements Needed	Street Estimated Cost	Sewer Repairs	Contingency 20%	Total Estimated Cost
FY12	Prospect Steet (Exchange to Savidge)	300	Covered elsewhere	Standard	NO	\$4500	No	\$40,000	No	\$10,000	\$54,500
	Sub Total	\$300	-	\$0	\$0	\$4500	\$0	\$40,000	-	\$10,000	\$54,500
	No Projects: Saving funds for July 1, 2013 below	-	-	NA	-	-	-	-	-	-	-
FY13	Sub Total	-	-	NA	-	-	-	-	-	-	-
	Parkhurst from Savidge to Longview	\$575	\$15,000	70% Rule	NO	\$13,500	Pres: 62	\$51,750	\$1,000	\$13,250	\$94,500
FY14	roll curbs to replace exist. curbs, wedge, 1.5 inch overlay						Flow: 1543: OK	Incl roll curbs	Sewer:		-
	Sub Total	\$575	\$15,000	\$0	\$0	\$13,500	\$0	\$51,750	\$1,000	\$13,250	\$94,500
	Rex Entire Length (Upgrade storm, water line, wedge and overlay)	450	\$15,000	Standard	\$35,000	No	Pres: 68; Flow: 420	\$13,500	\$1000	\$12,900	\$77,400
FY15	Rex Water line upgrade and loop						\$31,188 for loop connection and \$40,000 for 8 inch--		No		\$71,188
	Sub Total	\$450	\$15,000	\$0	\$35,000	\$0	\$0	\$13,500		\$12,900	\$148,588
	Sidney Ct, Entire Length	350	No	70% Rule	NO	\$13,500	Pres: 64	\$31,500	\$1,000	\$9,200	\$55,200
FY16	wedge and 1" overlay						Flow: 520: Needs 8 inch (\$50,000 in Wat Cap Fd)		Sewer:		\$0
	Sub Total	950	\$0	\$0	\$0	\$22,500	\$0	\$49,500	\$2,000	\$14,800	\$88,800

	Monarch Entire Length	350	\$2,000	Standard	NO	NO	Pres: 69	\$10,500	\$1,000	\$2,700	\$16,200
	wedge and 1" overlay						Flow: 3980 at Liberty		Sewer:		\$0
	Dixie Entire Length	400	\$2,000	Standard	NO	\$9,000	Pres: 69	\$12,000	\$1,000	\$4,800	\$28,800
	wedge and 1" overlay						Flow: 810: (Borderline... needed if redevelops?)		Sewer:		\$0
	Summit From Meridian to Elm	600	No	Standard	No	\$9,000	Pres: 68	\$18,000	\$1,000	\$5,600	\$33,600
	wedge and 1" overlay						Flow: 1740: OK		Sewer:		\$0
	Sub Total	1700	4000	-	-	31,500	-	72,000	4,000	22,300	13,3800
FY17	Visser from River to South St	450	NO	Standard	NO	NO	Pres: 68	\$13,500	NO	\$2,700	\$16,200
	Wedge and 1" overlay						Flow: 1020: OK		Sewer:		-
	North Park Street	750	No	Standard	NO	NO	Pres: 68	\$30,000	NO	\$6,000	\$55,200
	Wedge and 1" overlay						Flow: 1570-2840: OK		Sewer:		-
	South Jackson and Tolford	1150	No	Standard	NO	NO	Pres: 67/68	\$46,000	NO	\$9,200	\$16,200
	wedge and 1" overlay						Flow: 1080-3090: OK		Sewer:		-
	Sub Total	2350						\$89,500	-	\$17,900	\$107,400
FY18	South Buchanan	650	NO	Standard	NO	NO	Pres: 67/68	\$26,000	NO	\$5,200	\$31,200
	Wedge and 1" overlay						Flow: 1080-3090: OK		Sewer:		-
	Central Park Drive	450	NO	Standard	NO	Yes	TBD	\$30,000	NO	\$6,000	\$36,000
	Sub Total	650	-	-	-	-	-	26,000	-	5,200	31,200

FY 12 Major Street Five Year Plan (FINAL)

	Street Project	Length Linear Feet	Possible Funding Source	Engin- eering? \$	Repair Class Rec- ommended	Storm Sewer Needed	Leach Basins Needed \$4,500 each	Water Improvement Needed	Street Estimated Cost	Sewer Repairs	Contingency 20%	Total Estimated Cost
FY 12	No Projects	0	NA	\$0	NA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sub-Total	0	NA	\$0	NA	\$0	\$0		\$0	\$0	\$0	\$0
FY 13	No Projects	0	NA	\$0	NA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sub-Total	0	NA	\$0	NA	\$0	\$0		\$0	\$0	\$0	\$0
FY 14	No Projects	0	NA	\$0	NA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sub Total	0	NA	\$0	NA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FY 15	No Projects	0	NA	\$0	NA	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Sub Total	0		\$0	NA	\$0			\$0		\$0	\$0
FY 16	No Projects	0		No								
	Sub Total	0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FY17	Cutler Street (North 400 ft)	400	Federal MPO street funds/Un-hibernated TIF and angle parking for Cutler View	\$60,000	Recon-struction	NO	NO	Pres: TBD	\$89,500	TBD	\$17,900	\$167,400

	S. Cutler Street (South 400 ft)	400	Federal MPO street funds/Un- hibernated TIF and pedestrian friendly bump outs		Resurfacing and ADA ramps	NO	NO	Pres: TBD	\$89,500	TBD	\$17,900	
	Buchanan Street	800	Federal MPO street funds/Un- hibernated TIF and traffic signal installation with turn lanes		Recon- struction	NO	NO	Pres: TBD	\$168,000	TBD	\$33,600	\$201,600
	Exchange (Jackson to Lake Avenue)	3400	Federal MPO street funds/Un- hibernated TIF Funds for Exchange to Buchanan	\$20,000	Resurfacing and ADA ramps	NA	NA	TBD	\$82,000	TBD	\$16,000	\$118,000
	Sub Total	5000		\$80,000					\$429,000		\$85,400	\$487,000
FY18	West Savidge and Savidge Court	1100	Un- hibernated TIF	\$38,000	Standard	NO	NO	Pres: TBD	\$121,000	NO	\$24,200	\$183,200
	Sub Total	1100		\$38,000					\$121,000	\$0	\$24,200	\$183,200
Total		9500		\$118,000					\$550,000		\$109,600	\$670,200

VILLAGE OF SPRING LAKE

FIVE-YEAR

WATER FUND CAPITAL PLAN

Water Capital Plan and Revenue Needs (Worst Case Scenario Re: NOWS)						Needs Prioritization	Needs Prioritization	Needs Prioritization
			FY	FY	FY	FY	FY	FY
			12	13	14	15	16	17
Revenue			\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Water Equity Rev								
Fund Bal over Min								
From Rates			\$78,000	\$78,000	\$78,000	\$78,000	\$78,000	\$78,000
Fr Bonds Pd (assumes rate payer/capital split)								
Sub-total Revenue			\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000
Capital	Constr.	Eng.	FY	FY	FY	FY	FY	FY
Investment	Cost	Cost	12	13	14	15	16	17
Regular Valve Repl			\$5,000	\$5,000	\$5,000	\$5,000		
Other 4 In line repla				TBD	TBD	TBD	TBD	TBD
Sidney					\$50,000			
Rex 4 Inch and Loop				\$76,000				
Water Intake Exp	\$479,054	Included	In rates	In rates	In rates	In rates	In rates	In rates
Water Plant Refurb.	\$484,921	Included	In rates	In rates	In rates	In rates	In rates	In rates
Spring Lake Crossing	NOWS	NOWS		\$20,143	\$20,143	\$20,143		
Improvements								
260' of 8" on Windrift	\$40,000	\$8,000				\$48,000		
1000' of 8" on Prosp	\$170,000	\$34,000					\$204,000	
620' of 12" on Leonard to Lake (SLT too)	\$36,000	\$72,000				\$108,000		
200' of 8" Rex/Dixie (plus 400' on Rex)	\$30,000	\$6,000		\$36,000				

Other Loops								
8" on Williams to Sav.						TBD	TBD	TBD
8" at School/Sav						TBD	TBD	TBD
8" on Jackson to Lib						TBD	TBD	TBD
8" at Church/Sav					\$50,000			
Sub-Total Expend	\$1,239,975	\$120,000	\$5,000	\$139,467	\$125,143	\$181,143	\$204,000	\$ -
Addl Rev (Short)			\$269,000	(\$59,467)	(\$45,143)	(\$101,143)	(\$124,000)	\$80,000
Cumulative			\$349,000	\$289,533	\$244,391	\$143,248	\$19,248	

VILLAGE OF SPRING LAKE

FIVE-YEAR CAPITAL

EQUIPMENT PLAN

	FY 08	FY 09	FY 10	FY 11	FY 12	FY 13	FY 14
Leaf Truck	\$96,000						
Riding/ Trimmer Mower	\$11,000			\$14,350			\$16,000
Generators							
Small Generator							
Bucket Truck							
Backhoe							
Air Compressor	\$1,000						
Hot Patch Trailer							
Heavy Duty Truck	\$64,000	\$64,000	\$100,000				
Garage Door/Openers							
Power Washer							
Utility Trailer							\$7,000
3/4 Ton Pick Up						\$40,000	
John Deer Attachment							\$30,000
Sewer Jet						\$40,000	
Power Tools		\$2,000				\$2,000	
1 Ton Truck					\$51,000		
Salt Spreader				\$ 4,800			
Snow Blower	\$4,000			\$4,356			
Sullair Air Compressor							
Sidewalk Plow					\$46,000	\$5,000	
Billy Goat Leaf Blower	\$1,600				\$1,800		
Boat					\$3,000		
Portable Gate		\$600					
Concrete Saw		\$1,400			\$1,100		
Chain Saw		\$600				\$800	
Computers	\$2,400	\$2,400	\$4,800	\$8,400	\$1,200	\$4,800	\$8,400
Software	\$4,000						
Copy Machine				\$9,305			
Printer's	\$1,000		\$1,000	\$1,400	\$1,000	\$1,000	\$1,000
Camera							
Fax Machine							
Postage Machine							
Files	\$2,000						
Car		\$5,000	\$8,000				
Furniture		\$2,000					
Phones		\$6,000					
Server		\$4,000				\$6,000	
TOTAL	\$187,000	\$88,000	\$113,800	\$42,611	\$105,100	\$94,600	\$62,400

Village of Spring Lake

FY12

Long-Range Fiscal Solutions & Strategies

STRATEGIES

The following long-term strategies are intended to save dollars; do more with the existing dollars; build on the Village Vision or otherwise intended to make Spring Lake Village the choice community for Tri-Cities families.

Short Term Strategies

1. Conduct the zoning code re-write in house.
2. Conduct the storm water management federal/state requirements in house.
3. Install the new wayfinding signage.
4. Increase the use of SWAP and Community Service help for improved summer maintenance.
5. Increase the use of interns and volunteers where they add value.
6. Increase overall Village maintenance to preserve the taxpayer investment.
7. Maintain & showcase the street ends to be mini-parks.

Long-Term Strategies

1. Increase the new Debt Service Charge equal to the actual debt.
2. When TIF hibernates, enable some of the new income stream to replace the state shared revenue as a source to support operations; correspondingly, move the state shared revenue to fund the Public Improvement program.
3. Further, ensure that the new TIF revenues catch the Village up for local street restoration and other public improvements and help support administrative functions if possible.
4. Support the Downtown Plan that grows in height, grows in residential and office uses, spreads the traffic burden around and supports destination businesses.
5. “Maintenance, maintenance, maintenance” is needed for a desirable family and low-crime rate community. People like getting what they pay for.
6. Continue to collect land rights for the eventual Grand River Greenway.
7. Complete the Lakeshore Trail connection to the West End Community Boardwalk.
8. “Shop Local” Campaign
9. Accentuate the nautical heritage with canoe/kayak/birding launch sites.
10. Be the catalyst to redevelop the West End.
11. Work on the “Spray Park” concept in collaboration with the CBDDA and the Parks Board.
12. Tackle Deferred Capital Improvements such as 4” water mains or prove that it is not necessary.

History FY12

History

What follows is a short history of major activity in the various funds since the early 1980's. This history has been carried forward annually.

General Operations

Village Council

The Village Council is the legislative branch of our local unit of government and as such, the policy-making body for our community. The members set the goals and objectives for the advancement of Spring Lake and provide direction to the Village Manager. Council members are elected for four-year terms and the Village President is elected for a two-year term as provided in the 1997 Village Charter. The Charter is reviewed every ten years and was done in FY 07. No changes were found to be necessary. The Cityhood research started in FY 07 and is continuing at the present time. If the State Boundary Commission approves the petitions, a new charter will need to be written and voted upon.

The President is paid \$1,200 and each member of the Council receives \$900 per year, effective FY 05.

The budget also includes funds for attendance by Village Council members at professional meetings and conferences, publishing, dinner meetings and other miscellaneous items. Mayor Exchanges were added in 2006 but discontinued in 2009 due to budgetary limitations.

Village Manager's Office

This budget accounts for the time the Village Manager, administrative assistants, Village Clerk/Treasurer and Code Compliance & Planning Administrator spend on general Village matters not directly charged to another department or fund. A portion of these employee wages is also allocated to the water and sewer departments, the major and local street funds and the equipment fund. This office managed the storm water best management practices required by the NPDES Phase II federal requirements at no extra consulting expense. This office conducted the last Master Plan re-write process via facilitation and structure and works with the Parks Board to conduct their five year plans in-house. Rental housing inspections are also done by this office.

Elections

The Village Clerk/Treasurer is responsible for maintaining election records. Council member and Council President elections are scheduled every other year.

Legal Fees

The Village Council retains the firm of Scholten Fant. One individual serves as the primary Village Attorney and attends one Village Council meeting per month. This individual is responsible for coordinating legal work as it relates to specific areas of expertise such as personnel, liability, environmental matters, contracts, zoning, real estate and insurance. Attendance at meetings was limited to one a month in FY 04 due to state shared revenue reductions. Legal activities related to the Tax Increment, Zoning and planning and other specialized funds are charged there.

Village Clerk/Treasurer

The Village Clerk/Treasurer position was created with the ratification of the 1997 Village Charter. The Village Clerk/Treasurer assumed responsibility for functions previously assigned to the part-time Clerk

and Treasurer, such as the collection of Village personal property tax and other revenues, as well as those of the full-time Finance Director. Personnel expenses, supplies and service fees for the Clerk/Treasurer functions are recorded in this department. This department handles the Village's list server and oversees contracted-out information technology services. A part-time bookkeeper assists in reconciling bank balances monthly.

Board of Review

The Board of Review functions as an appeals board that resolves differences between the Spring Lake Township Assessor and property owners. Members of the Board of Review include three citizens appointed at-large by Spring Lake Township. At least one member is from the Village. Each property owner has the right to an audience before the Board of Review. This appeals board has not met in recent years.

Village Hall and Grounds

This budget is used for the maintenance and operation of the Village Hall. The Village of Spring Lake/City of Ferrysburg Police Department fund covers the operating and rental costs of the Police Department's use of space. The Exercise Room is not included in the total rent in return for use of the Ferrysburg City Hall for a Sergeant's office. The Administrative Assistant in the Police Department is the overseer of these areas.

Barber School Community Building

In 1986, the Spring Lake Heritage League rescued the Barber School. A successful fund-raising campaign was initiated and Barrett Boat Works graciously donated the historic Barber School building. Construction began in late-1987 and was completed in about three years.

The Heritage League received a \$33,000 Neighborhood Builders Alliance Grant in 1989. These funds were utilized to complete the kitchen, purchase furnishings and landscape the grounds. Heritage League members and community volunteers and businesses worked diligently to reconstruct the Barber School. The Barber School is operated and maintained by the Village. The HVAC was upgraded in FY 2006. A generator was added in FY08 so the facility can serve as a press center for the public information officer in an emergency or as a cool center during heat emergencies. The interior and exterior was painted and the grounds re-landscaped in 2008. The Village Manager and Administrative Assistant for the Village Hall are the overseers of these areas.

Fire Department

The Spring Lake Township Fire Department provides fire protection and first-responder medical services for the Village residents. The Department is made up entirely of persons who serve the community as paid volunteer firefighters. The Village contracts with Spring Lake Township for fire protection services and some Village residents, business owners and employees serve on the department. A portion of this annual contractual obligation is set aside by the Township to be used for equipment and vehicle replacement. The contributed amount was increased to \$12,000 in FY 06 as per the long-standing agreement. This matter was bid out in FY 09 given the potential of becoming a City. A competitive bid from Spring Lake Township was made and accepted if Cityhood ever came back. In the meantime, the Fire Agreement was updated and re-approved in 2011.

Inspections and Zoning

The Village Manager provides overall supervision and works with the contractual Zoning Administrator from Spring Lake Township as liaison to the Zoning Board of Appeals since June 2011. A contractual Planner from Grand Haven was also engaged in June 2011 to be liaison with the Planning Commission.

Department of Public Works (DPW)

The DPW is responsible for maintaining buildings, parks, vehicles, equipment, streets, sidewalks, sanitary sewers, lift stations and the storm drainage and water distribution systems. The Department is also responsible for various other activities, including sidewalk snowplowing, sidewalk repair, new sidewalk construction, tree planting, parks maintenance, in-line skate rink, Thursdays at the Point and shoreline erosion control for Village property. Additionally, the Department provides direct citizen services such as brush pickup, leaf pickup and the spring/fall trash collection programs.

The cost of providing the aforementioned services is charged back to the activity or fund for which the department is working.

The Department collects brush for contract chipping later in the year. This arrangement allows the Village to avoid the capital cost of a new self-feeding chipper.

The Department was reorganized in 2007 to provide for an in-house promotion of a DPW Foreman and DPW Supervisor. No new full-time positions were created but an additional eight month seasonal position was added. The Cross Connection program is administered by this department. Bi-annual hydrant flushing and five-year sewer line cleaning was instituted. These seasonal positions are still authorized but were not all are funded in the FY11 budget. They were reinstated in FY 12 given an impossible work load experienced without this extra help.

Savidge Street Corridor Maintenance

Construction of the Savidge Street Corridor Project was completed in June 1996. The Project is the most visible element of the Village's Tax Increment Financing Plan and includes irrigation systems, sidewalk repairs and light fixture replacements. Street sweeping is routinely contracted out and was expanded to one more per year due to pro-active storm water management practices.

Street Lighting

This budget activity includes the cost for all street lighting in the Village. Consumers Energy owns, operates and maintains all streetlights in the Village except for the historic lighting installed as part of the Savidge Street Corridor Project, East Village and Mill Point Station. A total of 25 lights in mid-block locations were de-energized in FY 10 for energy and cost savings purposes. The fixtures are rented from Consumer's Energy and will be removed when resources permit. A grant to convert half of the Sternberg streetlights to LED low-energy fixtures was implemented in FY 11 (from Buchanan to M-104 bridge).

Tanglefoot Park

In the early 1980's, new landscaping, playground equipment and trailer pads were installed. In 1998-99, the Village completely resided the trailer park community building. The second phase of a power upgrade at the park occurred in FY 2003. The water and sewer systems were completely replaced and the docks repaired in FY 2003 as well. The Village Staff started calling this area Tanglefoot Park as an experiment in FY 03. This park was donated by the Hugo Thum family who made his fortune by

inventing the first flypaper by the name of “Tanglefoot”. It was enormously popular in the African Boor wars at the turn of the last century. This name change became formal and permanent in April, 2005. Fees were adjusted approximately 10% per year to address the recent capital costs until being held flat in 2008 and 2009. Floating docks were used to replace the old fixed docks after the ice jam ruined the original ones. A barge pulls the docks to Village Cove for safety each year after the season. Users at Village Cove get 12 seasonal passes to the Mill Point Boat Launch as a result.

Recreation Department

The Village contributes to the Spring Lake Area Recreation Authority along with Spring Lake Township, Crockery Township and Spring Lake Public Schools. The Recreation Department coordinates various programs including the Spring Lake Beach Program, the swimming program and Central Park activities.

The Recreation Department provides summer programming for Spring Lake youth, but falls short on adult and winter activities. It is hoped that continued improvements can be made in programming, special events, and public information regarding events and programs.

Parks Maintenance

Mill Point Park is very active facility. Recent low water levels had prevented any large boat launching until dredged in FY 04.

The Village discontinued the practice of contracting for mowing and trimming services for Village parks in the 1990's. In 2000, the Village's contractor was unable to provide the quality and timely service that was expected. Village staff terminated the mowing contract and hired an additional part-time Department of Public Works employee. Staff found the alternative to be cost effective and purchased the mower and hired another part-time employee. A third part-time employee was hired to assist with extra streetscape maintenance needs and each was offered seasonal positions from April to Thanksgiving to cover brush collection to leaf collection.

The Village and Spring Lake Township share expenses associated with the maintenance of Central Park and Lakeside Beach on an equal basis up to \$15,000 per year from Spring Lake Township. This mutually beneficial arrangement was memorialized into an on-going agreement with Spring Lake Township in July 2011.

Park Development

In 1993, the Village of Spring Lake Parks and Recreation Committee completed work on the Community Recreation Plan. The Plan ensures the Village's eligibility for future recreation grant opportunities from the Michigan Department of Natural Resources. The plan was also approved by the DNR on February 27, 1998.

The Village worked with Spring Lake Township and the Loutit Foundation to acquire property for the expansion of Lakeside Beach in FY 2003. The Loutit Foundation purchased the property adjacent to Lakeside Beach, located in Spring Lake Township, in 1999 for \$275,000 from the owner of the existing duplex. The Village received a Michigan Natural Resource Trust Fund Grant in the amount of \$122,500 for the acquisition of the property. The grant was matched by a \$100,000 contribution from the Loutit Foundation, a \$28,000 contribution from the Boer Family Donor Advisory Fund and \$14,124 from both Spring Lake Township and the Village. The Beach expansion was completed in FY 2003.

Mill Point Park was upgraded in 2004 with a new play facility and in 2005 with a multi-purpose Band Shell. This band shell was made possible by funds from the Spring Lake Rotary Club and it was designated as their Centennial Band Shell in 2007. The Grand Haven Area Arts Council initiated Thursday concerts there in 2004. West Shore Symphony began concerts there in 2007. The DPW discontinued bringing the popcorn machine out in 2009 due to seasonal budget cuts; the Boy Scouts picked it up instead.

The Grand River Greenway grant includes a replacement restroom building/combination refreshment stand for Mill Point Park. This project was constructed in late summer 2011.

Community Promotion

This budget includes miscellaneous expenditures that are of general interest and importance to the community. Two editions of the Village newsletter ("Crosswinds") and a contribution to the CBDDA for promotional activities used to be included. A third *Crosswinds* edition for fall was started in FY08 but discontinued in favor of six issues of Constant Contact being sent out electronically instead in FY 11.

Funding is also provided for the celebration of the U.S. Coast Guard Festival. Huntington Bank and other fireworks sponsorship contributions for the Heritage Festival funds the majority of these expenditures.

Major and Local Street Funds

The Major Street Fund accounts for the use of state gas and weight tax funds that are earmarked for the repair, maintenance and construction of Village streets that are part of the state-designated major street system.

The majority of funds from the Michigan Transportation Fund are allocated by a formula that provides 39.1% to the Michigan Department of Transportation (MDOT) for state highways, 39.1% to county road commissions for county roads and 21.8% to cities and villages for local roads. Additionally, the MDOT receives 75% of federal aid provided to the state for roadways, with the remaining 25% being distributed to local units of government for federal aid eligible roadways.

The Village, like many other local governments, continues to struggle with inadequate funding to maintain its local roadway system. The Village historically augmented its Act 51 allocations through the use of additional millages for local road projects. Presently, the Village levies .2780 mills for debt service for the reconstruction of Buena Vista, Mark and James Streets and micro surfacing treatments on streets in the Evergreen Park subdivision.

Act 51 allocations, coupled with property tax revenues, do not allow the Village to reconstruct and seal coat or crack seal an equal amount of roadway surfaces to those which are experiencing pavement surface failures. More miles of roadways are failing than that which is being reconstructed or repaired on a year-to-year basis. Additionally, the use of property taxes to finance roadway projects increasingly moves the community away from a user fee concept to a greater reliance upon the property tax.

Since transportation funding has not been increased dramatically, the Village has needed to hibernate the TIF district to dedicate the freed up local TIF contributions towards local street construction. Since hibernation in FY 07, Longview, Franklin, Barber, North Cutler, Maple Terrace, two blocks of Mason, one block of Williams and two blocks of North Division have been done for an approximate cost of \$275,000.

Anticipated grant funding from West Plan (Muskegon MPO) continues to allow the Village to repair “federal-aid roads”. (Major Streets). Meridian and South Streets were added as Major Streets in 2008 by MDOT upon request. Construction of both occurred in 2009. Two blocks of downtown Exchange and Jackson were done in spring 2010 as a federal stimulus project and includes parking in front of the post office and traffic calming on Exchange. Cutler is planned in FY 13 and N. Buchanan is planned in FY 14. Crack sealing occurs every year.

West Savidge and the Savidge Court connection to M-104 was added as Major Streets by the State upon Village request in 2011.

Spring Lake/Ferrysburg Police Department **Police Department**

On July 1, 1989, the former Spring Lake and Ferrysburg Police Departments merged to form the Spring Lake/Ferrysburg Police Department. This innovative arrangement is providing full service to both communities at less cost than if the same service was provided separately.

The amount reflected in general fund represents the Village's share of the cost under the Intergovernmental Police Services Agreement. In December of 1988, the Spring Lake Village Council invited both Spring Lake Township and the City of Ferrysburg to meet in joint sessions to discuss items of common interest. The Ferrysburg City Council responded favorably to this request. The first joint session of both councils took place on January 9, 1989. The two councils engaged in a goal setting exercise that proved to be very beneficial. The two councils found they had much in common and could agree on thirteen common community goals.

The product of the goal-setting exercise was the formation of two study groups, a municipal consolidation task force and a police consolidation task force. Members were appointed to both task forces and both were charged with the responsibility of evaluating the potential for consolidation of services in their respective task areas.

Membership of the police consolidation task force included the city managers of both communities, a council representative from each community, the police chiefs of each community and a citizen appointed at-large. The citizen-at-large was selected from the City of Ferrysburg and served the task force very well as its chairman.

The task force began by developing joint policing goals. Armed with these goals, they evaluated service delivery mechanisms. An operating authority structure was considered as well as a less formal sharing of police services and a joint contract. After considerable discussion, the task force settled upon the joint contract method.

The agreement could not have succeeded if not for the open and positive attitude of elective and administrative officials of both communities. Both realized the need to adapt service delivery mechanisms in a rapidly changing environment. The result is an excellent 24-hour program of coverage at less cost to both communities.

Under the agreement prepared by the task force, the City of Ferrysburg contracts with the Village to provide police service in the joint service district, which includes the corporate boundaries of the City of Ferrysburg and the Village of Spring Lake. The former Ferrysburg officers became employees of the Village of Spring Lake. The Village Manager of the Village of Spring Lake is responsible for directing the activities of the Police Chief. The Village Manager and the Police Chief report periodically to a joint police commission, which is an advisory body, established to help set policy for the department and assist in budget formulation.

The joint police commission consists of one member from each municipal council, the City Manager from the City of Ferrysburg and the Village Manager from the Village of Spring Lake. An even number of participants was selected in order to guarantee that consensus would be reached in decision-making. The joint police department initiated operations on July 1, 1989, less than six months after the joint police task force began their work.

The budget for the joint police department is financed by an allocation of shares of the budgetary expense on a percentage basis. The initial allocation of expense was determined based upon existing service levels and existing budgetary levels. This percentage was locked in for the first two years of the contract and again for the first two years following the 1998 amendment to the agreement.

In spite of major responsibilities and commitments, there has been much concern and effort to keep the costs at a minimum, while providing every citizen with excellent police service. The Department continues to achieve the purpose of their motto, "Serving Together," and continues to do so efficiently and cost effectively.

The FY 2003 budget created a new position within the Department. Detective Roger DeYoung was assigned to the new position of "Detective/Sergeant".

In FY 04, Roger DeYoung was selected after a statewide search as the next Police Chief when Bill Kaufman retired. A strategic plan process with Ferrysburg was conducted with the following main conclusions: a ten year agreement with Ferrysburg was achieved, nine officers was agreed as the authorized strength with triggers to increase strength if population, call volume, etc warranted, the 32 hours of one officer coverage was reduced to 30; the School Liaison activities were added to the Detective's duties and made into a three-year rotating position; and the Chief works the road as necessary to stay fresh and reduce overtime costs.

With the new renovated station in FY04, came a revised rental understanding. A revised Strategic Plan was completed in FY 10. The goal is to not exceed inflationary increases in the growth the department and to look for cost savings in not replacing the detective's position if it becomes vacant. Given budget cuts, the Chief has been worked as the detective since FY 10.

These positions were disconnected in 2011 when the Detective/Traffic officer position was created.

Permanent Public Improvement Fund

This fund was recreated for the FY 1999 Budget to begin to allocate specific funds for capital improvement projects. Fund operations will be financed by a dedicated millage.

In addition to Village property tax revenue, the Village once received a reimbursement from the Township for the portion of the Spring Lake Township Bike path Millage levied in the Village itself. This reimbursement was earmarked for sidewalk construction projects as a matter of Council policy. Funding from the Spring Lake Township Bike path Millage ended in December 2000. As a result, the Council postponed the construction of additional sidewalk segments within the Village until Spring Lake Township officials determine if the bike path millage will be renewed. This postponement was ended in FY08 when Exchange Street sidewalk was funded and Spring Lake Township agreed to share the cost of a portion of Lakeside Trail resurfacing.

Funding of reconstruction of the basketball courts was available in FY 09 but is subject to a 50% cost share from Spring Lake Township. SLT did not wish to fund, partly due to Cityhood politics. The Rotary Club had two fund raisers to replace the picnic shelters and paid for a comprehensive renovation plan for Central Park. The cost is \$750,000 and is under review. The smaller shelter was funded by the Rotary Club in FY 11.

The Grand River Greenway was made the highest priority of the Recreation Plan in 2009. The project was 1.3 million; all but \$210,000 was funded from grants, foundations and private donations.

Historic Commission Fund

On October 2, 1995, the Village Council established the Village of Spring Lake Historic Conservation District Commission by Ordinance in an attempt to safeguard the Village's heritage by preserving landmarks and sites, improving property values, foster civic beauty, strengthen the local economy, identify historic resources, provide advice and/or management of public historical properties and unify historic preservation efforts. The Wooden Boat Show contributes to this fund balance annually. The former home at Fruitport and Savidge was sold to a private individual and relocated to South Street and renovated in 2008.

Harbor Transit Fund

This fund includes payment to the City of Grand Haven for the Harbor Transit System. Grand Haven administers the Harbor Transit Program for the Village of Spring Lake and the City of Ferrysburg. These communities, in turn, reimburse the City of Grand Haven for their local share of Harbor Transit expenses. Due to Harbor Transit cost increases, the Village was forced to cancel summer trolley payments and services in FY07. A two-year ballot item was approved by 73% of the voters in November 2008 and was approved by 75% when voted upon again in 2010 in order to address whatever cost increases continue to be assessed for a two year term.

In 2011, the parties agreed to become an authority that would act according to the wishes of a new governing board and system-wide millage that was individually approved. The Village Manager and Council Member Bennett were appointed to represent the Village by the By Laws.

Building Department

Licensed inspectors provide all building, electrical, plumbing and mechanical inspections on a contractual basis for the Village of Spring Lake.

The Building Department generates permit fees necessary to cover the cost of contractual inspections as well as any administrative costs that the Village will incur as a result of the inspection program. Fees are increased in FY 04 to better cover these costs. The Code compliance and Planning Administrator did a comprehensive fee review and recommended major increases to the smaller fees for FY 09. The Building Fund went into the red earlier in FY 08. It continues to run into the red given the economy. The General Fund is carried for now to the tune of \$5,000 to \$15,000 per year during the economic downturns.

This subsidy is no longer necessary in FY 12 if the contractual planning and zoning collaboration works out.

Spring Lake Central Business District Development Authority

Since its inception in 1978, the Spring Lake CBDDA has accounted independently for revenues and expenditures required for its operations. In 1988, the CBDDA requested that the Village account for their funds on the same basis as is practiced for the Spring Lake Tax Increment Finance Authority (TIFA).

The function of the CBDDA is to plan for the future of the Village's commercial areas. In the Village of Spring Lake Central Business District Master Development Plan, the Authority envisioned the future of the downtown-shopping district. This work has formed the basis of improvements now being undertaken through the Tax Increment Finance Authority. The plan has also guided private investment in the Village and served as the foundation for the Waterfront Redevelopment Plan.

A millage is permitted under state law, but the CBDDA chooses not to levy a millage and has not done so in its 24-year existence. A principal shopping district and a dues structure was not considered.

The revised Downtown Master Plan was completed in 2004. A Design Manual, including criteria, parking, building height and other key land use details that affect how the district grows and involves Exchange Street was implemented in 2005. The Village won an economic development award from the MML for this work in 2006.

In 2008, the Village ramped up these services by adding a Façade Grant program to the budget, securing the capability of new downtown liquor licenses, experimenting with a “branding effort” via the Grand Rapids Press, conducting the first ever Merchant Mixer, and contracted with GVSU for a comprehensive branding project. In 2009, these branding efforts to extended to a billboard on I-96 and a brochure at the tourist rest areas. A movable billboard was substituted in FY 10 and included information about the Wooden Boat Show and Heritage Festival also.

Facade grants were awarded by the Michigan Economic Development Corporation in 2011 for Field's Fabric expansion and French's School of Cosmetology.

Spring Lake Tax Increment Finance Authority

The Village Council created the Spring Lake Tax Increment Finance Authority (TIFA) in December 1983. The TIFA was charged with the mission of constructing public improvements required to attract private investment and promote retail commercial and industrial business activity in the Village of Spring Lake Central Business District development area. This mission accomplishes the goal of creating new jobs and additions to the tax base of the community that would not otherwise be possible.

These goals are to be attained by implementing an approved tax increment financing and development plan. The development plan is based on the Village of Spring Lake Central Business District Master Development Plan, which was developed in 1981.

The Spring Lake Central Business District Development Authority, as appointed by the Village Council, administers TIFA. The CBDDA has requested that the Village of Spring Lake manage development projects for them through the Spring Lake Tax Increment Financing Authority Fund established in this budget. This process guarantees proper management of the TIFA's resources and good project administration.

The TIFA fund budget is approved by the CBDDA annually and is presented to the Village Council for their consideration and adoption. All major transactions involving the TIFA follow the same process.

The TIFA was initially given a 12-year time period to accomplish its mission. The Downtown Development Authority District was expanded in 1992 and the plan was restated in 1993 and amended in 1997. It was further amended in 2005.

As a result the Tax Increment Financing Authority District went into a five-year hibernation on December 31, 2005. Although the Village does not have a designated source of revenue for infrastructure improvements associated with economic redevelopment efforts during this time, the Village now has the flexibility to utilize Village dollars captured by the TIFA for local street projects in Fiscal Year 2007. The impact of this influx of revenue will be great. For example, when the TIFA District hibernates on December 31, 2005, the Village will receive an additional \$164,054 payable in FY07. These funds handle Local Street needs now and the monies returned are eagerly anticipated by the other jurisdictions.

TIFA Progress to Date:

Design was completed for the reconstruction and refurbishment of the Casemier, Spencer and North Jackson Street parking lots in 1986. Design work was also completed in 1987 for Project 86-1, which provided a portion of the required west end water and sewer improvements and Project 87-1, which constructed the required central Village water main.

The reconstruction of the Casemier, Spencer and North Jackson parking lots was completed in July of 1987. Work on project 86-1 began in the spring of 1987 and resulted in construction of a new sewer lift station, sewer main and water main in the West Savidge area. Project 87-1, central Village water, was placed under contract and was constructed in 1988.

In 1988, the TIFA completed Project 87-1, installed a new bus shelter in the Spencer parking lot and completed preliminary plans for additional West Savidge water and sewer work. The financial package for the CBD access roadway was also developed.

The year 1989 saw completion of the west end water, sewer and roadway improvements on M-104, School Street and Exchange Street. Construction plans were developed for the railroad right-of-way linear park.

1990 saw the initiation of construction of the railroad right-of-way linear park. The park was named Lakeside Trail and was dedicated in June of 1991. Additional improvements were made in 1992.

In the 1993-94 fiscal year funds were allocated for parking lot improvements, installation of an 8" main in South Jackson Street, from M-104 to Exchange Street, and initiation of planning for the Savidge Street Corridor Project. Planning for this project continued in 1995. Implementation of the Corridor Project began in the fall of 1995 and was completed in June 1996.

During the 1999 fiscal year, the West End Community Boardwalk was constructed on the Old Boys Brew house/Spring Lake Condominium site. The concept began taking shape in 1995 when the Village and developers began negotiating the conditions of a Planned Unit Development Agreement involving the brewpub and condominiums. A grant in the amount of \$5,000 was received to offset the boardwalk design costs from the Coastal Zone Management Grant Program. Additional funding came from the Michigan Natural Resource Trust Fund Program in the amount of \$64,360 to offset construction and engineering costs. Total Project costs were \$309,000. Construction began in November 1999 and was completed in May 2000.

In FY 2003, the TIF plan funded a connection from the West End Community Boardwalk through the Holiday Inn parking lot and to the Tri-Cities Connector Path. It also funded resurfacing and sub-surface work on School Street and due diligence on the West End Redevelopment project. In FY08, the Village received a \$150,000 CMAQ grant so the Lakeside Trail Gap will be completed in FY09. This fund addressed design of the Grand River Greenway and completed the new dumpsters south of the 200 block of Savidge.

The TIFA derives its revenue from property taxes levied on the incremental growth of property valuations within the development area. The base years for valuations were established as 1983 and 1992 for the expanded district. Increases in SEV over the values present in these years are called increments. The largest increments are generated by new private investment such as Huntington Bank, Mill Point Condominiums, Chase Bank, Arby's, Village Cove Project, Shell Super Station, Barrett's Marina expansion, Wesco, Harbor Village Professional Center, the Old Boys Brewhouse/Spring Lake Condominium PUD Project, Pier 33 and the Harborfront Hospital for Animals. The revenue generated in this way is applied to projects within the development district according to the approved development plan. The Tax Increment Finance Authority does not levy an additional property tax. Rather, tax revenues generated by incremental increases in value are received by the TIFA based on the millage rate of all taxing jurisdictions. All taxing jurisdictions continue to tax the base valuation established in 1983 and 1992, and will benefit from the increased valuation generated by the TIFA after the TIFA is no longer hibernated.

Funds from the hibernated TIF were still able to construct dumpster enclosures, the remainder of Lakeside Trail and parts of the Grand River Greenway.

The Council agreed the fund should be un-hibernated in FY 17 to address street and other streetscape needs.

Water Debt Retirement

1986 Water Supply Bond

On February 17, 1986, Village residents approved entering into a bond contract with the Ottawa County Road Commission for \$850,000 in water system improvements. The road commission sold bonds for the project in August 1986. The Village was responsible for repaying the debt over a 15-year period, which began in May 1987. In all, ten water main projects were included in the program and a new emergency generator was purchased. This debt was repaid on a 50% cost-share basis with the Water Fund. The issue was retired during FY2000. In 1992, the Village paid a \$450,000 buy in fee to Nows and assumed its share of debt to receive filtered Lake Michigan water.

Transmission Main #2

Repayment of the Village's share of the \$5.1 million North Ottawa Transmission Main Project continues this fiscal year. This project included construction of a 24" water main from the water plant in Grand Haven to Fruitport Road in Spring Lake, a one million gallon storage tank, a metering station and system loops. The Village's share of this project is 26.08% of the total cost. The Village must also make supplemental payments on that portion of the Nows #1 water main project not included in the Nows #2 debt schedule. The millage was used to make up the difference until FY 2003. A Debt Service Charge was initiated in FY 2004. A major water and sewer fee study was completed in 2006 and rates were raised for the first time since 1998.

Meridian Street water line was upgraded in 2009. Annual hydrant flushing was started in 2007.

Mark and Fleser Court water lines were looped in FY 11. Half of the bonds were paid off in 2010 and the rates declined 20%. More of the bonds were paid off in 2011 and the rates declined another 20%.

Street Debt 2000

Bond payments for the reconstruction of Mark and James Streets and Buena Vista and micro surfacing in the Evergreen Park Subdivision, were completed during the 2000 fiscal year. A millage rate of .2780 is used to generate \$22,665 to assist with the payments of \$36,855.

DDA Debt Fund

The Village issued \$1.28 million in DDA bonds in October 1994. The bonds were sold to finance the Savidge Corridor Project. These funds provide the local grant match for the \$1.8 million project. The DDA Debt Fund was created in 1994 to account for the repayment of this debt.

The debt was repaid through the Village of Spring Lake Tax Increment Finance and Development Plan (TIF). The TIF plan was adopted in 1984 and was amended in 1986, 1993 and 1997. The Savidge Corridor Project and 1994 DDA bond issue achieved a "pipeline project" classification under legislation adopted to clarify the status of DDAs and TIF plans in the wake of the Proposal A property tax reform.

The bond issue was structured to fit the TIF revenue stream between the present time of the bond issue and the year 2004. This debt was paid off in 2005.

Sewage Treatment

In 1973, the Grand Haven/Spring Lake Sewer Authority began operating a new wastewater treatment facility under contract with the City of Grand Haven to provide wastewater treatment services for the Village of Spring Lake and the City of Grand Haven. Since then, the Village has paid a proportional share of the expense for operating this plant.

The Village has also paid a share of the original general obligation bond that was issued to raise funds for the construction of the wastewater treatment plant facility. This bond issue has been retired.

The largest single cost component of the sewer department's operating budget consists of contractual payments to the Grand Haven/Spring Lake Sewer Authority and Spring Lake Township (lift station capacity) to offset operating expenses for the wastewater treatment plant. The remaining elements of the total operating budget are used to operate and maintain local sewers.

The Sewer Department had been operated in a deficit condition for several years prior to the 1982-83 fiscal year. The basic reason was that the Village's rate structure could not generate enough revenue to pay operating expenses. The fund had borrowed a total of \$30,000 from the water department and water debt retirement funds. The 1981-82 retained earnings deficit was \$60,072 and the fund balance deficit was \$32,572.

The 1982-83 budget increased sewer rates charged Village customers by approximately twenty-one percent. This rate increase was absolutely necessary if an even worse deficit condition was to be avoided. The sewer department deficit position was improved tremendously during the 1982-83 fiscal year by the settlement of the access rights agreement that admitted Ferrysburg and Spring Lake Township to the Grand Haven/Spring Lake Sewer Authority for the first time. In order to join the authority, each unit was required to purchase a portion of the capacity of the wastewater treatment plant from the City of Grand Haven and the Village of Spring Lake. The Village's share of this settlement was a onetime payment of \$122,959. The revenue from this settlement was used to erase the sewer department's debt owed to the water debt retirement and water department funds (\$30,000) and to establish a sewer capital improvement fund (\$92,959). However, a fund balance deficit of \$26,584 remained at the end of the 1982-83 fiscal year.

The 1982-83 rate increase would not have reduced this deficit condition without the infusion of substantial monies received in the access rights agreement. The rates adopted in the 1982-83 fiscal year would also have been unable to meet expected 1983-84 expenditures unless another loan or contribution was secured from the sewer capital improvement fund.

A 1983 rate increase was needed to enable the Village to supplement the sewer capital improvement fund and begin needed system improvements. It was also required to stabilize rates for the foreseeable future, barring any substantial increase in operating or capital expenditures.

Equally important is the fact that the rate increase enabled the Village to begin developing and implementing a much-needed program of routine preventative maintenance. It also made possible the purchase of modern equipment required to perform effective emergency and routine maintenance procedures.

The first rate increase in seven years was recommended and implemented in 1990 to maintain the fiscal health of the sewer fund. Readiness-to-serve charges were increased by \$1 per month for all meter sizes, and the commodity rate was increased from \$1.25 per one thousand gallons to \$1.30 per one thousand gallons.

The 1994-95 budget was based upon a commodity rate increase of 25% and a readiness to serve increase of 50%. It was recommended that commodity rates be increased from \$1.43 per 1,000 gallons to \$1.80 per 1,000 gallons. Both recommendations were accepted and the increases were effective in the May, 1994 quarter. The financial reasons for this were clear. Prior to the rate increase, Sewer Operating Revenues had fallen short of estimates by a range of \$19,200 to \$70,000 over the last three fiscal years. Those losses were incurred even though capital improvement expenditures were minimal and depreciation expenses were not adequately funded.

The Sewer Fund began to respond during the 1994-95 fiscal year. The fund's cash position began to improve and it ended the operation year with a positive change in fund balance for the first time in several years.

In order to expedite the fund's recovery, the 1995-96 budget increased sewer commodity rates by 8.8%. Commodity charges were increased from \$1.90 per 1,000 gallons to \$1.95 per 1,000 gallons. A major rate study and increase was completed and implemented in 2006. Rates were increased 7% in 2008 and held steady thereafter.

A special sinking fund was set up in FY 11 for funding in FY 12 for the next ten years to cover at least half the cost of the sewer pump main crossing across the Grand River.

Water Treatment and Distribution

The Village Water Department is a separate enterprise of the Village. Spring Lake purchases water from the Northwest Ottawa Water System (NOWS) for distribution to its 1,100 customers.

The use of NOWS water replaced a system that had been very efficient and cost-effective since its inception in the early 1900s. This change took place in April 1992 at the end of a long process that began as the result of the discovery of TCE and PCE in the Village's groundwater water aquifer in 1987. The Village has discarded a groundwater-based supply system in favor of connecting to the Lake Michigan-based Northwest Ottawa Water System (NOWS). This conversion was costly and had significant water rate and millage levy implications. The Village, however, has been able to provide high-quality water to its residents through this conversion.

System Improvements:

Over the past several years, a growing capital improvement program has been conducted that has worked to upgrade the water distribution system. In 1983-84, funds were budgeted for the renovation of the well and pump at Well #1. Engineering was completed for the following system improvements: railroad right-of-way transmission main; Lake Avenue, River to Leonard; and South Street, Prospect to Hammond. Engineering was also completed for a replacement water main in North Jackson Street, Liberty to Barber.

In 1984-85, the North Jackson Street water main was completed in conjunction with reconstruction of the roadway. Each of the three well house buildings was thoroughly reconditioned.

The 1985-86 capital improvement program took another major step forward with completion of a replacement water main in Savidge Street, Lake Avenue to Fruitport Road and in Rotary Drive, from Savidge Street north. This work was completed in conjunction with the reconstruction of M-104 by the Michigan Department of Transportation.

By completing the M-104 project in 1985 using the rate-generated water fund cash reserves; the Village was able to reduce the remaining amount of the water system improvement program that required funding. The 1985-86 budget also included the water fund's share of microcomputer equipment and software.

The 1986-87 capital improvement program included the following projects: evaluation of Well #2; Flush and inspect water tower; purchase of additional microcomputer system equipment; the Water System Improvement Program; and reserve for M-104, Lake Avenue to Fruitport Road. The ambitious water system improvement program was made possible through voter support for the bond proposition at the February 17, 1986 election. The bond issue was approved by a 65 percent majority, which indicated Village residents understanding of the problems facing the water system.

The 1987-88 Capital Program included allocations for flushing and inspecting the water tower, the rehabilitation of Well #2, the purchase of additional computer peripherals and software, the performance of a reliability study, and reserve for M-104, Lake Avenue to Fruitport Road.

Work proceeded on the Water System Improvement Program during the 1987 construction season and continued in 1988. Proceeds from the bonds sold by the Ottawa County Road Commission on behalf of the Village financed the \$850,000 project. Spring Lake will be responsible for repaying the debt through a combination of water fund revenues and a voter-approved millage that should continue to average less than 1.5 mills over the 15-year life of the program.

The 1988-89 budget included a much-reduced capital program. This was due to considerable uncertainty about the future Village water supply and the cost of assuring that an adequate source is available. No construction of further water improvements proceeded, except those already included in the Water System Improvement Program and Tax Increment Finance Plan. The capital budget included \$4,500 for participation in the purchase of a new financial computer and VCR equipment and \$30,000 for installation of cutoff (purge) wells to protect the Central Park well field.

The Village's consulting engineers recommended connection to the North Ottawa Water System and the Village Council and staff concurred with this recommendation. On February 6, 1989, the Village Council directed the Village Manager and engineer to take the necessary steps to effect the connection of the Nows and to implement the water distribution system improvements required to utilize the higher-pressure Nows system.

The cost of the conversion to Nows totaled over \$4.0 million. The required facilities have now been constructed and are on line. The connection was completed on April 27, 1992.

The 1991-92 year saw completion of a loop on Fleser Court, in cooperation with Spring Lake Schools, and a loop in the West Savidge area was under contract at the end of the fiscal year.

Work was completed on the West Savidge loop in 1992. The 1992-93 fiscal year also saw completion of the Hammond/Prospect water main loop on school property. Initial planning also began for the DPS yard renovation. The water tank was removed in anticipation of this project.

In 1993, the DPS yard renovation was substantially completed. A water main replacement was completed in South Jackson Street between M-104 and Exchange Street.

In 1994, the Village's three wells were decommissioned and the two Central Park well houses were rehabilitated and converted into storage buildings.

In 2000, 4" water mains were replaced with 8" mains on Mark and James Streets and Buena Vista. Additionally, a stub was installed at the south end of Mark Street in order to loop the system to the main located near the Spring Lake Middle/Intermediate School in the future. In 2008, the 4" line on Meridian Street will be upgraded to 8".

Rates Impacted by System Conversion:

There have been serious rate impacts. The first has been the expense of dealing with the presence of volatile organic compounds in our groundwater supply. The Village undertook extreme measures to guarantee a water supply that was free of volatile organic compounds or, at the very least, meet maximum contaminant levels set by the EPA. These measures carried significant expenses that initially decimated the water fund balance until the lawsuit with the Anderson-Bolling Company was settled and \$225,000 was returned to the fund. Those expenses are now behind us.

The Village connected to the NOWS in April of 1992. The cost of purchasing water from this water supply will exceed the cost of producing water from groundwater supply. Debt costs will be included in these rate costs. Additionally, the water fund is responsible for repayment of one-half the debt of the water system improvement program. This burden must be absorbed in addition to providing for any future improvements required in the water distribution system.

The 1988-89 budget included an increase in water commodity rates from \$.75 per 1,000 gallons to \$1.00 per 1,000 gallons effective February 1988.

A rate increase was required again in 1989 to pay for continuing expenses related to the Village's ongoing efforts to resolve the water supply issue. The 1989-90 water rate was set at \$1.10 per 1,000 gallons, effective with the February 1989, billing quarter.

Significant rate and readiness-to-serve increases were approved in 1990 as follows: 1) The water commodity rate was increased from \$1.10 per 1,000 gallons to \$1.70 per 1,000 gallons; 2) Readiness-to-serve charges were doubled. These were very strong measures. Unfortunately, they were required in order to provide a long-term, safe and assured source of water.

Debt began to be paid off in FY 11. The readiness to serve fees were reduced by 20% accordingly.

NOWS Obligations are Fully Charged:

The 1992-93 year is when the Village's obligations were fully realized. In anticipation of this, the water fund was stripped of all costs associated with the old well-based system. Personnel time charged to this fund has been reduced from pre-NOWS levels and other costs have decreased.

Catch-up payments totaling \$638,000 were made as part of the agreement to join NOWS. \$200,000 was paid toward the access charges in 1992. The Village connected to the NOWS on April 27, 1992, without incident and began purchasing water from NOWS at that time.

The Village's water meters had been the source of concern among staff and Village Council for some time. The meters used by the Village were antiquated and required a labor-intensive process to complete meter reading. In 1996, the Village Manager recommended that the meters be replaced with new "touch-read" meters. The resulting Meter Replacement Project was completed during the 1998-99 fiscal year.

The installation of these meters has had two significant impacts. First, the amount of time dedicated to meter reading each quarter has been greatly reduced. This has reduced the amount of time required to read meters and freed-up up time for other Department of Public Services functions. Secondly, the Village had not been able to accurately monitor the amount of water NOWS billed to the community. The installation of the new meters, combined with the adjustment of our billing quarters, has permitted the Village to compare the amount of water being billed by NOWS to the amount being billed by the Village to its customers. The Village was able to secure a payment from Spring Lake Township in the amount of \$39,149 as a reimbursement due to inaccurate billings in addition to reducing the North bank water allocation percentage from 20.83% to 16.03%.

This has assisted in rebuilding the Water Fund's cash balance and reduced the cost of water to the Village. However, staff has noted an 18% difference between the amounts of water the Village bills its customers compared to the amount NOWS bills the Village in each of the last three fiscal years. Staff is currently working with the Ottawa County Road Commission Utility Services Director to determine why this difference in the billing amounts continues to exist.

NOWS Intake and Treatment Plant Expansion Projects and the Financial Impact upon the Village

Members of the Northwest Ottawa Water System (NOWS) began discussing in earnest the need to proceed with an expansion of the Water Intakes (located in Lake Michigan) and the Water Treatment Plant in 1997. The initial discussions touched off a debate about how the communities would pay for the proposed projects. Although the 1993 NOWS Contract was used to guide the decision-making, there was a difference of opinion as to what the language in the contract actually said. The City of Grand Haven believed that the contract provided for the expansion of the water intakes and treatment plant on a capacity basis. This funding methodology would require that the "growth" communities pay for the additional water capacity they require. Grand Haven Township, however, believed that the contract provided for a utility based financing mechanism that requires all member communities to contribute to expansion projects based upon a uniformly applied debt charge on the wholesale rate for water. The Village agreed with the methodology advanced by the City of Grand Haven as the most equitable means of sharing costs, but believed that Grand Haven Township's interpretation of the 1993 NOWS Contract was correct.

In 1998, Grand Haven Township filed a lawsuit against the NOWS' member communities in order to obtain a declaratory judgment on the meaning of the 1993 NOWS Contract. On February 2, 2000, Ottawa County Circuit Judge Bosman issued a final judgment and order in favor of the City of Grand Haven. Grand Haven Township unsuccessfully appealed the Circuit Court's decision in April 2000.

The communities' representatives on the NOWS Administrative Committee have implemented the intake and plant expansion projects. The Committee members developed a consensus as to how financing on a capacity basis should be structured and who should pay for what portions of the project. The total principal costs were feared they would top \$1 million and were actually determined to be closer to \$0.5 million. The plant and intake expansion was begun in 2009.

Commodity Rates to Increase Annually:

The 1998-99 fiscal year increased the water rates by \$.10 per 1,000 gallons to bring the rate charge for water to \$1.90 per 1,000 gallons; water commodity rates had not increased since 1990. The rates were increased to finance a portion of existing debt obligations.

Although there remain challenges to overcome in the water department, such as continuing to reduce the gap between the volumes of water the Village bills its customers compared to the volume of water NOWS bills the Village and replacing old water mains, there is good news. The Village's use of taxes (1 mill) to subsidize the water fund was discontinued in FY03. The water fund went \$20,000 in the red in FY06. It was recommended that the Village implement a rate analysis and determine the rate necessary to make necessary improvements to the water distribution system. The rates were subsequently increased by an average of 35% in FY07 as a result. Fees are now increased annually to keep up with NOWS and other changing debt and costs. Litigation continues to restore the \$90,000-\$125,000 from the Village which helped repair the failed NOWS intake project of 2003. The Village was briefly lower than Ferrysburg in overall rates in 2008. Rates were raised 7% to pay for the Meridian Street 8 inch water line to meet fire flow standards and are expected to be held flat in FY 10. In FY 11, the first batch of \$330,000 of annual debt was paid off and readiness to serve fees were reduced by 20%. Another 20% reduction occurred in FY 12.

Central Equipment Fund

Established in the 1986-87 budget to provide for the maintenance of the Village's fleet and the purchase of new equipment. The establishment of the fund was necessitated by the elimination of the Federal Revenue Sharing Program.

Until March 1986, all equipment maintenance expenditures had been accounted for in the General Fund. Certain funds would pay rentals to the General Fund and these revenues amounted to approximately \$30,000 each year. Other funds did not pay rentals. Under the current arrangement, all funds and departments pay rentals or fees to the Central Equipment Fund.

The Garage addition was funded by Village Hall savings and this fund for \$220,000 in 2005. A hot box was purchased in FY 05; a bucket truck in FY 06 and a leaf vacuum truck and battery powered golf cart were funded in FY 09. A heavy-duty snow blower is budgeted in FY 12.

Police Equipment Fund

This fund is provided to routinely accomplish police equipment maintenance needs and is jointly funded with Ferrysburg according to the Intergovernmental Agreement formula.

Conclusion

My appreciation goes to former Managers DeLong, Koryzno and Lukasik for keeping this History of fund operations up. I continue to provide it as a key source of continuity and illumination as we chart a new fiscal year future together.

Once again, special thanks goes to Maribeth Lawrence, Village Clerk/Treasurer and to the entire Budget Team consisting of Roger DeYoung, Police Chief, Kathy Staton, former Community Services Director, and Doug Whitley, DPW Supervisor.

I also want to thank the following staff for administrative assistance: Amy Schmidt, Lori Spelde, Mary Paparella and Maryann Fonkert for researching various points and helping to produce the documents.

I very much appreciate the feedback from President Filber and members of the Village Council along the way.

Ryan Cotton
Village Manager
August 29, 2011